DICS SUMMARY SHEET

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	) Kan		DJSM DATE			
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	SUBJECT:				ACTION	****
	JTF/CTJTF Funding	(S)	APPROVAL	SIGNATURE	INFORMATION	OTHER PORT
	JIF/CIDIF Tunding	(5)		•	xxx	
	REMARKS			eta a far		16 Te
Α,	1. U				····· romont	
Α.		an the funding for	resulted	in a rec	ullement	
′ ' )	TIPF 1-79 to devel	op the funding for				
					ne requir	ad to
A	2. The propos support the JTF t	ed budget addresses	s the fundi	nd action	ons require	
T V						
	3. 🎢 The funding	g requirements are	divided in	to three	e categori	es:
		raining/readiness,	• .			
	4 (78) The commu	nications budget p	resents a r	ange of	options for	or
۸	providing		Edmin	「TPFFGFT/	e support approved	
#\	The option costs	tive to the training				
•	l		•		_	
_	5. (5) The train	ing/readiness budg	et provides	for the	operation	of
$\left( \right)$	the JTF through 1	5 Nov 80				
1)	101					
	6. Les The intel	ligence funding pro	ovides FY-8	1 funds	to suppor	
	FY-80 approved pr				•	
	7. The funding	g program is sched	uled for pr	esentat	ion to the	OPS S S
	DEPS on 17 Sep 80	•	•	* *		Partie
	Conjos hav	e been provided to	the OPS DE	PS.		- Day
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_	JCS FORM NO. 9		1 -			



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#### ENCLOSURE E

MEMORANDUM FOR THE SECRETARY OF DEFENSE Subject: Special Project Funding (U)

1. (76) As you know, funding for Operation Elite Guard terminates at the conclusion of FY 80. Beginning 1st qtr FY 81, it will be necessary to fund the SNOWBIRD Project and Operation Elegant Lady through its lifespan (1 Oct-15 Nov 1980)

The Operations Deputies have reviewed both requirements and determined that the funds requested are required. The total 1st qtr, FY 81 funds required are A detailed breakout is at Enclosure A.

Discussions with Army, Air Force, Navy and DOD

personnel indicate that a memorandum substantially like that

at Enclosure B would provide the Services with the authority

needed to provide the required funding. A recommended

procedure will be provided later.

Until then, disbursement will be handled by the respective

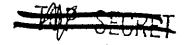
For the Joint Chiefs of Staff:

Attachment a/s

Services as is now the case.

Enclosure E

DECRET





THE JOINT STAFF

### THE JOINT CHIEFS OF STAFF



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SERVE

31 July 1980

MEMORANDUM FOR MAJOR GENERAL VAUGHT

Subject: Cost Estimates

1. (a) Recognizing the heightening concern over funds, we have attempted to project the costs (See Enclosure).

2. Computations are, in my opinion, conservative.

Operations cost estimates were restricted to those now envisioned. We did not attempt to include contingency funds for unprogrammed activities. However, the establishment of a contingency fund would be prudent.

3. It should also be noted that our figures do not

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Copy to: Colonel

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1. Estimated costs for equipment from Army sources:

Class V Weapons (MG's, M-16's)

\*Radios (PRC 77's) Medical gear

Misc gear (DLA) (TA 50, rations, etc.)



\* Does not include all communication equipment requirements.

Operation/Training Cost Estimates: (ALL COMUR OUT
OF THE PREVIOUSLY

750 1,375

740

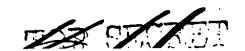
(1) Personnel Training

(2) Support Costs

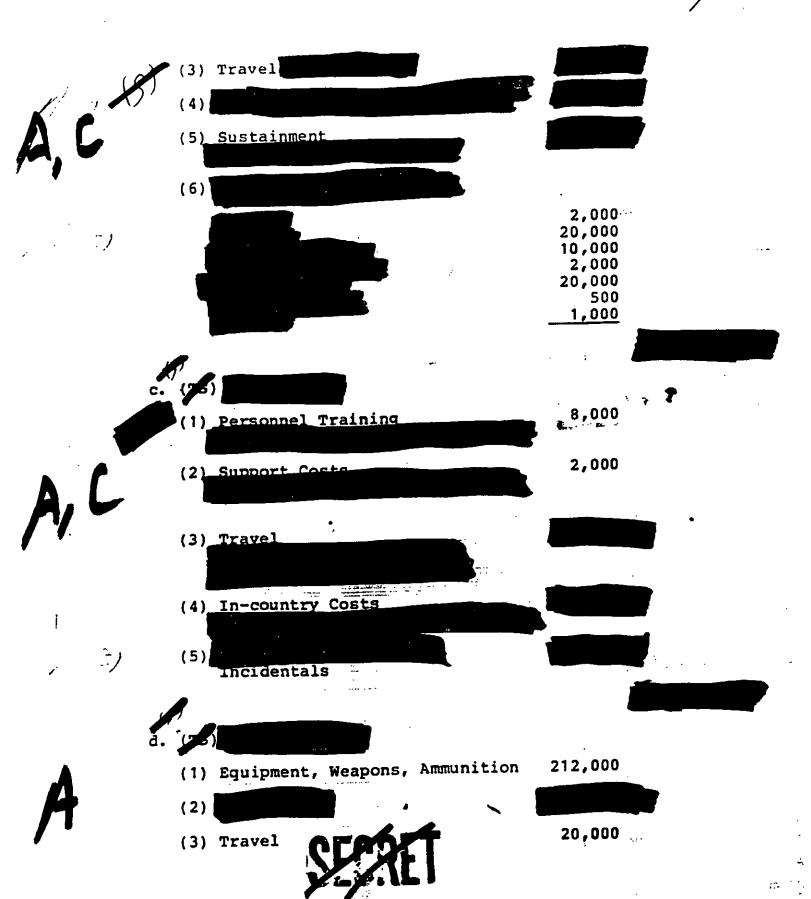
\$5,000

5,000

**ENCLOSURE** 



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**ENCLOSURE** 

SEGNET

43

(4) Schools

2,000

(5) Support

48,000

(6)

(7) Non-standard Equipment

(8) In-country Sustainment

(9)

Commo, Incidentals

TOTAL:

SERRET

RNCLOSURE

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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THE JOINT STAFF

31 July 1980

MEMORANDUM FOR GENERAL JONES SECRETARY CLAYTOR

Subject: Request for Funding

1. (2) To assure an effective in-country support structure for the rescue force, I directed the formation of a small operation group by various means, into Iran. This small, hand picked group is tasked to train, plan, and be prepared to conduct a wide variety of operations to enhance mission success and permit the primary rescue force to focus on its primary mission rather than ancillary tasks.

2. (PS) The force has been assembled at a secure training site and is prepared to commence intensive training. However, the request for equipment, weapons, and ammunition submitted through Army channels has been deferred by the Army pending authorization of approximately to fund the expenditure.



4. (75) Recommend that the be made available to the Army as a matter of urgency to permit training to commence.

CLASSIFICATION REVIEW CO 12350

ENGLE FROM

SCHWARTER OF 12 May 92

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BEYEN ON O AD TO

JAMES B. VAUGHT Major General, US

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THE JOINT STAFF

WASHINGTON, D.C. 20301

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MEMORANDUM FOR THE CHAIRMAN, JOINT CHIEFS OF STAFF

Subject: Special Project Funding (U)

- On 23 February, I spoke with you briefly concerning the notification of key Congressional staff members on 17 February of reprogramming actions taken to support the hostage rescue efforts. At that time, you, asked that we prepare a more understandable spread sheet of the funding actions taken. A spread sheet with this data is at TAB A of the attached book.
- (25) Since our discussion on 23 February, I have been informed by Mr. Graydon I. Lose, that Mr. Joel (Pete) Bonner, Staff Member, Senate Appropriations Committee, has requested that you discuss the operational aspects of the rescue attempt and the training and readiness actions taken after the 24 April 1980 effort with Senator Ted Stevens (Republican-Alaska), Chairman, Defense subcommittee of the Senate Appropriations Committee, and Senator John C. Stennis (Democrat-Mississippi), Senior Minority Member, Senate Armed Services Committee. He requested that you meet privately with the two Senators to emphasize our continuing need for their support and to assure them that there is no yet-to-berevealed "Hidden Agenda" with regard to the rescue effort or the preparations for a second rescue attempt. At this point, no commitment has been made for you to meet with the Senators, and no schedule has been suggested.
- 3. (U) Questions and answers for use in preparing for such a meeting are at TAB B of the attached book. Other backup material is tabbed as indicated at the index.
- 4. (U) I recommend that:
- You agree to meet privately with Senators Stevens and Stennis.

Yes	•	No	See	Me	
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CLASSIFIED BY DIRECTOR, JOINT STAFF REVIEW ON 2 MARCH 2001

All order

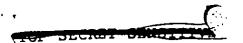
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Yes	No	or, Send		instead

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Enclosure a/s

TAB		TITLE
A		Project SNOWBIRD Funding Summary Spread Sheet
В		Some Questions & Answers to Assist with Preparation
С		Memo to the Deputy Secretary of Defense, 10 Feb 81
	C-1	DEPSECDEF Response & Approval, 13 Feb 81
מ		Funding Authorization Memoranda
	D-1	Memo from Principal DUSD R&E, 6 June 1980 /
	D-2	Memo from SECDEF (Special C-130 Project), 8 Aug 80 -
	p-3	Memo from SecDef (Special Project Funding),/ 12 Aug 80
	D-4	Memo from SecDef (Special Project Funding),
	D-5	Memo from SecDef (Special Project Funding), / 24 Dec 80
E		SNOWBIRD Fund Status as of 1 Feb 81 /
F		Impact on Services of Funding Project SNOWBIRD, FY 80-81
	F-1	FY 80 Funding Tradeoffs Requiring Reprogramming / (DD 1415)
	F-2	FY 80 Funding Tradeoffs Not Requiring Reprogramming
	F-3	FY 81 Funding Tradeoffs Requiring Reprogramming / (DD 1415)
	F-4	FY 81 Funding Tradeoffs Not Requiring Reprogramming -
G		Letter to Senator Hollings of 21 May 80 outlining / the cost of equipment lost at Desert One.
Ħ		Memorandum for Record, 17 Feb 81, Outlining Notification to Key Congressional Staffers of Reprogramming (DD 1415) Actions







### QUESTIONS/ANSWERS

### RICEBOWL/SNOWBIRD (U)

### Question #

1 How much did the Iran rescue attempt (RICEBOWL ()) and subsequent force preparations (SNOWBIRD ()) cost?

Project RICEBOWL (14 NOV 1979 - 24 APR 1980) cost approximately \$198 M. Of that amount, about \$20 M was expended preparing the force for its mission. \$178 M represents the cost of airframes and equipment lost at Desert ONE. (RICEBOWL expenditures were explained in a ASD (COMPTROLLER) Memo to Senator Hollings in May 1980). Project SNOWBIRD (25 APR 1980 - 21 JAN 1981 has cost approximately \$112 M as of 1 FEB 1981.

- SHOW MEMO TAB G -

1-1 What did each service spend?

Ans:

Ans: The expenditures for RICEBOWL/SNOWBIRD by Service are indicated below.

#### RICEBOWL

Army \$ 235,389

Air Force 13,034,216

Navy 6,506,000

\$19,775,605



Army

Air Force

Navy







### Question #

When will we know the total costs for 1-2 RICEBOWL/SNOWBIRD

> Although Project SNOWBIRD 💹 was conclude Ans: on 21 January 1980, costs of training and support associated with the project will n be fully known until 31 March.

How was the SNOWBIRD \_\_\_\_ money spent?

The Army spent approximately half its funds Ans: for training support and half for aircraft modifications and hardware procurement. Due to

the intensive use of the new production Blackhaw UH-60 helicopter, it was necessary for the for support of the Flying Army to spend Hour Program (FHP). Additionally the Army

purchased 25 Omega navigation systems for long range pinpoint navigation of helos, 30 internal fuel extension tanks for the Blackhawk helo

force that extended their range from 420nm to a and 16 CH-47 internal fuel extension tanks that extended their range from 225nm to

The Air Force expended approximately its funds in development of an enhanced STOLcapable MC-130 and n procurement of spares for the Pave Low/HH-53 helos, Night Vision Goggles, and Flare and Chaff dispensers for the MC and AC-130 fleet. No additional funds were necessary to support the PHP to this point.

The Navy expended \$1.56M toward the Flying Hour Program. All Services are supporting purchases of communications equipment for as indicated below.

Army

Air Force

Navy

TOTAL





2-1

Why did the SNOWBIRD project cost so much more compared to RICEBOWL?

Ans: The scope of the second rescue mission required unique capabilities and precise coordination of a larger joint force. The requirement to move forces over great distances and through an essentially non-permissive environment contributed to high costs for this project. Procurement of new generation special equipment, modifications to aircraft, and development of a secure communications capability were particularly costly because they were accomplished on a priority basis. Additionally, SNOWBIRD forces consisted of elements of the 101st Aviation Group, Pave Low/HH-53C thelo assets from the 1st SOW and

snowBIRD(S) training was intensive, requiring a faster expenditure of resources when compared to the routine training normally performed by the units assigned to the project. In short, we built a unique force from the ground up as fast as we could using all available resources. In doing so, we trained harder, flew at an increased tempo and consumed resources at a faster rate.

What funding impact did SNOWBIRD have on the Services other programs?

Ans: The primary funding impact on the Army was within the Blackhawk helicopter program. Production line parts for the in-production helo were necessarily diverted to serve as spares and repair parts for the SNOWBIRD Blackhawk force. Additionally, funds were diverted from the Cobra Attack Helicopter program. The end result was that Blackhawk production fell and the Cobra program was decremented.

Within the Air Force, it was necessary to decrement the modification and production programs for the F-15, A-7, A-10 and C-130H aircraft. Additionally, there was a \$5M decrement of the Joint Surveillance System.

Naval programs decremented were; secure SATCOM installations within the Fleet Modernization Program, secure SATCOM installations for new construction warships and other minor communications programs throughout the Fleet.

- REFER TO REPROGRAMMING DATA AT TAB F -

### Question #

3-1 What actions have you taken to restore the areas affected?

Ans: All Services have requested FY 81 Supplemental appropriations to compensate for decremented programs. If approved, Supplemental funds will restore all decremented Service programs and provide for continued support of on-going Counterterrorist programs. Additionally, all the Services have provided for permanent supporting programs within the normal budgetary cycle.

6.5

4 How did you fund SNOWBIRD?

Ans: DUSD R&E and SECDEF authorized and directed the Services on five occasions to fund the SNOWBIRD program. In each case the amounts authorized were determined by the Services based on the progress and requirements of mission preparations.

- REFER TO TABS A & D -

4-1 Why did you do it that way?

Ans: Since no stated requirement or program provision existed for these projects, SECDEF had to direct the Service expenditures to make the funding possible.

4-2 Why didn't you ask for Congressional assistance early on?

Ans: At the outset of SNOWBIRD we determined that the operational security of our preparations was vitally important to both the success of a second rescue attempt and ongoing administration efforts to negotiate the hostages release. This single factor was the overriding concern in not requesting congressional support.

4-3 Why did you withhold the reprogramming actions (DD 1415)?

Ans: Former SECDEF Brown decided to withhold the DD 1415 reprogramming notifications until resolution of the hostage crisis for operational security reasons.



### Question #

Don't you trust us? 4-3-1

Ans:

Certainly, I trust you. But, in view of the erratic and unpredictable course of negotiations with Iran, it appeared prudent to maintain the tightest security for our mission preparations. At my direction, the preparations were treated as a sensitive compartmented matter, and dissemination of information was allowed strictly on a needto-know basis. Only mission-essential personnel were knowledgable of the project, and they knew only those aspects which required their support.

Are the Services seeking to recover this money and if so how?

> Yes, the Services have submitted FY 81 Ans: supplemental actions to recover PY 81 funds expended or anticipated for Project SNOWBIRD .

4-5 What is the total supplemental being requested?

The total FY 81 Supplemental request to Ans: support SNOWBIRD and

as indicated

below:

Service

Amount

Title

Army

Air Force

Elegant Lady

Navy

Joint Task For

TOTAL



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### Question #

4-5-1 What items are covered in the supplemental?

Ans: The Army Supplemental covers increased Flying Hour Programs, spares for the

UH-60 and CH-47 helicopters, communications

support and joint training

The USAF Supplemental will provide for increased Flying Hours, aircraft modifica-

tions, communications equipment

The Navy Supple-

mental will underwrite communications equipment and increased Flying Hours.

5 What did the initial rescue attempt cost?

Ans: Project RICEBOWL (Cost approximately \$198M.

Of the amount, about \$20M was expended preparing the force for its mission. \$178M represents the cost of airframes and equipment lost at Desert One. (RICEBOWL expenditures were explained in a ASD (Comptroller) memo to Senator Hollings in May 1980).

- SHOW MEMO AT TAB G -

5-1 How did the Services fund that project?

Ans: The Services funded RICEBOWL by reallocating funds within their existing programs.

5-2 What programs suffered to make RICEBOWL possible?

Ans: The Services were not significantly effected by support of RICEBOWL prior to execution. Post-mission readiness was most effected by the loss of helicopters and the EC-130 aircraft at Desert One.





# C C

### Question #

5-3 Why were there no reprogramming notifications (DD 1415)?

Ans: The Services reallocations didn't exceed the reprogramming thresholds and therefore didn't require DD-1415 reprogramming notification actions. The actual costs requiring reallocation were:

Training & Preparation (RICEBOWL)

Army \$ 190,762 Air Force 3,534,588 Navy 6,500,000 Total: \$10,225,350

Airlift & Other Support (RICEBOWL)

Army \$ 144,627 Air Force 9,499,628 Navy 6,000 Total: \$ 9,550,255

Total reallocations: \$19,775,605

5-4 What was value of total equipment lost on RICEBOWL.

Ans: The value of equipment lost by Service was:

TOTAL

Army \$ 1,151,541 Navy 161,200,000 Air Force 15,806,319

\$178,157,860

5-4-1 Did USAF and USN procure replacements for aircraft lost during RICEBOWL?

Ans: No.

5-4-2 Why not?

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Ans: Air Force felt the EC-130 loss, with some adjustment, could be accommodated. The Navy had insufficient funds at the time to procure new helicopters but is considering new procurement within the budgetary cycle. The Air Force is developing an accelerated MC-130 procurement program at this time.

Question #

6 Why did SNOWBIRD cost more than RICEBOWL?

Ans:

SNOWBIRD was more expensive than RICEBOWL because it involved more maneuver and support forces, a more intensive training program, and significantly improved equipment. general terms, Project SNOWBIRD more than doubled the capability of the joint rescue force. Also, as previously mentioned, the priority basis on which these capabilities were developed required compressed training schedules and hence a more compressed rate of fund expenditures.

Ans:

Other units that supported and augmented the rescue mission have been returned to their former unified or specified commands.

Ans:

6-2-1

Before accurate cost estimates can be determined, it is necessary to evaluate the scope

revel.

a prudent

TOP GROUPS PERCENTER

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### Question #

16-2-2 Are these capabilities consistent with other training?

Ans: Although the capabilities developed during SNOWBIRD(%) are related to the inherent capabilities of the units involved.

A

the 101st Aviation Group will require additional flying hours above their present programmed level to maintain the night, low-level flying skills developed during SNOWBIRD

For reasons of operational security,

Ans:

In the interim, communications support is being provided by the Services and the Joint Communications Support Element.

STAFF

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Question #

-- The Army component

-- The naval Component

-- The Air Force component

are available.

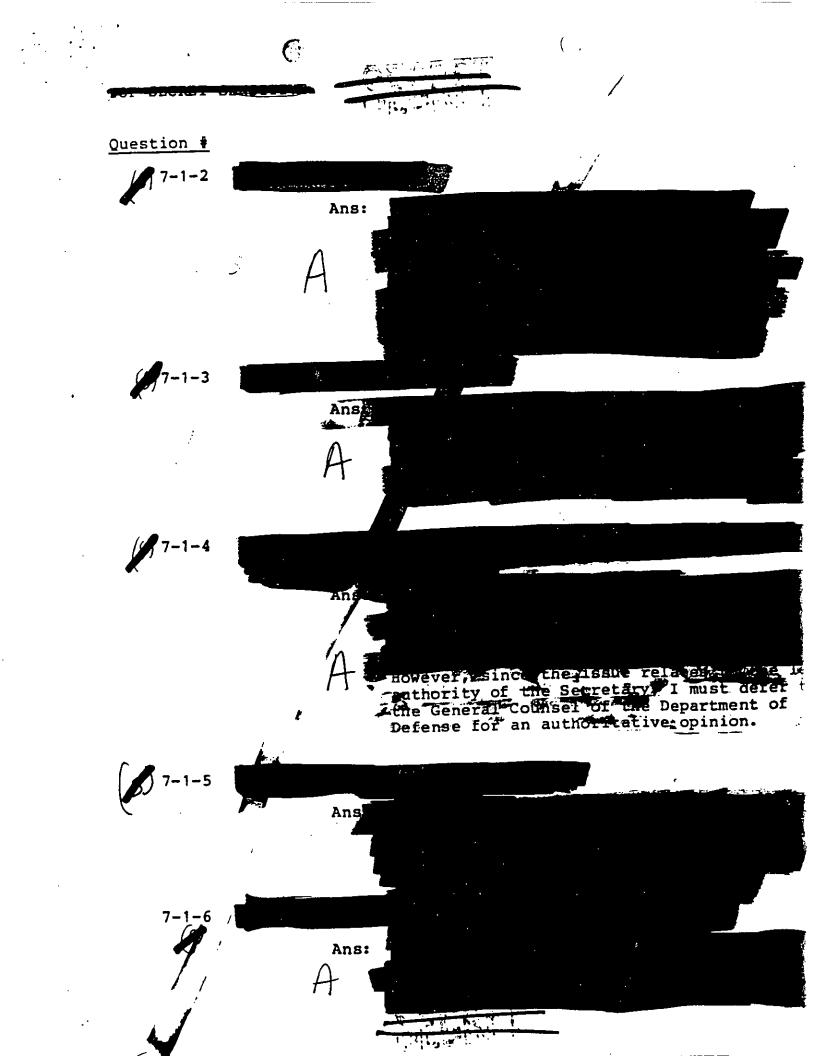
This includes:

7-1-1 Who controls it?

Ans: Joint Chiefs of Staff.

through the

10



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Cir.

Question # Ans: 7-1-8 Ans:

Has the safeguard procedure for separate review of operation concepts and plans by a senior review group as recommended the Holloway Report been established?

Ans: Yes. The Operations Deputies act as an oversight review hody for matters pertaining

Additionally, the Senior Officers Advisory Panel consisting of a board of retired and active duty General and Flag Officers periodically advises the Joint Staff matters.



DECKET SEE

### Question #

7-2 . How will you support

**(** 

Ans:

or by other separate arrangements which may be required by the situation.

7-2-1 Do you have any problems in the support area?

Ans: One potential problem encountered to this point has been funding. We need your help for approval of the 81 Supplemental.

(**UR** 7–3

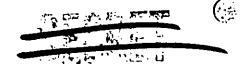
Ans: Those forces are fully funded by their respective service.

Additionally, the

40

A





### Question #



What advantages, if any, are provided by a joint service organization as the USMC?

Ans: No single service organization could provide the wide range of forces and special capabilities necessary for an effective counterterrorist organization. The unit must be prepared to operain a wide variety of scenarios utilizing a broad range of forces.

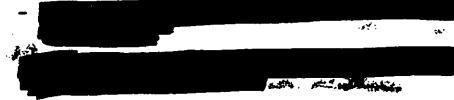
19

What actions have been taken within DOD to improve the intelligence gathering system in support of counterterrorism operations?

Ans:

has taken certain steps to improve its ability to support Counterterrorism operations. Among them are:

A



- Raising the priority within DOD for collection and analysis of <-T related intelligence.</pre>

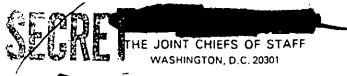
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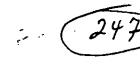
Integrating within the DOD system.

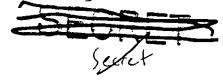
- Upgrading of the

program.









26 November 1979



MEMORANDUM FOR DIRECTOR, JOINT STAFF

Subject: Funding for Provisional Joint Task Force

1. (25) Planning and preparation for operations which may be conducted under the control of the provisional Joint Task Force have not been without expense. Expenses to date include payment for civilian manpower, aircraft flying hours, supplies and equipment, and TDY of JTF members. All expenses incurred to date have been unprogrammed; TDY expenses have been paid by the individuals performing the TDY. In order to reimburse the individuals performing the TDY, preclude undue hardship on individuals required to travel as a result of Task Force duties, and to allow Services to adequately track and recoup costs, request fund cite and project codes be provided for operation of the Task Force.

There is presently no funding expertise among the members of the planning staff. Additional expenses will be incurred as the planning, preparation and rehearsals continue. It will also be necessary, at the conclusion of the mission, to provide an accounting for expenses by Service and appropriation. Request staff assistance be provided the planning staff in the aggregation of costs and administration of such funding codes as are provided.

> JAMES B. VAUGHT Major General, WSA JTF RICE BOWL

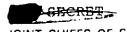
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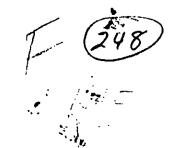
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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

7 December 1979

MEMORANDUM FOR J-3

Subject: Fund Cites (U)

(V)
1. (PS) A problem has arisen due to the lack of a fund cite for resupply of JP-4 for helicopters at the training site at Yuma.

2. (PS) Previous arrangements for the Marine Air Station Yuma (MAS) to provide JP-4 was working satisfactorily until they requested a fund cite for reimbursement. The total required to date is approximately \$35K. Individuals on the ground have attempted to alleviate the situation; however, all possible solutions require reimbursement of fuel to MAS.

3. (8) The best solution is to continue with MAS providing fuel by tankers to the Army airfield where the helicopters are located and providing a fund cite to MAS.

4. (75) The alternate solution would be for someone in authority to contact the appropriate person in the MAS chain of command and direct continued support keeping cost data for future submission at a later date.

5. (25) The lack of appropriate fund cites may continue to cause problems in day-to-day activities in procurement of supplies, rations, etc., as the exercise continues. We currently have a fund cite for small expenditures from the Task Force Comptroller for Delta housekeeping supplies.

6. (U) Request guidance in overcoming this situation.

Returned.

Fund witer hundled

JAMES B. VAUGHT A Major General, USA JTF RICE BOWL

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CLASSIFIED BY DIRECTOR, J-3
DECLASSIFY ON T DECEMBER 1985

DECLASSIFY ON T DECEMBER 1985

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Declarifiet by: DDO, NMCC 12 May 92

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G	10 Feb as miles confirmed 10 Fe	king* to develogestone for budges	t submission. date for budge	t submiss				
A	- AO meeting	to Services for to identify, addets to OPSDE	or staffing (11 resolve budget PS (20 Feb. ass	Feb) issues (luming no	major wor			
			· .					
	prepare	e amendment or	supplemental to	FY 82 bu	idget			
	1	tions for FX 83						
1.67	3. (%) Per dire	ection Col	attached mess	age cance	lling SNC	OWBIRD W		
	4. (U) Recommen	nd DJS release	of attached mes	sage.				
	Reference: * DJSM-103-81,	15 Jan 81	CLASSIFIED BY: D DATE FOR ( ) DE OR (X) RE IS: 21 J	CLASSIFICATION				
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	ACTION OFFICER		COORDINATIO	ON/APPROVA				
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DELIVER DURING NORMAL DUTY HOURS

SUBJ: SPECIAL PROJECT FUNDING (U)

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EFFECTIVE 21 JAN 1981 SNOWBIRD 331 IS CANCELLED.

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A. AVOID FURTHER EXPENDITURES OF SNOWBIRD (8) JOINT

TRAINING FUNDS

SHOULD CONTINUE SERVICE-FUNDED UNIT TRAINING.

G

CDR- USA SCD- U-B- EXT 72650 E8 NAU E8

AFANCE

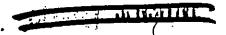
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00 00 <del>2000</del> BBBBB

B. IN CONJUNCTION WITH REF A TASKING, PREPARE AND SUBMIT A JOINT TRAINING PROGRAM TO JCS, J-3, BY 10 FEB.

REVW 22 JAN 87 REAS 5

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2. (U)	Update requ	ested by	Colonel	Spe	c Asst J	T Matters	DJS
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THE JOINT STAFF

THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

MEMORANDUM FOR MAJOR GENERAL DYKE

Subject: Update of Funding Support for the

1. (S) A memorandum establishing funding procedures has been forwarded to the Services. Coordinated position has been agreed upon by the Air Force, Marine Corps, and Navy.

- 2. (U) Army input expected during the week of 5 January 1281.
- 3. (U) No problems anticipated in establishing coordinated position.

PHILIP C. GAST Lieutenant General, USAF Director for Operations

Classified by:
DDO, NMCC
12 may 92
Hulassyy m: JADR

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### DEPARTMENT OF THE ARMY

WASHINGTON, D.C. 80310

4 November 1981

MEMORANDUM FOR DIRECTOR, JOINT STAFF

SUBJECT: Review and Analysis of the Joint Task Force Capability Review

(U) References.

a. Memorandum for Director for Operations, Joint Staff, subject: Review and Analysis of the Joint Task Force Capability Review, dated 23 Jun 81, (Inclosure 1).

b. JTF Capability Review, dated 11 May 1981

c. Memorandum for ODCSOPS, subject: Joint Task Force Capability Review (11 May 82 Report by MG James B. Vaught, USA), dated 9 Jul 8

- 2. (U) Per your Memorandum of 9 July 81, detailed Army comments on the subject review are provided as inclosure 2. Many of the recommendations have significant money implications that require further staffing, coordination and programming within the Army.
- 3. In addition to the comments provided, the Army also makes the following recommendations:
- that would be required to make the recommendations work, e.g., doctrine, funding of privitation goggles, etc.

2 Incl as WILLIAM R. RICHARDSON Lieutenant General, USA

Army Operations Deputy

CLASSIFIED BY: DCSOPS, DA

REVIEW ON:

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3 Nov 2001

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## DEPARTMENT OF THE ARMY WASHINGTON, D.C. 20310

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MEMORANDUM FOR DIRECTOR FOR OPERATIONS, JOINT STAFF

SUBJECT: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. Vaught, USA) (U)

1. (U) Per your memorandum of 29 May 1981, detailed Army comments on the subject report will be provided after ARSTAF conducts a more thorough review which is now underway.

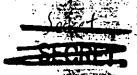
I believe it would be beneficial for Major General Vaught's report to be forwarded to the Director of the Central Intelligence Agency, Unified Commanders; CINCMAC, CIECSAC, and CONTAC for informashould provide a separate tion. Additionally the SOAP review. - The

but should assist

in preparation of his review.

- 3. (U) My primary recommendations with respect to counterterrorise are as follows:
- The Joint Staff action on establishment of congressional committees for oversight of counterterrories should be completed and considered as a matter of priority by the Operations Deputies.
- Action should be initiated by the Joint Staff concerning the US government counterterrorism crisis management structure and command and control-related issues. While we have made great strides







in upgrading our military counterterrorist capabilities, I perceive a significant void at the highest governmental levels to accomplish the decision-making necessary for employment of these forces, particularly within CONUS.

4. (U) I am fully prepared to discuss these issues in more detail with you.

LENN K. OTIS

Lieutenant General, USA Army Operations Deputy

2. ARTREI

### JTF CAPABILITY REVIEW

SUBJECT: Navigation

Item Number: A-2

- 1. Recommendation is valid.
- 2. Army program(s) applicable to recommendation: Production of AN/AVS-6, Aviators Night Vision Imaging System, is scheduled to begin in FY 82.
- 3. Proposed method to act on recommendation: Continue program in existence and emphasize training in field units receiving this equipment.
- 4. Impact of implementation and timeframe required: Fielding of devices begin in FY 84 and continues through FY 88. This should double our capability for night operations based on the ability to train under darker conditions to include periods of overcast.

G 5. Action Officer or POC: MAJ(P) 48351.

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### JTF CAPABILITY REVIEW

SUBJECT: Ground Operations

Item Number: B-1

Recommendations are valid.

2. Army program applicable to recommendation: N/A

3. Proposed method to act on recommendation: Items covered in helicopter operations topic are presently standard doctrine among the Army Special Operations Forces. The and HQ's TAC and MAC subscribe to the techniques recommended and practice the same.

adopted the stated recommendations as doctrine.

adopted the stated recommendations as doctrine.

hardware modifications that are on-going include strut lowering kits and blade folding kits on Army helicopters. The Army has adopted the as the standard.

Impact of implementation and time frame required: N/A

Action Officer and POC: LTC

DAMO-ODSO, 71700.

n. court by	DCSOPS, DA	
CLASSIFIED BY:	• * *	
	2 Nov 87	
REVIEW ON:		- SECRE

SUBJECT: Ground Operations

Item Number: B-2

1. Recommendations are valid.

2. Army program applicable to recommendation: N/A

Proposed method to act on recommendations: Department of the Army through the Intelligence Planning Group has made airfield intelligence a priority item of interest for Special Operations tasks. Army Special Operations Forces in and USAF units have routinely trained on airfield seizure. All Special Operations Forces carry airfield seizure as a terminal training task.

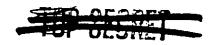
4. Impact of implementation and timeframe required: N/A

Action Officer and PCO: LTC]

DAMO-0DSO, 71700?

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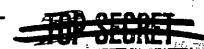
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SUBJECT: Ground Operations	Item Number: B-3
•	•
$/\omega$ 1. Recommendations are valid.	
2. Army program applicable to recommendat	ion: N/A
extensively studied the problem of DA has purchased could be used for modified to meet the needs of the spectar extensively in training. Additionally, DA and the Naval Weapons Systems Command has 1	that these vehicles are specially operations community and are used in cooperation with
(	required: N/A ?
Action Officer and POC: LTC	DAMO-ODSO, 71700.

CLASSIFIED BY: DCSOPS, DA

REVIEW ON: 2 Nov 2001



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#### JTF CAPABILITY REVIEW

	•	JIF	CAPABILITY RETIES	•
SUB	WECT: Ground Op	erations		Item Number: B-
(w <sub>1</sub> .	Recommendations	are valid.		•
(w)2.	Army program ap	plicable to rec	ommendation: N/A	
it wit	to each h an outstanding	ability to con The package.	duct ranto motor	retment of the Army has equipment and assigned forces zed operations under ehicles, has extensive funications.
(u) 4.	Impact of imple	mentation and t	imeframe required	: N/A
GE 5.	Action Officer	and POC: LTC		DAMO-ODSO, 71700.
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DCSOPS, DA	
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# JTF CAPABILITY REVIEW

SUBJECT: Air Operations, Helicopter

Item Number: D-4

- (u) 1. Recommendation is valid.
- 2. Army program(s) applicable to recommendation: KY-28's are being replaced by KY-58 (Vinson). When sufficient assets are available, CH-47's will receive 2 KY-58's.
- (u) 3. Proposed method to act on recommendation: Already underway awaiting sufficient KY-58's to implement.
- (a) 4. Impact of implementation and timeframe required: Sufficient assets to implement should be available late 1982/early 1983.

(u)<sub>5</sub>. Action Officer or POC: Mr. DAMA-CSC, 41908.

CLASSIFIED BY:	DCSOPS, DA	
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# JTF CAPABILITY REVIEW FORMAT

SUBJECT: Air Operations, Helicopter

ITEM NO. D-4

(4)1. Recommendation is valid.

2. Army program(s) applicable to recommendation. Least testing for new secure equipment.

3. Proposed method to act on recommendation. N/A

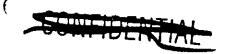
4. Impact of implementation and time frame required. Funding (additional) is required for near term solution of the problem.

5. Action office and POC: DAMO-RQD, MAJ



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SUBJECT: Army Airlift

Item Number: D-9 thru D-14

1. Recommendation items listed of concern are primarily modifications to Army aircraft. Modifications listed appear valid providing their operational necessity is validated by ODCSOPS. It is understood many of these modifications have already been accomplished for selected special operations units. Further extension to a wider range of conventional forces would require considerations of logistics impacts as a separate issue.

- (U) 2. Army program(s) applicable to recommendation: As required.
- (a) 3. Proposed method to act on recommendation: As required.
- (4)4. Impact of implementation and timeframe required: TBD.
- G (4)5. Action Officer and POC: MAJ J DALO-AV, 70487.



### JTF CAPABILITY REVIEW FORMAT

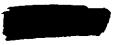
SUBJECT: Air Operations, Helicopter

ITEM NO. D-9

(4)1. Recommendation is valid.

 $\omega$ 2. Army program(s) applicable to recommendation. ELT(S)

3. Proposed method to act on recommendation. Program is funded for



4. Impact of implementation and time frame required. N/A

G W 5. Action office and POC: DAMO-RQD, MAJ



# JTF CAPABILITY REVIEW FORMAT

SUBJECT: Air Operations, Helicopter

ITEM NO. D-9

- ( ) 1. Recommendation is valid.
- ( $\omega$ 2. Army program(s) applicable to recommendation. ELT(S)
- 3. Proposed method to act on recommendation. Programs are funded in FY 82 for: Forward Area Refueling System, NVE Cockpit Compalibility UH-60, CH-47 Avionics Enhancement Navigator Improvements.
- (4)4. Impact of implementation and time frame required. N/A
- Chb. Action office and POC: DAMO-RQD, MAJ





# JTF CAPABILITY REVIEW FORMAT

SUBJECT: Air Operations, Helicopter

ITEM NO. D-14

( $\omega$ ) 1. Recommendation is valid.

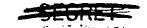
2. Army program(s) applicable to recommendation. ELT

3. Proposed method to act on recommendation. Program is funded in 63B

4. Impact of implementation and time frame required. N/A

. Action office and POC: DAMO-RQD, MAJ







SUBJECT: Air Operations, General

Item Number: E-3

الياً. Recommendation is valid.

 $|u|_2$ . Army program applicable to recommendation: N/A

**(**5)

3(U) Proposed method to act on implementation: The total Airfield Seizure Terminal Training Task, as outlined in C-3, has not been practiced for over six months with all potential forces. This matter is of concern as overall force readiness in this critical task is rapidly declining.

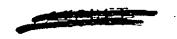
\u)4. Impact of implementation and timeframe required: N/A

Action Officer and POC: LTC DAMO-ODSO, 71700.

CLASSIFIED BY: DCSOPS, DA

2 Nov 87





SUBJECT: Air Defense

Item Numbers: F 1-3

- Recommendations are valid.
- Army program applicable to recommendations: N/A

Proposed method to act on recommendations: The Army tory is reacting to the JTF recommendations. However, been extensively trained in use of the Stinger Weapon System and are fully capable of using the equipment assigned by the

(u) 4. Impact of implementation and timeframe required: N/A

G.A. Action Officer and POC: LTC DAMO-ODSO, 71700.

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#### JTF CAPABILITY REVIEW

SUBJECT: Air Defense

ITEM No. F-1 .

#### STINGER

REQUIREMENT: Provide clandestine forces.

surface air defense capability to

ul. Recommendation is valid.

2. The Army is now developing a requirement for a

3. There is no need for additional methods or procedures. When the requirements document is developed, normal procurement will be followed.

4. The impact of the implementation will be to to the STINGER system.

Action office is DAMO-RQA. POC is LTC

53676.







SUBJECT: Air Defense

Item Number: F-2

**VULCAN** 

REQUIREMENT: Provide

surface air defense capability to

(u) 1. The requirement is valid with caveats.

2. The Army has no plans to provide Vulcan the Vulcan is planned to be phased out and replaced by the Lightweight Air Defense System (LADS) in light divisions and by DIVAD GUN in heavy divisions.

3. An interim capability could be provided as a special requirement for off-the-shelf procurement and fabrication on a limited scale until LADS is fielded.

4. The impact of implementing the requirement would be diversion of funds from other projects. Using off-the-shelf hardware should be available within one year from release of funds. This action is currently under study within ODCSOPS.

5. Action office is DAMO-ROA. POC is LTC

53676.

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#### JTF CAPABILITY REVIEW

SUBJECT: Air Defense

ITEM No. F-3

COMMAND, CONTROL AND COMMUNICATIONS  $(C^3)$ 

REQUIREMENT: Provide C<sup>3</sup> for ground air defense forces during operations.

1. The requirement is valid with caveats.

2. The Army is now finalizing the requirements for a SHORAD C<sup>3</sup> system which will provide much of the capability desired. However the Army has not developed a requirement for a The applicable program is the SHORAD C<sup>3</sup> program.

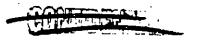
3. A requirement for usaabs. No special method or procedure is planned.

4. The impact of implementing the recommendation is to begin a minor program which is of high risk. When requirements documents are completed the Army will pursue both of these programs.

5. Action office is DAMO-RQA. POCs are MAJ

and LTC





	•		· <del>-</del> -		
9	SUBJECT: Comman	d Strucțure and Doctri	ne	Item Number:	G-1
<b>V</b> . 1	. Recommendati	on is valid.			
. (u) 2	. Army program	applicable to recomme	ndation: N/A		
- <sup>5</sup> 1	the command/cont	hod to act on recomment rol doctrine-as writte doctrine without JCS s, the recommendation	n in G-1. Howe action. Within	ver, it cannot b the Army Specia	e 1
prof	. Impact of im	plementation and timef	rame required:	N/A	
ر پر (س <u>ا</u>	. Action Offic	er and POC: LTC	D.	AMO-ODSO, 71700.	
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CLASSIFIED BY:	DCSOPS, DA	William Bernald
	• \	W.E. C.
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G-2

SUBJECT:	Command Control	and Communications	Item Number:
----------	-----------------	--------------------	--------------

- 1. Recommendation is valid.
- 2. Army program applicable to recommendation: N/A

33. Proposed method to act on recommendation: has designed a CP

4. Impact of implementation and timeframe required: N/A

DAMO-ODSO, 71700.

DCSOPS. DA

LASSIFIED BY:

2 Nov 87

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- Recommendation is valid.
- 2. No known Army program applicable to recommendation. NSA has joint responsibility for developing new equipment required. DCSOPS C4 should be ARSTAF-POC.
- 3. N/A
- 4. NSA must provide specifics. ARSTAF POC should be DCOSPS-C4.
- G 5. RQI-LTC

T



SUBJECT: Equip the Force while Retaining Item Number: H-2.
OPSEC

- 1. Recommendation is valid.
- 2. Army program(s) applicable to recommendation: All tactical operations.
- 3. Proposed method to act on recommendation:
- b. On a broader base, OACSI and MACOMs include within OPSEC guidance the alert that the logistics system may be the weak link in the OPSEC chain.
- 4. Impact of implementation and timeframe required: Enhanced ability to equip the force while maintaining OPSEC. Continuing.
- G 5. Action Officer and POC: LTC

DALO-PLO, 78916.







SUBJECT: Task Force Support To

Item Number: H-4

XVIII Corps; Provide

Added Training

1. Recommendation is valid.

- 2. Army program(s) applicable to recommendation: N/A
- 3. Proposed method to act on recommendation: It is understood this has already been accomplished.
- 4. Impact of implementation and timeframe required:
- 7 5. Action Officer and POC: LTC DALO-PLO, 78916.

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#### JTF CAPABILITY REVIEW

SUBJECT: Support while Deployed

Item Number H-6

Recommendation is valid, however has been accomplished.

provided experience data concerning deployment and sustainment of the deployed force.

- 2. Army program applicable to recommendation: All force deployments, with emphasis to the RDF-A.
- 3. Proposed method to act on recommendation: FORSCOM, EDJTF, and AFOR commanders should receive a copy of this report to assist planning.
- 4. Impact of implementation and timeframe required: N/A
- C. 5. Action Officer and POC: LTC DALO-PLO, 78916.

Intelligence Historical Reportaisment Event to 1255 J2, JTF 1-79

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OADR

HUMINT Coordinating Committee

March 1980 - December 1980 TIMEFRAME:

SUMMARY:

Early on in the November 79 planning phases the JTF/J2 was authorized by the Service ACSIs to establish direct coordination with the appropriate Service HUMINT organizations. Contact was handled on a service compartmented basis until March 1980 when the JTF/J2 requested DIA and the services provide representatives to a DoD HUMINT Coordinat The Group met four times prior to the April 80 attempt when it became apparent that DoD and was reactivated

In August 1980, JTF again requested DIA and the Services provide representation to the HUMINT Coordinating Committee (Atch 1).

The first HUMINT Coordinating Committee meeting in support of SNOWBIRD was held on 12 August 1980, chaired by JTF J-2.

had to make a special effort in the HUMINT field.

3. On 25 August 1980, Secretary of Defense designated Department of the Army (DA) as Executive Agent for DOD activities in support of SNOWBIRD (Atch

ACSI, DA, representing Chief of Staff of the Army, in as his executive turn designated agent for such intelligence activities. Commencing on

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2 September 1980, control of the HUMINT Coordinating Committee passed to

- 4. (2) The Committee met on a weekly basis, first in JTF offices and later at fifties, and discussed the following types of subjects:
  - a. Iranian intelligence updates
  - b. Hostage location assessments
  - с.
  - d. Active HUMINT operations
  - e. New leads and their assignment to appropriate agency for action
  - f. Status of lead assessments/recruitments
  - g. Status of source debriefings
  - h. New source tasking/new EEI
  - i. New environmental/OPS ta affecting HUMINT operations
  - j. k.
  - 1.
  - m. problems
  - n. BUMINT support structure

## COMMENTS:

1. (U) The HUMINT Coordinating Committee served a key function, in support of SNOWDING (due to lite bank) life prior to May 1980, like inport on DICHDOWL was mixing.). The Committee provided a weekly forum in which problems could be



#### ULUILL

resolved, questions answered, and confusion dispelled. It brought together DOD's diverse HUMINT organizations and provided them a coordinated and coherent framework in which to operate against Iran. It was a benefit to the HUMINT organizations and to the overall DOD HUMINT effort.

2. The Committee recognized early that in the weekly meetings would be extremely beneficial.
Unfortunately, this did not occur.

#### RECOMMENDATIONS:

Every effort should be made to obtain

HUMINT Coordinating Committee.

2. (U) That a similar committee be organized early when a Special Operations Contingency

Leading Special Operations Contingency

Leading States occurs.

HUMINT operations, by their nature, cannot react rapidly..

As much lead time as possible is required to energize the

HUMINT system in support of a particular operation.

#### OTHER RELATED ITEMS:

J-2 PERSONNEL INVOLVED: LTC (USAF);

SOD, J-3, OJCS

MAJ (USA);

ODCSOPS, DA

#### POINTS OF CONTACT:

a. LTC (USA); DIA; tel: 8-225-1032

b. LTC (USA); USA Operations Gp;

tel: 8-923-2640

SERET

(USA); USA Operations Gp; c. CW2

8-923-4080 tel:

(USAF); 7602'd AINTELG; d. LTC

tel: 9-664-3234

(USN); NIC-03; tel: 9-763-3622 e. Mr.

USA); OACSI, DA; tel: 8-225-6074 f. LTC

#### ATTACHMENTS:

1. 7 August 1980 memorandum from JTF establishing HUMINT Coordinating Committee.

3. 25 August 1980 SECDEF memorandum.

7 August 1980

THE JOINT STAFF

MEMORANDUM FOR:

Lieutenant General Tighe, USAF, Director,

Defense Intelligence Agency

Major General Thompson, USA, ACS/Intelligence,

USA

Major General Marks, USAF, ACS/Intelligence,

USAF

Rear Admiral Shapiro, USN, Director of Naval

Intelligence

Subject: HUMINT Support

1. During the past nine months the services and DIA have been providing HUMINT support to this office on a case by case basis. Most contacts were handled on an individual basis

well; my office stated requirements, the service intelligence organizations vetted, trained, controlled, and debriefed the sources.

- In March, as the tempo of activity picked up and several special needs surfaced, a coordinating committee was formed in an effort to meet the new requirements. The effort was productive and continued until the end of April. Since that time, actions reverted to coordination on an one to one basis between this office and the sponsoring service. However, a recent increase in potential sources warrants the reactivation of the coordinating committee.
- The purpose of the committee will be to periodically review HUMINT requirements, evaluate source potential, coordinate support needs, including funding, and provide advice on HUMINT matters to this office. It is envisioned that the committee would consist of a designated representative from my staff and each of the following offices:
  - a. DIA/CC4
  - 5: DIA/JSS1
  - B. WBA/AGBY
  - d. USA/INSCOM
  - e. USAF
  - f. USN/DNI



Request your designated representative attend the first meeting of the committee, which has been tentatively scheduled for 1030 Tuesday, 12 August 1980 in the Pentagon, Room 2C840.

5. 10) Designated representatives should contact my POC, Lieutenant Colonel at 55078 (Secure 2189) to confirm attendance.

RICHARD V. SECORD Major General, USAF

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FM\_JCS/SNOWBIRD/J2

SUBJ; INTELLIGENCE COORDINATION

ORGANIZATIONS EVERY TUESDAY AT 1030 IN JCS/J3/SOD SPACES. REPS INCLUDE DIA, USAF USA (INSCOM), USN (NIC), AND SNOWBIRD

REVW 20 AUG 00 BT #0311

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#### THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



2 5 AUG 1980

THE JOINT STAFF

MEMORANDUM FOR MAJOR GENERAL VAUGHT

Intelligence Support for SNOWBIRD and Related Subject:

Matters: (U)

Reference:

\* Director, DIA memorandum, dated 7 August 1980, same subject (U)

\*\* Chairman, Joint Chiefs of Staff memorandum,

same subject (attached)

\*\*\* Secretary of Defense memorandum

subject: Intelligence

Support to SNOWBIRD (attached)

1. 1987 On 7 August 1980, Director, DIA proposed establishment of an Intelligence Policy Review Council\* to be composed of senior representatives of the national intelligence community. The purpose of this council would be to focus on external intelligence support requirements for SNOWBIRD (TS) and would review, for policy implications, new requests for intelligence, intelligence support, and related DOD CJCS approved this concept in a memorandum to the Director, DIA\*\* and defined the functional aspects of the council in relationship to other organizational entities involved in SNOWBIRD (TS) support.

Additionally, the Secretary of Defense has appointed the Department of the Army as Executive Agent for DOD.

rsupport operations connected with SNOWBIRD.

3 SNOWBIRD LOCA, remains under COMITT but will respond to Executive Agency tasking for support activities.

> THOR HANSON Vice Admiral, USN Director, Joint Staff

Classified by Director, Joint Staff Declassify on 23 August 2000

# THE JOINT CHIEFS OF STAFF WASHINGTON D C 20001



2 5 AUG 1980

MEMORANDUM FOR THE DIRECTOR, DEFENSE INTELLIGENCE AGENCY

Subject: Intelligence Support for SNOWBIRD (T) and Related
... Matters

Reference: a. Director, DIA Memorandum, dated 7 August 1980, same subject

b. DOD Directive 5105.29 dated 1 December 1979

c. DOD Directive 5240.1R dated November 1979

1. (15) As recommended in paragraph four of reference a, you are authorized and requested to form and serve as chairman of an Intelligence Policy Review Council. The Council should be composed of senior representatives of DIA, and will focus on national intelligence community support to SNOWBIRD (TS). The Council will review new requests for intelligence, intelligence support, and related activities emmanating from the SNOWBIRD (TS) staff, for policy implications and technical feasibility. Review by the Council of such requests will be accomplished prior to formal tasking or other implementing actions.

2. (The Establishment of the Intelligence Policy Review Council under your Chairmanship will not alter currently visting arrangements in which liaison officers from DIA, Services work directly with the SNOWBIRD (TS) staff.

3. 1767 As a separate matter, the Secretary of Defense has signed the attached memorandum designating the Department of the Army as Executive Agent for all approved DOD

operational support activities on behalf of SNOWBIRD (TS) in accordance with references b and c. Procedures for approval of such requested activities will be as follows:

a. COMJTF will approve new requirements for non-DOD assistance identified by the SNOWBIRD (TS) staff. Such requirements will be forwarded to the Intelligence Policy Review Council for validation. The Council will then provide a recommendation through the Operations Deputies (sitting as the Special Operations Oversight Group) to the Joint Chiefs of Staff. In each instance, recommendations of the Council will address the technical feasibility of accomplishing the requirement and will identify organizational responsibility aspects bearing on the SNOWBIRD (TS) request. Additionally, the Council should address all other pertinent aspects of each proposal with emphasis on those with policy implications.

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b. (7) If the Joint Chiefs concur in the proposed action and if the action is within their authority, it will be approved. If the action requires approval by the Secretary of Defense of other higher authority, it will be forwarded with an appropriate recommendation.

4. (Also attached is a memorandum to COMJTF outlining the above procedures and providing copies of the appropriate correspondence relating to this matter.

DAVID C. JONES General, USAF

Chairman, Joint Chiefs of Staff

2 inclosures a/s

(V)

#### O.E.O.L.E..... . .... THE SECRETARY OF DEFENSE



WASHINGTON, D.C. 20301

25 August 1980

MEMORANDUM FOR THE SECRETARY OF THE ARMY

Intelligence Support to SNOWBIRD

You are hereby designated Executive Agent for the Secretary of Defense in matters pertaining to all approved Department of Defense operational support activities relating to Operation SNOWBIRD 💯

Provisions of DoD Directives 5105.29 dated 1 December 1978 and 5240.1R dated November 1979 apply.

3 The intent of this Executive Agencyship is to establish a single point of management within the Department of Defense for approved intelligence support

to SNOWBIRD ( ).

SNOWBIRD (T remain under COMJTF but will respond to Executive Agency tasking on clandestine support activities.

> W. Graham Claytor, Jr. Deputy Secretary of Defense

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SUBU: INTELLIGENCE COUNCINATION

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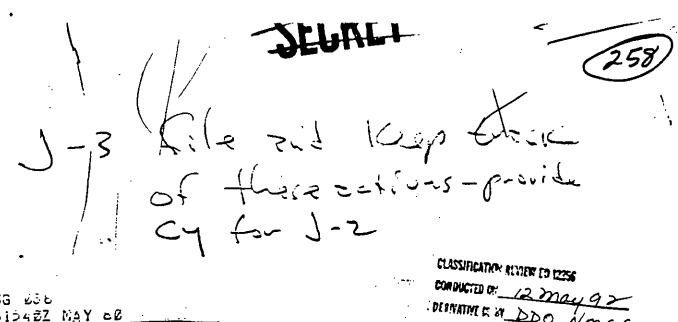
A STATE OF THE MENTION IS CHAIRED BY COLD AS DOD EXECUTIVE AGENT FOR DOD

ALTHOUGH THESE WEETINGS ARE IN NO KMY THE SOLUTION TO THE NUMEROUS HUMINT INTELLIGENCE QUESTIONS RELATED TO PLANNING THE HOSTAGE RESCUE, THEY ARE OF VALUE. THEY REPRESENT A GOOD VEHICLE FOR DISCUSSING COLLECTION PROBLEMS, EXPRESSING NEW IDEAS, AND KEEPING MEY POURS INFORMED OF THE

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AND SPECIFIC TASKS YOU ASSIGNED I UNDERSTAND MY TASKS AND INITIAL REQUIRED ACTIONS
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POSSILLE, ASSUMING ENTRY FROM AS

FROM ELSEWHERE, OR COMBINATIONS OF THESE

C. DETERMINE WHAT TECHINICAL ASSISTANCE IS REQUIRED IN ORDER TO SUP-

PORT PLANKING/PREPARATIONS FOR SUCH CLARDESTINE ENTRY.

TO DETERMINE THE BEST MEANS OF PRO-VIDING ACTIVE AIR DEFENSE (RED EYE OR STINGER) TO BE EMPLOYED BY THE GROUND ELEMENTS IN SUPPORT OF THE PROPOSED OPERATION.

E. DETERMINE ANY OTHER ACTIONS WHICH CAN BE ACCOMPLESHED TO ENHANCE

SUR CAPABILITY TO CONDUCT A FUTURE RESCUE OPERATION.

OBVISOUSLY, THE MOST ESSENTIAL ACTION MUST BE ACCUMPLISHED BEFORE ANY VIABLE RESCUE PLAN CAN BE DEVELOPED IS TO FULFILL BASIC, CRITICAL



EN LENCE HAS SHOWN THE V CTED DOD PERSONNEL HICH MUST STARTED AS SUUN AS A LUCE

OPERATORS TO SUPPORT THIS AND OF FUTURE OPERATIONS. SINIS WILL COURSE,

SCOPMENDATIONS FOR STAINING A

ATR DEFENSE ACTIVE



<u>Subject</u>: (U) Executive Summary For Weather Support to American Hostage Rescue Efforts.

Time Frame: (U) November 1979 - December 1980.

Purpose The attached reports describe the scope of weather support provided to the Joint Task Force 1-79 and concerned with the American hostages in Iran during this concerned with the American hostages in Iran during this period. Each of the eight reports addresses a separate issue or portion of support relevant to the planning, exercises, rescue attempt and subsequent events. To gain a full appreciation of the depth of support and the problems encountered one needs to review the complete series of reports.

Recommendations: (U) Planners and operational personnel need to closely coordinate with their staff weather officer through all phases of the planning cycle, mission implementation, and post evaluation to enhance the probability of success. The key point to stress for future efforts is the absolute necessity of a resident staff weather officer dedicated to the support effort to sident staff weather officer dedicated to the support effort to be incorporated into the planning/operational staff in a full-time status.

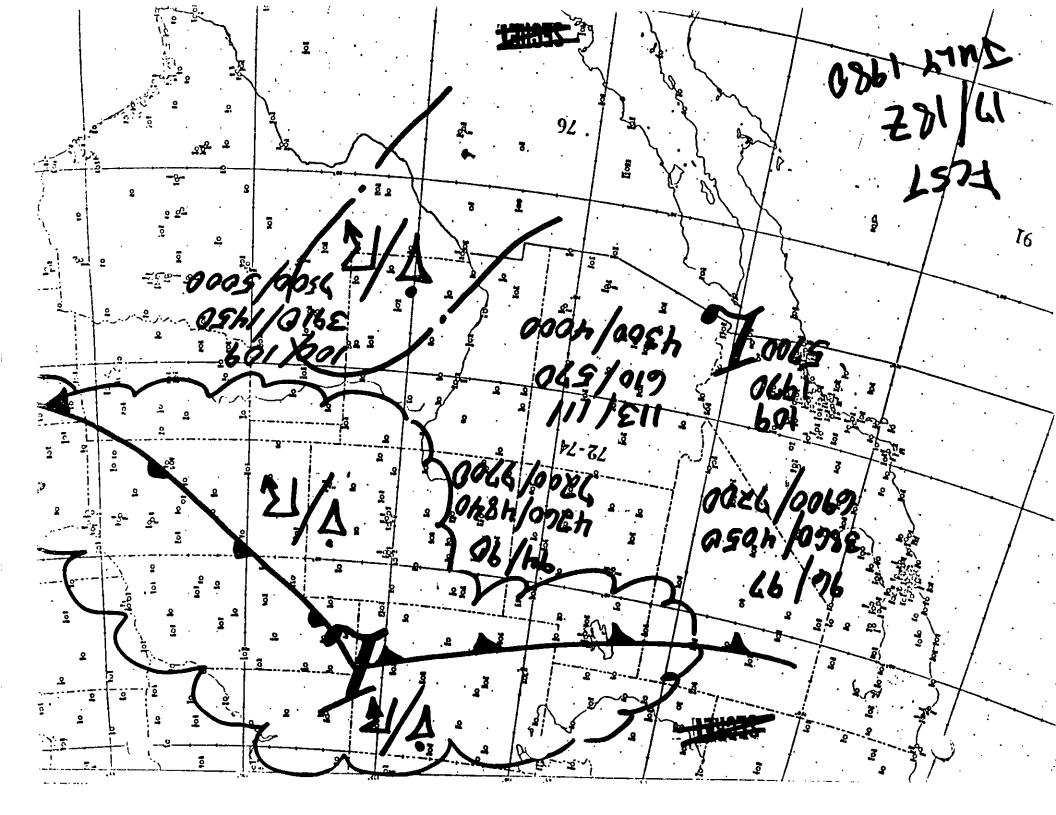
Summary: Weather played a key role in the planning and execution phases of the American Military Rescue Attempt on 24 April 1980 and subsequent efforts by the Joint Chiefs of Staff.

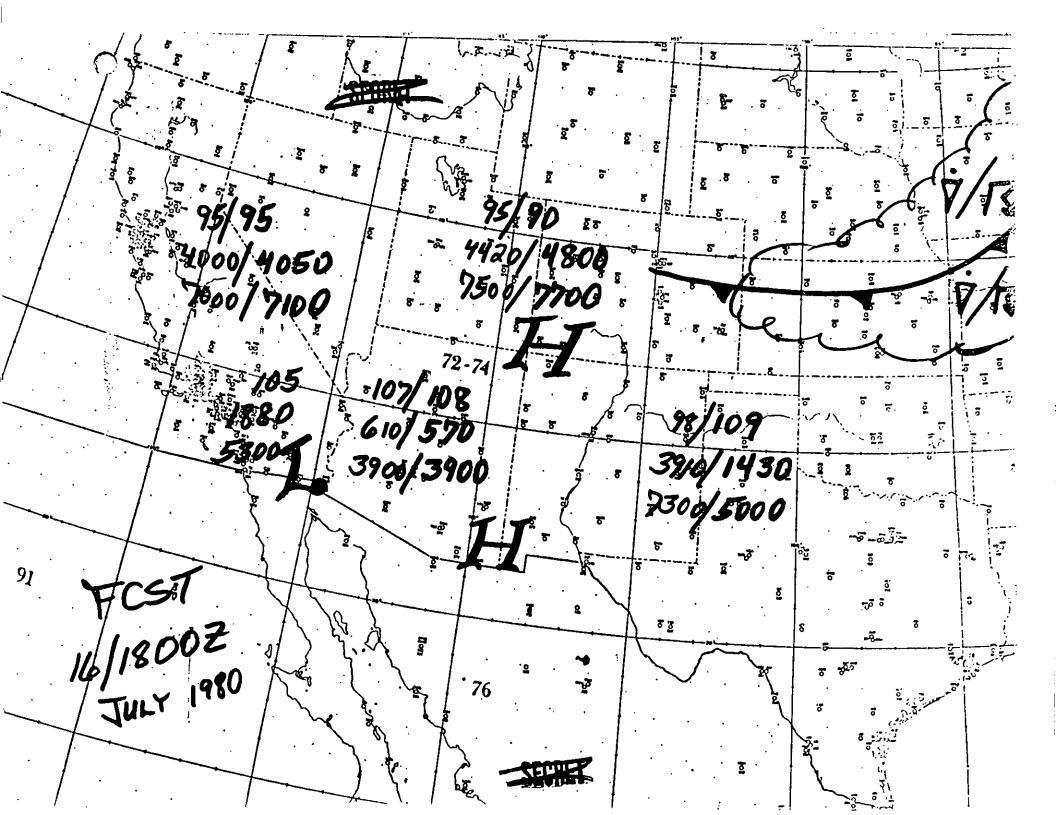
<u>J2 Personnel Involved</u>: Majors USAF/X000X, AV227-1638.

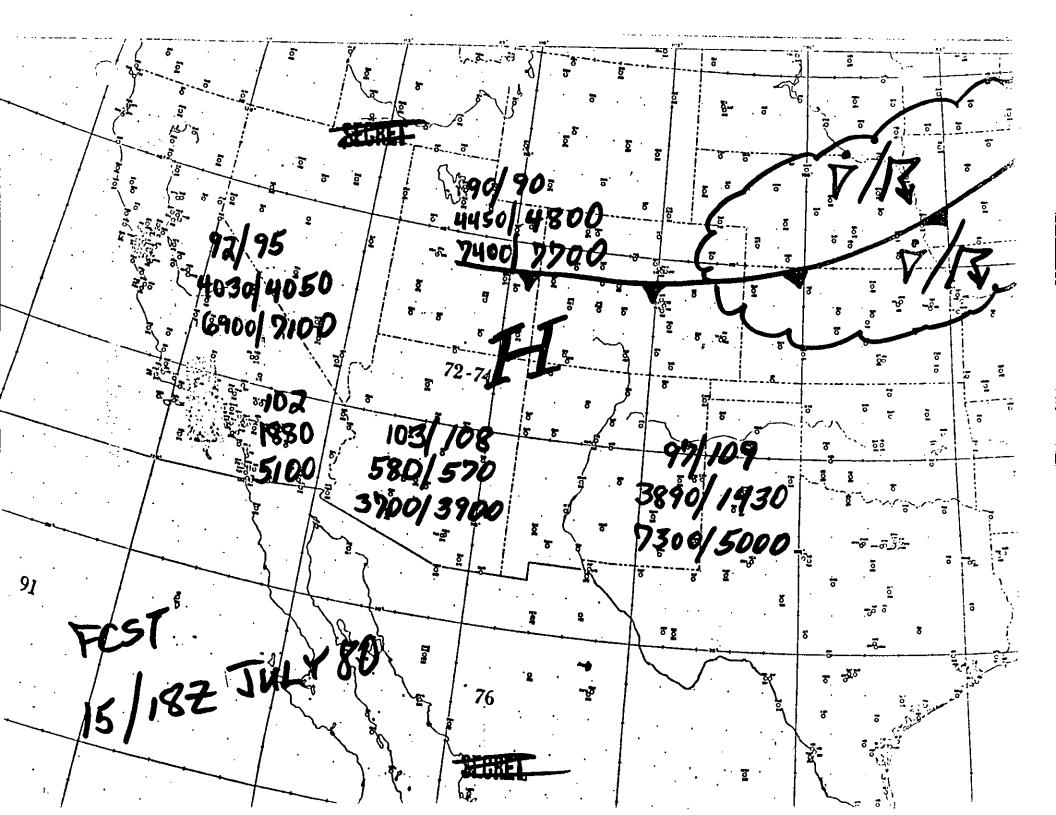
## Attachments:

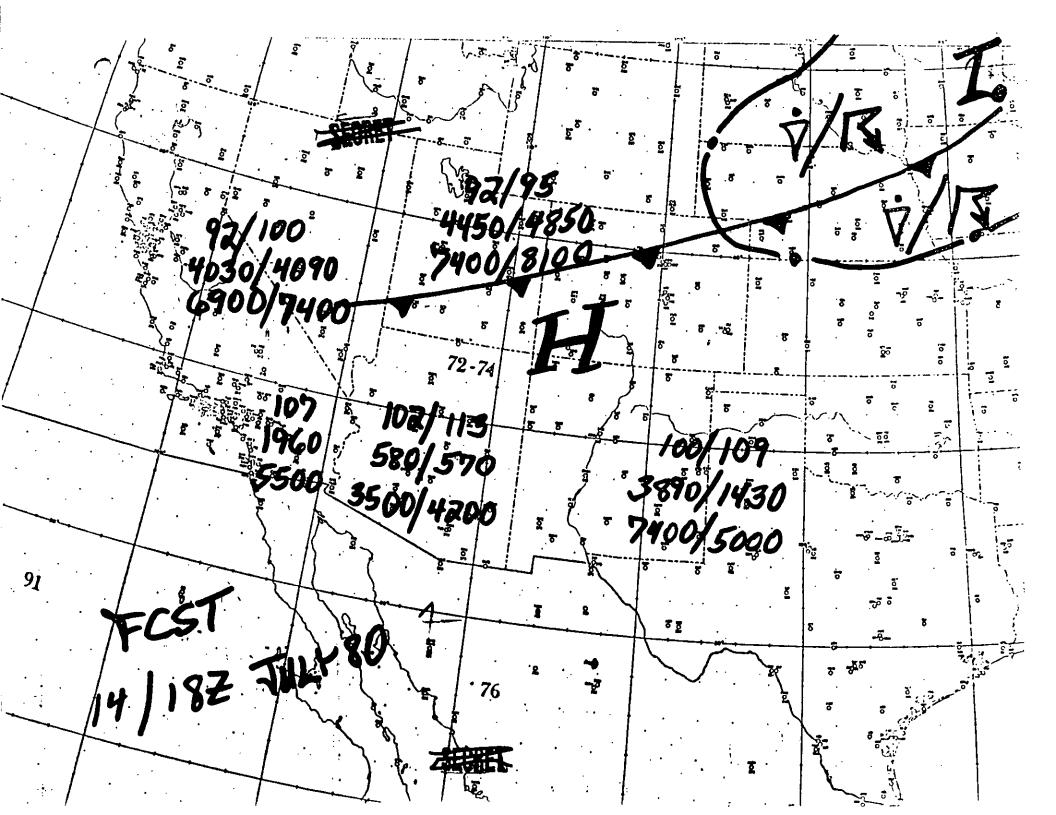
- 1. Meteorological Support Package Development.
- 2. ( Acquisition and Deployment of Meteorological Equipment to FOL.
- Exercise Weather Support, Pre Raid.
- 4. Exercise Weather Support, Post Raid.
- 5. Climatological Planning Data.
- 6. Meteorological Satellite Shortfalls.
- 7. Remote Tactical Weather Sensors.
- 8. Meteorological Surface and Upper Air Data Shortfalls.

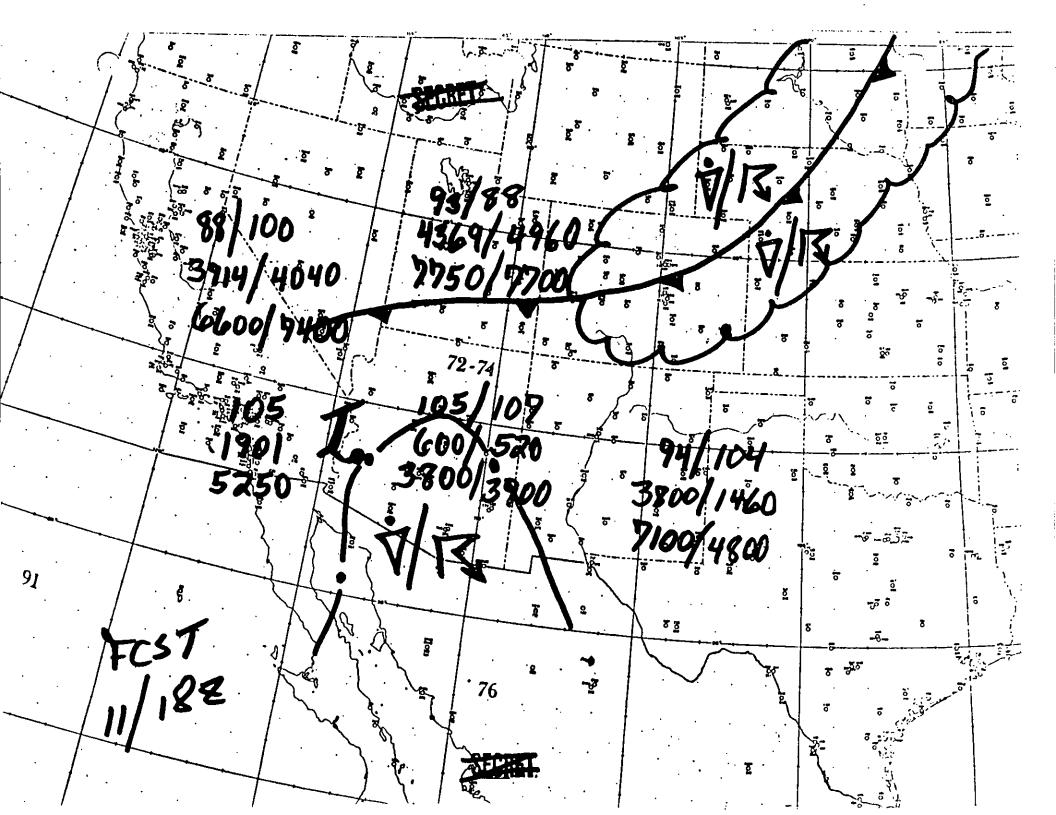
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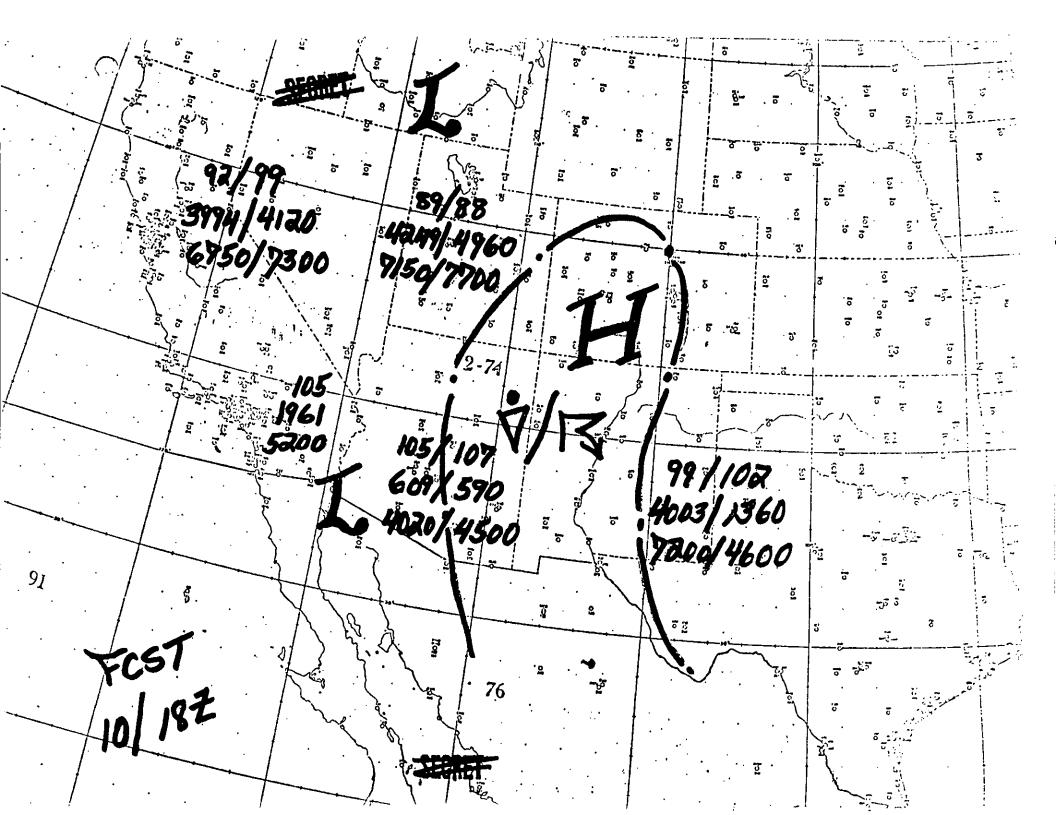


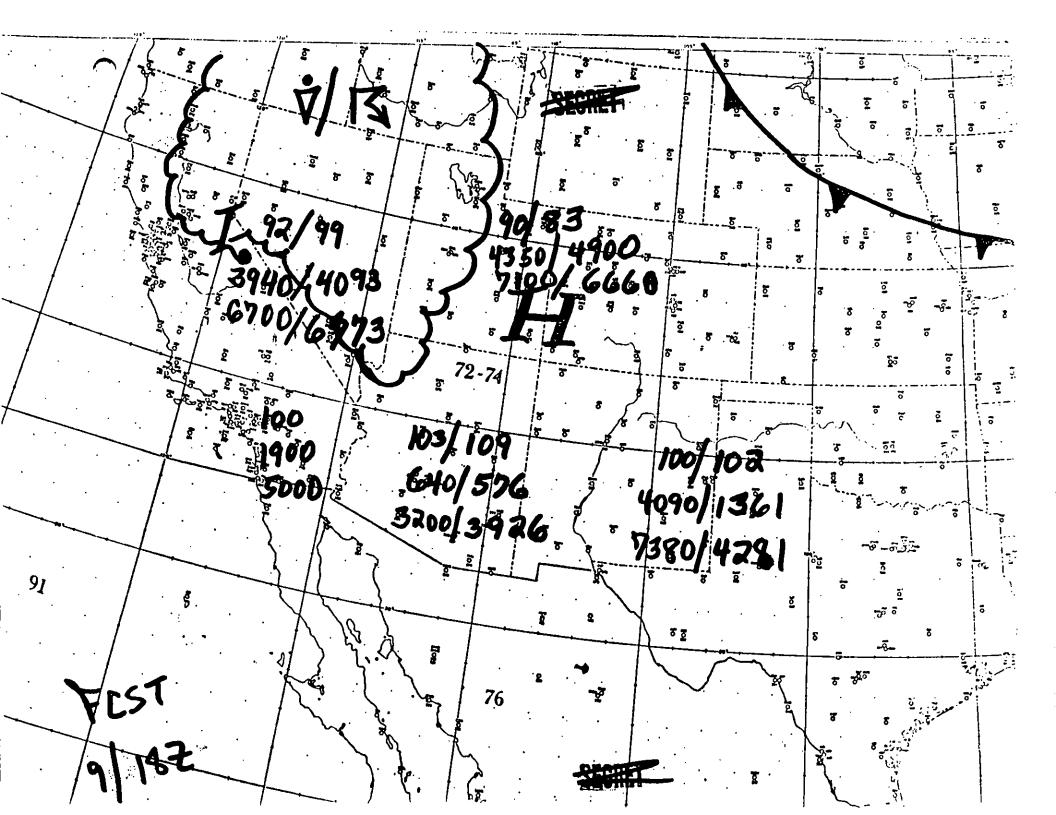


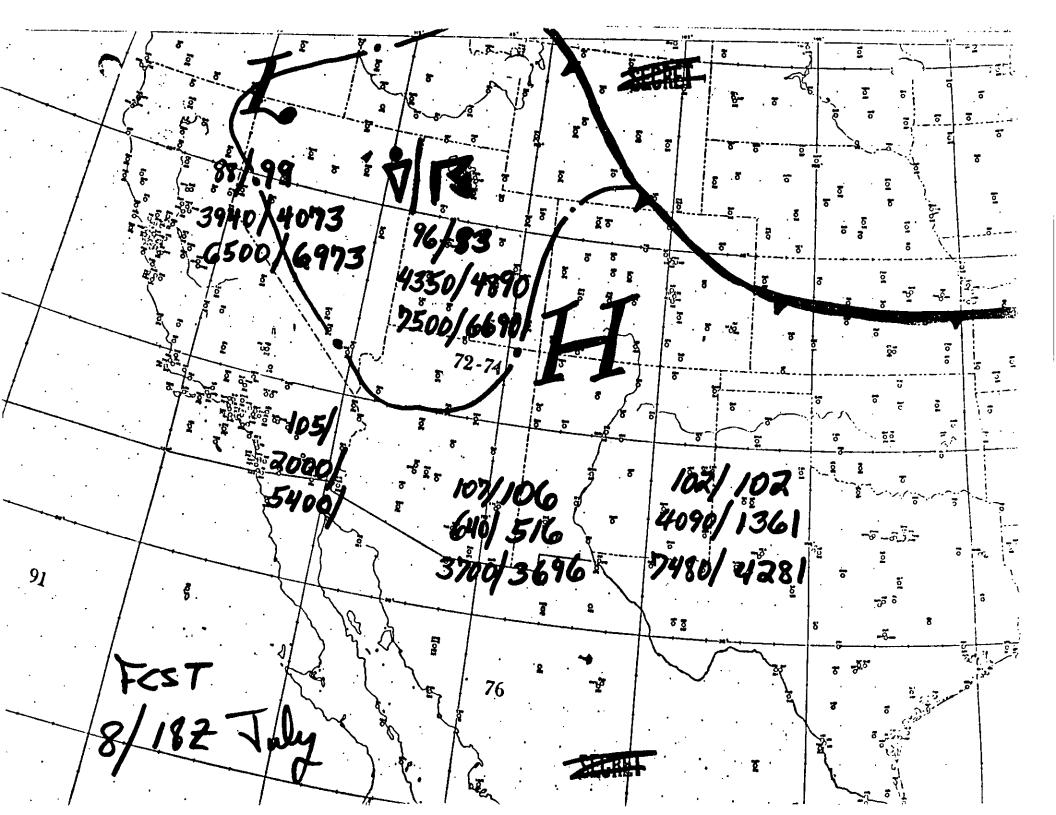


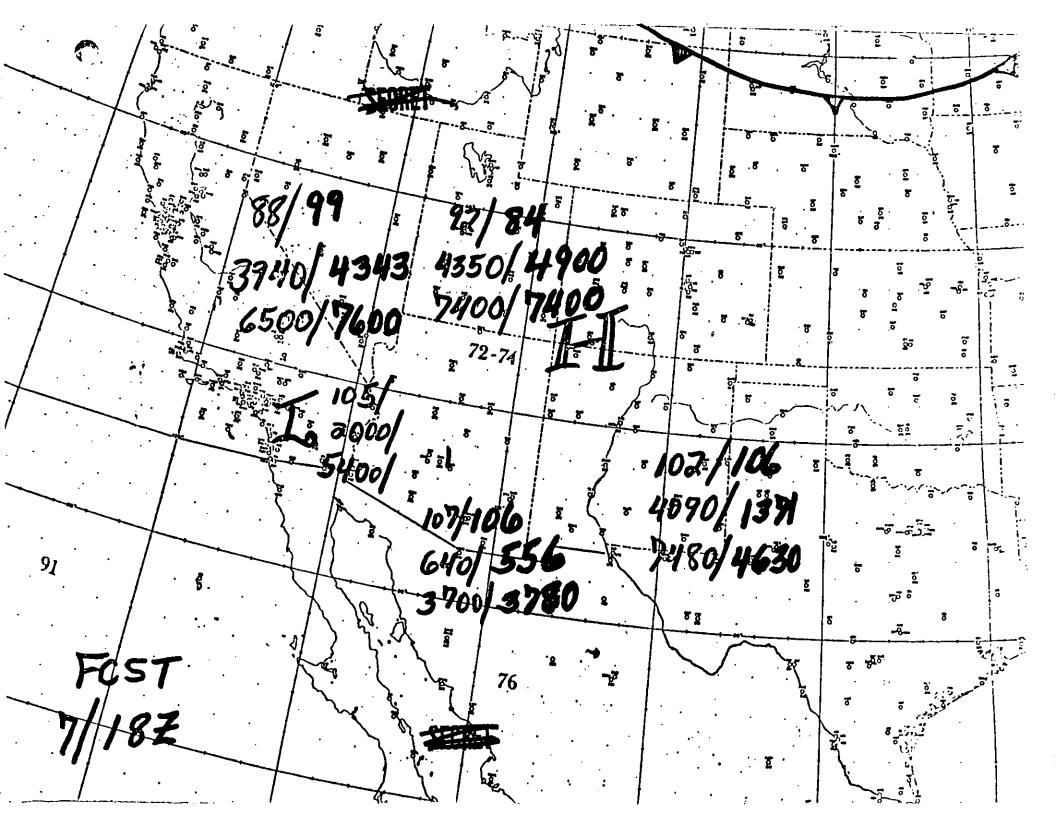


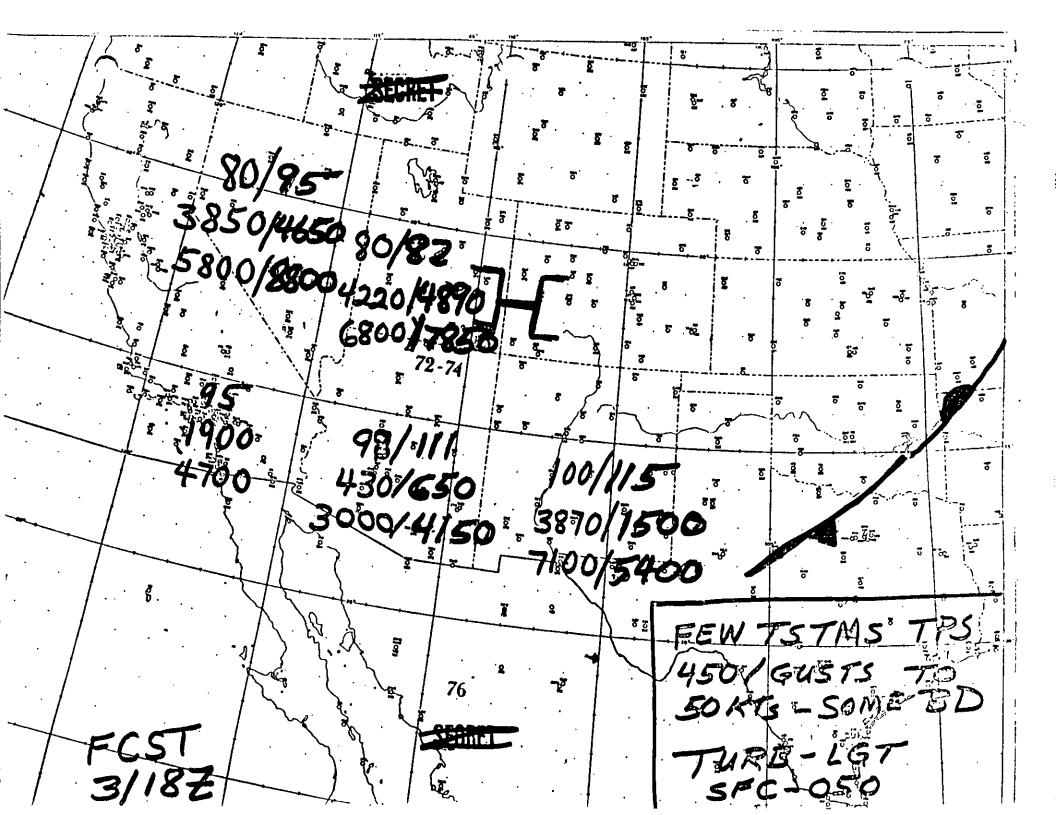


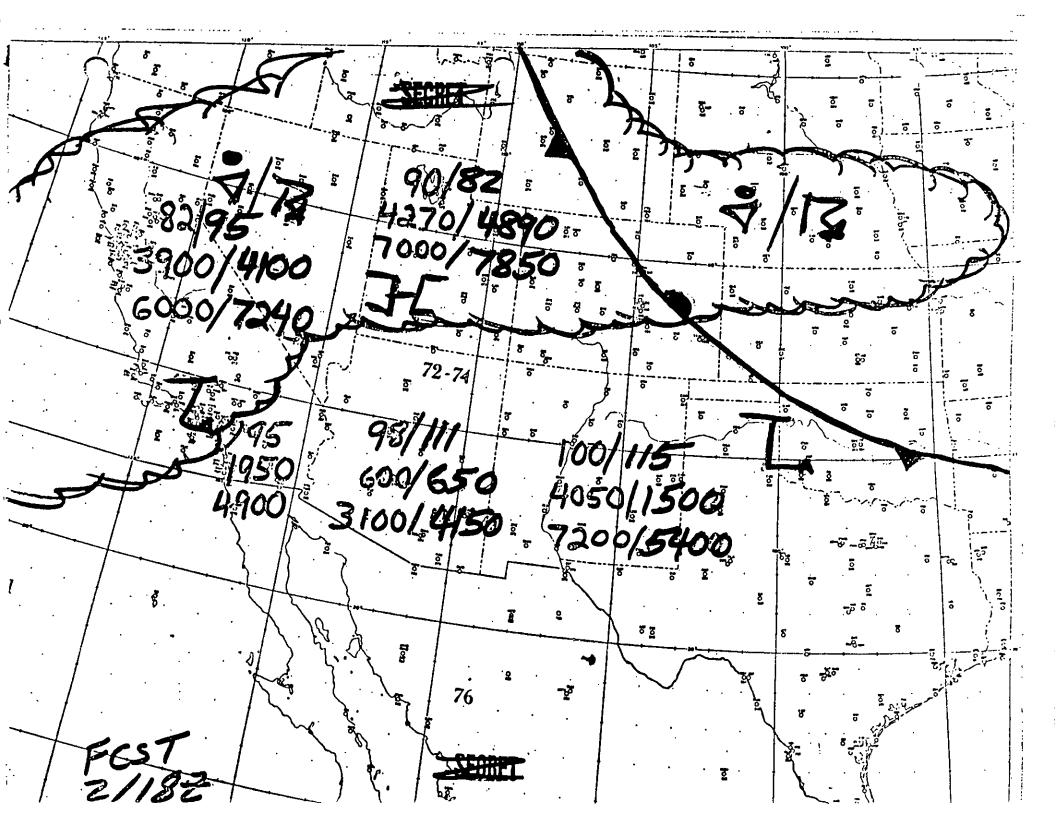


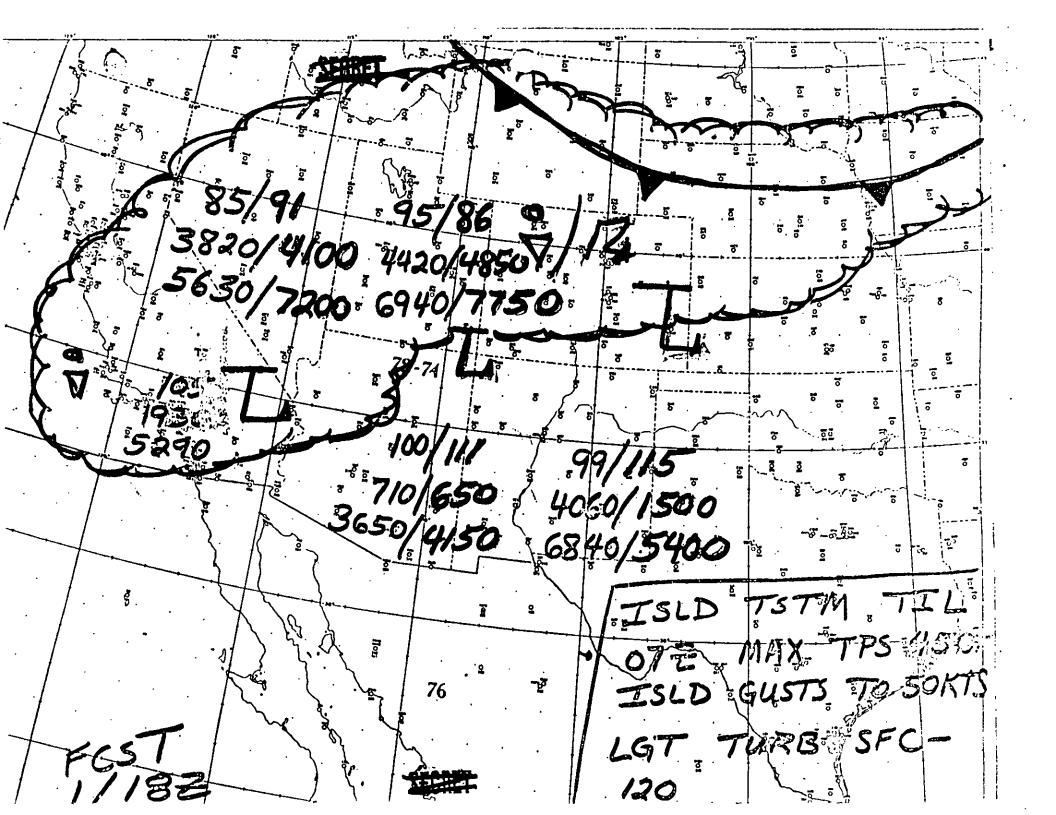


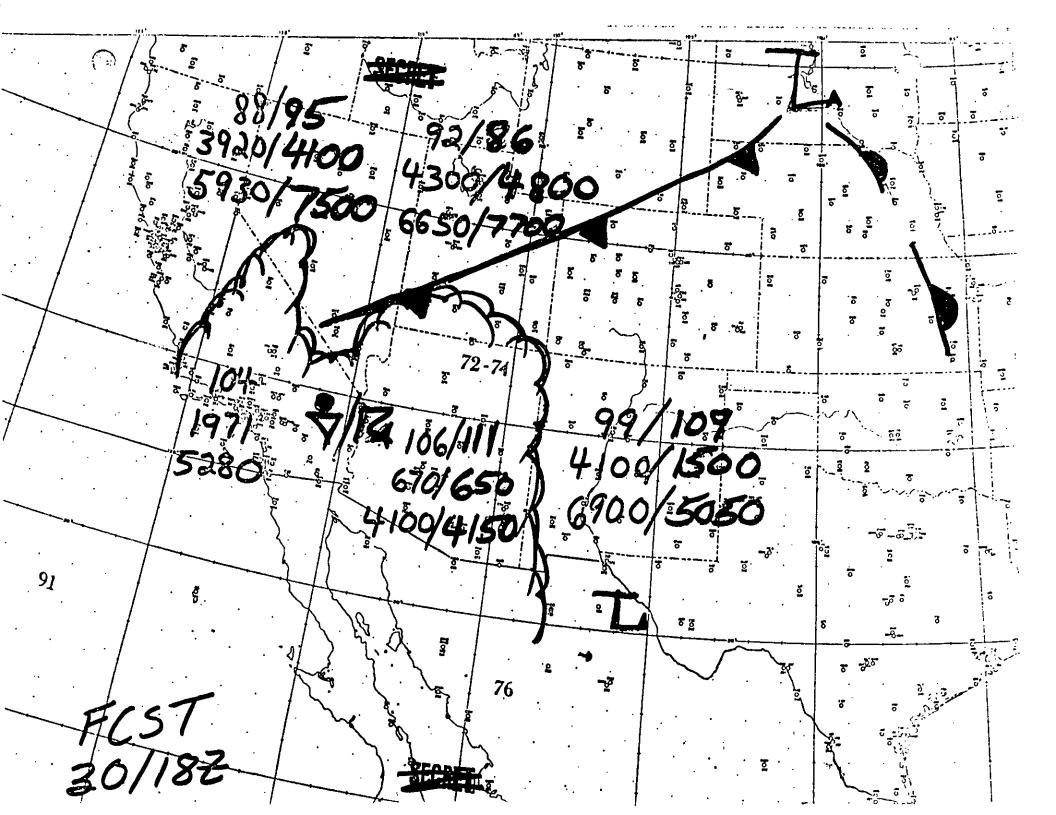


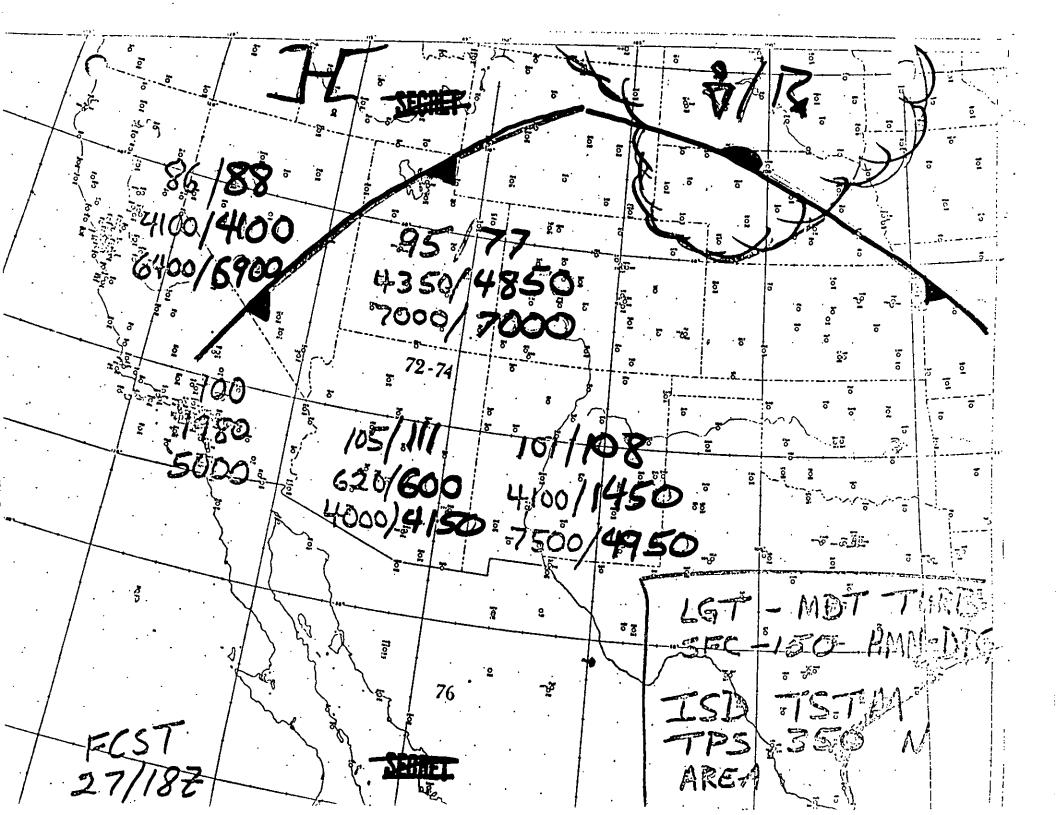


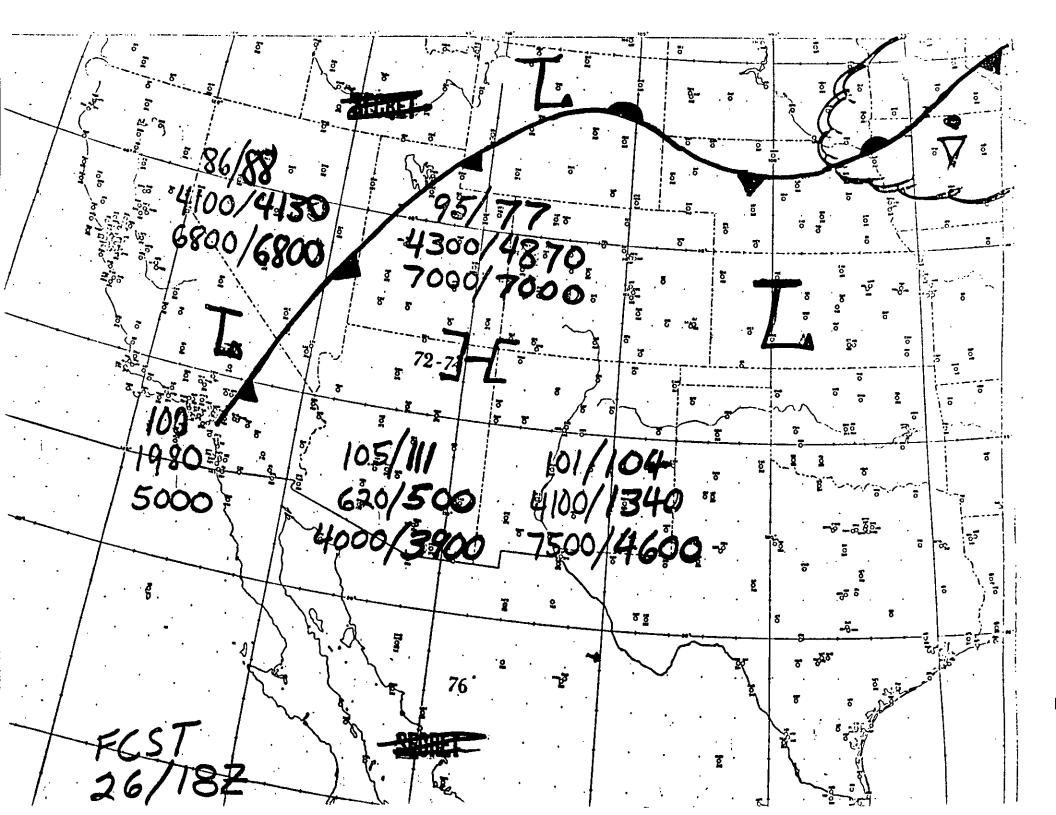


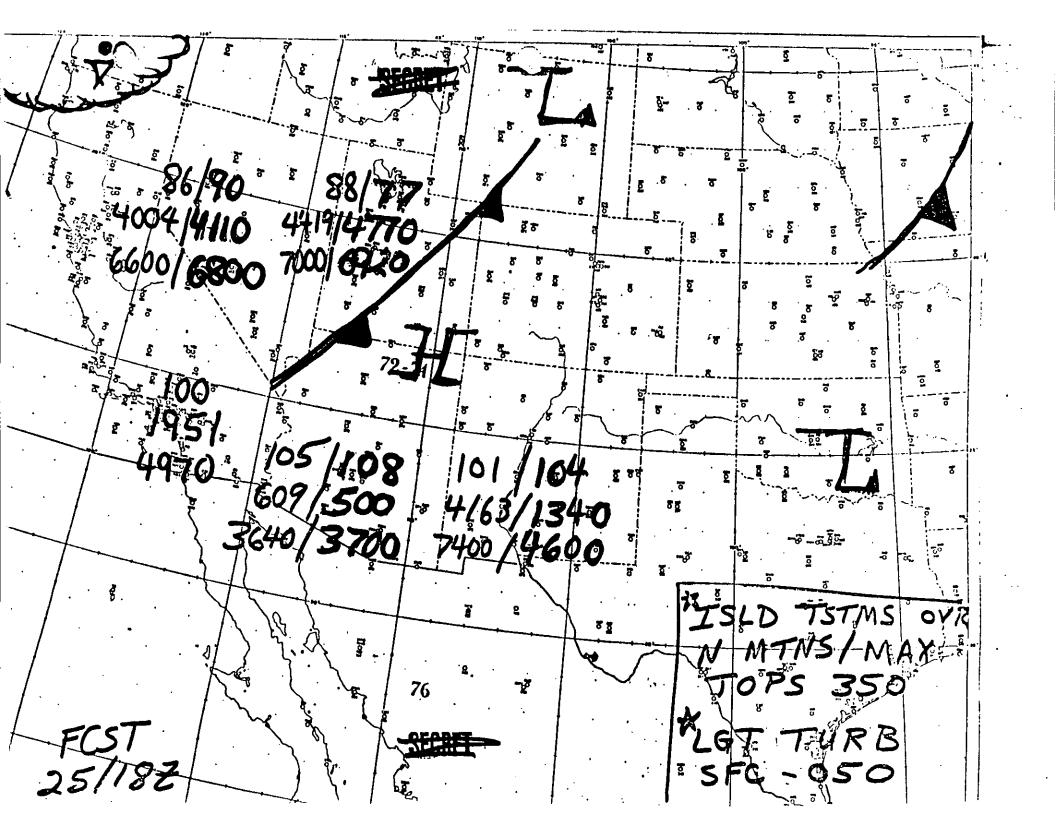


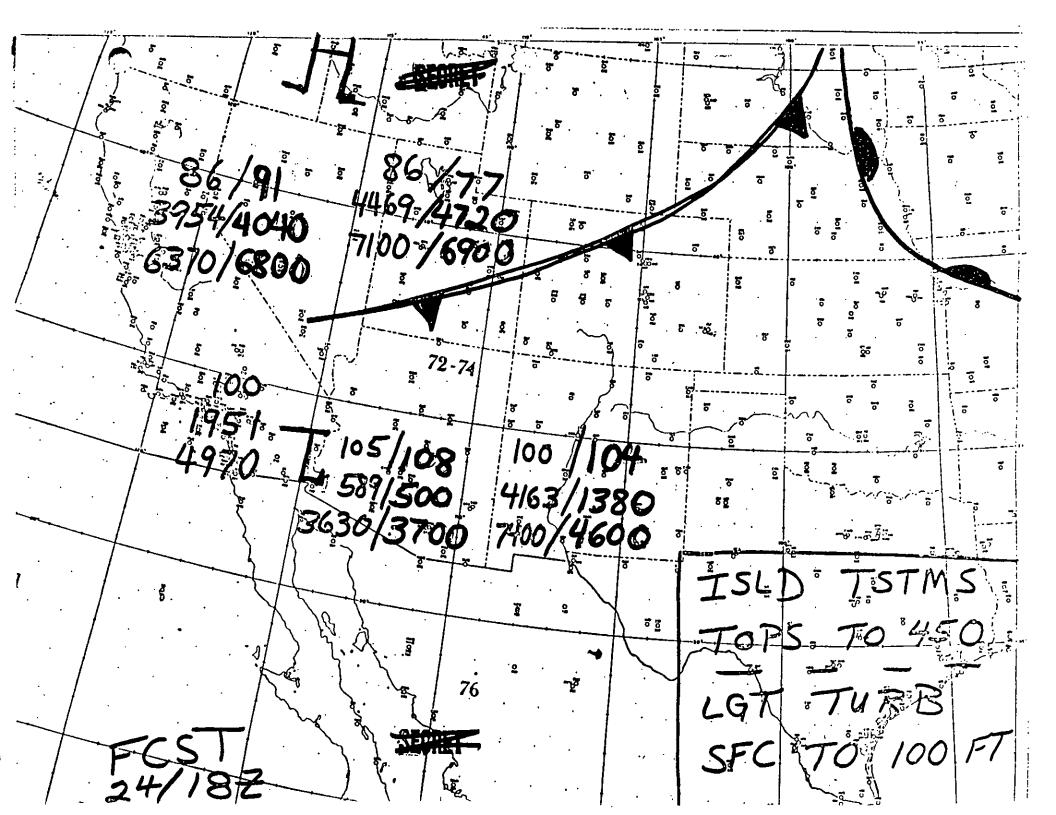


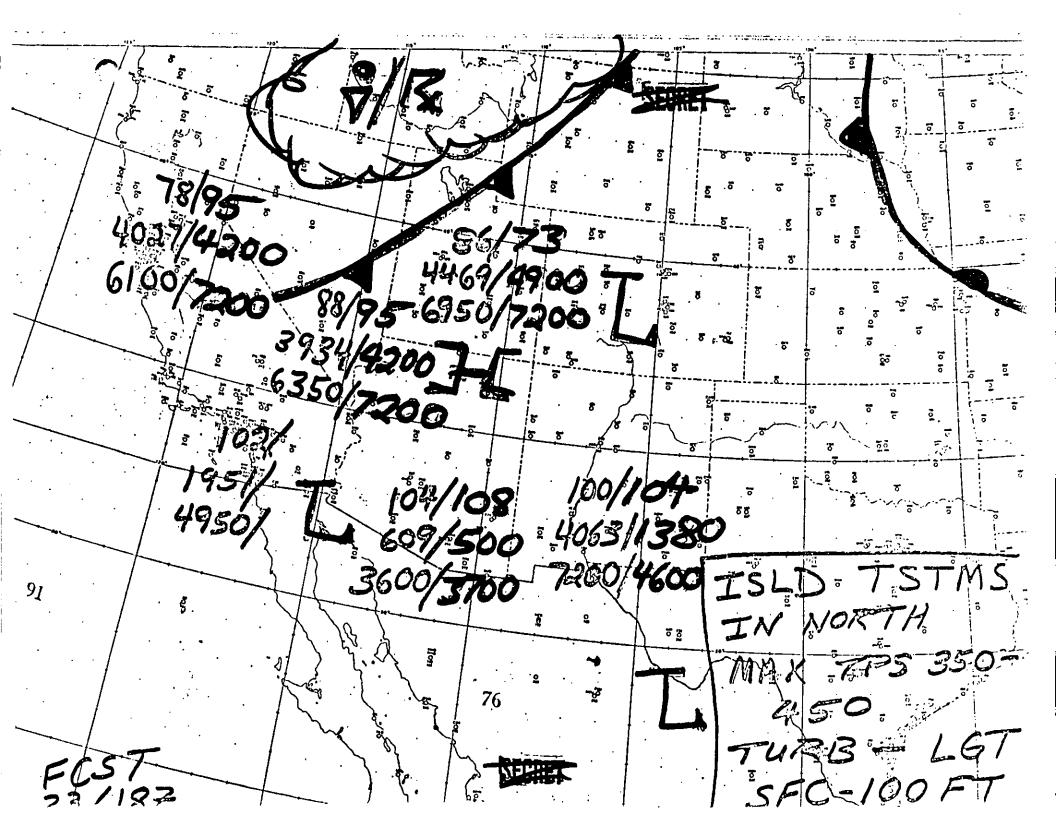


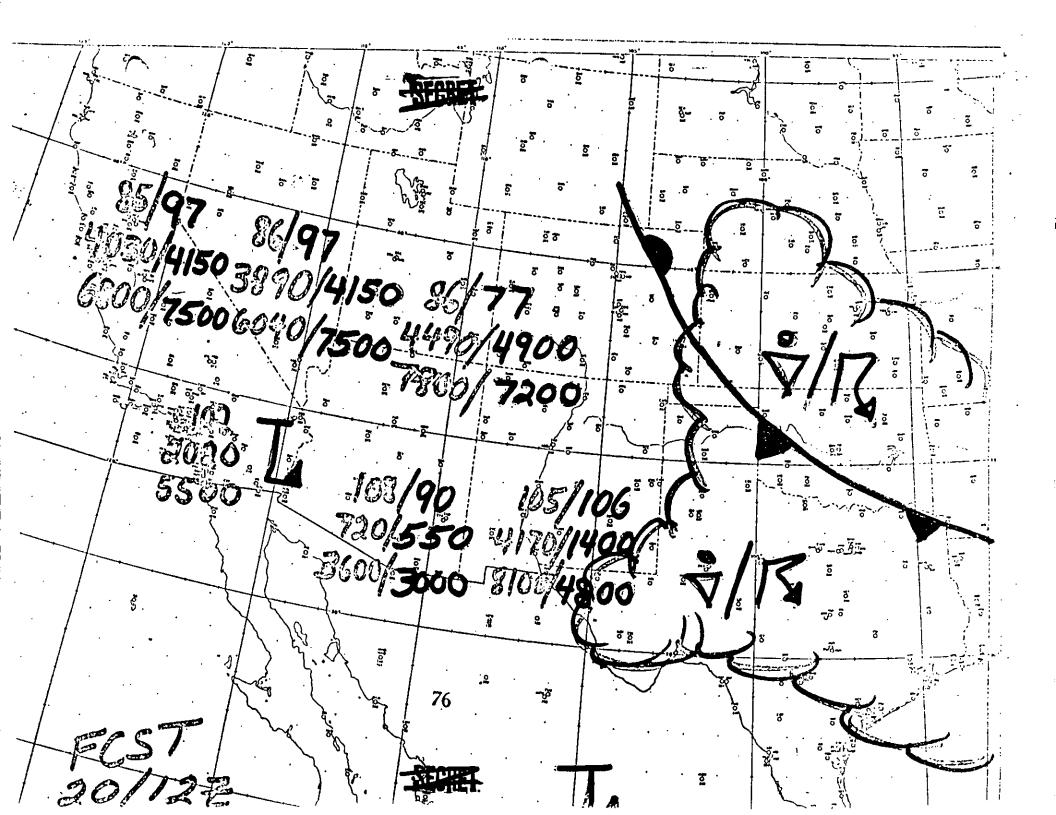


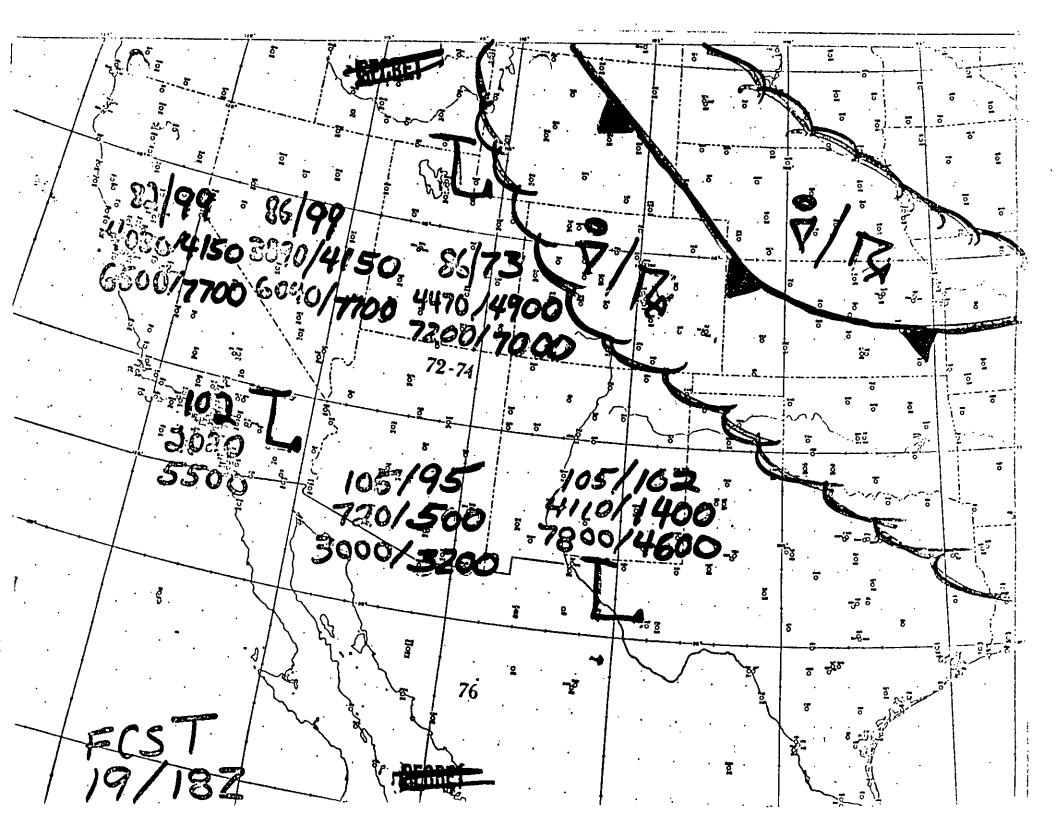


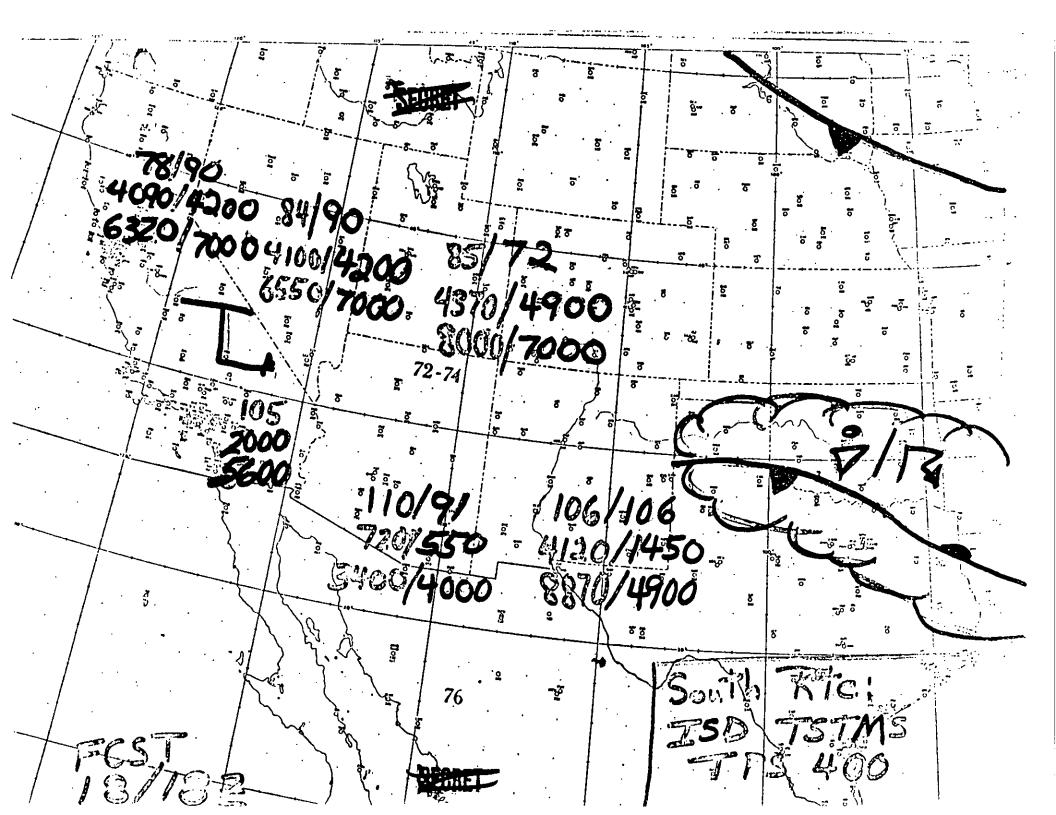


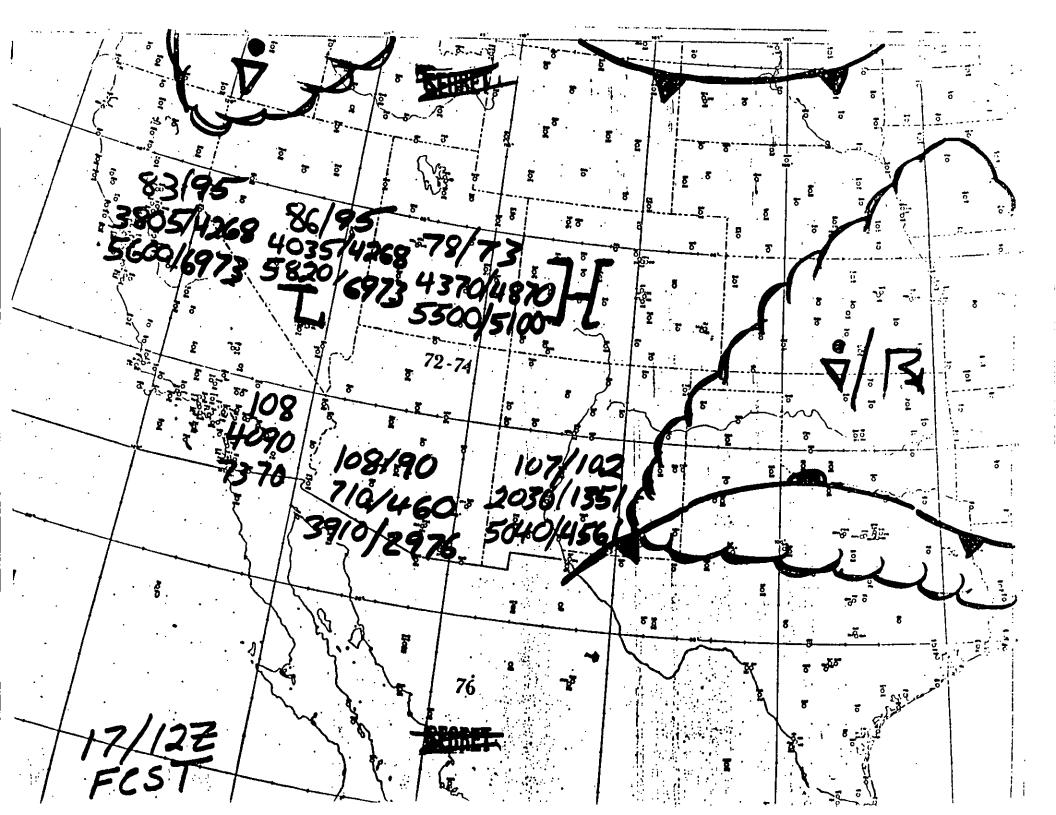


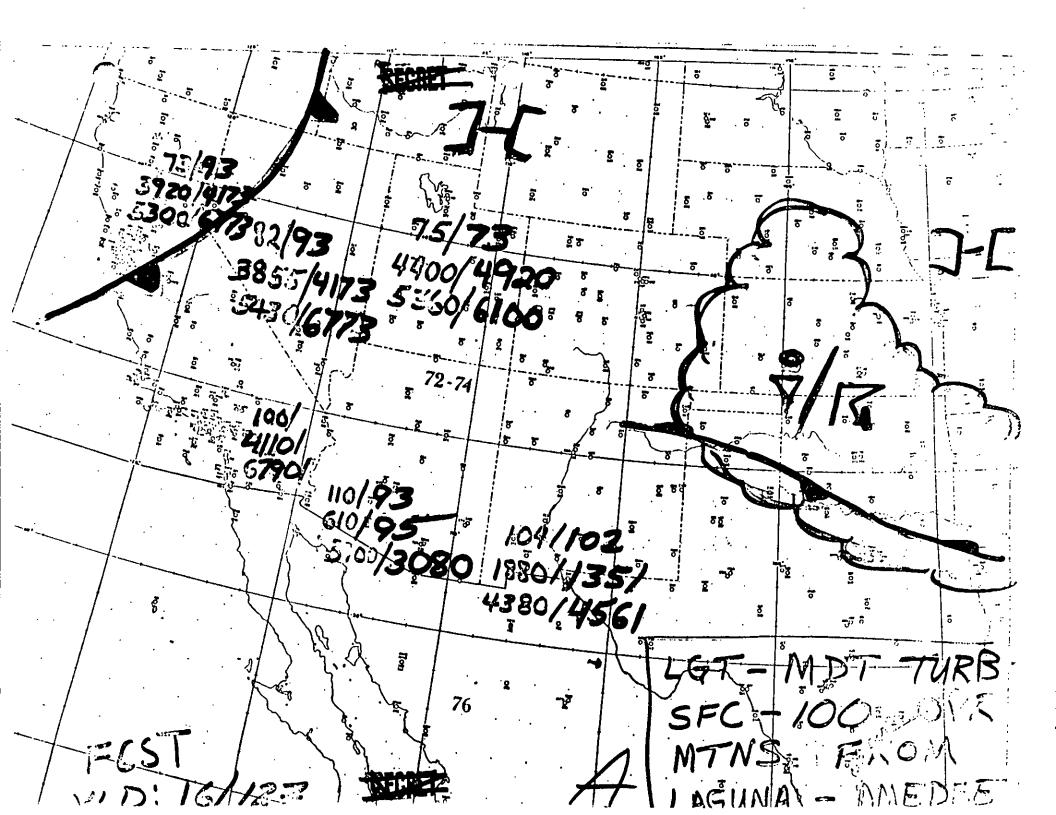


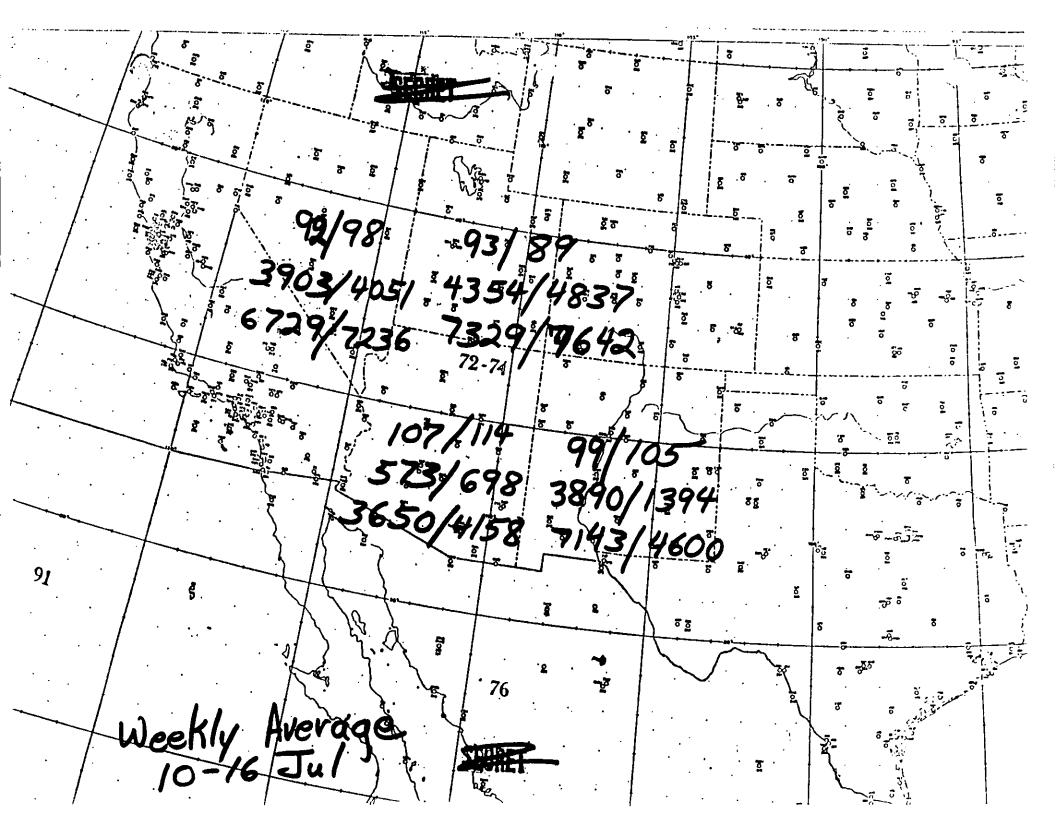


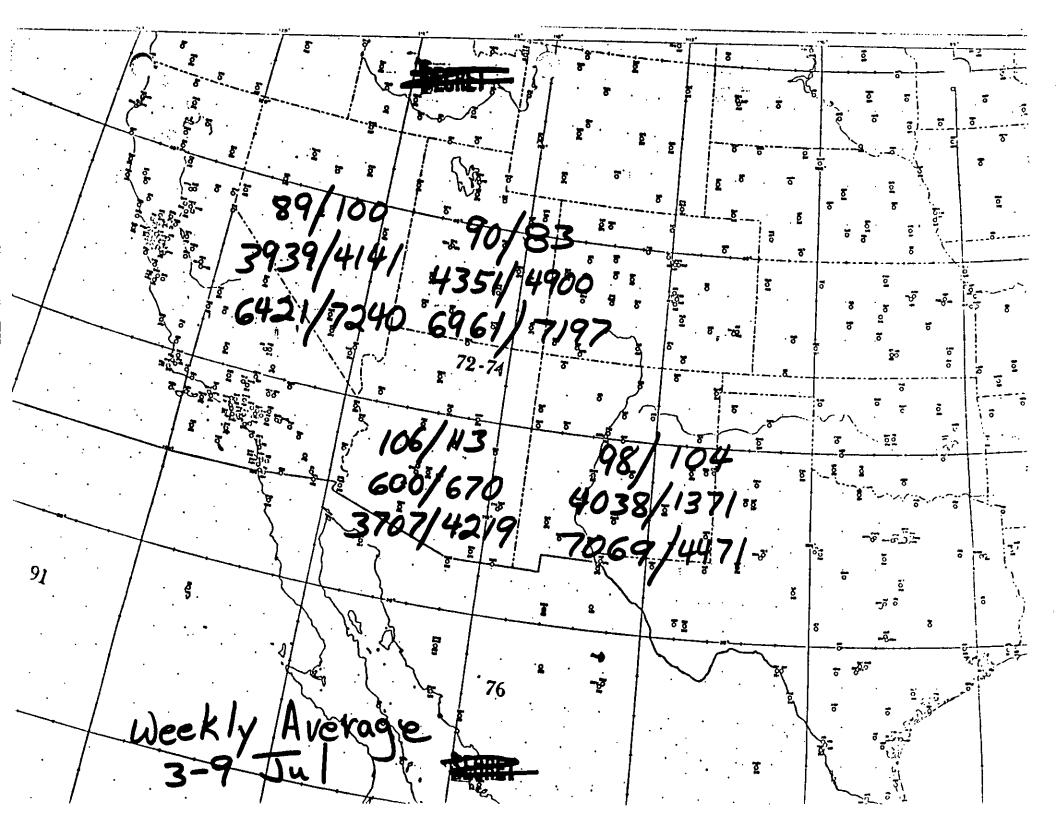


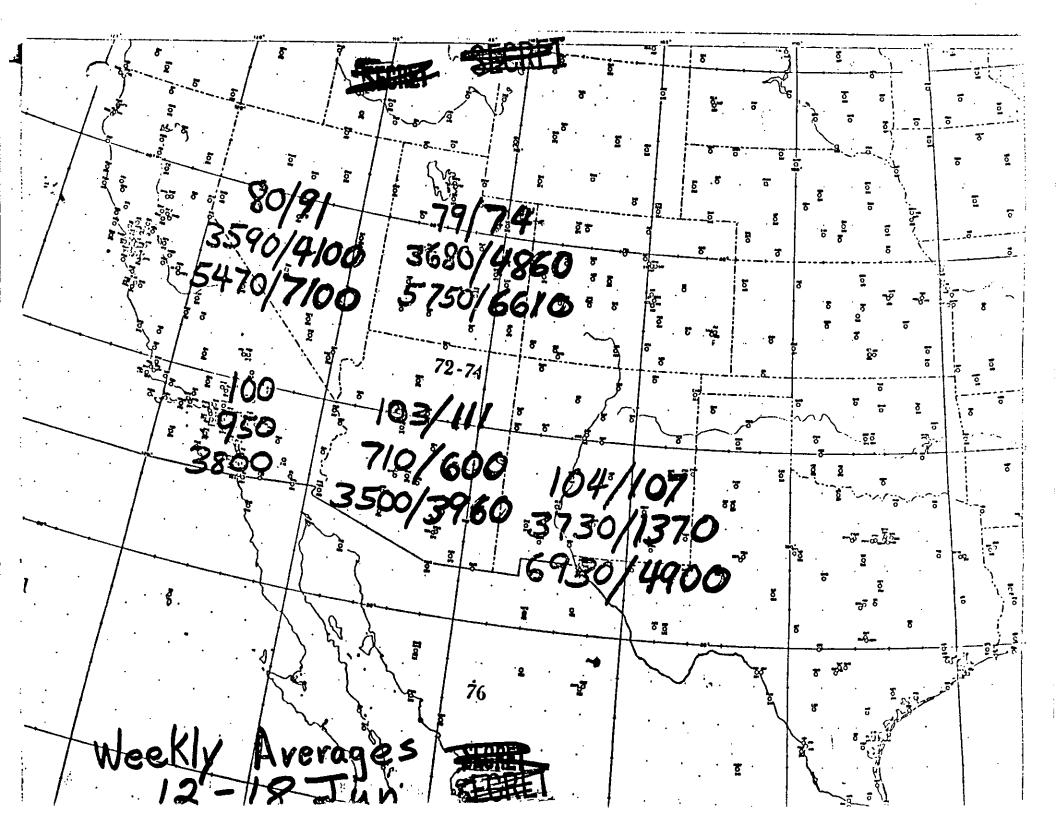


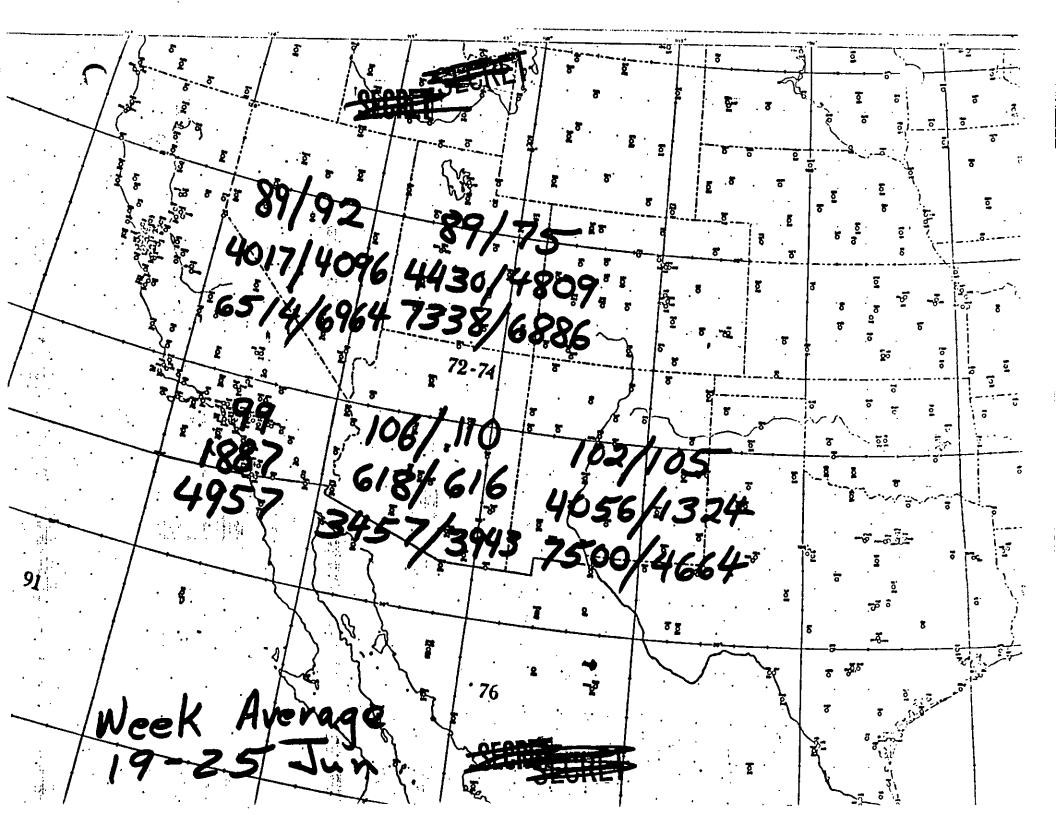


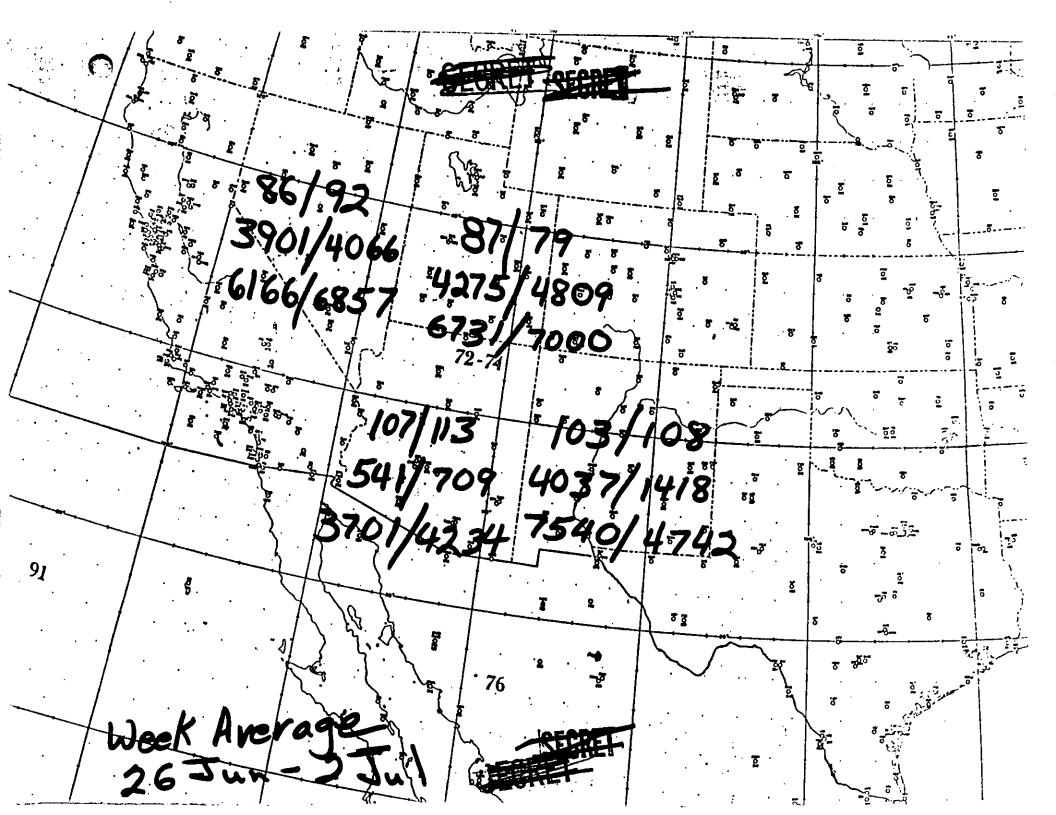


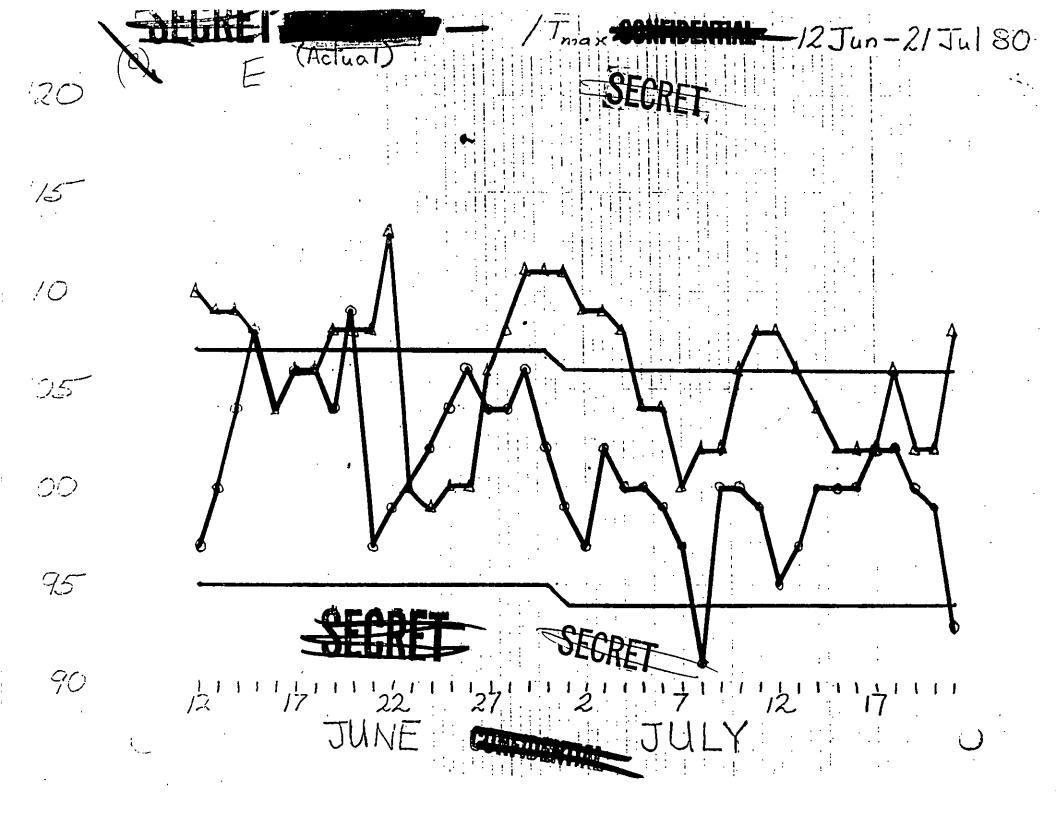


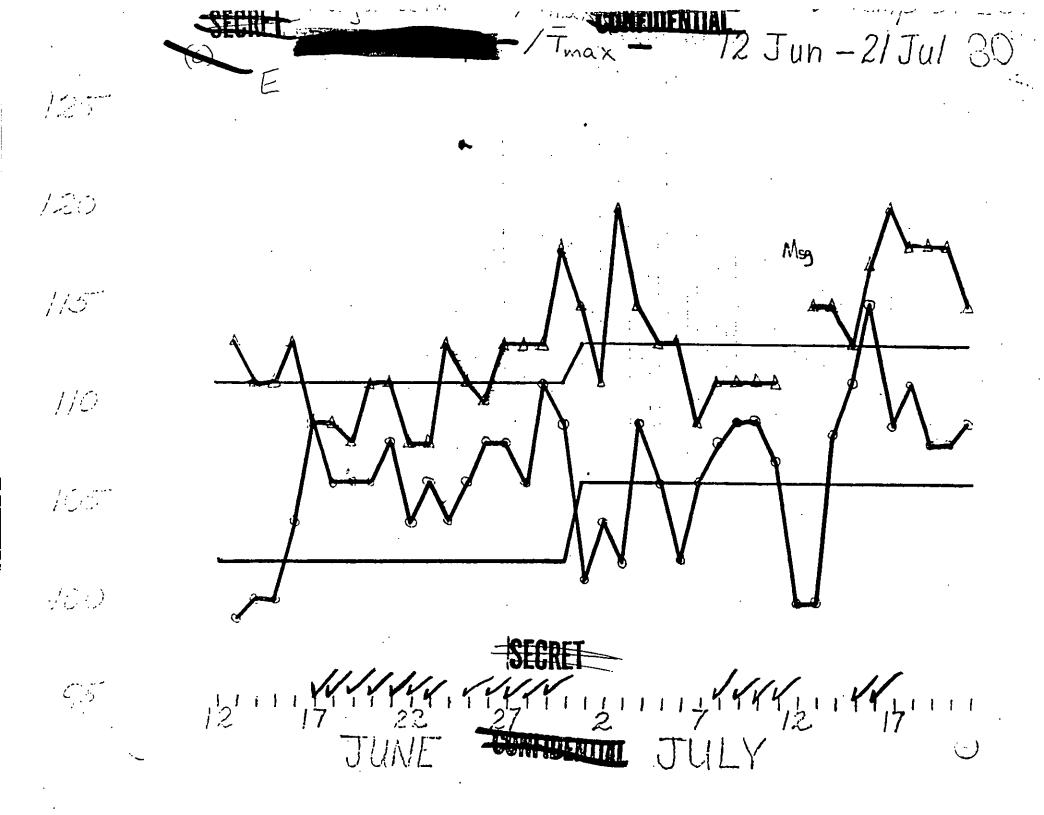


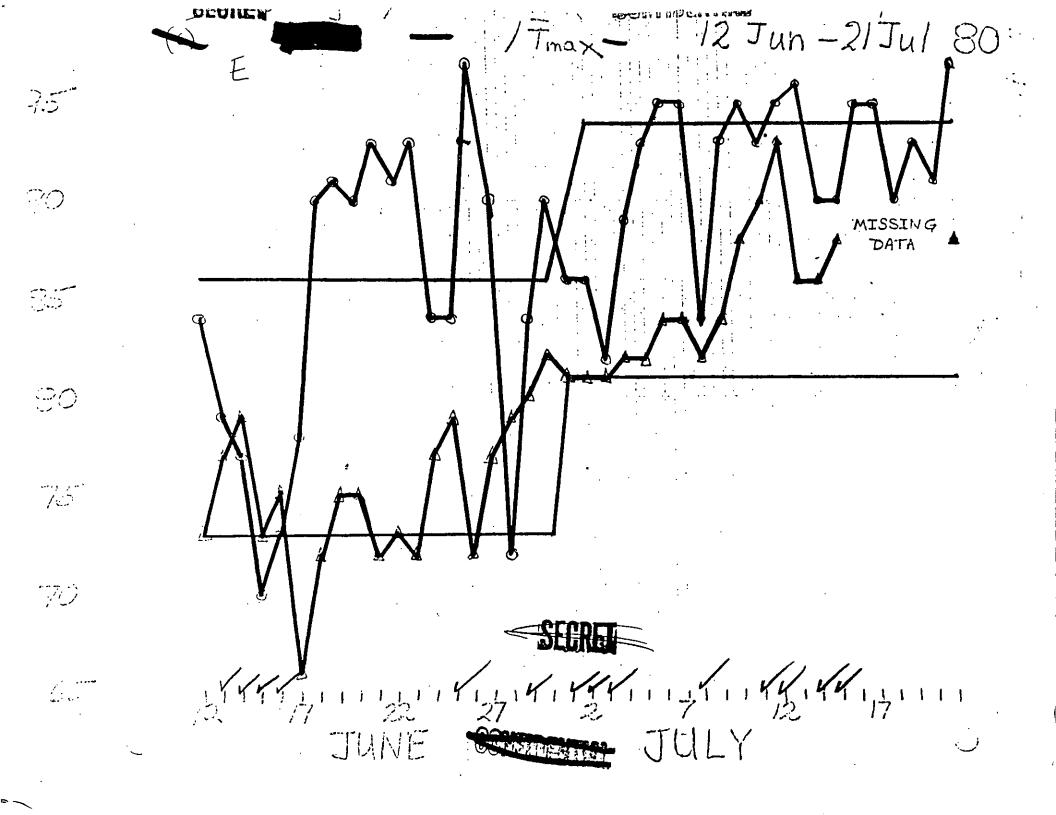


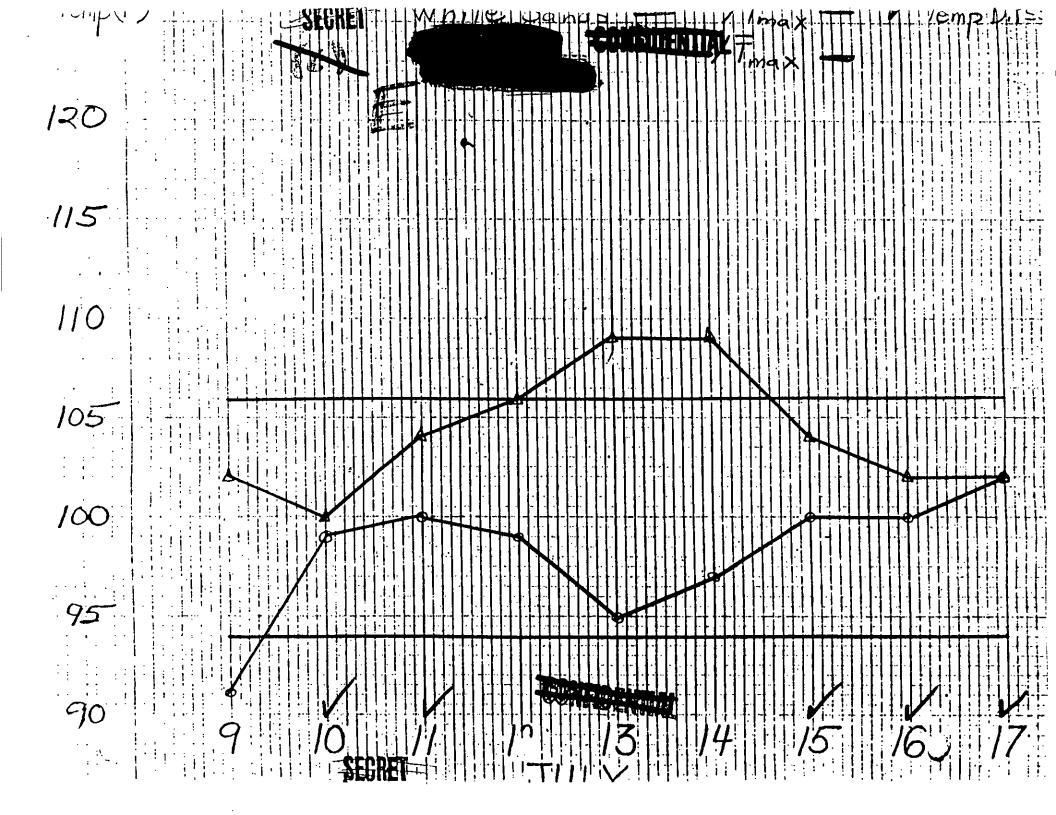


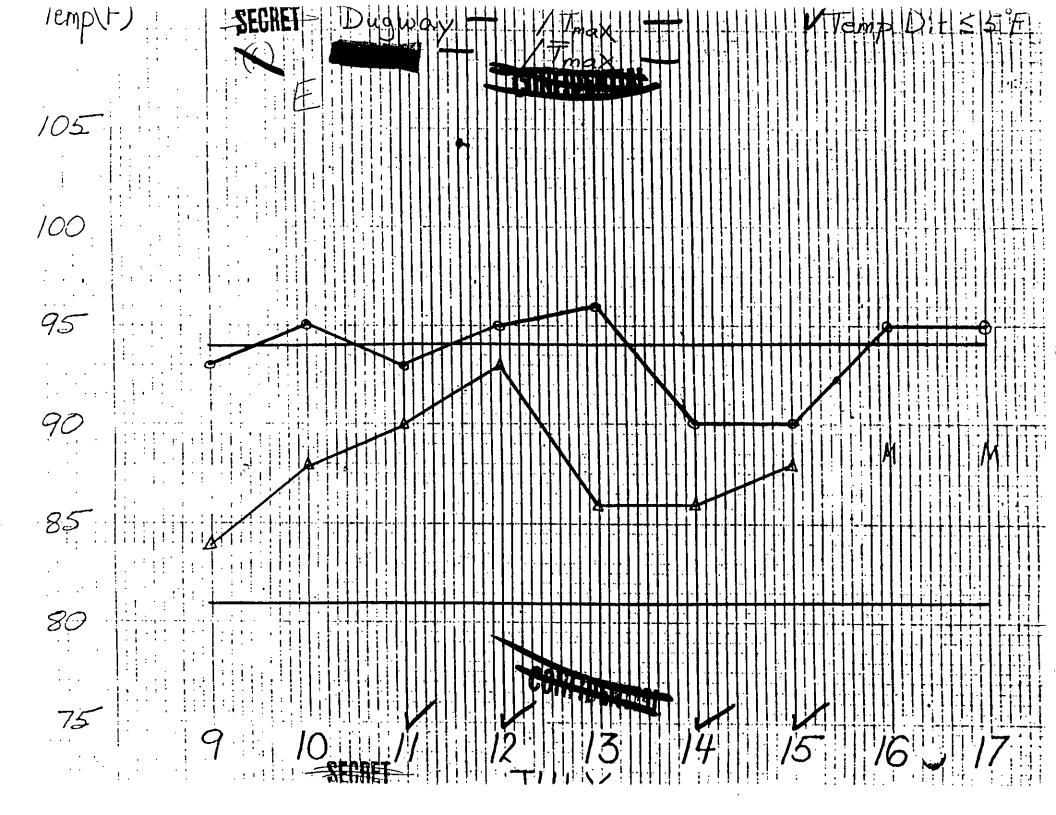


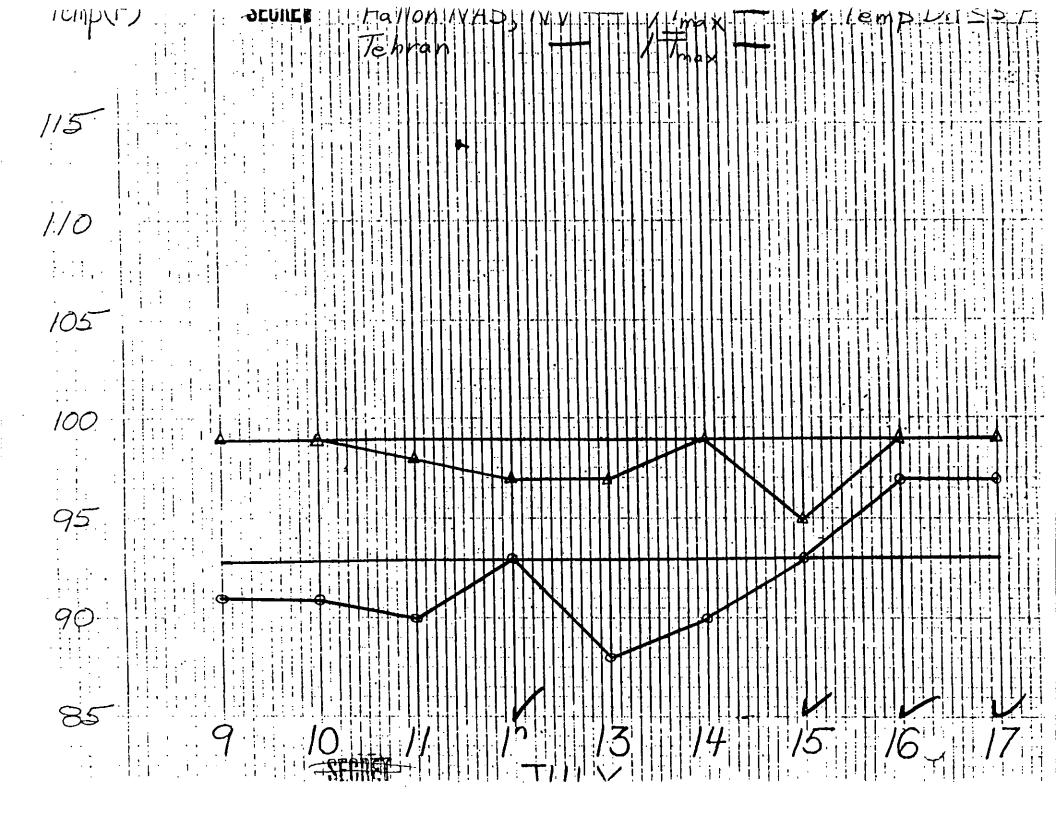


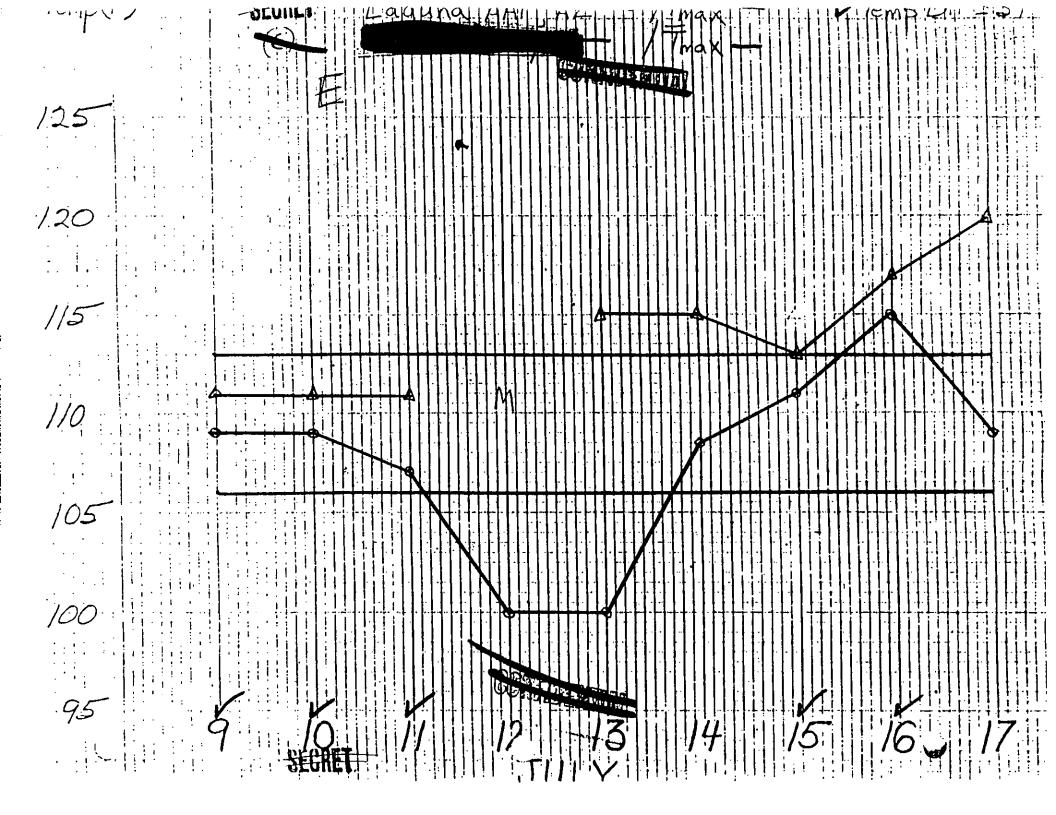


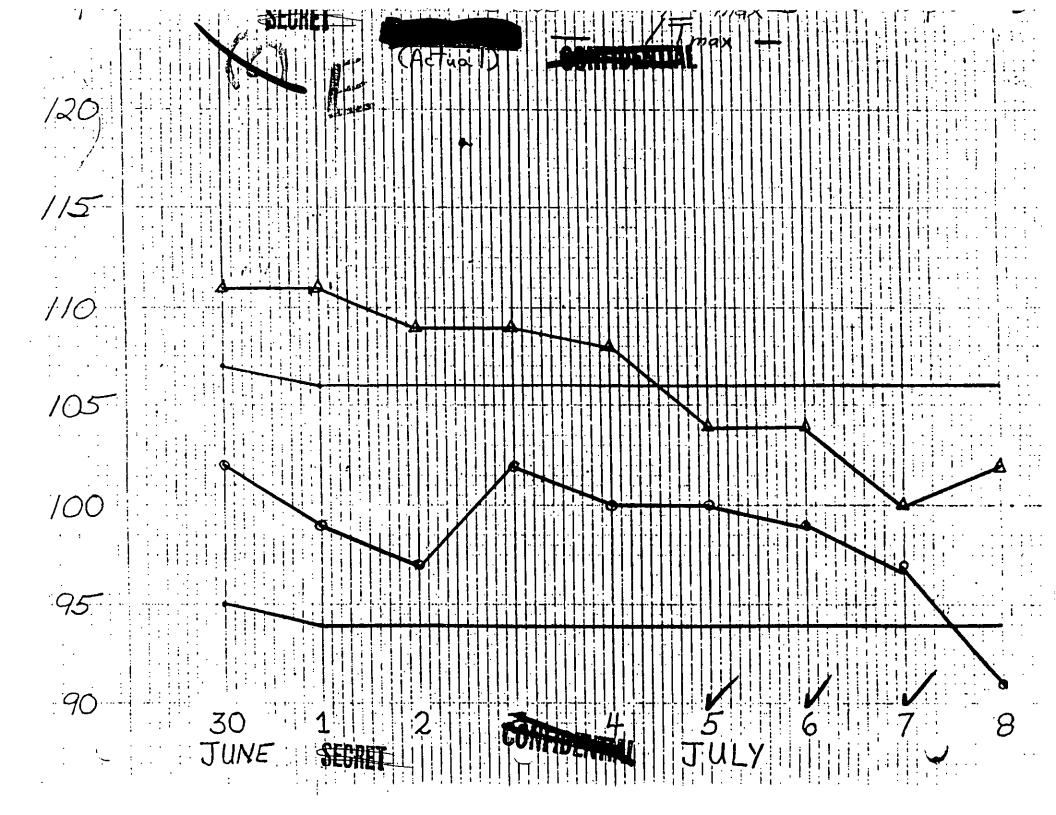


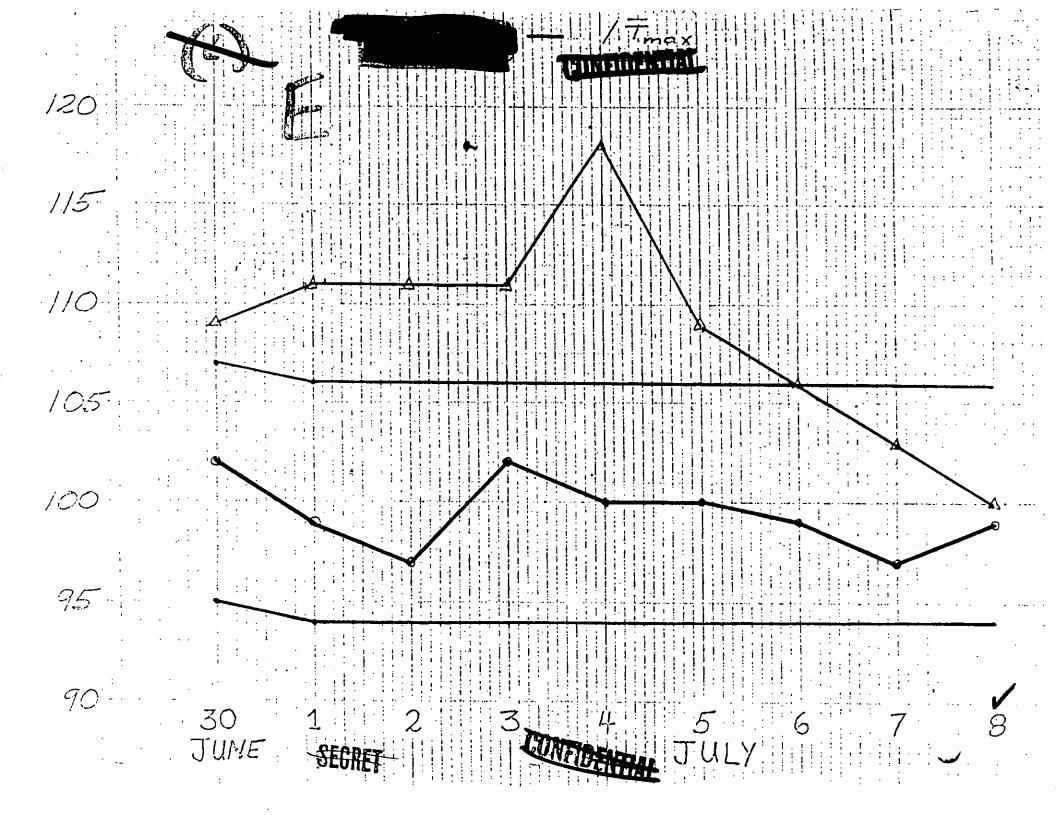


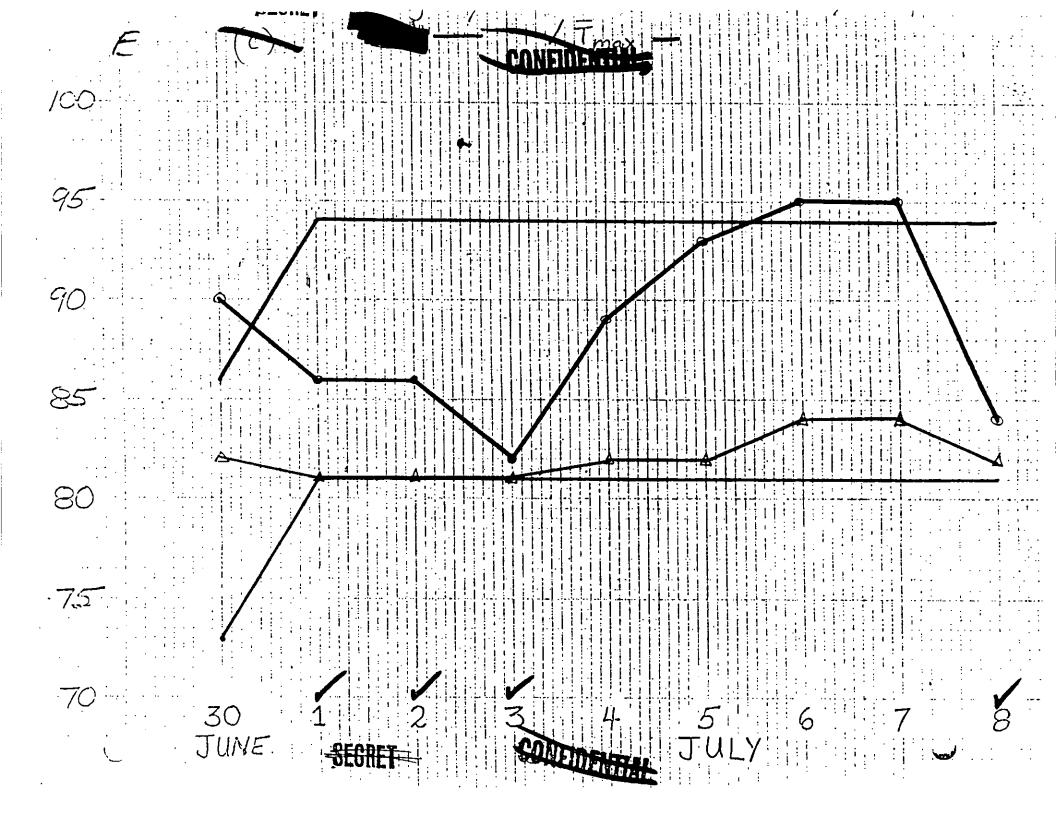


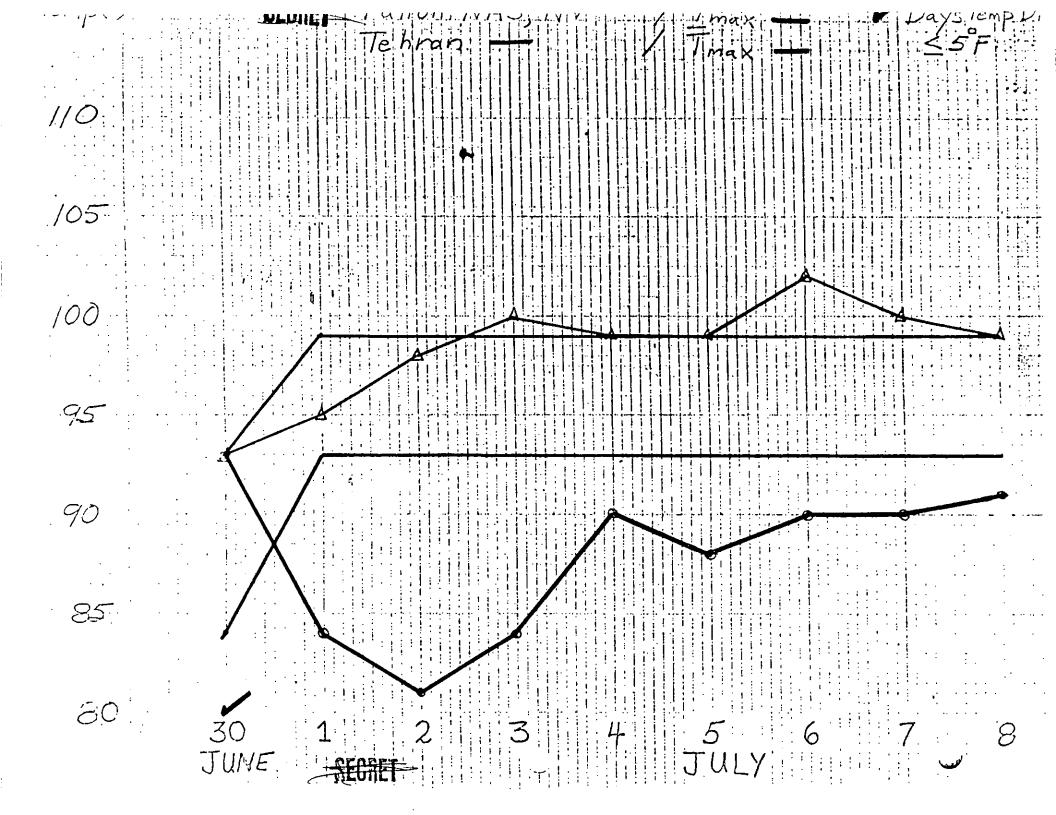


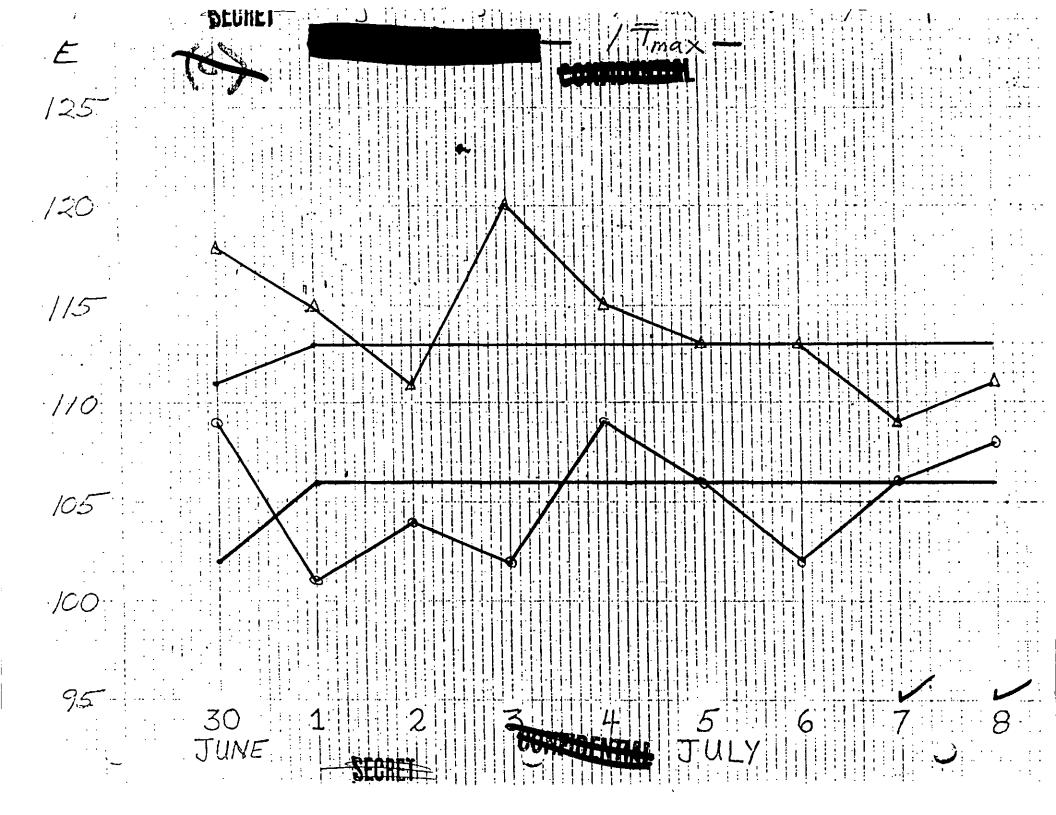


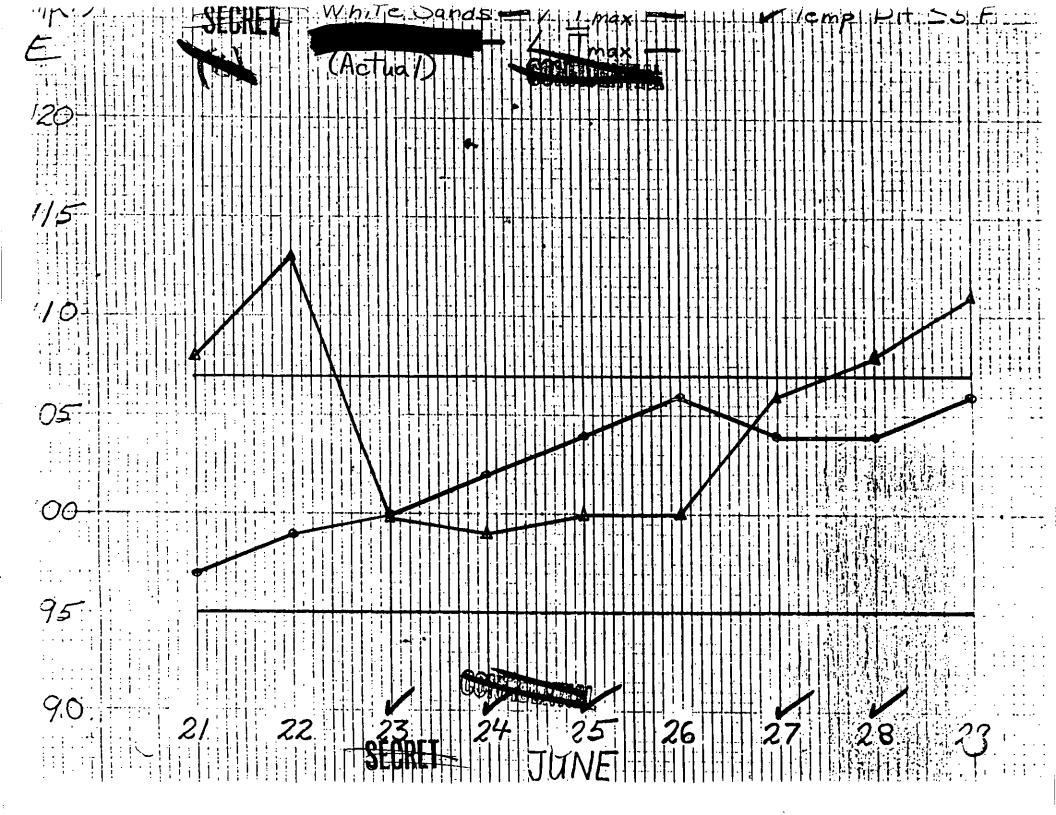


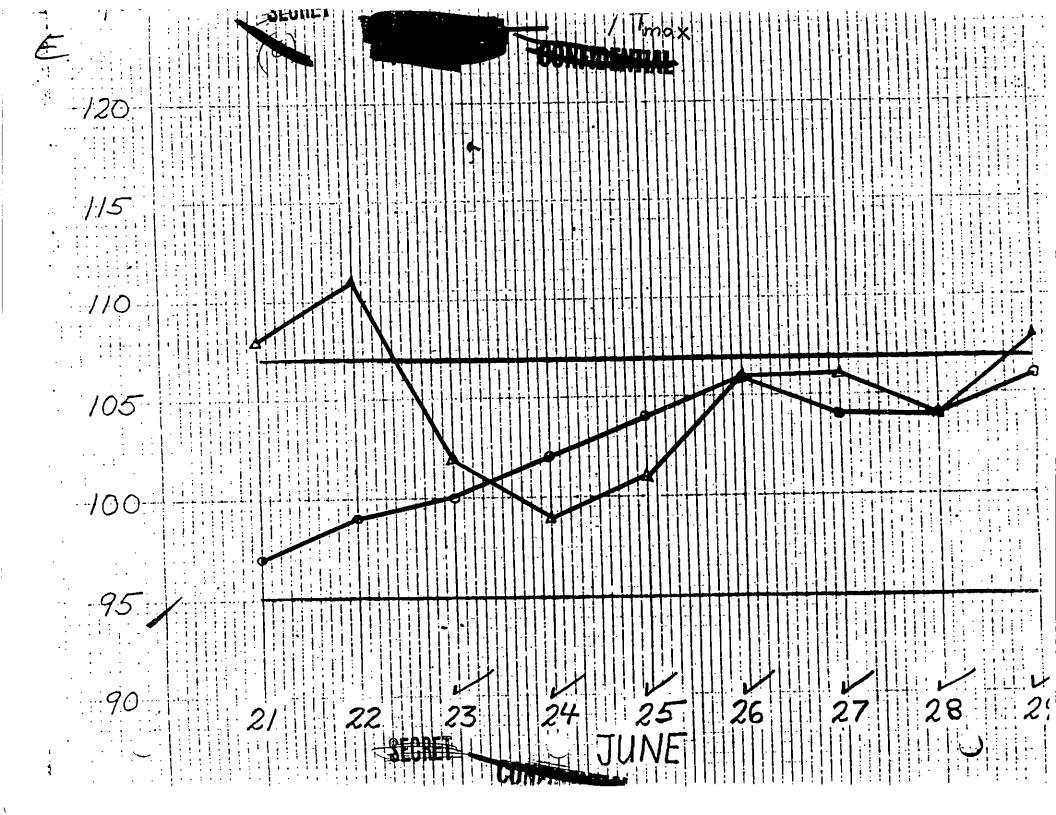


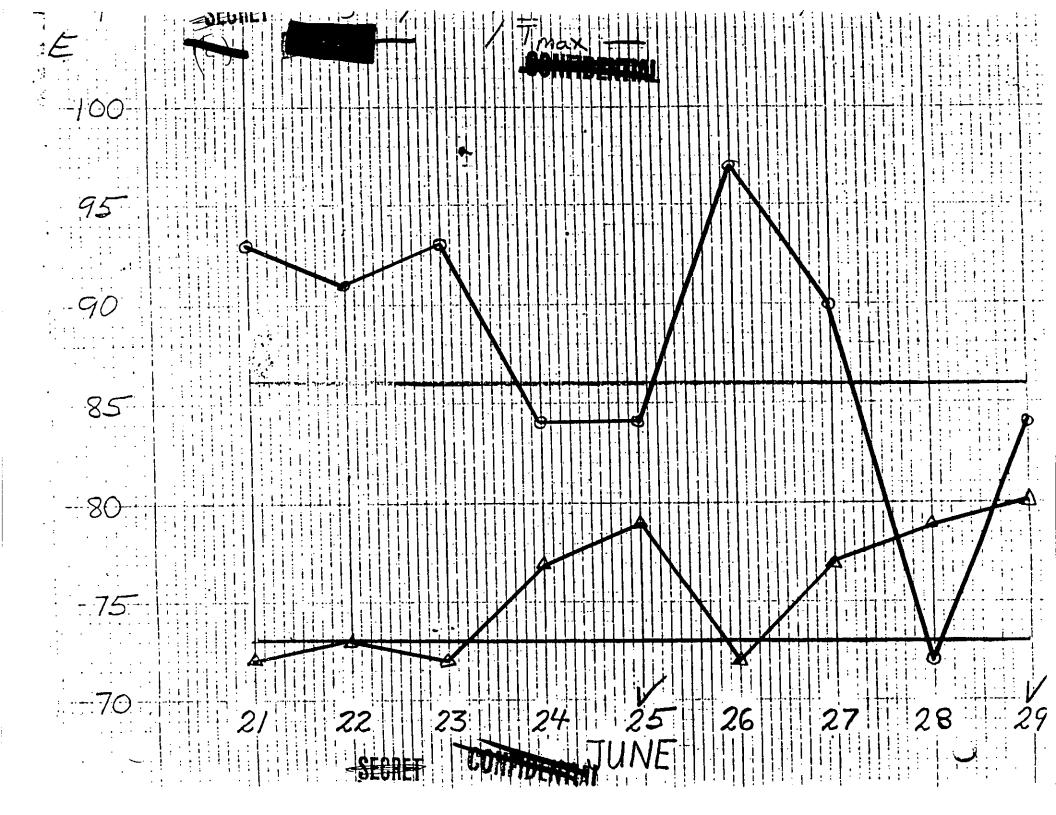


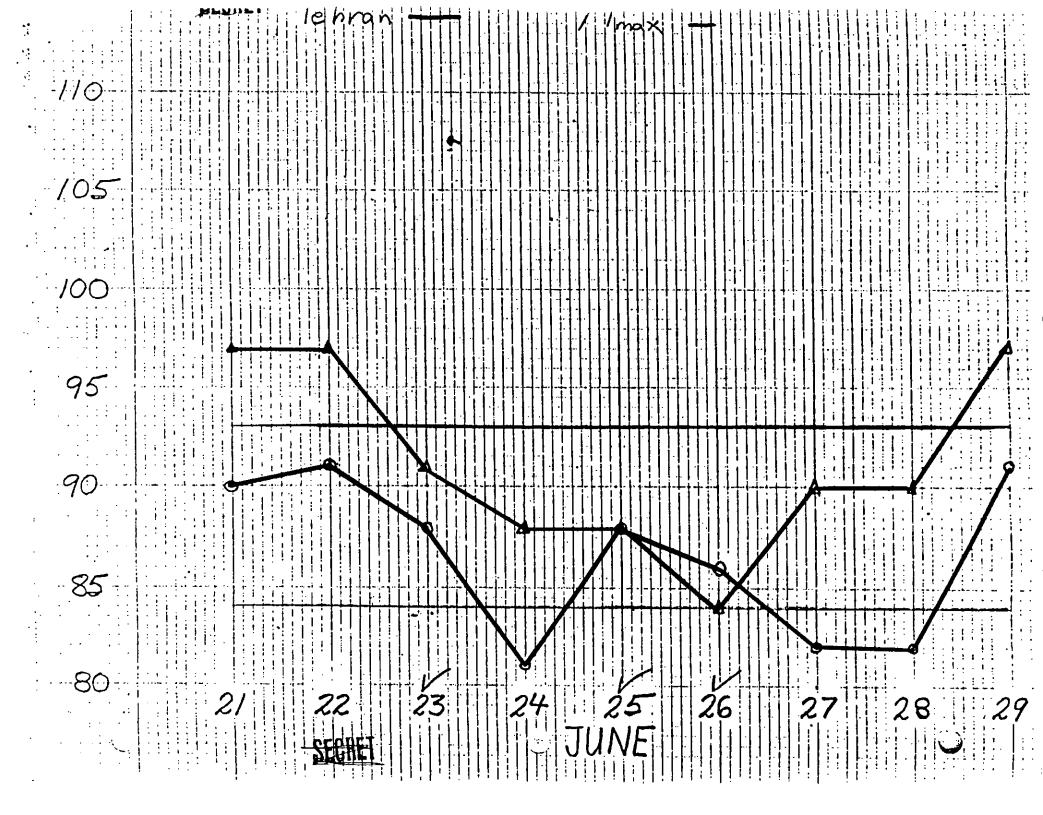




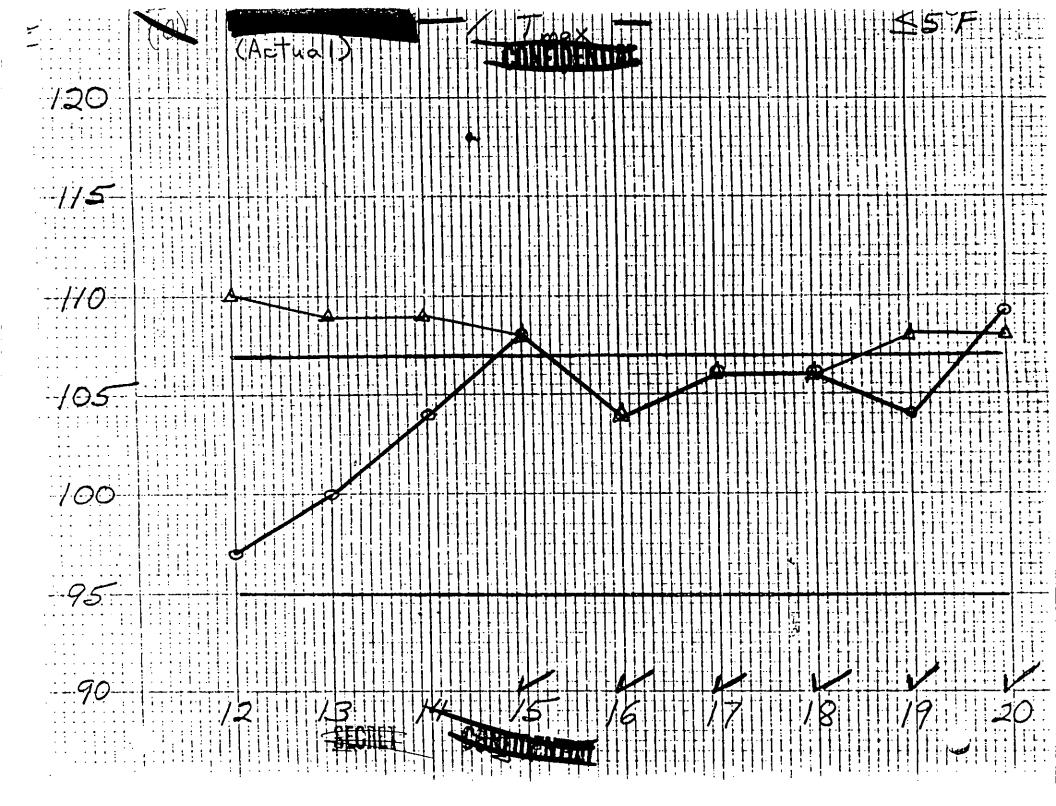


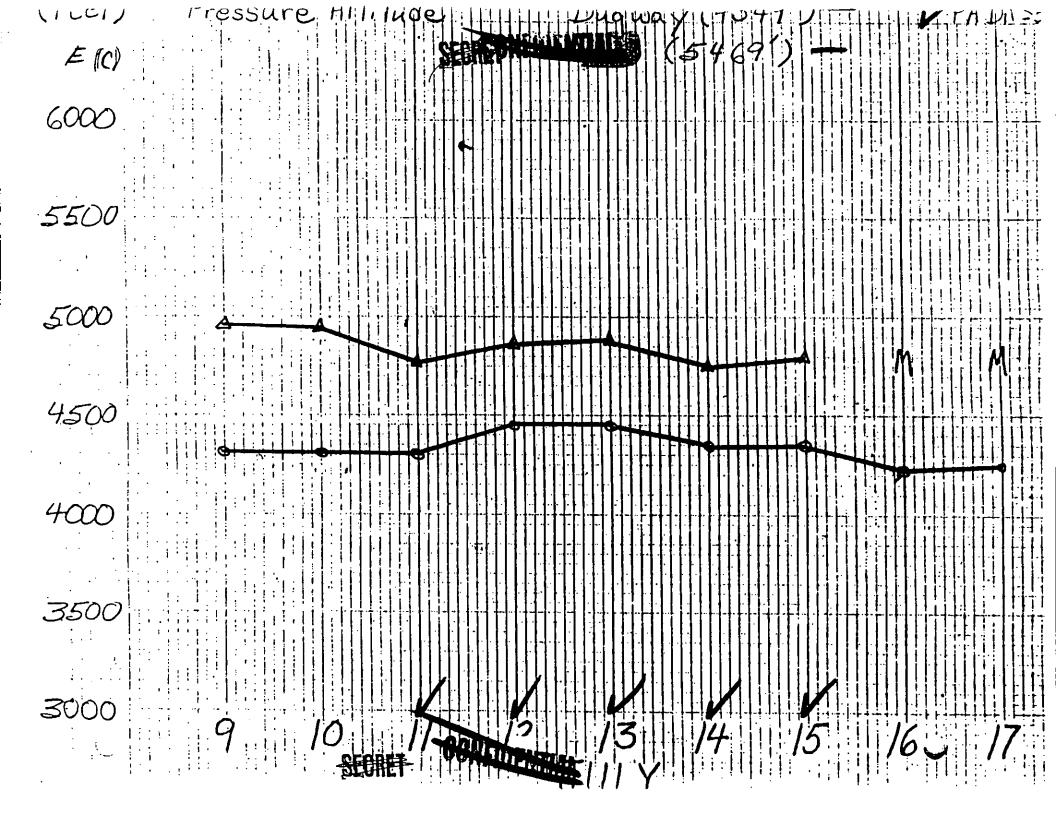


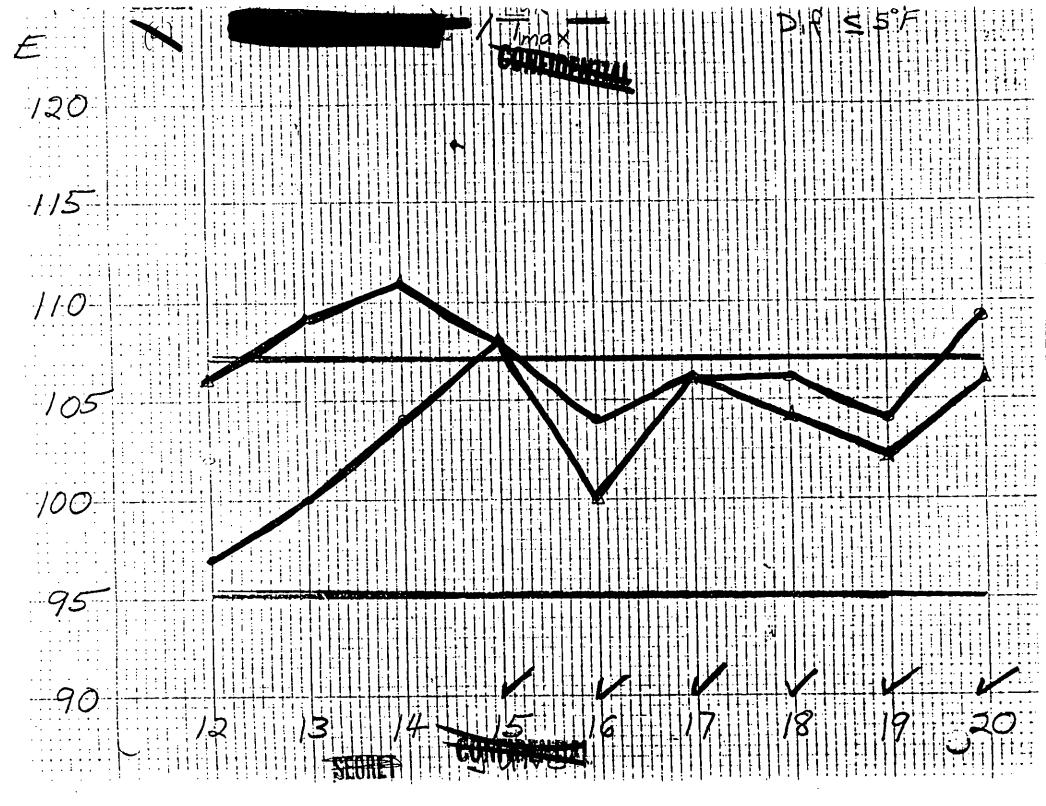


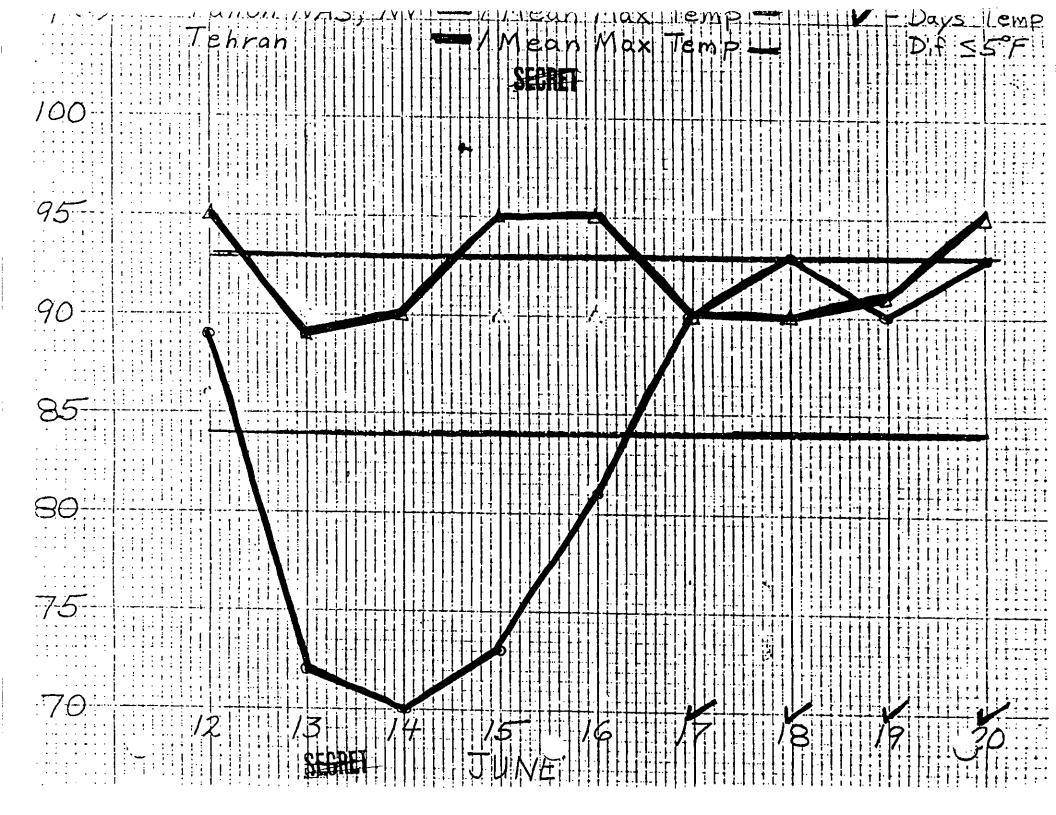


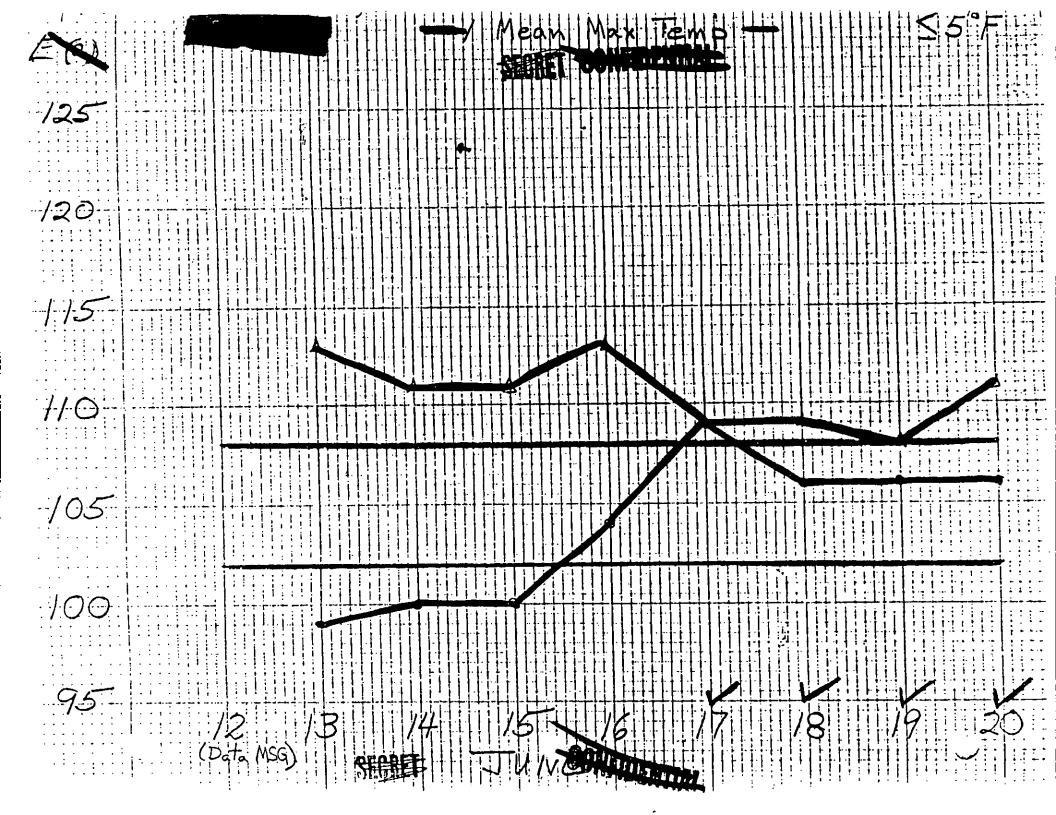


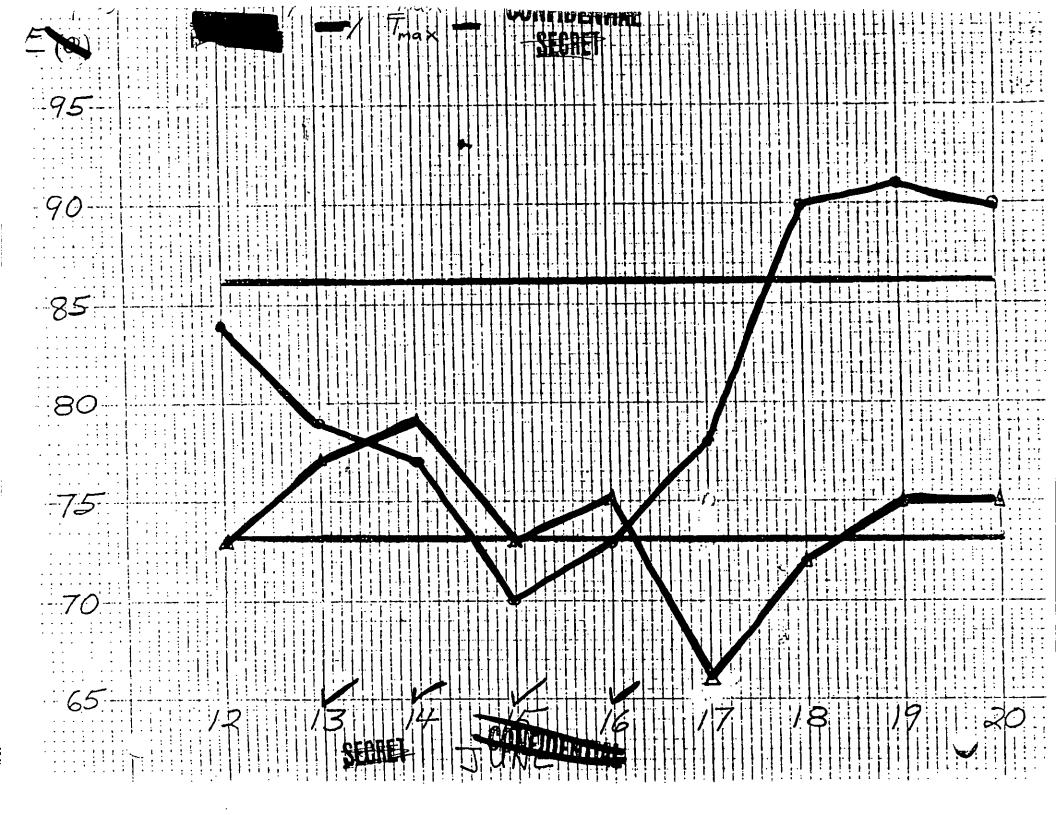


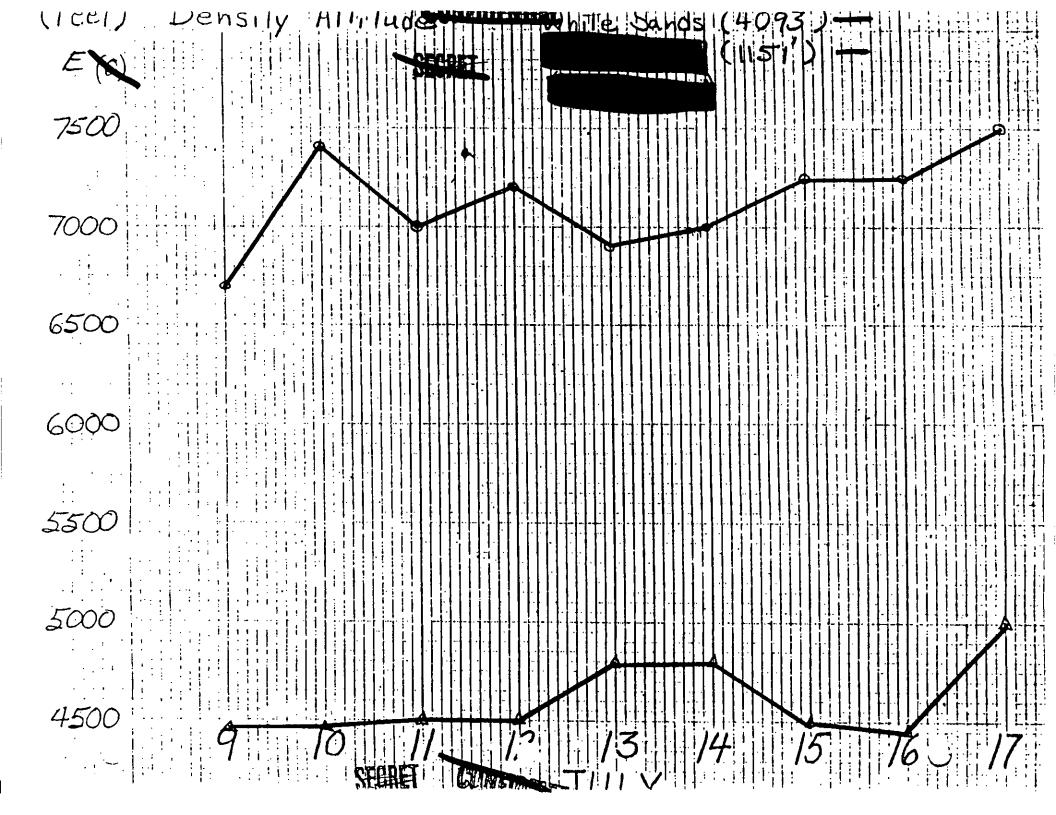


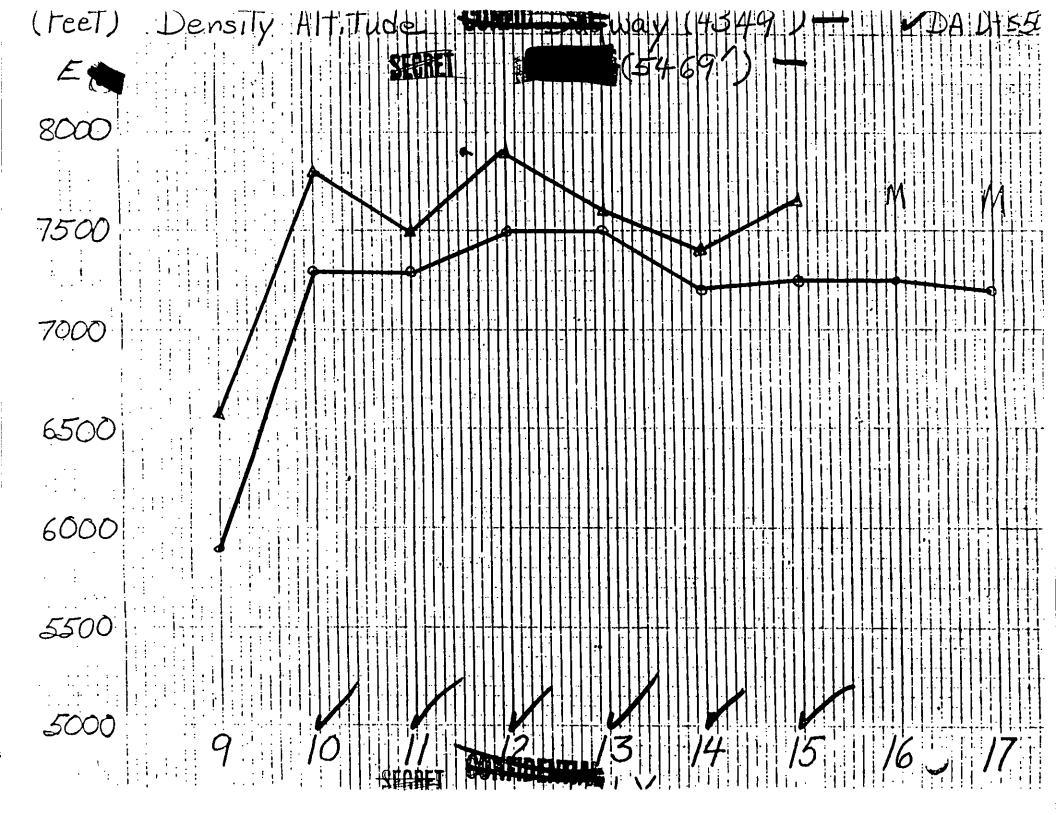


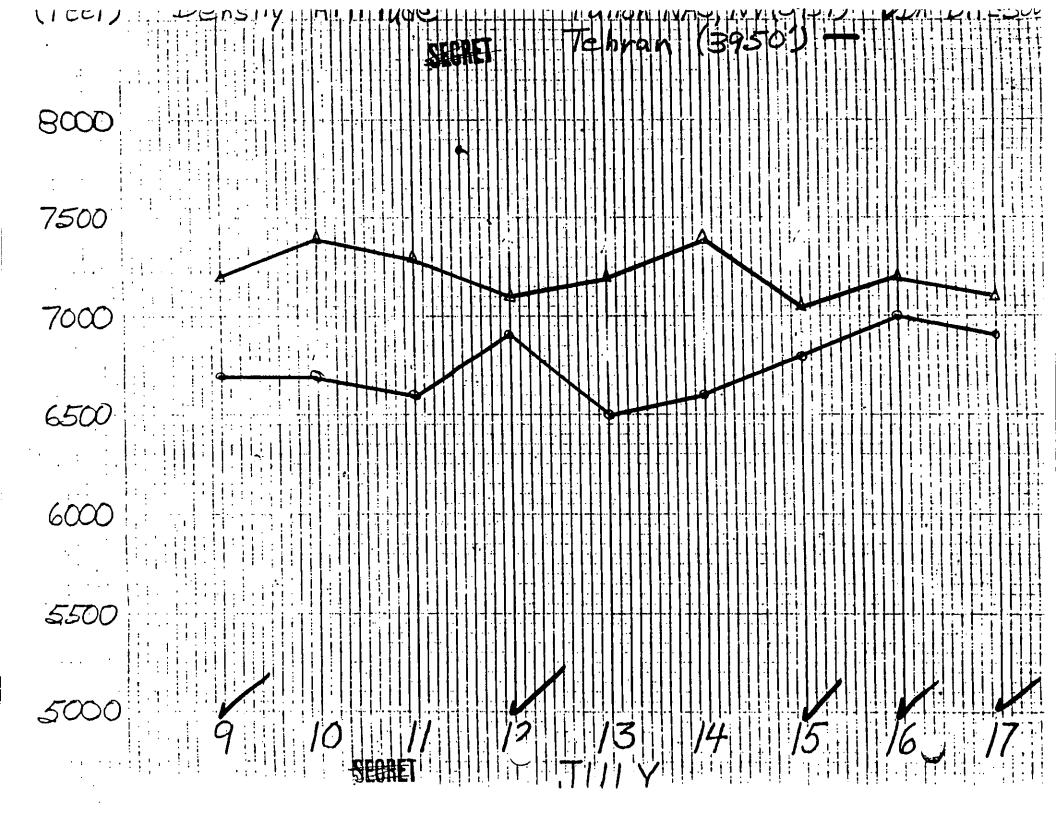


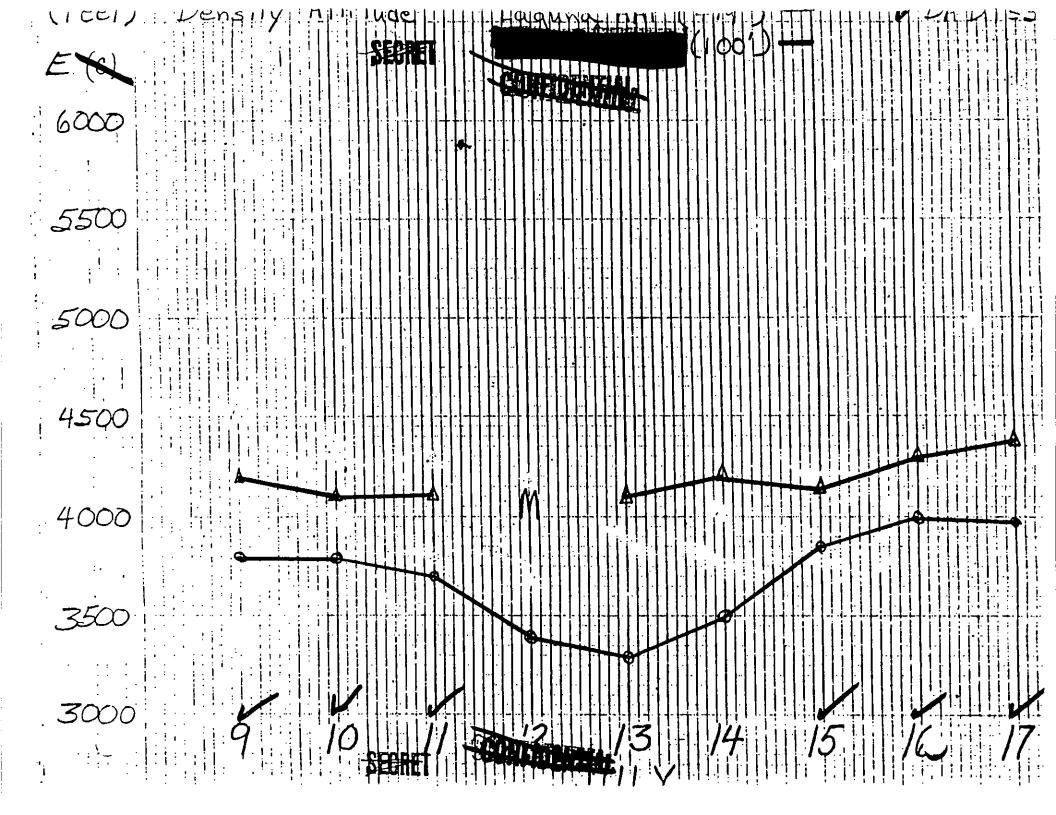


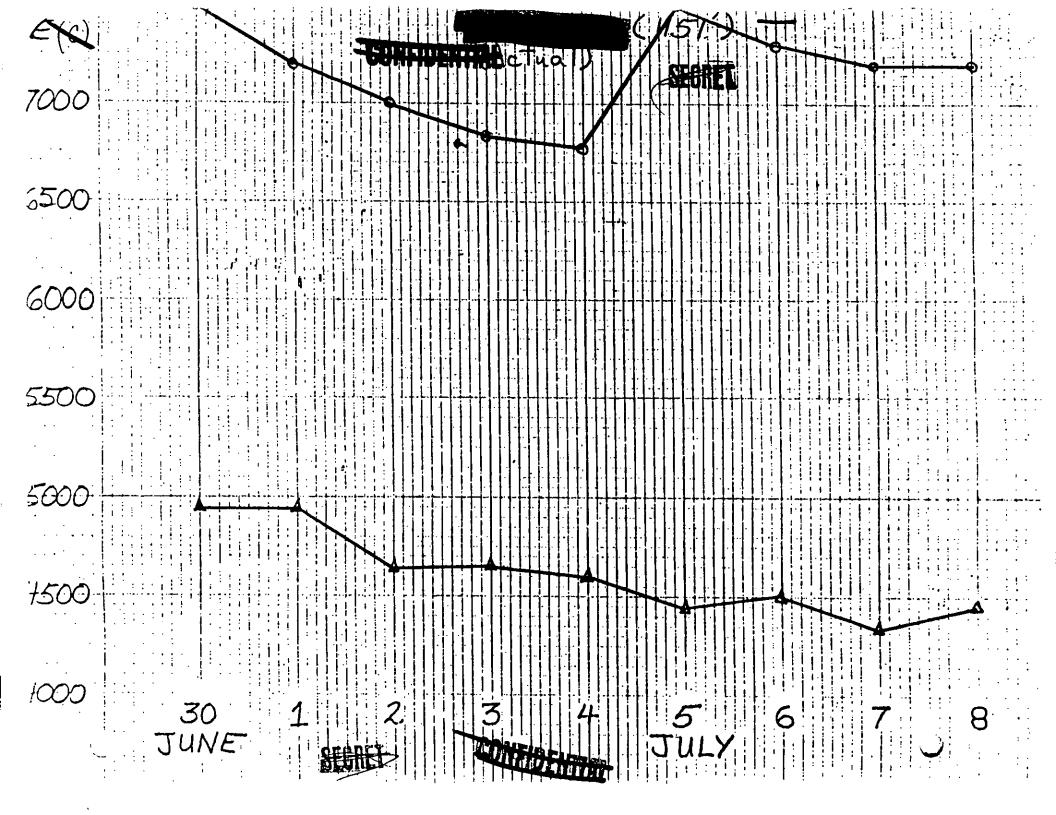


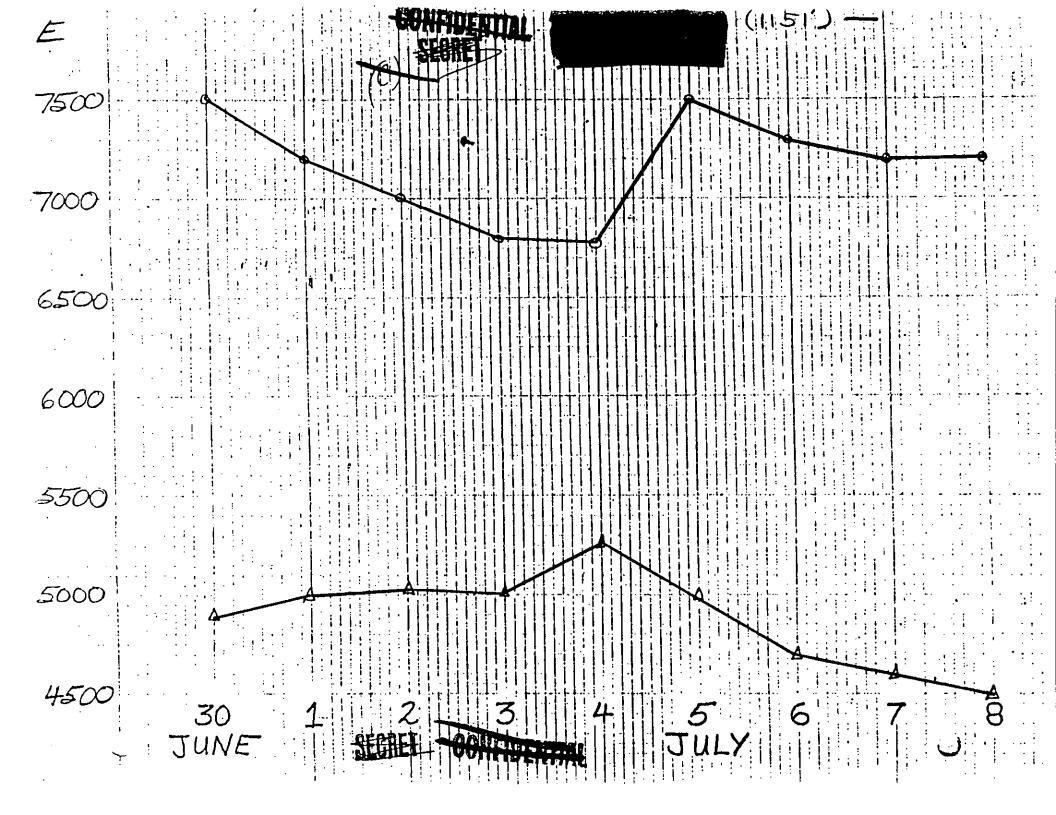


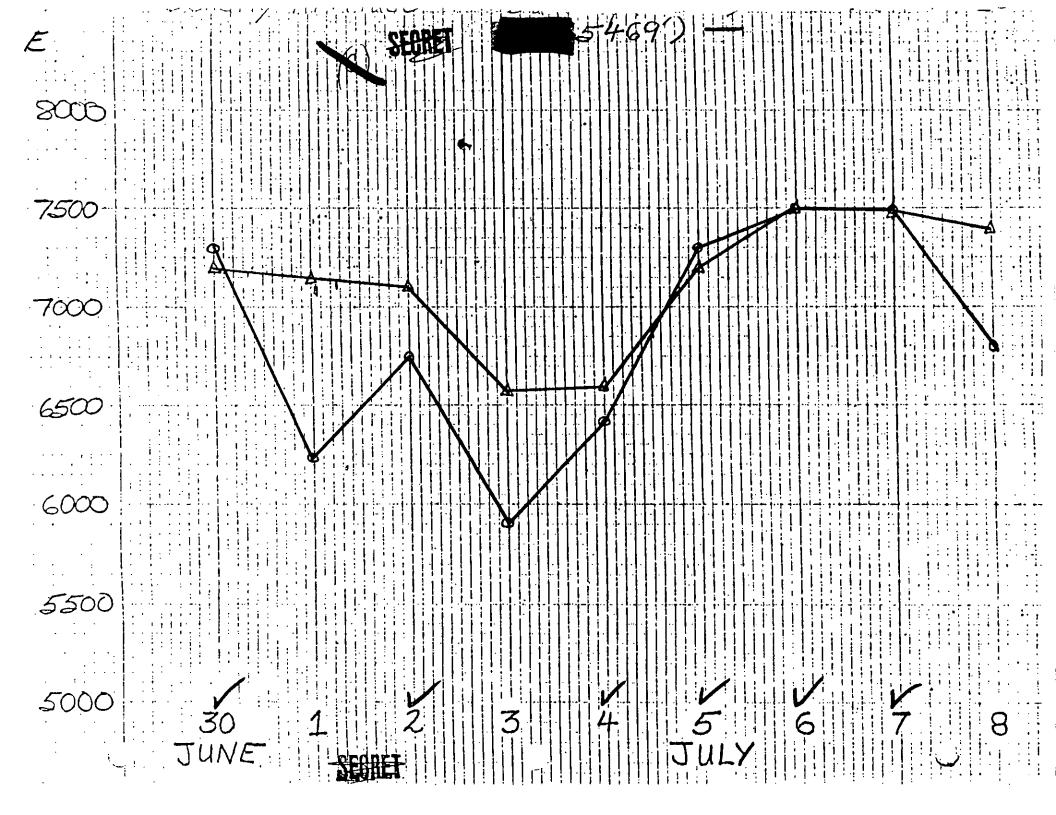


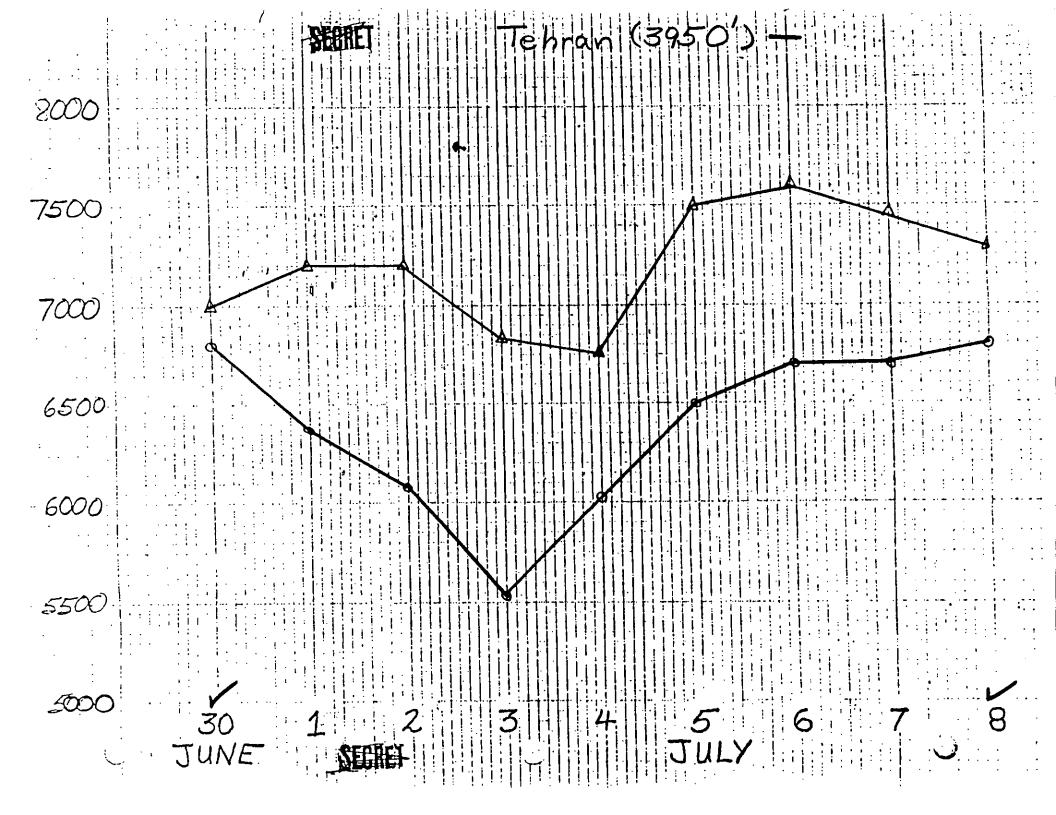


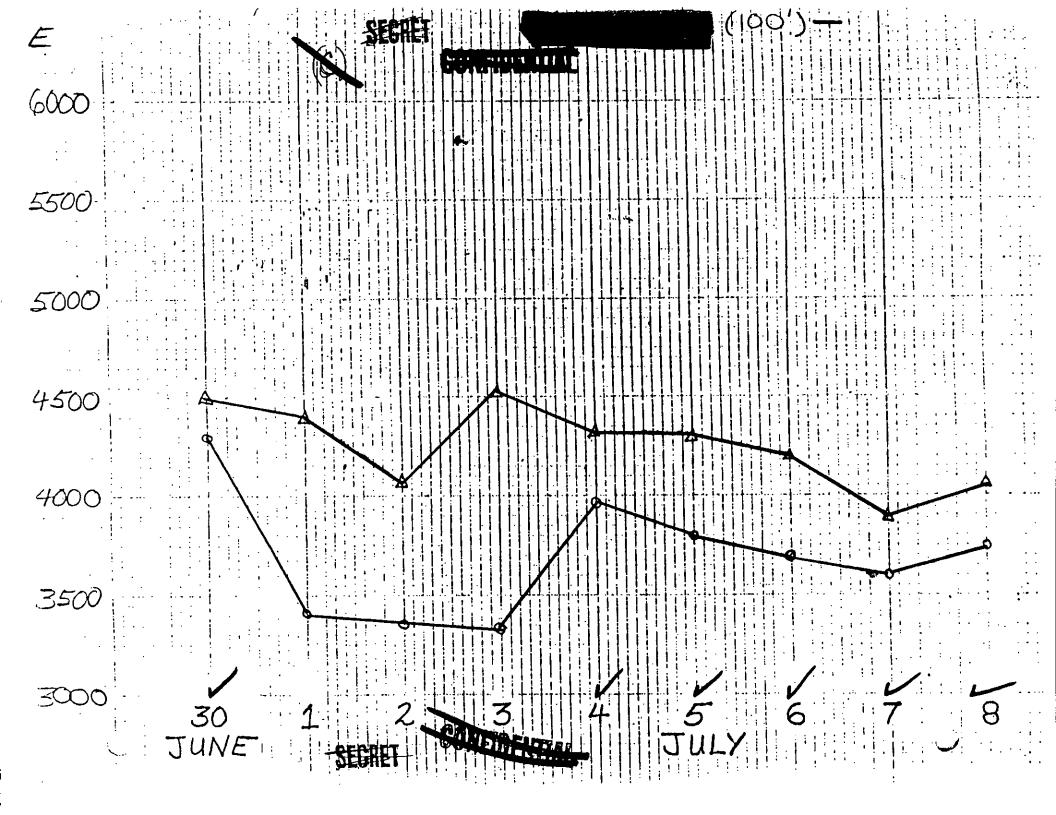


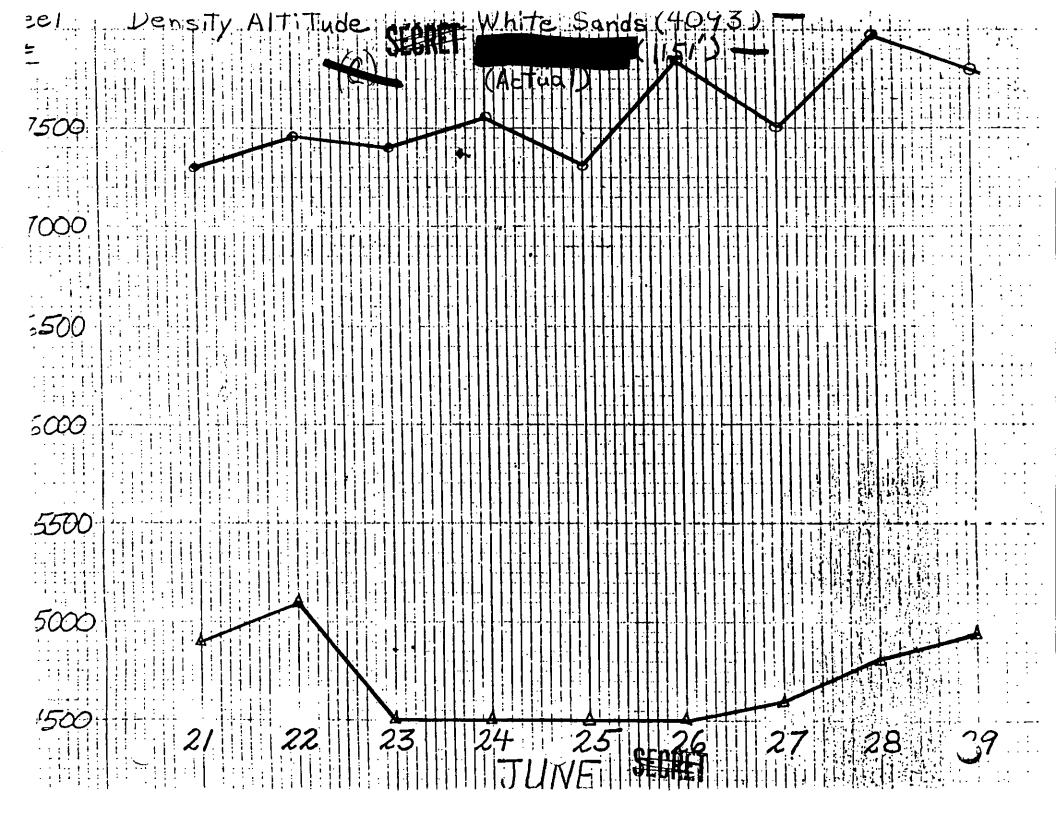


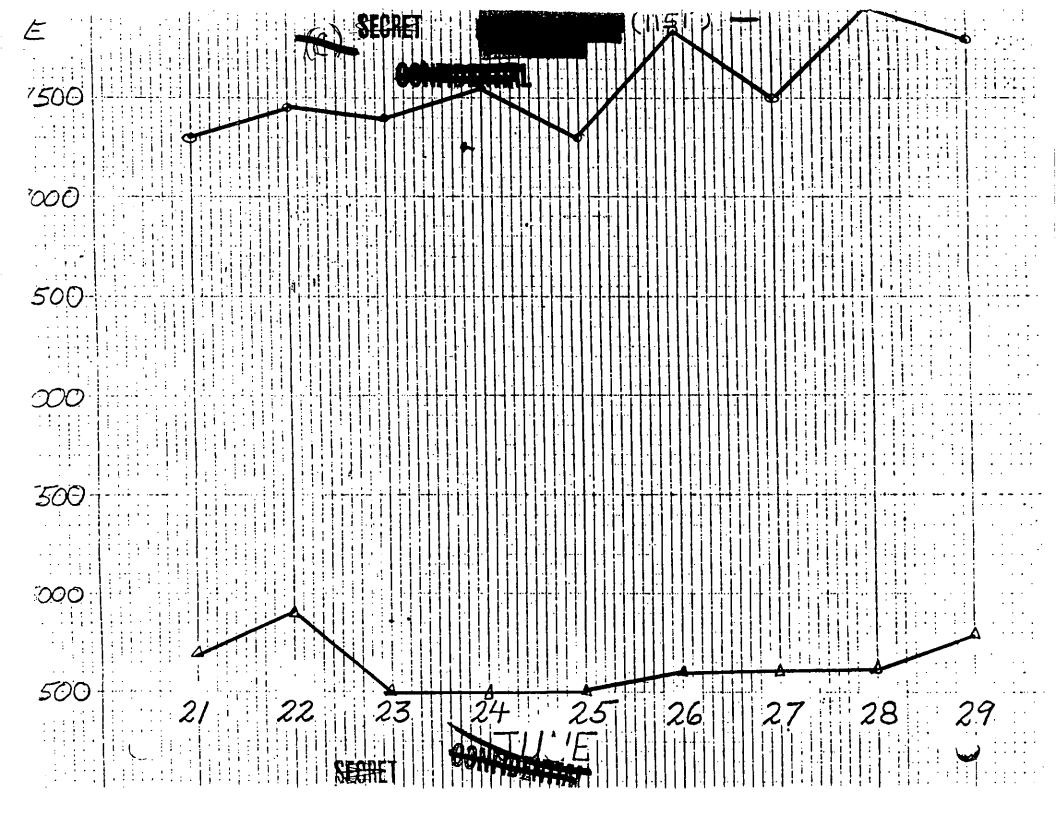


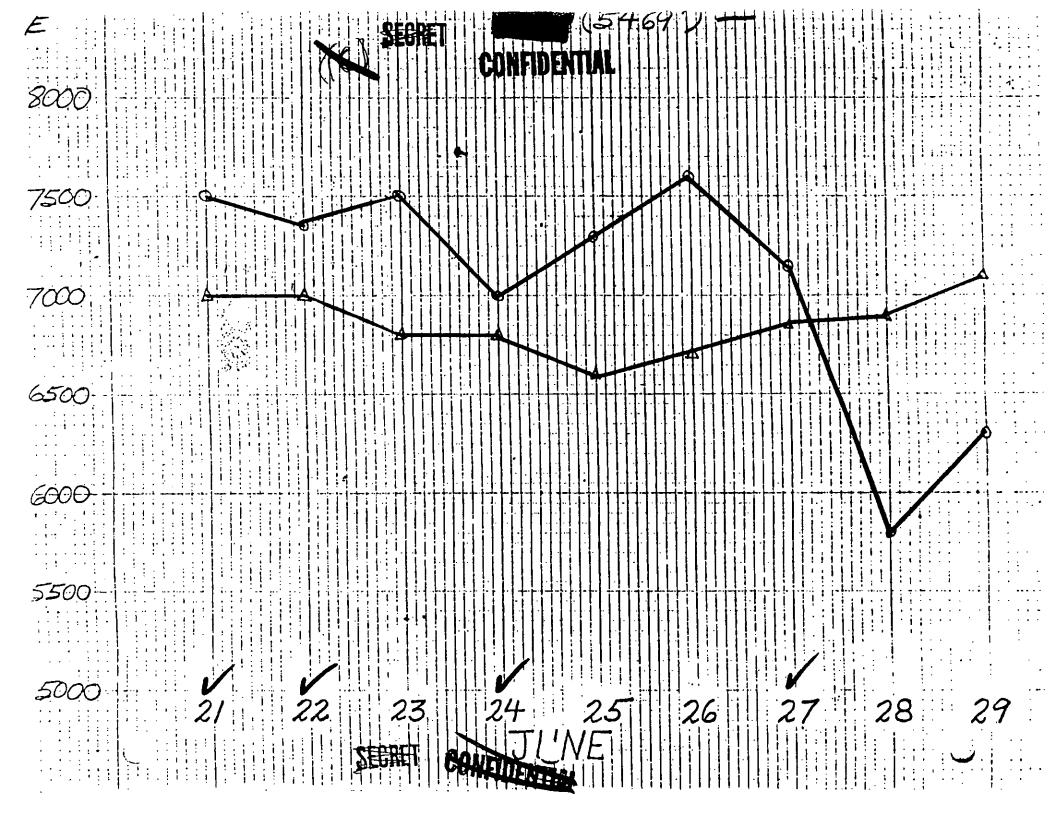


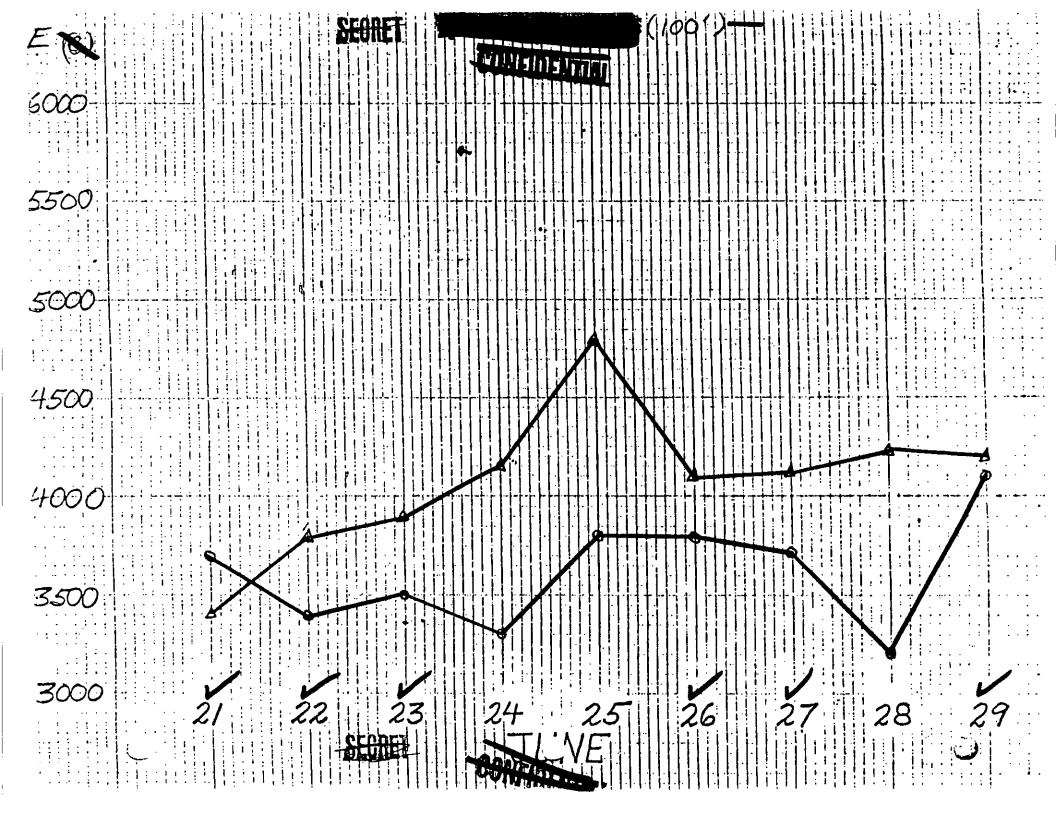


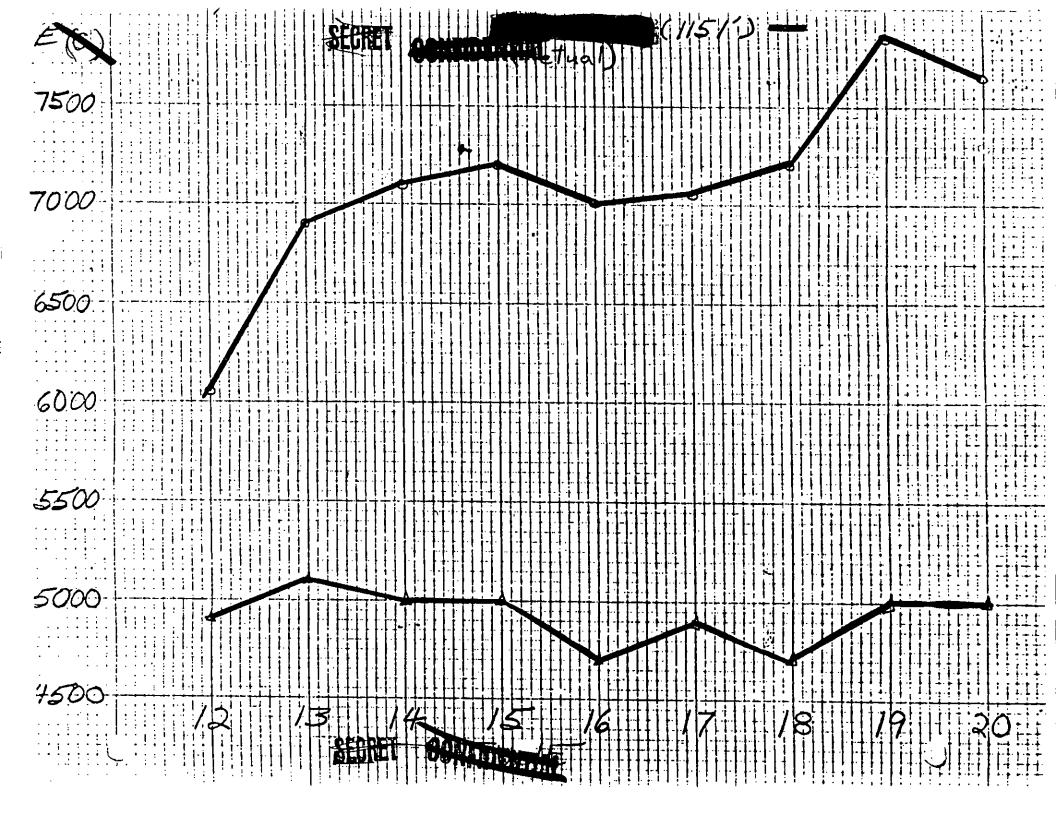


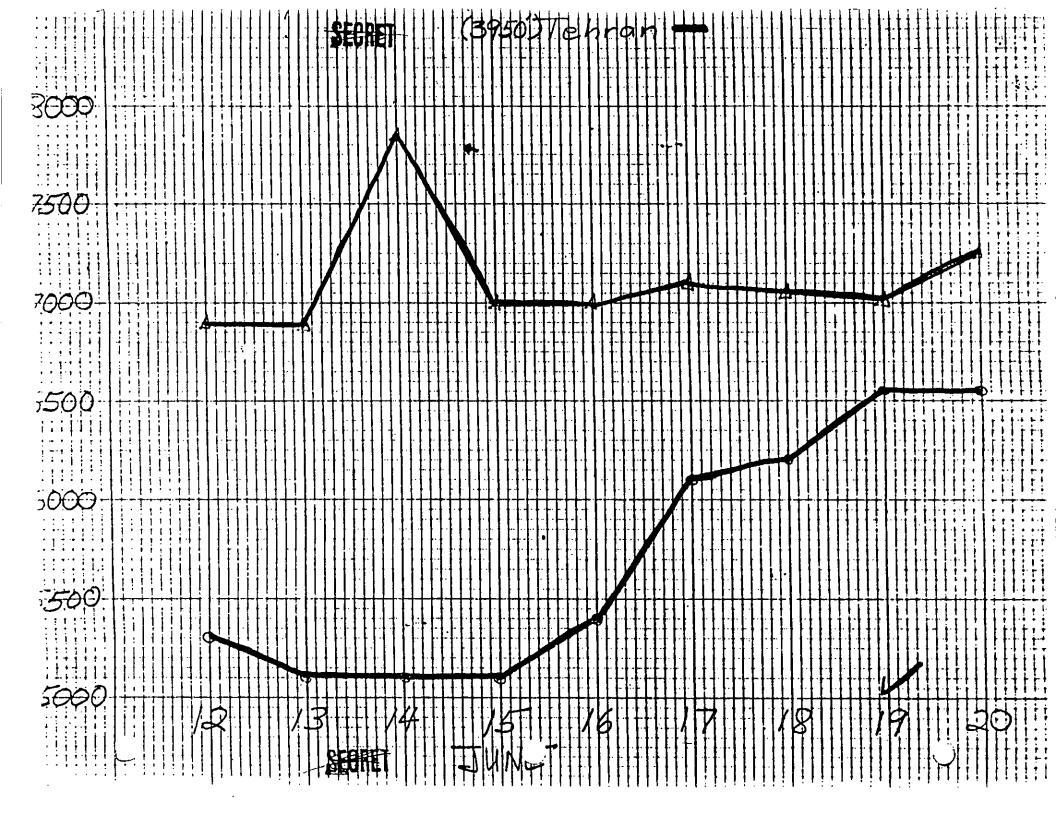


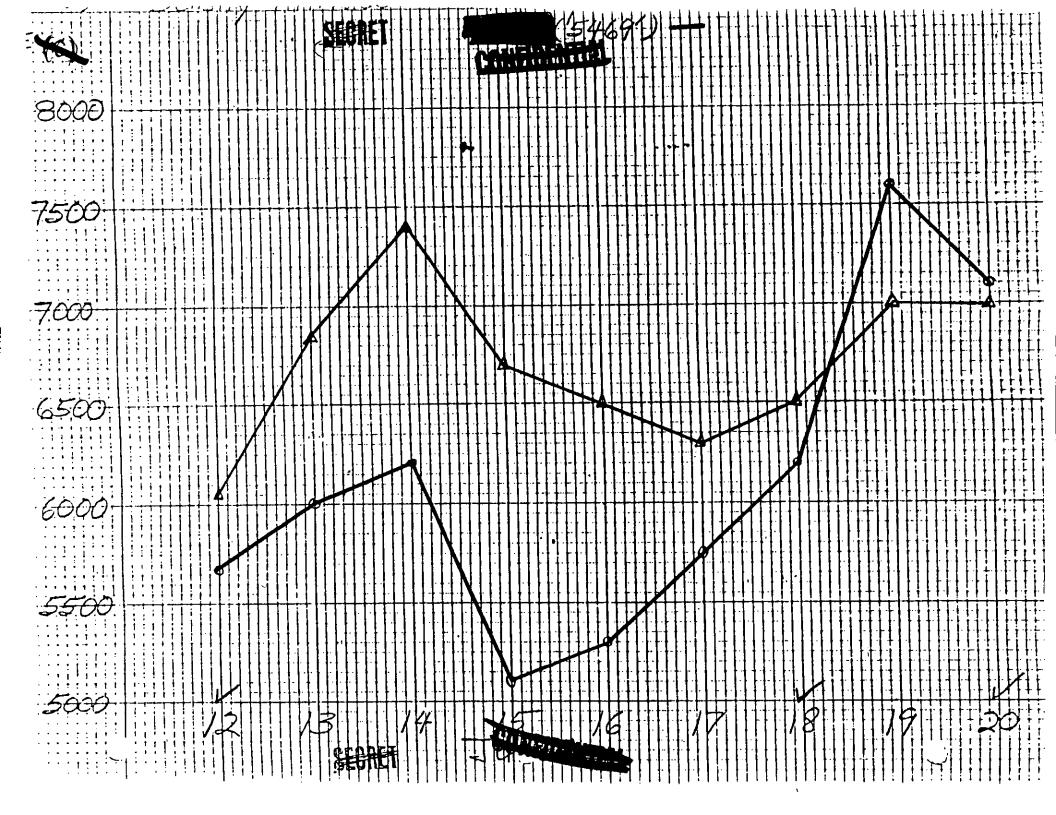


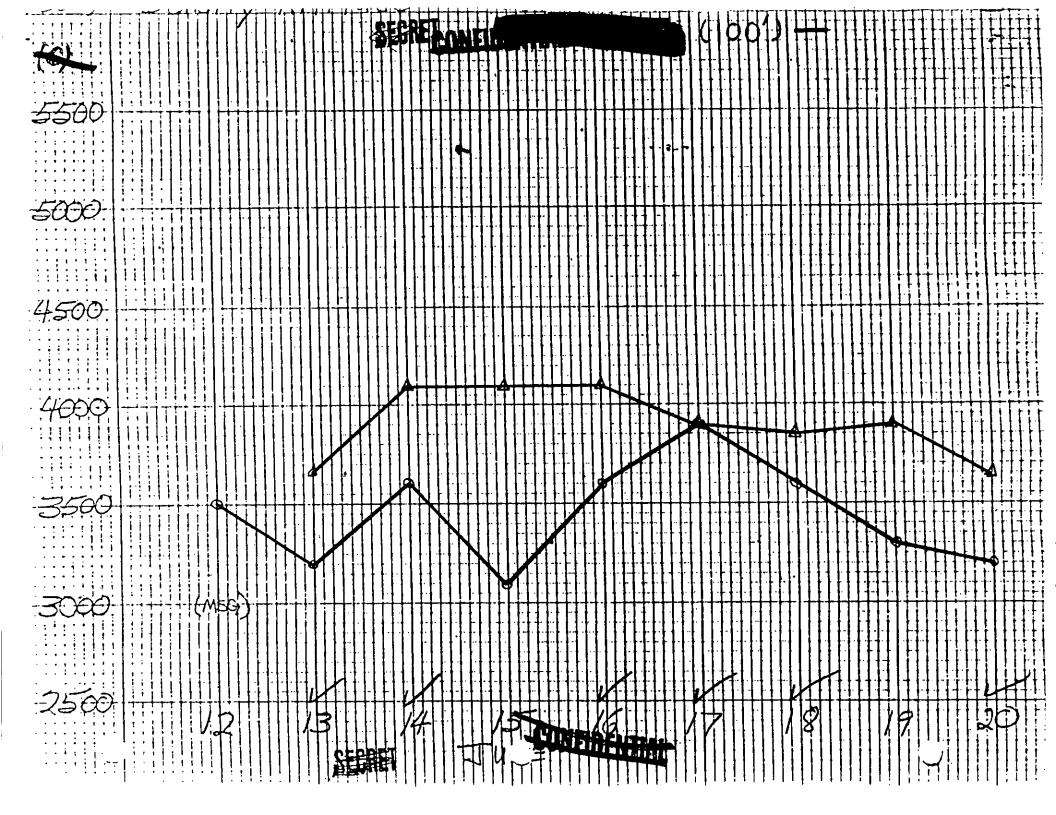


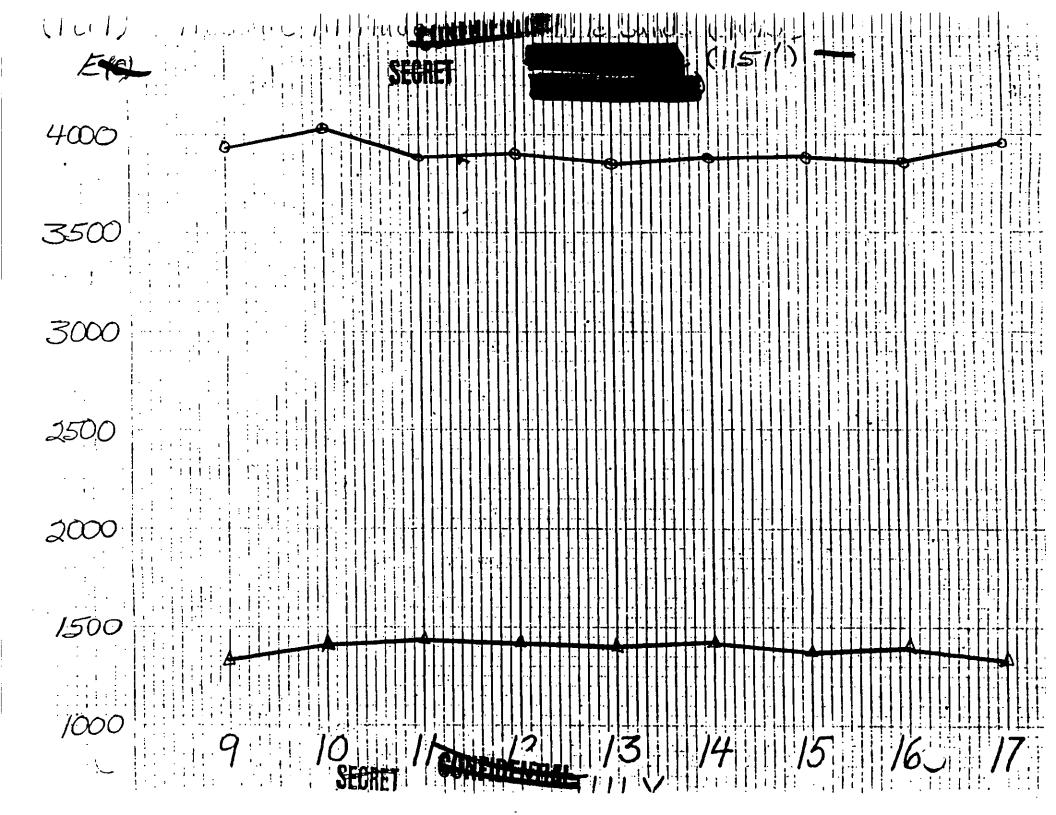


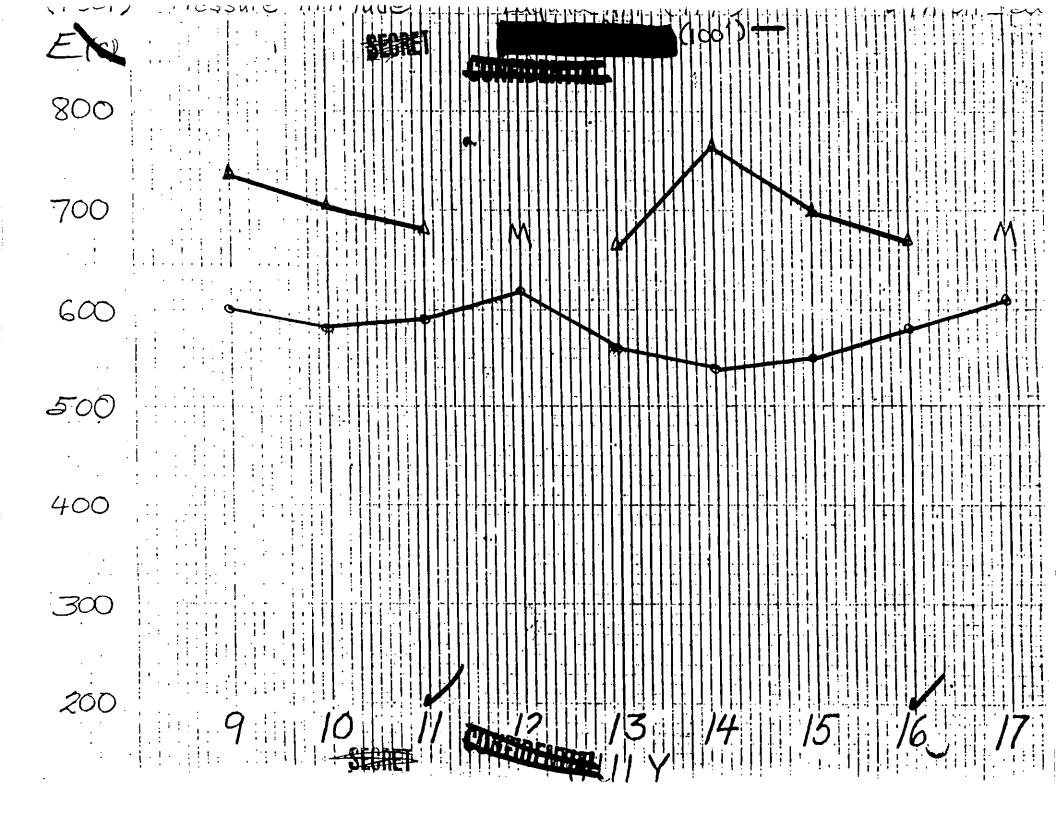


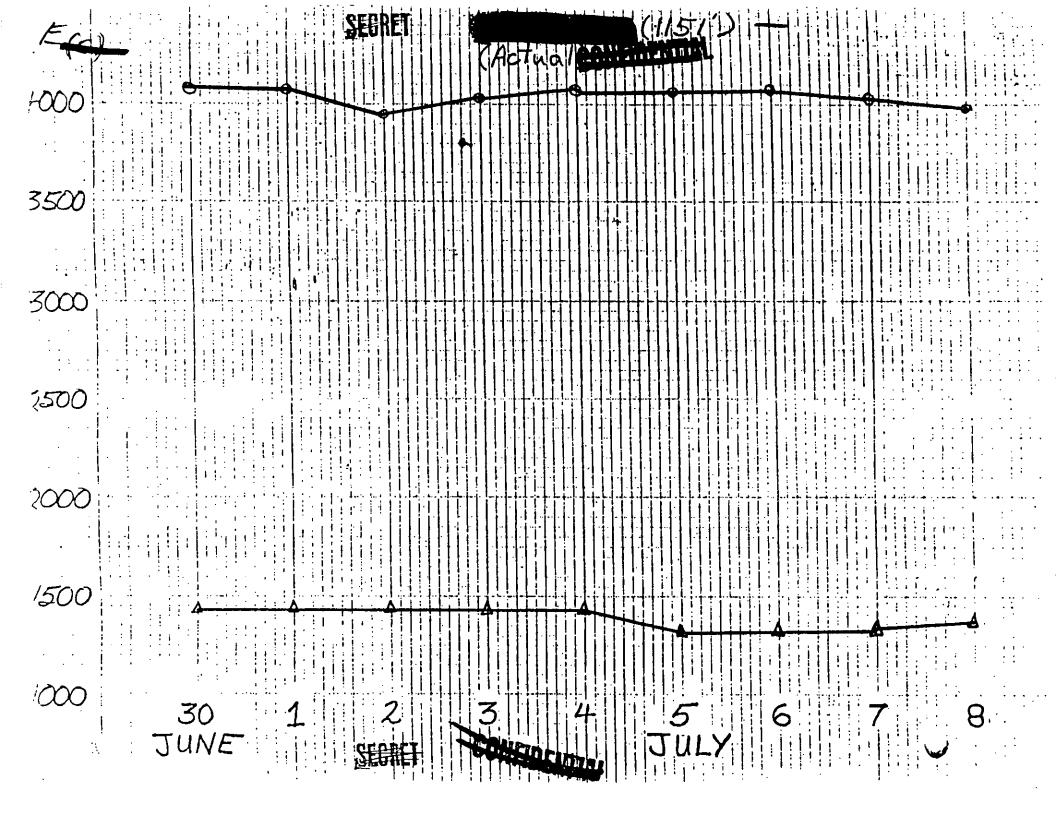


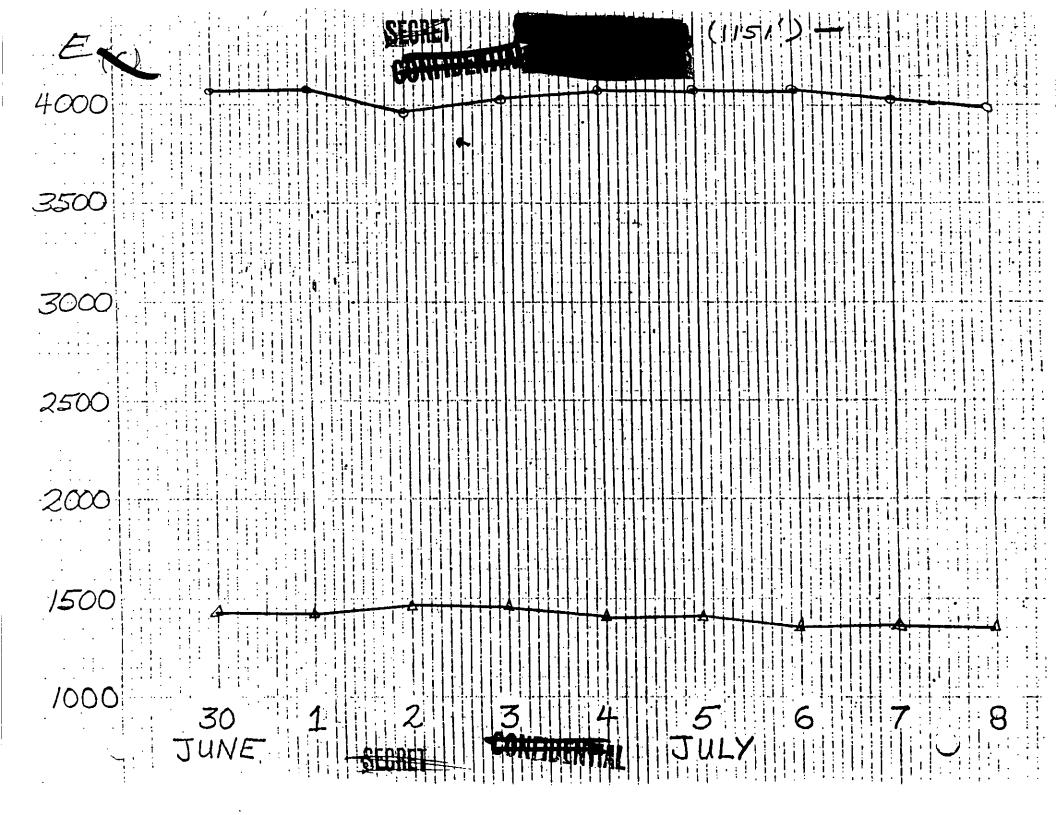


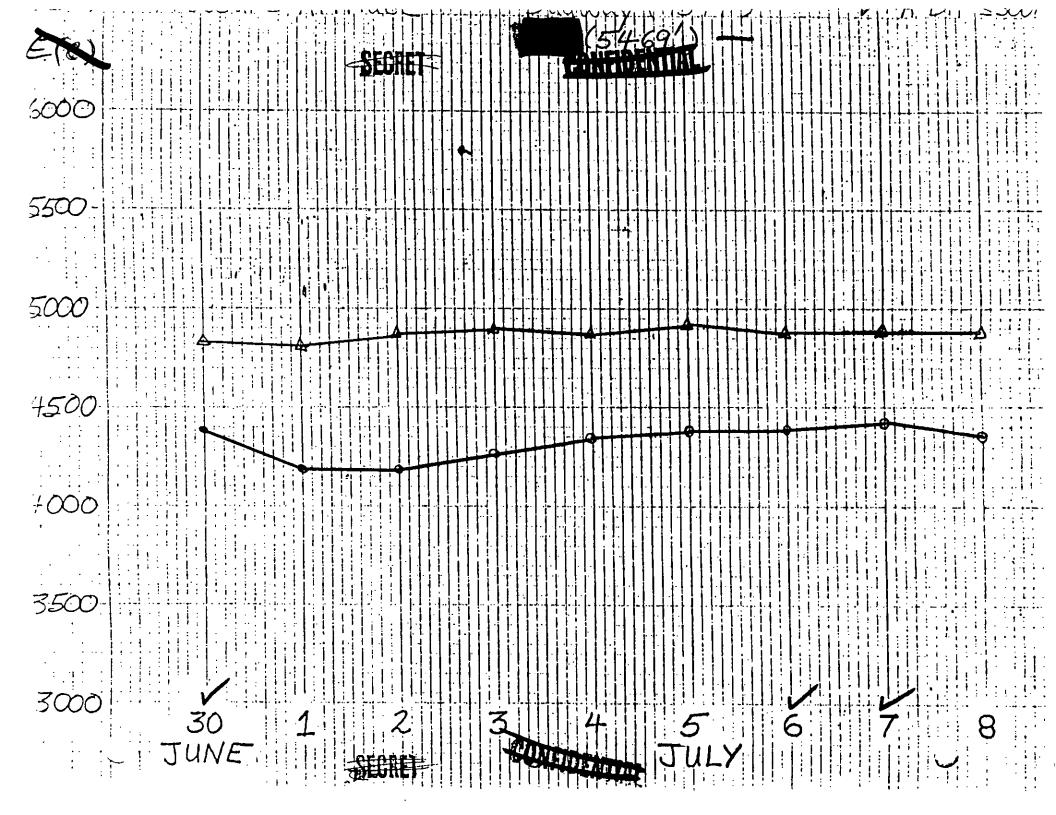


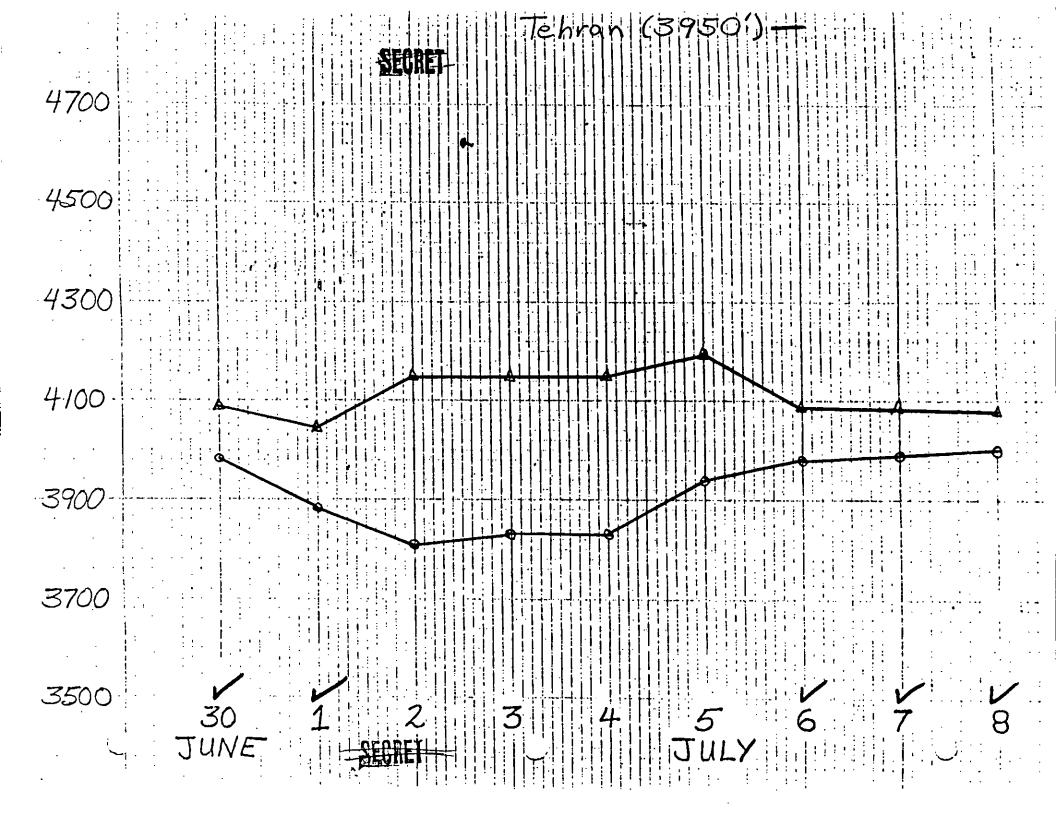


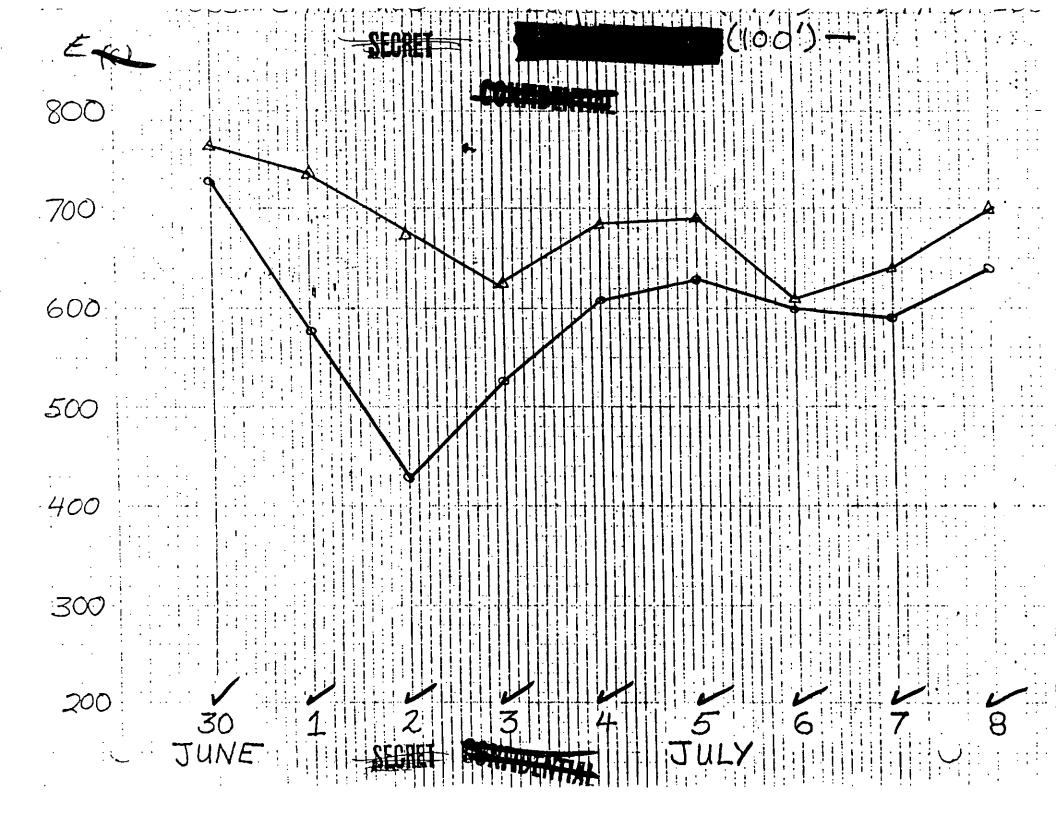


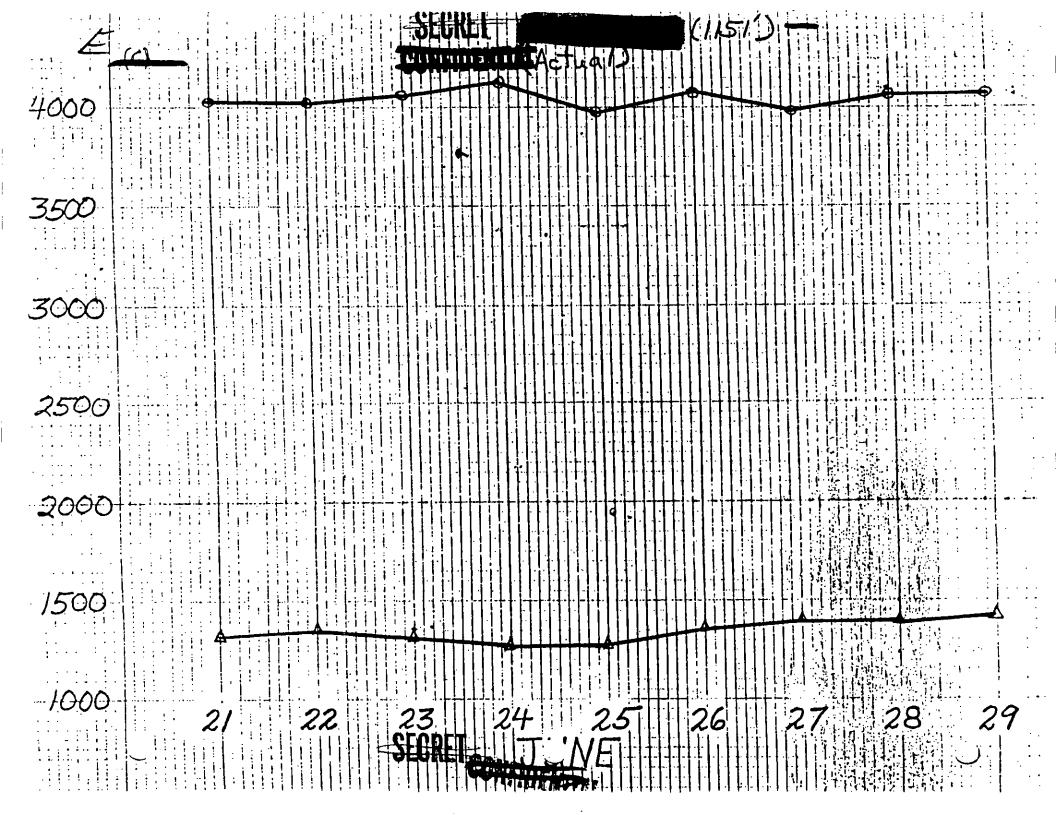


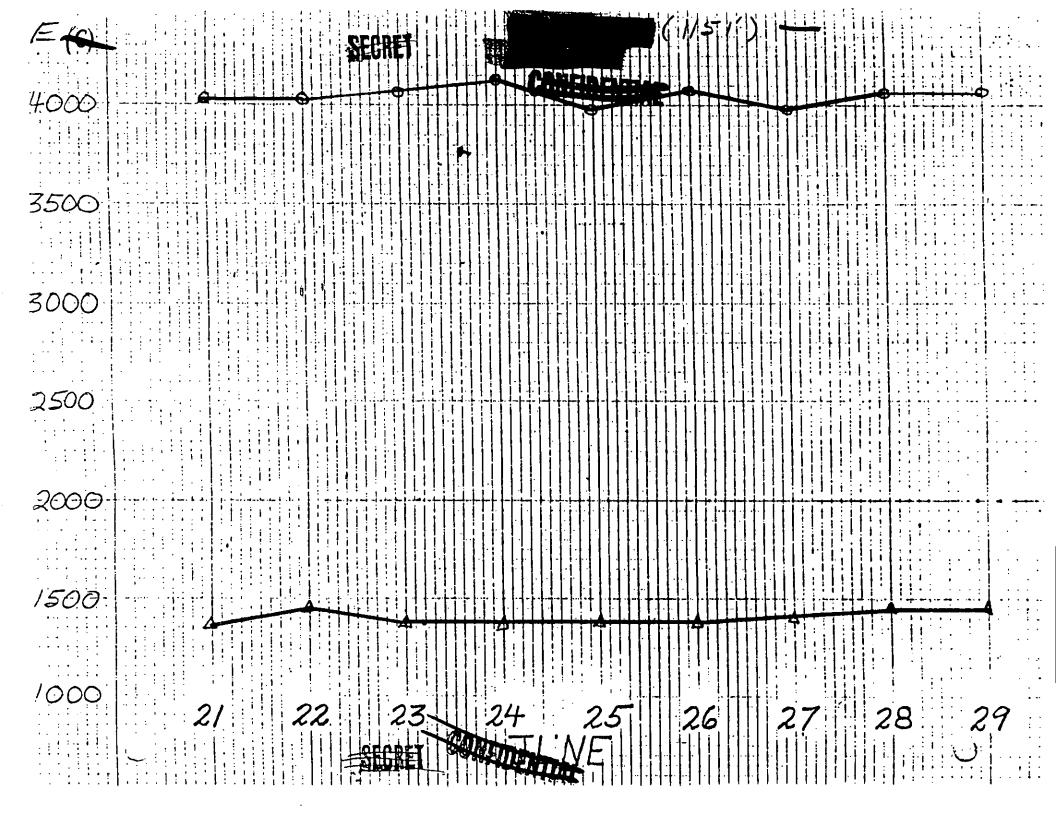


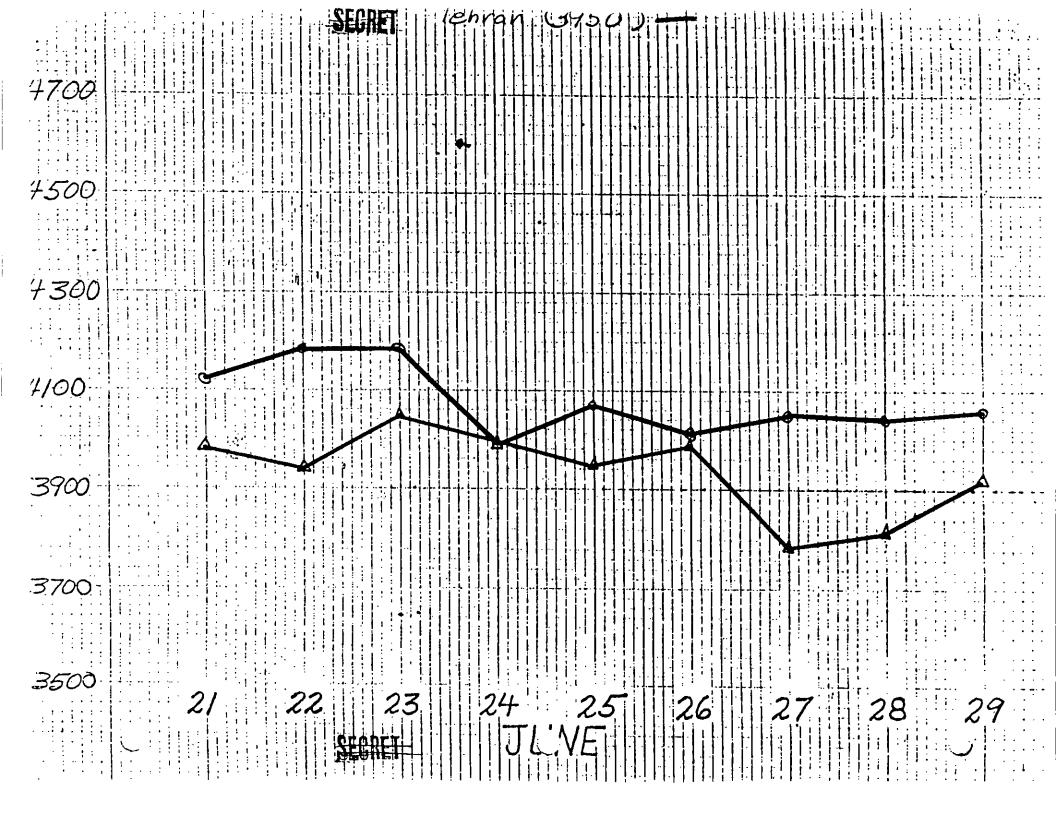


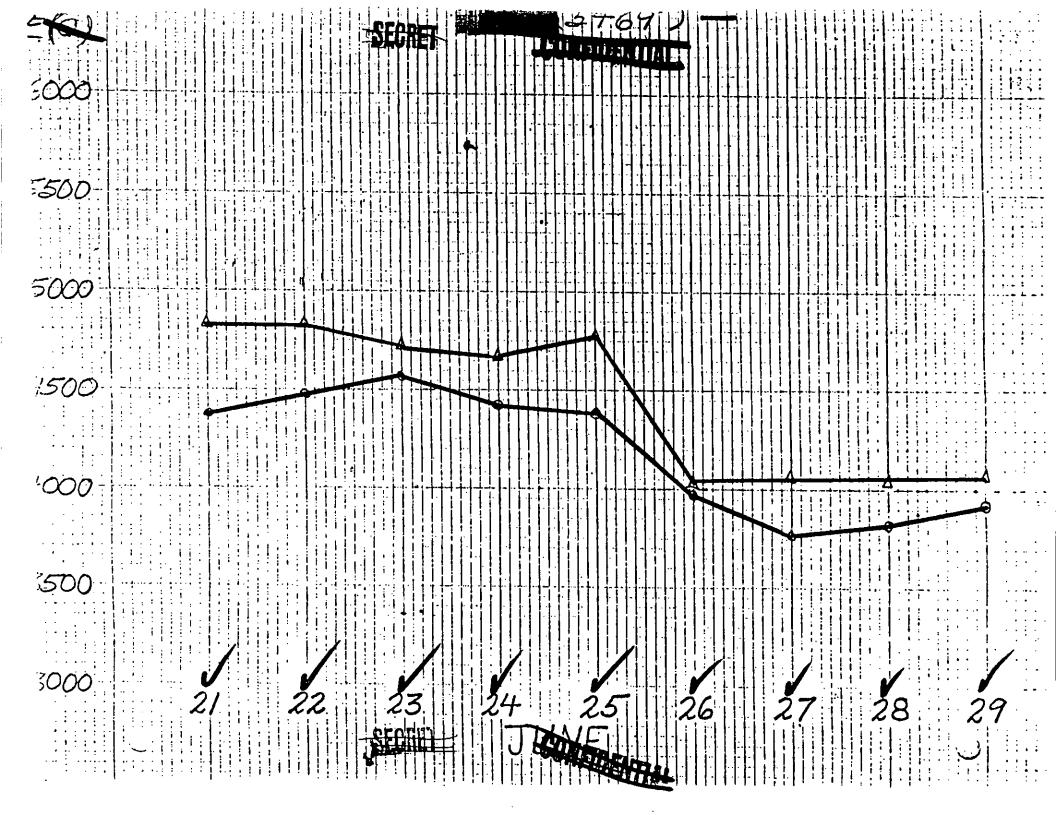


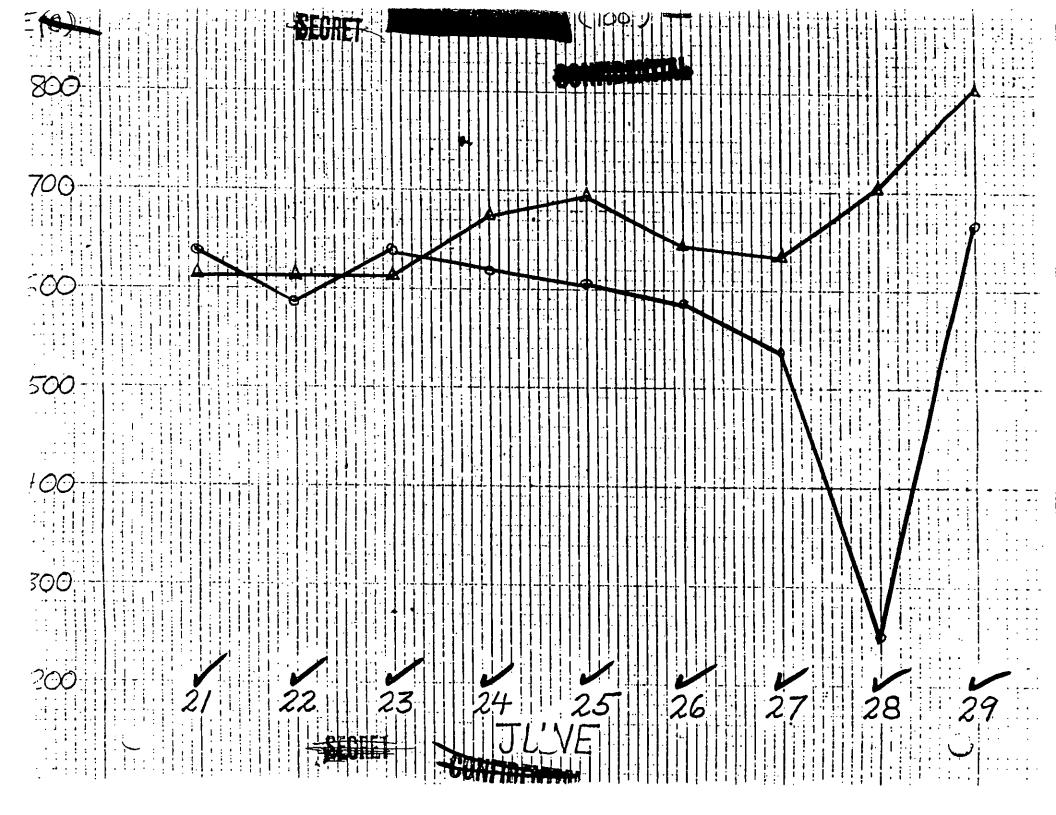


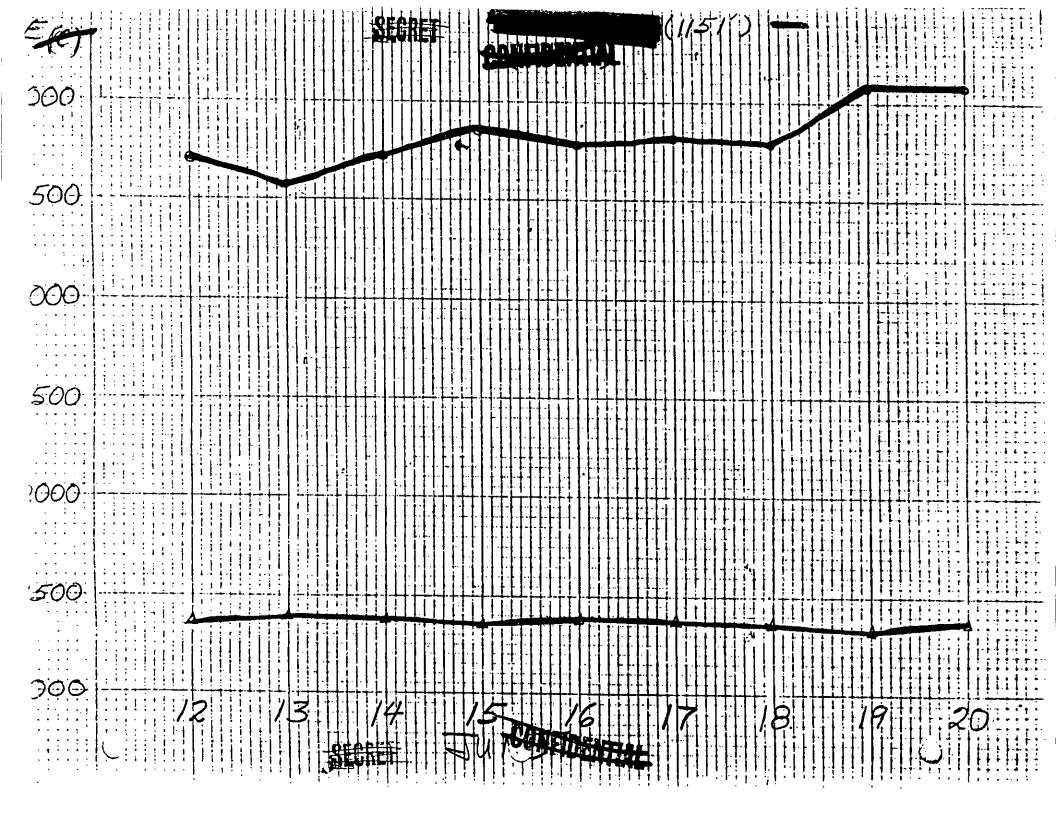


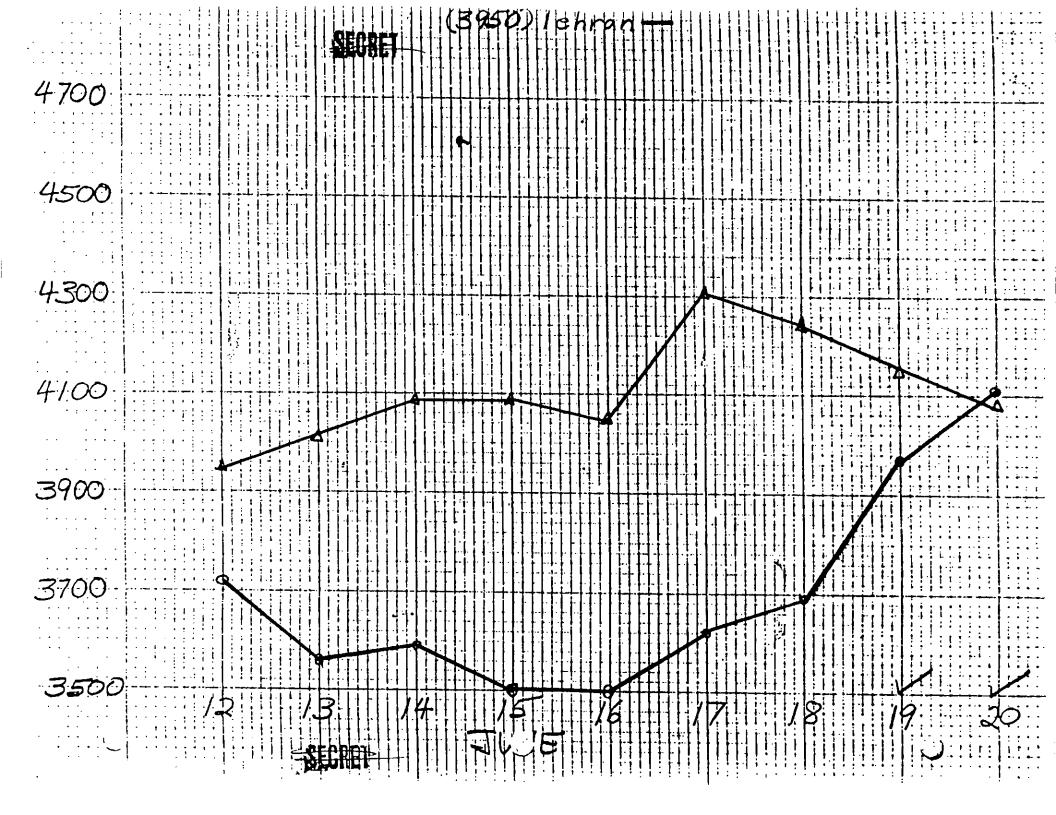


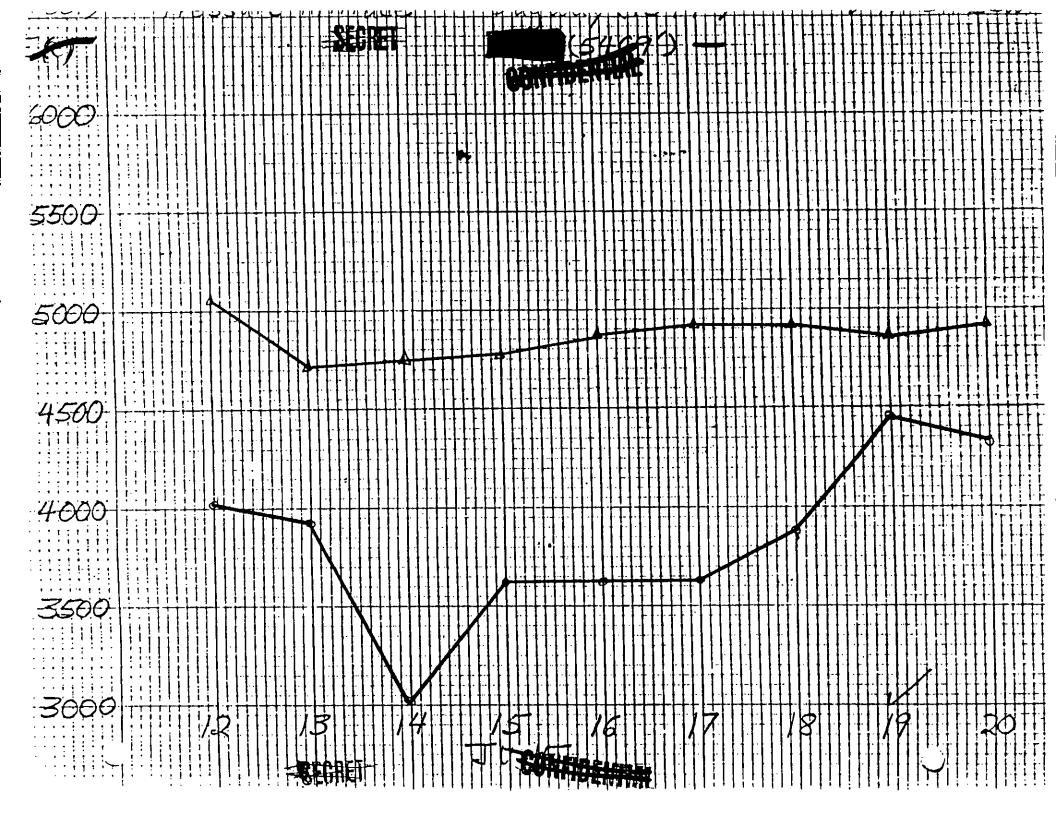


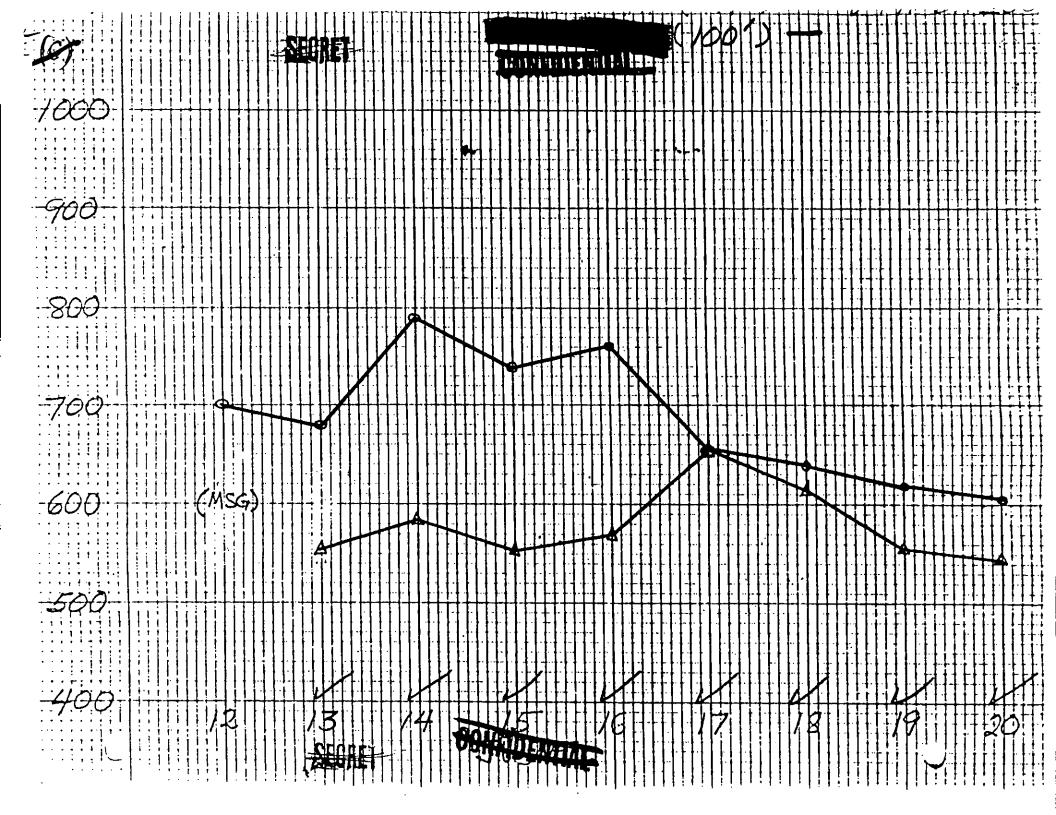












Climatological Inalysis For: Swan Precipitation ( 0.5 0.6 Max 24 Hz (Inches) Precip ant (Suches) 0.9 3.0 Greatest Monthly



### STATION    PERIOD OF RECORD	3 PSEP 96 2 1259 3 1259	90 190 190 190 190									
YS 9   AUG	76 2 185 9 3 125 9 2 125 9 3 125 9 3 125 9 3 125 0 2 9 1 5 9	90 (4)00 (7) (4)00 (4)00 (7) (4)00 (7) (3992									
YS 7   AUG	76 2 185 9 3 125 9 2 125 9 3 125 9 3 125 9 3 125 0 2 9 1 5 9	90 (4)00 (7) (4)00 (4)00 (7) (4)00 (7) (3992									
Mean Max         100         100         100           Mean DA         100         115           Mean DA         4900         720           Q Vs 9         (2)         9           Mean Max         59         9           Mean DA         720         720           Mean DA         720         720           Mean Max         9         7           Mean DA         720         720           Mean DA         720         720           Mean DA         720         720           Mean DA         730         730           Mean DA         730 </th <th>76 2 185 9 3 125 9 2 125 9 3 125 9 3 125 9 3 125 0 2 9 1 5 9 1 5 9</th> <th>90 (4)00 (7) (4)00 (4)00 (7) (4)00 (7) (3992</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>	76 2 185 9 3 125 9 2 125 9 3 125 9 3 125 9 3 125 0 2 9 1 5 9	90 (4)00 (7) (4)00 (4)00 (7) (4)00 (7) (3992									
Moan PA         100 - 25           Mean DA         4900 720           2 Vs 9         (2)         (9)           Mean Max         59         97           Mean DA         1332 - 15         720           Mean DA         1050 720         720           Mean Max         97         97           Mean DA         2500 720         720           Mean DA         2500 720         720           Mean DA         2500 720         720           Mean Max         7emp-         92         97           Mean DA         2500 720         720           Mean DA         7200 720         720	2 125 9 0 430 0 79 2 125 9 0 200 2 97 2 975 0 280 0	9992 (4)00 (7) (4)00 (4)00 (4)0 (7) 90 3992									
Mean PA         100         215           Mean DA         4900         720           2 Vs 9         (2)         (9)           Mean Max         Temp         89         97           Mean PA         1332         45           Mean DA         1332         40           Mean DA         1332         40           Mean DA         1332         40           Mean DA         1332         40           Mean Max         70         70           Mean DA         200         70           Mean Max         70         70           Mean DA         300         70           Mean DA         70         70           Mean DA         70         70           Mean DA         70         70           Mean DA         70	2 125 9 0 430 0 79 2 125 9 0 200 2 97 2 975 0 280 0	9992 (4)00 (7) (4)00 (4)00 (4)0 (7) 90 3992									
Mean DA         4900 720           2 Vs 9         (2)         (9)           Mean Max         89         97           Mean DA         1332 70         70           Mean DA         1332 70         70           Mean DA         1332 70         70           Mean Max         92         70           Mean DA         1500 70         70           Mean DA         1500 70         70           Mean Max         70         70           Mean DA         160 70         70           Mean DA <td< td=""><td>0 4200 (0) 79 2 1229 0 2000 (5) 91 2 912 0 2200</td><td>(4,00) (7) (90) (37) (400) (7) (90) (3992)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	0 4200 (0) 79 2 1229 0 2000 (5) 91 2 912 0 2200	(4,00) (7) (90) (37) (400) (7) (90) (3992)									
2 Vs 9	79 2 1227 3 1000 (5) 91 2 912 3 1200	(9) 90 3782 (600 (7) 90 3992									
Mean Max Temp 89 97 Mean DA 1332 6/5 Mean DA 5050 720 Mean Max Temp 98 97 Mean DA 5000 720 Mean DA 7200 600 Mean DA 7200 600	2 1227 2 2000 (5) 9/ 2 9/2 0 1200	90 3992									_
Temp 89 97  Mean PA 1332 -16  Mean DA 5050 720  Mean Max  Temp 98 97  Mean DA 5500 720  Mean DA 5500 720  Mean Max  Temp- 92 97  Mean DA 3600 730  Mean DA 7200 600	2 1227 2 2000 (5) 9/ 2 9/2 0 1200	90 3992								<u> </u>	
Mean PA       1332       7/5         Mean DA       7050       720         B Vo 9       3/4       4/2         Mean Max       927       1/5         Mean DA       2500       720         4 Vo 10       4       10         Mean Max       7       1/5         Mean Max       7       1/5         Mean DA       3600       700         5 Vs II       3/3       3/5         Mean DA       7200       600         Mean DA       7200       600         Mean DA       7200       600	0 2000 (5) 9/ 0 9/8 0 1800	90 3992							·	1	4
Mean DA FOS 0 720  B Vs 9 (3) (4)  Mean Max  Temp 98 97  Mean DA 5500 720  Mean Max  Temp- 92 97  Mean DA 3000 730  Mean DA 7000 600	0 2000 (5) 9/ 0 9/8 0 1800	(400 (1)) 90 3992							1	<u> </u>	
B Vs 9	(5) 91 2 918 0 2800	90 3992							<u> </u>		
Mean Max       78       97         Mean PA       927       1/5         Mean DA       5500       720         4 Vs 10       9       (10)         Mean Max       92       97         Mean PA       4230       415         Mean DA       3600       700         Mean Max       7       70         Mean Max       7       70         Mean PA       7230       345         Mean PA       7200       600	97 978 01800	3992								<u> </u>	<u>                                      </u>
Mean PA 927 7/5  Mean DA 3500 720  Mean Max  Temp- 92 97  Mean DA 3500 730  Mean DA 7230 345  Mean DA 7230 600	9/8 91890	3992				1				<u> </u>	
Mean PA 927 7/5  Mean DA 3500 720  Mean Max  Temp- 92 97  Mean DA 3500 730  Mean DA 7230 345  Mean DA 7230 600	0 <u>2800</u>								•		
Mean DA     3.500     7.20       4 Vs 10     40     (10)       Mean Max     92     9.7       Mean PA     4830     41.5       Mean DA     3600     7.30       5 Vs 11     (3)     (4)       Mean Max     73     9.3       Temp     9.3     9.0       Mean PA     4.232     345       Mean DA     7.200     6.00	0 <u>2800</u>	(())		1							
4 Vs 10     4       4 Vs 10     4       4 Vs 10     4       4 Mean Max     92       4 Mean DA     4       5 Vs 11     6       6 Mean Max     7       7 Mean Max     7       8 Mean PA     4       1 Mean PA		リン・ハー	1								
Mean Max Temp- 92 97  Mean PA 7830 41.5  Mean DA 8000 7300  To Vs II (6) (1)  Mean Max Temp 93 90  Mean PA 7230 600	(21)	(10)									
Temp- 92 97  Kean PA 7830 413  Kean DA 8600 736  S Vs II 60 60  Kean Max  Temp 93 90  Kean PA 7230 600		1									
Kean     PA     7830     413       Mean     DA     8000     730       5 Vs. II     (3)     (4)       Iean     Max	26	90									
Mean DA     8000 700       5 Vs II     600 00       ican Max	2 4835	3772							•		<u> </u>
S   Vs   I   O   O   O   O   O   O   O   O   O	175CL	6500	,	<u> </u>					ļ	<u> </u>	
Ican Max         73         75           Temp         93         95           Ican PA         7230         845           Ican DA         7200         600	(5)	(//)					10			·	
Temp         93         90           Iean         PA         7232         345           Iean         DA         7200         600										·	<u>L</u>
Mean PA 7230 345 Mean DA 7200 600	88	83							·		
lean DA 7200 600		5300	·						· · · · · · · · · · · · · · · · · · ·	<u> </u>	
7 (X) 7.5   (C) 1 (C) 1		(: <u>^</u> )									<u> </u>
lean Max											
Temp 93 1/3	87	107						·			
ean PA 985 524		320									
can DA 3400 +00											
•				1	1						

5 - White Sands Nollis AFB 2 - McConnell AFB 3 - Mineral Wells

6 - Ft. Hood

7 - Dugway

8 - Cannon AFB

9 - Tehran

13 - Rezaiyeh

10 - Manzariyeh

14 - Semanan Nev

11 - Gonabad 12 - Dasa Safaniya

- Succoro



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PERIOR RECOR														
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7 <sub>V</sub> s	13_	AUG	TEXUG	SEP	SEP	] 	·			·	<b>1</b>	• •	· •	· 
Mean	Max					]	433						<u> </u>	1.
Te		92	90	82	34									
Mean	Dλ	4372		4352	4193				•					
Mean	DA	7600		7000										Ţ.,
8 VS			( <del>D</del> )	(F)	14)									$oxed{\mathbb{L}}$
Mean					14.									
Ter		88.	97	83	90									
Mean		4297	<del></del>	-,280	3992			·		-				
<u>mcan.</u> Mean		7050	F::0:											
110011		7500	1200	3,450	,,,,	<u> </u>								T
Mean	Max									,				
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Mean					·		-			<del> ,</del>	<del></del>	<del> </del>	<del> </del>	╁╴
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7 - Dugway 8 - Cannon AFB

11 - Gonabad 12 - Ras Safaniya

4 - Soccoro

FORM

STATION:

KANSAS

PERIOD OF

JAN 1973 - DEC 1979 RECORD:

DATA:											<del>,</del>		
TEMP	00Z	037	06Z	09Z	122	15Z	18Z	212	MEAN		<del> </del>	·	
ABSOLUTE	104	94	7.) (*)	2	23	85	00	105	/05	<u>) A</u>			
95% WORST		-71	356	82	17	25	7/6	100	96	<u>. u</u>			
90% WORST		57	1	20	77	\$1	124	79	74	<u>(                                    </u>	ļ		
MEAN	وج	28	76	13	7/	75	24	40	77	<u>/</u>			
ABSOLUTE	100	88	82	82	78	84	94	102	102	<u>15_</u>			
95% WORST		85	80	7.7	73	79	91	97	291	E	<u> </u>		
90% WORST		81	79	75	72	77	87	93	25	P			
MEAN	79	71	67	65	62	66	74	80	70	)	<u> </u>	<u> </u>	-
TILLER											<u> </u>		
PA										<del>\</del>			
ABSOLUTE	14.33	15 CO	1500	2500 E	<i>1500</i>	(500)	1500	1500	11.57	) <u>A</u>	<del> </del>		
95% WORST		1490	1450	1450	, <del>-</del>	1-50	1450	1450	1450	u_	<b>P</b>		
90% WORST	1450	(-37)	ال تربية	:,50	1400	7.590	1350	1-0	1460	<u>_G</u>			
MEAN		1300	1300	1300	130	1-50	1050	/300	<i>1 700</i> 1	)	ļ		<u> </u>
	1700	1600	1(2)()	1600	1600	1600	1720	1700	1700	<u>)                                    </u>			
95% WORST	1500	155C	1550	1550	1530		1500	1600	1550	<u> </u>	<del> </del>		
90% WORST	1500	1450	<i>145</i> 0	1450	1457)	1400	1400		1451)	(P	ļ		
MEAN	1300	1300	1250	1300	1250	1200	1250	1300	1250	)	•		
				•									
DA										1.6	ļ- <del></del>		
ABSOLUTE	-3,00	4300	4200	<b>3900</b>	37,0	33CO	HSDO		4655		ļ	<u> </u>	<u> </u>
95% WORST	ر ا	3750	~~~~		700	1			4200		<del> </del>		<u> </u>
90% WORST	<del>/</del> 300	3000 E	E530	2300	2100	3300	4000		4000	6	<del> </del>		
MEAN	じしょう	ママクク	29(2)	2700	12600	نتندا	3450	3500	3100)	) ·		<del>                                       </del>	<del>                                     </del>
ABSOLUTE	4750	3850	3650	<u>3550</u>	3450	3850	435C	4950	4950	<u>)S</u>			
OF WORST	<u> </u>	スペンク	ニンクク	コつぐり	FCOU		レンフレン	14401	シャング	E	<del> </del>	<del> </del>	15-12
90% WORST	11:100	2000	27~	200	10900	1-050	13 <i>700</i> -	14100		7	<u> </u>		
MEAN	3100	£50	2350	2200	2100	12200	2750	3100	2500	)	ļ		<del> </del>
		_ :				<u> </u>							
						<u> </u>		<u> </u>			<u> </u>	ļ	<del> </del>
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STATION:

LAREDO, TEXAS

PERIOD OF RECORD: JAN 1966 - DEC 1975

DATA:

UATA:													
TEMP	00z	037	062	09Z	12Z	<del>_</del>	182	<del> </del>	MEAN		· 	·	
ABSOLUTE	100	199	40	85	84	127	95	104	100	A			<u> </u>
95% WORST	102	195	85	83	192	\ <del>84</del>	193	1100	1/00	l u			
90% WORST	100	7.3	<u>الاح</u>	182	80	73	92	49	49	G		·	
MEAN	-11	188	18/	78	176	80	82	93	86	) .			
ABSOLUTE	1C4	96	86	84	82	84	76	104	104	<u>ns</u>	<u> </u>	ļ	<u> </u>
95% WORST	101	93	86	83	81	83	95	100	76 (	=	<u> </u>		<u>.                                    </u>
90% WORST	99	91	85	83	80	82	92	98	93	P			
MEAN	89	83	79	77	75	77	86	90	18/	)		1	
						<u> </u>						1	
PA	ĺ							<u> </u>					<u> </u>
ABSOLUTE		1800	750	750	750	700	700	800	500	) A	<u> </u>	<u> </u>	<u> </u>
95% WORST	75)	700	700	650	650	600	600	700	650	U_		<u> </u>	<u> </u>
90% WORST	700	650	1600	600	600	550	550	(657)	600	G	<u> </u>		
MEAN	.20	500	500	500	500	450	457)	500	500_	/	<u> </u>		
ABSOLUTE	9	900	1900	900	900	800	800	900	400	15_		1	
95% WORST	لكفك	700	700	700	700	640	650	700	7001	E		<u> </u>	
90% WORST	700	640	600	ගර	$\omega$	1580	600	620	600	P		<u> </u>	
MEAN	550	500	500	500	500	450	450	<u>550</u>	500				
											<u> </u>	<u> </u>	<u> </u>
DA												· .	<u> </u>
ABSOLUTE	41()()	420	<u></u> \$200	2830	297	3100	マフハン	4:00	2001	$\mathcal{A}$	<u>.</u>	<u> </u>	<u> </u>
95% WORST	-75°D	3250	1900	I650	<u> </u>	2850	3350	3 <i>75</i> 0	3450	Ü			
90% WORS។	3450	3150	<b>13800</b>	2500	2400	2750	3300	±550.	3300	<del>Ģ</del>			·
MEAN	3250	2700.	C'LSO	200	ZOSO.	2420	2700	3200	2622	<i>)</i>			<u> </u>
						2950				15		<u> </u>	<u> </u>
95% WORST	3600	<i>310</i> 0.	17CO	2600	2500	いめり	3300	3670	3300(	E		<u> </u>	
90% WORST	3,500	اكتتاث	2600	2500	2550	2700	$\exists 2\infty$	3500	3150	, <del>-</del>			77. 25
MEAN [	1700	2400	$=\infty$	21CO	1900	2250	2700	<u> </u>	235∵	/			
·											<u> </u>		
								i					
	1	k		-		^							

STATION: FT HOOD, TEXAS

PERIOD OF RECORD: JAN 1966 - DEC 1977

DATA:

DATA:													
TEMP	00z	032	06Z	09Z	122	, 15z	18z	212	MEAN	1			1
ABSOLUTE	103	94	ટક	84	8/	8.5	96	104	104	DΑ			
95% WORS	99	192	85	81	179	82	177	1-7-8	96	4 u			
90% WORS		90	84	80	78	81	190	96	93	\G	Ī	·	
MEAN	191	92	178	75	74	78	86	91	[2/_	1			
ABSOLUTE	100	196	126	84	8Z	84	96	104	104	5			
95% WORST	95	193	86	83	8/	83	95	100	196	E	ļ		
90% WORST	93	91	85	83	80	85	92	98	93	P			
MEAN	86	83	79	77	75	77	86	90	184	1			
					<u> </u>	,							
PA								<u> </u>		<u> </u>	1		
	1000	1150	1200	1200	1150	1150	1150	1200	1200	PA	<u> </u>	<u> </u>	
95% WORST		11.00	1050	1050	1050	1000	1050	1100	(DEC)	> u	<u> </u>		
90% WORST	1100	1050	1000	1000	1000	950	1000	1050	1000	16	7		
MEAN	1000	950	900	900	900	900	900	900	950	J	<u> </u>		
ABSOLUTE	1200	1200	1200	1300	1300	1400	1300	1200	1300	)5	1		
95% WORST		1100	11Cm	1150	1100	1100	1100	1150	//30	$\subseteq$			
90% WORST	#2 <b>0</b>	1050	1650	1100	1050		1050	1100	<u> </u>	P			
MEAN	٠ <u>٠</u> ٥٥	950	750	750	900	950	700	950	440				<del></del>
						<u> </u>							
DA											<u> </u>	<u> </u>	
ABSOLUTE	4300	3200	3300	3200	2900	3500	4000	4200	438	)Α			
95% WORST			3100	7:50	25001	3150	3650	3800	3700	7 U			
90% WORST	385C	3400	300	2200	2700	3100	3550	3700	3500	G			<u> </u>
MEAN	3400	⊐೩೨೦.	2550	2400	2300	2750	3200	3350	及及	,			
ABSOLUTE	4:00	F650	3200	2750	2950	3250	3850	4200	<i>4</i> ,200	<i>)</i> S			
95% WORST													
90% WORST	36001	3100	2700	2700	7650	2950	3450	3700	3400	P	<u> </u>		-7 v;·
MEAN	5150	2550	2200	2320	2200	2500	2950	3200	2550	<i></i>	<u> </u>		·
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- REMARKS:

### DATA SHEET

STATION:

DEL RIO, TEXAS

PERIOD OF RECORD:

JAN 1966 - JUN 1977

DATA:

TEMP	00z	032	<sub>1</sub> 062	09Z	, 12Z	152	182	, 21Z	MEAN	_1	1	_1 _	
ABSOLUTE	107	757	93	83	25	92	97	107	107	DA			
95% WORS	1.00	36	170	122	37	86	96	101	92	1 u			
90% WORST		92	22	81	80	24	911	100	96	G		·	
MEAN	) <u> </u>	25	12/	77	76	80	90	94	84	)			
ABSOLUTE	77	19/	127	183	81	85	98	100	100	75			
95% WORST	194	188	1817	82	72	85	90	95	172	<i>1 =</i>			<u> </u>
90% WORST	<u>i </u>	26	182	120.	75	80.	88	94	90	P		· .	
MEAN	87	180	76	174	72	76	84	88	79_	<u> </u>			
						ļ		ļ	<u> </u>			<del>↓</del>	
PA		1	1			<u> </u>		<u> </u>					
ABSOLUTE		1350	1250	1200	1350	1250	1250	1350	1350	)A		<u> </u>	·
95% WORST	1250	1200	1100	1100	1150	1200	1200	1200	1150	u	·	1	
90% WORST	1200	1150	1050	1050	1100	1150	1100	1150	1100	G	7	<u> </u>	
MEAN	100	1050	1000	1000		1000	1000	1050	1000			<u> </u>	
ABSOLUTE	350	1350	1250	1250	1300	1250	1250	1350	1350	<b>)</b> S			
95% WORST	1250	1200	1150	1100	/2∞	1150	1150	1200	1200 /	E			
0% WORST	1200	1150	1100	150	11 <i>5</i> 0	1100	1100	1150	1150	A.			
MEAN	/ಚಾ	1000	1000	1117	1000	/00 o	1000	1050	1000				
DA:	-,												<u> </u>
ABSOLUTE	4550	4:50	325	3250	3300	3650	4350	4800	4200	)A	•		
95% WORST	<i>원</i> 30기	ヨミラト	ヨキカ	3100	3/00	3350	3900	4300	3900	/u			·
90% WORST	4230	3750	320)	300)	<u>3</u> 200 .	3200	2750	4150	<b>300</b>	-6			
MEAN	5700 l	3 <i>10</i> 0	35W	270	2 <i>5</i> 0	2850]	<b>₹</b>	3700	3000\				
ABSOLUTE F	-250	27501	350	3250	3050	5300	40:20	4400	4400	$S_{I}$			·
95% WORST	=200\$	3-27	まじつ	3100	2850	3350	3600	3700	37 <i>0</i> 0 k	E	•_		
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TABRIZ

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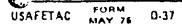
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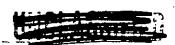
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REMARKS:

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TABRIZ

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REMARKS:

FORM MAY 75 USAFETAS 0.37

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PSAFETAR FORM 0-37

REMARKS:

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### SECRET CLIMATOLOGICAL DATA SHEET

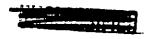
STATION: MESHAD, IRAN

PERIOD OF JECORD: JAMUUN 1973 - DICHAMIN 1979

DATA:

active, 90%, 95%, AND ARROGATION WORDS FENCIALIZED OF DA, 🔕 ANG

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SLUNET CLIMATOLOGICAL DATA SHEET .... MESHAD, IRAN STATION: TERIOD OF JAMESTRY 1973 - DECEMBER 1979 RECORD: NEWS, 90%, 95%, AND AESCLUTE MONST PERCENTAGES OF TA, AND STAP. DATA: 163, 217 ośz 152, C3Z 0.0% 127, COZ 6100 520 6100 4700 3900 5300 6200 ARSOLUTE D 4650 3800 5000 6100 5900 5100 5200 5700 C 95% E 5em 4700 4700 4855 5600 Ģņ. Ν 5300 4350 4500 3820 3150 4450 5100 24 24 20 ±085 4800 4050 5600 5/200 4600 55∞ ABSOLUTE T 4500 3900 4000 3700 3150 4550 5450 5200 95% 3150 3000 4050 5400 5000 4300 3800 3450 V 90% 3800 2500 1400 2750 3600 A 22 28 21 #085 L 4000 4300 4000 ARSOLUTE  $\overline{T}$ . 3900 4200 3900 3500 3300 D 95% Ε 3100 2800 3200 3850 4000 3450 3400 3200 **90**₹ 2150 1800 2800 3200 3450 2600 2250 2300 ----29 20 24 20 #085

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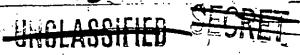
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	i	336	323	325	322	338		331	335		5351		
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	i	334	338	<del>,                                    </del>	336	353	335	346	342		5890		
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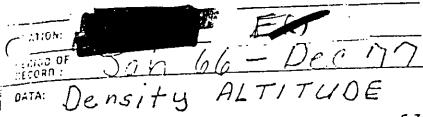
REMARKS:

FORM MAY 76 UDAFETAÇ 0-37



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REMARKS:,

COMPENSAL

HARMACOIFIEDSECRET

USAFETAC FORM 0-37

STATION:

PERIOD OF THE CORD:

DATA:

Pressure Altitude

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<u> </u>	160		100	77.7	101	(00)	7700	5/50	5	5852
1850,000	3700	5/20	5/00	2222	280	5800	5/00	5/20	E	5650
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MERN	5400	5400	5450	2400	5500	3600	5350	5400	-1	
<u> 赤 035</u>							143			2/80
ABSOLUTE	<u>5900</u>	5900	5900	<u>58∞</u>	5800	15800	<i>57∞</i>	3500	,	5900
95%	5600	5600	5600	5600	5600	5600	5600	5600	0	5600
90%	5550	5550	5500	5550	5550	5550	5550	5550	<u> </u>	5550
MEAN	5350	5400	5400	5400	5400	5400	5400	5400	T	5400
#085	124	127	172	174	174	175	174	158		2643
ABSOLUTE										5820
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90%	5550	5500	5550	5550	5550	5550	5550	5550	0	5550
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REMARKS:

VETAC FORM 0-37



10 40742

# CLIMATOLE

PERIOD OF RECORD:

Take 1.6 - 194 77

IATA: -TEMPERATURES

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1014 Mehu	1 4-	79	74	7	97	104	154	70	75	7/	
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<b>イニット</b>	<del>  `</del>	76	1/5	-5	<i>54</i>	101	27	.5	72	27	
C.SIN P	<del>                                     </del>	185	155	190	179	190	173	187	166	3485	
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J. C. T. D.	<del>i</del> -	168	133	160	155	177	165	164	150	3261	
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REMARKS:

USAFETAC FORM 0-37

SECRET

16.40742

CLIMATULUGICAL DATA SPENT

STATION:

PERIOD OF RECORD: Est Soften

DATA:

Pressure Altitude

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ABSOLUTE										700
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#085	200	129	157	154	220	188	205	173		. 2013
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REMARKS:

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USAFETAC FORM 0-37

UNGLASSIFIED SEGRET

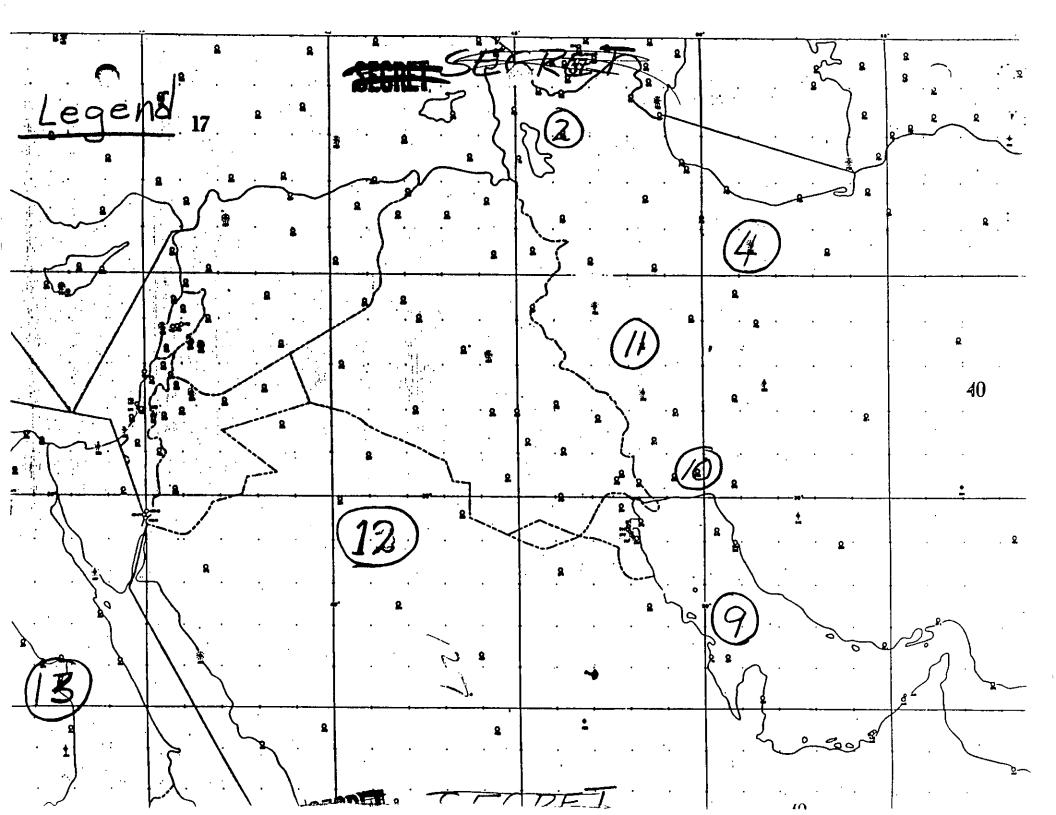
76-40742

# CLIMATOLOGICAL DATA SHEET Jan 1/4 - Dec 79

ESCURD : Density ALTITUDE

Trans

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ABS MAY S	(2500 950) 42	101670214700	460000000	- YC 517700			
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MEAN T	1860 151033	40/28/20/22/20	3190 2000	-100 13400		<u> </u>	
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#### LOCATION

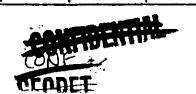
		1 Sep	15 Sep	1 Oct	15 Oct	1 Nov	15 Nov	1 Dec	15 Dec	Jan
	SUNRISE	   Ø218	0224	0231	Ø238	0248	Ø258_	0310	0319	0325
Local = Z+3	·   Sunset	1500	1444	   1426	1411	   1357	1350	1348	1351	1359
	SUNRISE	0224	0231	   0240	   0249	   0301	Ø312	   0325	0334	
Local = Z+3	   SUNSET 	· ·   1512 	:   1454 	   1434 	1418	   1402 	   1353 	   1350 	1353	
TEHRAN	SUNRISE	0200	Ø211	  · 0223	0236	0252	   0305	0320	   0330	   0336
3545N 5120E Local = Z+4 1/2	SUNSET	!   1509 	1448	1424	1404	   1346 	   1334 	1328	   1330 	1338
TABRIZ	SUNRISE	0217	0229	0244	   Ø258	0315	   0330	0346	0357	0403
3810N 4615E Local = Z+4 1/2	SUNSET	1532	   1510 	1444	   1423 	1402	   1350 	1343	1344	1352
	SUNRISE	0228	0240	l   0255	   Ø3Ø9	0327	0342	0358	0408	0414
Local = Z+3	   SUNSET 	   1545 	1523	1457	1435	1414	1402	1355	1355	1 1405
	SUNRISE	   Ø111	0103	0054	0047	0042	0041	0044	0049	1
Local = Z+5	SUNSET	1310	1307	1305	   1304 	1 1305	1309	1316	1322	





#### ZULU SUNRISE/SUNSET TABLE

ATION				• • • •			•••			
<b>一种特别的</b>		1 5ep	115 Sep	11 Oct	115 Oct	11 Nov	15 Nov	II Dec	115 Dec	II Jan
	SUNRISE	0324	#338	0337	0344	0355	0405	0416	0425	0431
cal = 2+2	SUNSET	1611	1 1555	1 1536	1521	   1507	   1500	1458	   1501	   1509
AB EL MANDEB		<b>海</b> 。图	144 15 15 15 15 15 15 15 15 15 15 15 15 15	: 📳 :			 	1		
outhern Mouth	SUNRISE	0257	8257	0257	i Ø258	0301	Ø3Ø6	0314	0321	1 0329
£ Red Sea 230N 300B .ocal =	SUNSET	1519	1509	1457	1449	1442	1439	1440	   1445 	   1453 
	SUNRISE	0147	Ø151	Ø155	   Ø159	0207	0214	0225	0233	
ocal = Z+4	SUNSET	:1421	1408	1352	1340	1330	1324	1324	1327	   
Program	SUNRISE	0148	0152	   Ø158	0204	0213	0221	0232	0241	 
ocal = 2+4	SUNSET ;	1 1425	1411	1354	1340	1329	1322	1320	1324	 
	SUNRISE	0137	0142	0149	0155	   0205	   Ø215	.   0226	   0235	 
Ocal = Z+4 1/2	SUNSET	1 2 1 4 1 7	1401	1343	1329	1315	1309	   1307 	1309	 
	   SUNRISE	   0153	0159	   0207	0214	   0225	0235	   0247	   0256	 
	SUNSET	1 1436	1420	1401	1345	1 1332	1324	1 1321	1 1324	1
cocal = z+4 1/2	1	1	i. •	I	Į.	1	i	1	Į.	1



43063

SEGRET

Item Number:

**经费用管理** 

Intelligence Historical Report
J2, JTF 1-79

CLESTICATION PHYSICA THE TOP A MAY 9 72 MAY 12 MAY 9 72 MAY 19 MA

SUBJECT: Intelligence Communications Channels PENATULE TO DOCE

TIMEFRAME: November 1979 - December 1980

Multiple Jonce

SUMMARY:

2. On \_\_\_\_\_\_1979,

EDIA and DMA also provided dedicated LNO's, but no communications circuits were installed between these agencies and HQ, JTF.

4. (U) J2 transmitted intelligence to the operational forces over secure dial-up teletype circuits. These circuits were not dedicated J2 circuits, but were used by all JTF staff sections.

5.

Classified By FCS

Response Cell (Pentagon) was transmitted over a secure teletype circuit installed and operated by JCSE.

operational forces at that location on a face-to-face as needed basis. Intelligence for forces at and aboard the USS Nimitz was transmitted by JCSE-operated teletype circuits.

COMMENTS:

## RECOMMENDATIONS:

OTHER RELATED ITEMS:

J2 PERSONNEL INVOLVED:

### POINTS OF CONTACT:

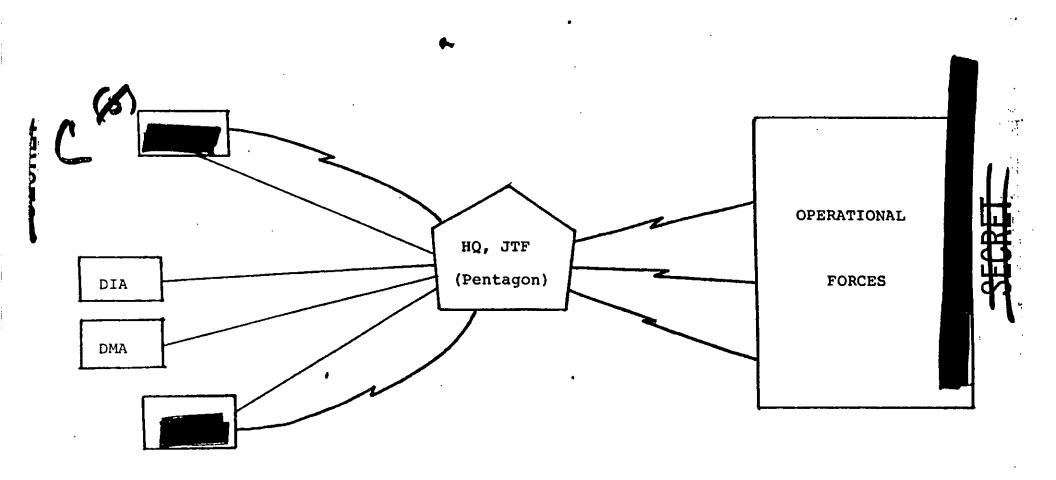
### ATTACHMENTS:

- 1. Sketch: Intelligence Communications Channels, Planning
  Phase
- Sketch: Intelligence Communications Channels, Deployment/ Execution Phase



## INTELLIGENCE COMMUNICATIONS CHANNELS,

## PLANNING PHASE

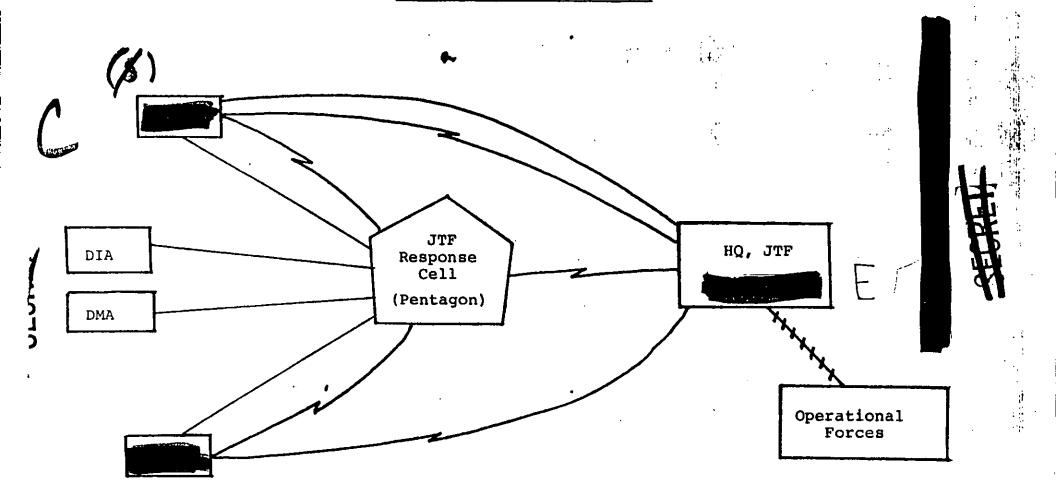


TELETYPE

LNO

## INTELLIGENCE COMMUNICATIONS CHANNELS,

## DEPLOYMENT/EXECUTION PHASE



LNO

TELETYPE

Face-to-Face, Teletyp

Item Number:

Intelligence Historical Report J2, JTF 1-79

Debriefs of Foreign National P,L. T

August-September 1980 TIMEFRAME:

### SUMMARY: .

1. ( $\mathscr{L}$ ) J2 obtained the name of a source who could provide in Iran. p-to-date information on

met with the sources' contact to arrange for a debrief. Debrief was conducted out of country by J-2.

3. (2) J-2 made contact with

to conduct a subsequent debrief with a second source.

## COMMENTS:

1. (U) Information obtained from both sources was pertinent and sources were willing and cooperative subjects.

## **RECOMMENDATIONS:**

1. (U) Meetings of this type can easily compromise debriefer. All contact should be made under assumed name and in a place not traceable to the debriefer.

(2) Debriefer should keep complete records of the entire arrangement. Do not count on any other agency to cover for you. Arrange all your papers (if traveling under assumed

name) well in advance.

Declassified OM

## S. W. William

4. (  $\mathsf{U}$ ) Attempt to keep track of sources changes of address. Do not assume that any other agency will do so.

5. ( $\bigcup$ ) Make sure you have adequate traveling funds.

G J2 PERSONNEL INVOLVED: Ma

laj

POINTS OF CONTACT:

LtCol

664-3234

Maj

AFINTEL

45261

ATTACHMENTS:

1. DEBRIEF

TO CLOSET

CONFIDENTIAL

### EXECUTIVE SUMMARY

SUBJECT: DEBRIEF OF

DATE:

20 AUGUST ]980

PLACE:

PARIS, FRANCE

TO DEBRIEF HIM AND ATTEMPT AND I MET WITH SUMMARY: HE HAS REFUSED TO INDUCE HIM TO RETURN TO IRAN AND CONTINUE TO RETURN, CLAIMING THAT HE WOULD BE DISMISSED AS SOON AS HE RETURNS AND COULD EVEN BE SHOT. THE FOLLOWING ARE KEY POINTS OF HIS INTERVIEW:

HAS EXTENSIVE EXPERIENCE WITH

AND IS FAMILIAR WITH MOST MAJOR CITIES IN HE HAS IRAN.

- CLAIMS TO HAVE BELONGED TO ONE OF MANY "TALK GROUPS" THAT ARE AGAINST THE REGIME. HE STATED HE WOULD CONTINUE HIS OPPOSITION TO THE REGIME AND WOULD BE WILLING TO HELP US IN ANY WAY POSSIBLE SHORT OF RETURNING TO IRAN AS
- 3. HIS ANSWERS TO SPECIFIC QUESTIONS ON THE POLITICAL ARENA AND THE HOSTAGE SITUATION WERE BASED GENERALLY ON RUMORS. ONE NOTABLE STATE-MENT WAS ATTRIBUTED TO HIS COUSIN WHO CLAIMS TO HAVE SEEN

IMMEDIATELY AFTER THE RESCUE ATTEMPT.

KNOWLEDGE OF

WERE EXTREMELY HELPFUL, PROVIDING SOME INFORMATION PREVIOUSLY NOT KNOWN.

PROVIDED EXCELLENT INFORMATION AND SEEMED AFTER ACTION: WILLING TO CONTINUE TO HELP. HE IS CURRENTLY

AND FURTHER CON-

TACT WILL BE MADE.

CLASSIFIED BY: OJCS - J3 DATE FOR ( ) DECLASSIFICATION OR ( ) REVIEW 15: 23 Aug 86

EXTENDED BY: REASON:

MAJ USAF

THE PARTY OF THE P

DEBRIEF

20 August 1980

Name:

Passport: - Born in

3

Name: Departure: Left Iran , started upgrade on

finished Will not return to

Iran to

Previous Address: the

is currently rented out. He now resides

at The Phone

with wife and two children. One child was born in the U.S. and has a U.S. passport.

Previous jobs:

Kharg Island, Bushehr, Abadan, Shiraz, Isfahan,

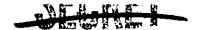
Kermanshah, Mashad, Lavan Island.

General Situation: The state of the Claims to have "had

all I can stand of the terrible happenings in Iran. All attempts to get him to return and continue

failed. He seemed certain that his name was on a purge list and that he undoubtedly would be fired and probably

CONFIDENCE -CE



imprisoned or shot when (if) he returns. His wife and children are with him in and he has repeatedly expressed a desire to join the rest of his family in the U.S.. His knowledge of is very good and general knowledge of is excellent. He was most willing to help in any way possible (except return to Iran as

Assessment: knowledge of operating procedures is excellent. He has information which, up until this point, has been lacking. A further debrief or could be beneficial but may not prove to be as promising as first thought.

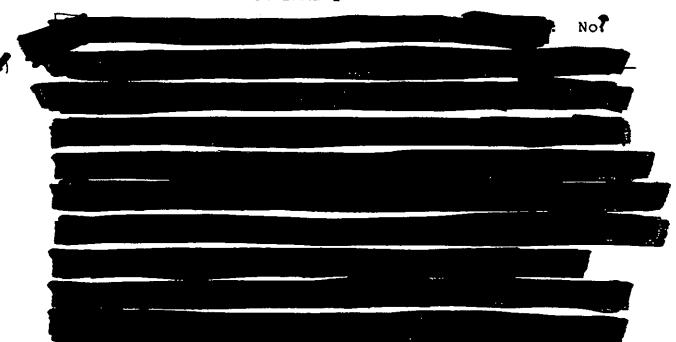
## Political:

Most of political information is second hand or rumors, like the majority of other information on the hostages and government policy. However, it does point out there is an extensive rumor mill and there may be a kernel of truth in some of it.

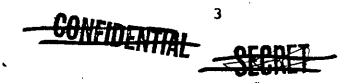
and are growing desperate for a change — as long as it is not the communists. Most of the people believe the rescue attempt was really a U. S. attempt to aid the Afghanistani rebels. The Russians saw the attempt by spy satellite and interdicted the helicopter staging area. Most people cannot believe we would "try something so stupid as to go into Tehran to try to free the hostages." The Iranians have apparently been watching too many James Bond movies.

claims to have belonged to one of many groups that get together to talk against the regime. He feels there are many who would act strongly against the regime but there is currently no solid leader to fall in behind. If feels Oveisi has the best chance (as well as the Shah's son) to be the "leader the people need." The mullahs are destroying everything and are far greedier than anyone preceded them. The people are even saying that Carter has put the mullahs in because the Shah was unable to control the communists and the mullahs can.

GENERAL QUESTIONS '



Do you know what kind of aircraft Khalkhali used when he travelled to and from the crash site?: C-130. At times he will also use the F-27.



No.

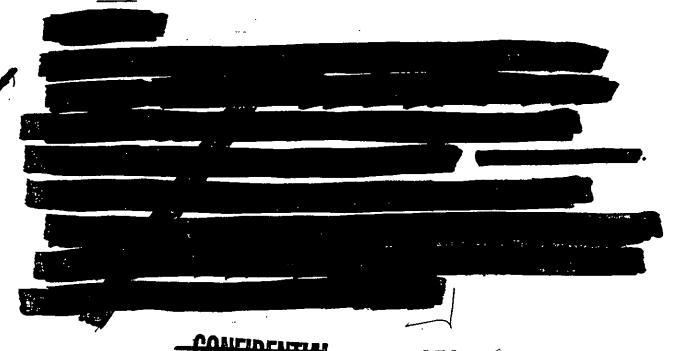
claims his coursin,
who works in , say

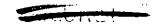
a few days after

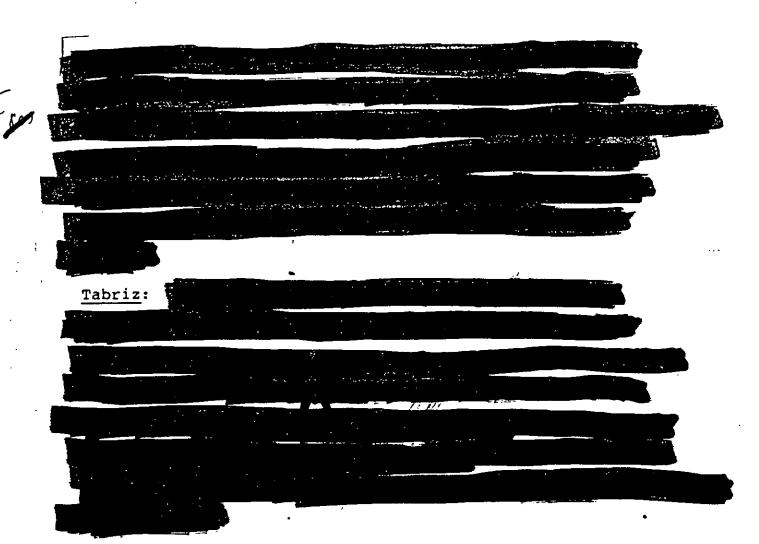
the rescue attempt. Within a day or two of their arrival, automatic weapons fire was heard in the city (none has been heard in some time). Regardless of "reports" such as these, the majority of Iranians believe that the militants did not move the hostage out of Tehran.

A few are working with the company, but did not know them personally. There are (probably) 2 British expatriots Portuguese

and many Swedish, Irish, British, Indian and Philippine







Mashad: Same as above.

A/D guns are not new - have been in position for some time.

The fences all the way around have Pasdar guards, but only sporatically along the fences. Pasdars are only on the

The main Pasdar base is in the

(See map for positions.)

Some

have walkie-talkies that





SHIP

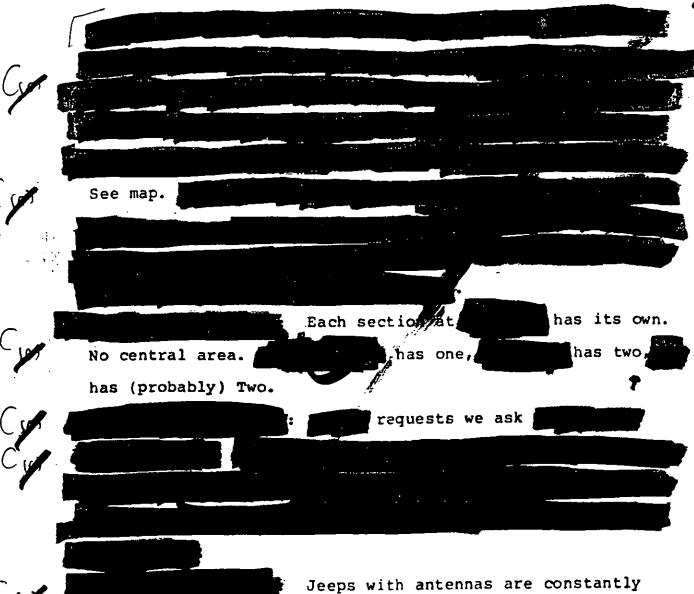
are linked to a roving white Ford which acts as a trouble-shooter. There are roughly 100 Pasdars in the area. Most are "kids", poorly trained and macho-acting who would break at the first sign of trouble. No idea if there are any Pasdars on the

work only sporatically and The two big radars at Th are down most of the time. There are no

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moving around. There are undoubtedly portable radios at the sites.

Armored Vehicle?: Vehicle did not appear like the one shown (BTR 60 PB), instead it was tracked with a large searchlight (IR?). Only 2-3 are seen at any one time and he believes they are always the same ones. No tube on the tracked vehicle.



THE PROPERTY OF THE

Does not know of any. (0) (0) No restrictions, however, Pasdars may stop and question you, particularly if traveling at night

9 CONFIDENTIAL

WWENT TO STUDENT

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Roadblock/checkpoints are

temporary and scattered, generally only at night.

Gendarmes concern themselves only with traffic control/violations and probably would not come to the aid of the Pasdars. The checkpoints are placed by vans from US

Embassy.

- (c)

AM (0700-1000) and PM°

(1500-1630) traffic is very heavy all over Tehran. Travel

Embassy: during rush hour and at other times.

Acceptable dress for foreigners?: Western dress OK for men - women must dress "modestly".

, , (/)

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10

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only 2-3 armored vehicles are working. (in the are bright enough to be seen air). (0) Does not have - constructiop is cement. would come from Army bases on No idea of reaction time. either side of Believes everyone would stay at home. People are much more afraid now than they were under Shah's regime. There would be no "popular reaction" to rise against any invading force. 24 hours. Appears to be an adequate amount  $(\omega)$ of ammunition near each position. Never anyone around the site. Sporatically there are a few vehicles there but not many or Has never seen often.

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11

## CONFIDENTIAL

Very narrow road leads to Mullahs don't arm the fighters because they feel pilots/Air Force is unreliable and may attack.

Military is almost totally inactive.

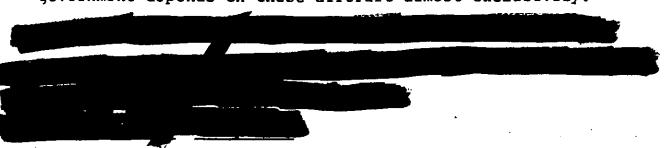
(C)

The others are probably unflyable.

Maintenance and spare parts continues to be a serious problem.

are still flying, the rest are probably unflyable also.

C-130's are the most reliable and are flying a lot. IIAF and government depends on these aircraft almost exclusively.



Power browns out sporatically in the summer. Announcements of power outages are usually made a day or two before, but not always. No regular outages. Telephones are still the same--terrible.

is excellent. His capabilities could be a valuable asset and his presence in the U.S. desirable.

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THRU:    Subject:   Subject:		CLASSIFICATION	F	SHEE ORIGINATIN	IG DIRECTORATE L 0.7 JUL 19	81
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JTF Capability Review X X	1	Die Bre	APPROVAL	SIGNATURE	INFORMATION	OTHER
	JTF Capability	Review	x	х	,	

- 2. (U) The respondents concur that the review is an excellent reference document and should be preserved. However, the Services believe it is inappropriate at this time to provide comments on the status of the actions recommended by the review.
- 3. (U) Based upon the comments provided, the following action? are recommen
  - a. (U) Due to the lack of specificity in the Service responses, the analysis should not be briefed to the OPSDEPS at this time. However, it is appropriate to request the Services provide a status report, by 1 November 1981, of actions taken in regard to pertinent portions of the review. Proposed memorandum is appended for approval and signature.

specific actions associated with Iran) should be distributed to the Services, unified and specified commands, the RDJTP be further distributed to specific components, i.e.,

- Special Operations Units (SF, SEAL, AFSOF, as well as UW command and control organizations).

CLASSIFIED BY: Director, Joint Staff
DATE FOR ( ) DECLASSIFICATION

OR ( X) REVIEW

15 6 July 2001

EXTENDED BY: Director, Joint Staff REASON: 5200.1R, Para 2-301c5&6

ACTION OFFICER

COORDINATION/APPROVAL

OFFICE NAME & DATE EXTENSION OFFICE NAME & DATE EXTENS

LTCOL USAP
SOD/J-3
Ext 72231

DATE OF PREPARATION CLASSIFICATION

When Enclosure is Detached

this document is downgraded

to SECRET



THE JOINT STAFF

DJSM 901-81 15 May 1981

MEMORANDUM FOR THE DIRECTOR FOR OPERATIONS

Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. Vaught, USA)

- 1. Request J-3 review an analysis of MG Vaught's paper, with a report to the Operations Deputies NLT 17 June 1981. The J-3 review and subsequent report to the Operations Deputies should:
  - Identify status of all recommendations and proposals in MG Vaught's paper. Specifically, identify those which have been implemented, those which are being implemented now with an estimated completion date for each, those which require further study and analysis, and those which will not be implemented.

Recommend distribution of the report.

Provide recommendations with regard to further review by Specifically, should SOAP (or selected members of SOAP) provide a separate review? Should provide independent reviews?

Provide other recommendations to the Operations Deputies with regard to special operations and counterterrorist capabilities, procedures, and techniques.

2. Coordination within the Joint Staff should be through channels already established for special operations and counterterrorist actions.

3. The report to the Operations Deputies should be in the form of a briefing, with the written J-3 review and analysis of MG Vaught's paper retained in the Operations Directorate.

CHARLES W. DYKE

Major General, USA

Vice Director, Joint Staff

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## DEPARTMENT OF THE ARMY WASHINGTON, D.C. 20310

A commence of

MEMORANDUM FOR DIRECTOR FOR OPERATIONS, JOINT STAFF

SUBJECT: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. Vaught, USA) (U)

1. (U) Per your memorandum of 29 May 1981, detailed Army comments on the subject report will be provided after ARSTAF conducts a more thorough review which is now underway.

I believe it would be beneficial for Major General Vaught's report to be forwarded to the Director of the Central Intelligence Agency, Unified Commanders; CINCMAC, CINCSAC, and COMTAC for information.

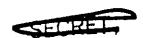
should not provide a separate

review, bur should assist

- 3. (0) My primary recommendations with respect to counterterrorism are as follows:
- a. (8) The Joint Staff action on establishment of congressional committees for oversight of counterterrorism should be completed and considered as a matter of priority by the Operations Deputies.
- b. (8) Action should be initiated by the Joint Staff concerning the US government counterterrorism crisis management structure and command and control related issues. While we have made great strides

DEVIEW ON: 25 June 1487





in upgrading our military counterterrorist capabilities, I perceive a significant void at the highest governmental levels to accomplish the decision-making necessary for employment of these forces, particularly within CONUS.

4. (U) I am fully prepared to discuss these issues in more detail with you.

Lieutenant General, USA Army Operations Deputy



# DEPARTMENT OF THE NAVY OFFICE OF THE CHIEF OF NAVAL OPERATIONS WASHINGTON, D.C. 20350

OP-605E7/A5777-11 Ser 60/S414805 24 JUN 190

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MEMORANDUM FOR THE DIRECTOR OF OPERATIONS, OJCS

Subj: Review and Analysis of the Joint Task Force Capability Review (U)

Ref: (a) Your memo dtd 29 May 1981

1. As requested in reference (a), a review of subject report has been conducted. The study is a valuable source document for lessons learned, the primary value of which probably lies at the unified command level and with

The document also has wide ranging implications for the Services regarding funding, tactics and operational assets. For this reason it would be premature, at this time, to treat the report as a joint document to be used as a basis for formulating a plan of action and milestones for the Services.

- 2. (C) A select review of the report by the SOAP, or selected members, is not deemed necessary at this time.
- 3. (S) With the exigency of the Iranian hostage incident behind us, the unified commands and the should be allowed to review the document and take appropriate action within established Service/JCS channels. Beyond that, the best way to retain the valuable expertise, gleaned from the Iranian hostage rescue experience, is by the statement of the image of the statement of the image of the image.

and frequent reinforcement of counterterrorist perishable skills by training conducted on a unit level.

Vice Admiral, U.S. Navy

Deputy Chief of Naval Operations (Plans, Policy and Operations)

Copy to: LtGen OTIS, USA LtGen MILLER, USMC LtGEN O'Malley, USAF

SECRET





DEPARTMENT OF THE AIR FORCE HEADQUARTERS UNITED STATES AIR FORCE WASHINGTON, D.C.

2 2 JUN 1981

MEMORANDUM FOR THE DIRECTOR OF OPERATIONS, OJCS

SUBJECT: Review and Analysis of the Joint Task Force Capability Review (Your Memo, 29 May 1981)

The subject document has been reviewed with considerable interest. The JTF accomplishments and lessons learned represent the best compendium on this subject thus far compiled. It should serve as the base line from which the Services can enhance organization, equipment, tactics, and techniques to provide requisite Joint capability.

While Air Force does not intend to take issue with the recommendations, the document nevertheless is an unstaffed product compiled largely from unit or individual's inputs. The Air Force operating commands have not reviewed and commented on the document in its entirety and, in particular, the Tactical Air Forces' senior staffs have not had access at all. Obviously, it would be premature to commit to implementation (with estimated completion dates) before internal Air Force evaluation. A coherent Air Force plan of action must be developed in coordination with the respective unified and specified commands. For example, in connection with recent efforts concerning we have been advised of aroused sensitivities due to lack of unified command direct involvement.

As you are aware, through my 25 March 1981 memorandum, subject: Air Force have initiated an indepth study in coordination with the Joint Staff, unified and specified commands, special determine actions required to fulfill special operations requirements. The results of this study, when fully coordinated, will be compared with salient JTF findings to determine validated and feasible future courses of action.

With regard to distribution of the report, the unified and specified commands, included as a minimum. Selected review at unit level is also appropriate.

Office of Origin: AF/XOXP Classified By: AF/XO Review On: 2 June 2001 Reason: 2-301c(5)

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(v)

(v) In summary, Air Force will deliver whatever capability necessary, based on validated operational requirements, in order to accomplish the mission. The Air Force assigned top priority to this mission and intends to accommodate whatever improvements are necessary and fiscally prudent. We are very much interested in institutionalizing recent lessons in the joint area, while we proceed along a deliberate and fully coordinated path to organize, train, and equip forces.

cc: Lt Gen Otis, USA VADM Foley, USN Lt Gen Miller, USMC JEROME F. O'MALLEY, LY Men, USAF Deputy Chief of Staff
Plans and Operations



DEPARTMENT OF THE NAVY
HEADQUARTERS UNITED STATES MARINE CORPS
WARNINGTON, D.C. 20380

IN REPLY REFER TO
POC11:WRM:hwm

22 JUN 1981

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MEMORANDUM FOR THE DIRECTOR OF OPERATIONS, OJCS

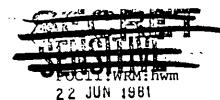
Subj: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. VAUGHT, USA) (U)

- 1. The Joint Task Force (JTF) Capabilities Review was forwarded to the J-3 by DJSM 901-81, 15 May 1981, for review and analysis, and preparation of a briefing for the Operations Deputies. Your Memorandum to the Service Operations Deputies, 29 May 1981, further forwarded portions of this tasking to the Services to assist in briefing preparation.
- 2. (8) I am concerned that you may infer that the Services have thoroughly reviewed and concurred in this report. Such is not the case. There is a breadth and depth of material herein that must receive detailed evaluation. Many proposals and/or recommendations could result in changes or additions to tactics or doctrine, and could have significant fiscal impact on the Services. The report directly affects Service training and administrative responsibilities.
- 3. (8) I am impressed with the document and feel that many of the advancements made by the JTF can provide valuable improvements in military capabilities, both in conventional as well as special operations applications. I am, however, concerned that the close hold nature of this report might stifle access to valuable lessons learned. In my view this report should be sanitized to remove its connection to the mission of the JTF, and then staffed to the responsible Joint Staff Directorates, and/or responsible Services, as appropriate for full review and initiation, by their own programming establishments, of those actions warranted.
- 4. (8) I do not feel that this report, in its present form, should be considered for joint action as a joint document. Taskings that were given to the JTF under a nationally significant priority for a specific mission should not necessarily be continued with the same impetus once the mission has been resolved. Service responsibilities must be handled within established procedures.
- 5. It would be valuable to have dependent review of this report to be retained as a reference. I do not feel that SOAP review is warranted.

Classified by: Dir, J-3
Declassify on: 12 Jun 2001

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CHERRY OBNIGHT

Subj: Review and Analysis of the Joint Task Force Capability Review (11 May 1981 Report by MG James B. VAUGHT, USA) (U)

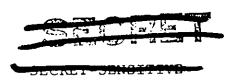
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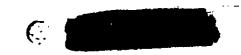
6. (S) It has been a report to the CJCS. This briefing period could provide a good opportunity to update the Operations Deputies on the status, readiness, and resolution.

J.H. MILLER

Lieutenant General, U. S. Marine Corps Deputy Chief of Staff for Plans, Policies and Operations

Copy to: DC/S, O&P, DA DCNO (PP&O), DON DC/S, OP&R, DAF







19 JUN 1981 DATE:

REPLY TO ATTN OF: DB TS-0581/DB

SUBJECT: JTF Capability Review (U)

> JSJ-1 TO:

a. JS Task #800-81, dated 9 June 1981, subject as above. (Enclosure) Refs:

- b. J3M 2005-81, dated 8 June 1981, subject as above. (Enclosure)
- (C) In response to reference a., DB has reviewed Tab A of reference b. The following points should be considered with respect to DIA's support of this requirement.
- (e) DIA is not responsible for the preparation and maintenance of airfield layout data (ASSOTW) or maps. These products are the responsibility of DMA.
- W (E) DIA can prepare airfield packages to cover all the points cited in Tab A, using available manual and automated data files. An airfield package would incorporate the latest information provided by the ASSOTW, imagery products, and order of battle files.
- c. (C) The recommended action in Tab A has a global aspect and would require more resources for preparation and maintenance than are available in DIA. DIA's resources would be more effectively utilized and the customer better served if specific airfield packages are prepared on demand to meet specific operational requirements.
- 2. (U) Tabs B and C of reference b. are not within the purview of DB.

2 Enclosures

JS Task #800-81

(U) 1 cy 2. J3M 2005-81 (TS) 1 cy

**GORDON NEGUS** Assistant Vice Director

for Research

B-143/81

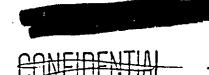
DOWNGRADE TO CONFIDENTIAL UPON REMOVAL OF ENCLOSURE 2.

DIA/DB Classified by\_

Declassify on\_

19 June 1987 Review on\_\_\_





UNITED STATES GOVERNMENT

23 June 1981 DATE:

REPLY TO DT DT TSC 81-001

JTF Capability Review (U) SUBJECT:

VP-Al (Mr. Denk) RPD THRU: JSJ (ATTN: JSJ-1)

JS Task 800-81, 9 Jun 81, subject as above (encl 1) Refs:

J3M-2005-81, 8 Jun 81, subject as above (U) (encl 2)

(U) In response to reference a., DT has reviewed Tab C of reference b.

DT presently analyzes major western weapon systems within the framework of existing resources. The technical characteristics of these systems are usually published in the handbooks. The volumes most directly applicable to western air defense systems are:

- Missile Systems Handbook Free World (DST-1000H-283-79)(U)
- Antiaircraft Gun Systems (Current and Projected) Free World (DST-11405-021-76) (U)

DT is also involved to some extent in the foreign military sales process via the assessment of the impact of technology transfer conducted for DoD.

2 Enclosures

1. Task 800-81 (U)

2. J3M-2005-81 (TS/Sen)

Assistant Vice Director for Scientific and Technical

Intelligence

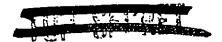
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OPTIONAL FORM NO. 10 (REV. 1-80) GSA FPMR (41 CFR) 101-11.6 5010-114

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2. Included within this budget is for support of the and for support of already approved intelligence projects. It is distributed equally by Service while the Army is providing all funds for intelligence projects.

3. (U) The budget is forwarded for presentation to the Service OpsDeps on 10 Dec 80. It is anticipated that implementing documentation will be given to SecDef on 16 Dec 80 for approval.

Reference: \* DJSM-2466-80, 2 Dec 80, "Continued Funding (U)"





WASHINGTON, D.C. 20301



THE JOINT STAFF

DJSM-2466-80 2 December 1980

MEMORANDUM FOR: Deputy Chief of Staff for Operations and

Plans, US Army

Deputy Chief of Naval Operations (Plans,

Policy, and Operations), US Navy

Deputy Chief of Staff Operations Plans and

Readiness, US Air Force

Deputy Chief of Staff Plans and Policy,

US Marine Corps

Subject: Continued Funding (U)

1. P Referenced\* memorandums directed appropriate Services to fund the efforts of the

With the conclusion of the First Quarter FY 81, it will be necessary to address

prior to-20 December 1980. It is anticipated that funding support will be similar to that used previously per references.

2. (a) Concurrently, it is necessary to identify those program increases subject to reprogramming procedures necessary to support (DD Form 1415 actions). Providing Service POC's detailed information regarding these actions. POC is Lieutenant Colonel extension

CHARLES W. DYKE

Major General, USA

Vice Director, Joint Staff

A

55805/55078.









THE JOINT STAFF

10 December 1980

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Continued Funding (U)

1. [75] Enclosed is the recommended funding level to continue project SNOWBIRD (8) operations and the

Recommend the following resources be provided to SNOWBIRD as indicated below:

ARMY:

**USAF:** 

NAVY:

2. (U) Enclosure A is an Executive Summary of costs by Service.

3. (25) Enclosure B provides for continued funding of the and other intelligence projects.

These are not related to

(8) Enclosure C is the funding recommendation and for completion of the

5.

JAMES B. VAUGHT Major General, USA

Attachments:

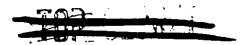
A - Executive Summary

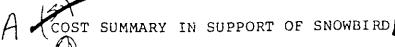
B - Intelligence Funding

C - Training

D - Implementers

CLASSIFIED BY JCS, J-3, JTD
DATE FOR REVIEW IS: 10 DEC 2000
EXTENDED BY JCS, J-3, JTD
REASON: 5200.1R para 301c 5 & 6







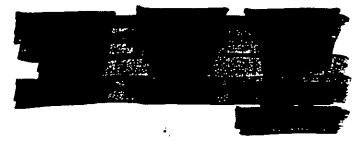
THROUGH FY 81

ARMY

O&M Procurement R&D Travel TOTAL 2d Qtr

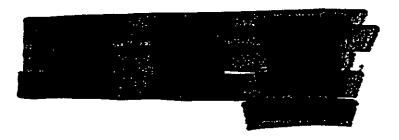
3d Qtr

4th Qtr



USAF

O&M Procurement Travel TOTAL



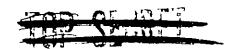
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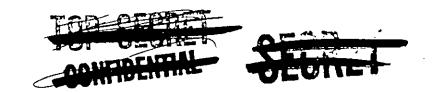
O&M Procurement R&D Travel TOTAL

GRAND TOTAL



Enclosure A





ARMY COSTS BY ITEM

2D QTR

Support (O&M)

Intelligence Projects (O&M)

Flying Hour Program (O&M)

ASIF (O&M)

Travel

Base Support (O&M)

Communications Support

Procurement

O&M

R&D

Miscellaneous

Procurement

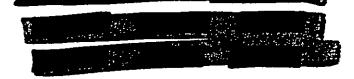
RDT&E

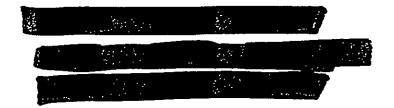
TOTAL

GRAND TOTAL

4TH QTR

3D QTR

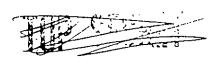








CONFIDENTIAL



# HOP SECRET

## USAF COSTS BY ITEM

Flying Hour Program (O&M)

ASIF (O&M)

Travel

Base Support (O&M)

Air Superiority Mission (O&M)

Miscellaneous

Modifications (0&M)

Procurement

Communications Support

Procurement

M&O

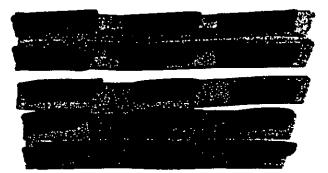
TOTAL

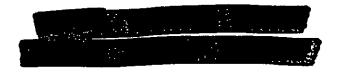
GRAND TOTAL

2D QTR

3D QTR

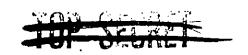
4TH QTR











# TOP SECRET

## USN COSTS BY ITEM

2D QTR

3D QTR

4TH QTR

Travel

Base Support (O&M)

Air Superiority Mission (O&M)

Communications Support

Procurement

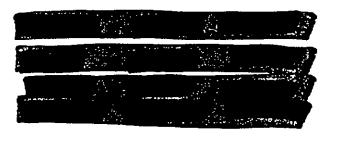
O&M

R&D

TOTAL

GRAND TOTAL











## INTELLIGENCE PROGRAMS

Funds indicated below will support already approved intelligence projects through FY 81 and the temporarily as an expedient only.

2d Qtr

3d Qtr

4th Qtr

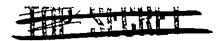
TOTAL

Support of

(M&O)

Intelligence Projects O&M

Army





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

10 December 1980

THE JOINT STAFF

#### MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

subject: Second through Fourth Qtr Fiscal Year 81 Costs
Associated With Project SNOWBIRD

LPS) Enclosed is the cost data associated with continuing the SNOWBIRD (S) program

program will maintain training readiness at its present level

Respectfully,

JAMES B. VAUGHT O Major General, USA

#### Attachments:

A - Training Cost Summary

B - Force Structure

C - Air Superiority Mission

D - Base Support Cost

E - Travel .

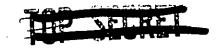
F - Airlift Costs

G - Flying Hour Program

H - Miscellaneous

CLASSIFIED BY DIRECTOR, J-3
DATE FOR REVIEW IS: 10 DEC 2000
EXTENDED BY DIRECTOR, J-3
REASON: 5200.1R para 301c 5 & 6

TOP O



#### TRAINING COST SUMMARY

- GENERAL: The requirement to retain training readiness of the Concessitates a training program through fourth quarter, FY 81. Cost data displayed depicts an exercise program with forces utilizing forward operating bases. Lacking definitive intelligence data for planning, training must include all forces presently available.
- 2. TPS) DISCUSSION: Training program. The cost model for the training program was constructed on the following assumptions:
  - a. Twenty-one exercise days per quarter.
  - b. Use of a forward operating base each time.
  - c. Scenarios 10 or 12 would be rehearsed.
  - d. Some ongoing aircraft modifications reflected.
  - e. Flying hours used during joint exercises

f. Units conduct home station training at own expense.

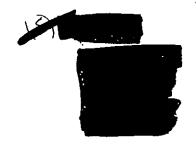






## FORCE STRUCTURE FOR PLANNING

USAF



MAC



SAC



TAC

2 E-3A

USN

4 F-14

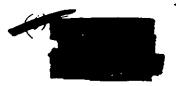
4 F-4

2 A-6E

3 KA-6D

USA







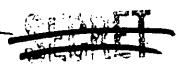


## BASE SUPPORT COSTS

Below figures reflect the costs associated with supporting a JTX at a field location(s) each month. It is assumed that a single location would be and a separate base used by the Naval Air Package

USA 2d Qtr 3d Qtr 4th Qtr
USAF
USN





TRAVEL COSTS

Figures below indicate estimated TDY costs of supporting
These funds would be utilized to support site recons by the

2d Qtr

3d Qtr

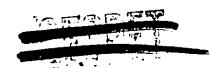
4th Qtr

USA

USAF

USN









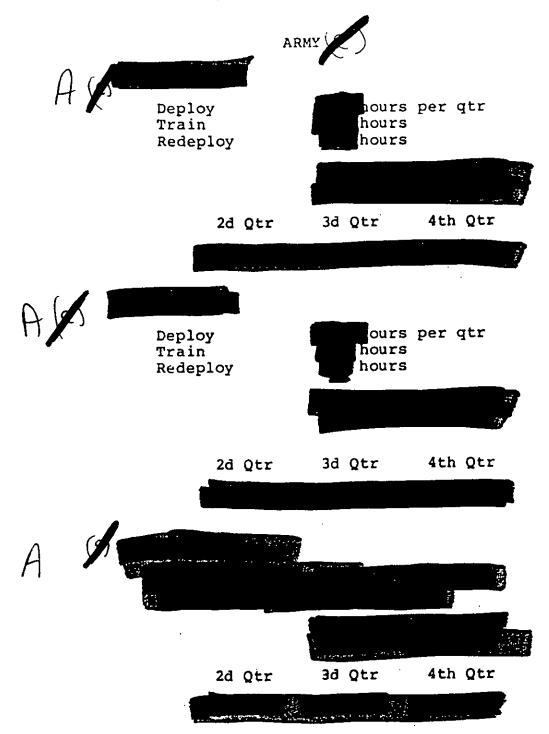
## AIRLIFT COSTS

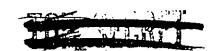
Figures are estimated ASIF costs associated with supporting 21 exercise days per qtr. The first qtr ASIF experience is used as a cost model.

	2d Otr	<u>3d</u>	Qtr	4th Qtr
USA		Aller Comme		and the same of th
USAF			$\phi^{\lambda} \hat{a}$	



## FLYING HOUR PROGRAM







FLYING HOUR PROGRAM (continued)

AIR FORCE

Fixed Wing (SOW/MAC C-130 type aircraft) (23)

Deploy Train Redeploy hours per qtr hours

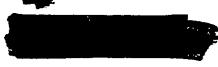
2d Qtr

3d Qtr

4th Qtr

C-141B (4)

Deploy Train Redeploy ours per qtr hours hours



2d Qtr

3d Qtr

4th Qtr



2d Qtr

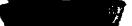
3d Qtr

4th Qtr

1.2M

1.2M

1.2M



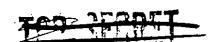
Deploy Train Redeploy



2d Qtr

3rd Qtr

4th Qtr



HI STURE

# AIR SUPERIORITY MISSION (SENTINEL SWORD)

Costs reflect four missions per quarter flown in support of joint training. (O&M FHP)

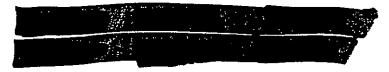
2d Qtr

3d Qtr

4th Qtr

USAF

USN





#### MISCELLANEOUS

Funds indicated are to provide direct support to and related special mission requirements.

ARMY

2d Qtr 3d Qtr

4th Qtr

Procurement

Ammo Aircraft Other

TOTAL

RDT&E

GRAND TOTAL

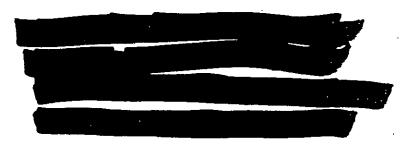
USAF (O&M)

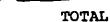
119/Sys 66 Test

IFR Accel

119 Complete

Dual Landing/Taxi Lights

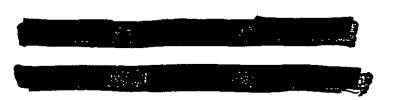


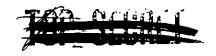


USAF Procurement

Acft mods

GRAND TOTAL







#### DRAFT

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Subject: Special Project Funding (U)

1. As you know, the Service funding authorization in support of project SNOWBIRD

terminates on 31

Dec 80.

mission related projects

through the remainder of the FY. The Service Operations

Deputies have reviewed the funding levels and determined

that the funds requested are required. The remaining FY 81

funds required are

A detailed breakout is at

Enclosure A.

2. (a) A memorandum substantially like that at Enclosure B would provide the Services with the authority needed to provide the required funding. Concurrently, the Services have provided DD 1415's as appropriate to OSD comptroller to provide for reprogramming requirements.



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#### DRAFT

MEMORANDUM FOR: THE SECRETARY OF THE ARMY

THE SECRETARY OF THE NAVY

THE SECRETARY OF THE AIR FORCE

Subject: Special Project Funding (U)

1. (Project SNOWBIRD 8) activity will be

afforded a sufficiently high priority to ensure funding of
by the Services at the levels indicated below. For
the purposes of these expenditures, provisions of DOD
Directive 7250.5, dated 9 January 1980, and DOD Instruction
7250.10, dated 10 January 1980, are hereby waived.

2. (S) In addition to the previously directed (references a, b, and c) for this project from the Army, Navy and Air Force, the following Service funding

A

- a. Army:
- b. Air Force
- c. Navy:

THP SELECT



THE JOINT CHIEFS OF STAFF

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF
Subject: Recommendation for Award John Reference: DOD Directive 1348.26

1. (U) Under the following (U) 1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

United States Army.

Hunter Army Airfield, GA

(U) February 1980 to 25 April 1980.

Desired Date of Presentation: (U)

(U) No other recommendation for awards to this individual ar and no previous award has been made for the achievements described herein.

(U) Pravious Personal Decorations:

distinguished himself by exceptionally meritorious service from 1 February 1980 to 15 December 1980 as a member of the Joint Task Force charged with the mission of rescuing the American citizens held in Iran.

Ranger acted as the principle starr premuer for the security and follow-on forces. Joining the Extraios only two months prior to mission execution, Major worked exceptionally hard to learn the intricacies of the mission as as to materially contribute to force efficiency and capabilities. developed a highly imaginitive training scenario to tested all mission elements in the complex task of seizing an airfield and in-route support location.

with Marine and Naval helicopter pilots as well as USAF

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IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c5&6

A.G

aviators arrived at a mutually understandable series of techniques for He thoroughly briefed all non-Ranger personnel on the ground security plan, on and off-load requirements and necessary command/control techniques. Major then supervised the actual field testing and personally oversaw the multi-service adjustments necessary for success.

A.G

In addition to the action indicated, Major designed the Ranger OPSEC plan. As the key ingrediaent for mission success, the OPSEC plan had to be viable both within the Battalion and to the general military establishment. Major personnally developed a series of and cutouts that preserved the true nature of the training to both the majority of the and the public as a whole. Major extraordinary dedication to duty, devotion to the task at hand and selfless sacrifice reflect great credit upon himself, the United States Army and the Joint Chiefs of Staff.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

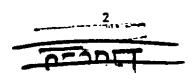
Director, Joint Staff Action:

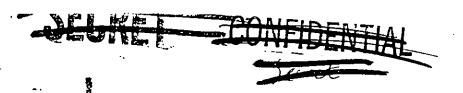
(Approved)

(Disappointed)

Signature

Date





CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

(0)

United States Army, distinguished himself by exceptionally meritorious achievement as a member of the Joint Task Force responsible for the rescue of American citizens held in Iran. Major extensive background in Ranger and Infantry operations coupled with his total dedication to mision accomplishment were key to the success achieved by his unit. As a result of Major personal contributions, the special training required to assist mission accomplishment was accomplished at an exceptionally professional level. Major meritorious achievements reflect great credit upon himself, the United States Army and the Joint Chiefs of Staff.



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(215)

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendaton for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of directive referenced above, it is recommended the the following individual be awarded the Defense Meritorious Service Medal for Achievement:

Ga. (U) Captain Un

United States Army,

d. (U) 4 November 1979 to 24 April 1980.

313

f. (U) No other recommendations for awards to this individual are pending, and no previous award has been made for the achievements described herein.

g. (U) Previous Personal Decorations:

2. (Captain United States Army, distinguished himself by exceptionally meritorious Service from 4 November 1979 to 24 April 1980 as a member of the Joint Task Force charged with the responsibility for rescuing the American hostages held in Iran.

Captain was the primary intelligence planner for the Battalion. This required him to coordiate and plan with a myriad of intelligence planners and agencies at the national level. Though most of his contacts were considerably senior to him in terms of rank and age, Captain quickly established himself as a driving force behind the complex intelligence plans and operations necessary to support such a sensitive national program. With no background or training other than in basic intellenge schooling, Captain and soon developed into a position of equality and fuspect among the many senior personalities with which he normally dealt.

# 521

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REASON: 5200.1R, PARA 2-301c5&6

DEF

b. Once the raw intelligence data was assimilated, Captain had to convert it into a realistic training scenario. Unlike usual peacetime training, Captain accurate portrayal of enemy dispositions and reactions were critical to successful mission training. Captain devoted an exceptional amount of time in briefing Ranger forces, and explained in the greatest detail the slightest nuances to the enemy dispositions so that the force had the highest degree of confidence in its ability. As part of this program, Captain designed and built several very elaborate training aids that were used for briefings at Washington as well as at field training sites. These training aids were indispensable to the successful training effort.

A.G

c. Captain also served as the primary OPSEC officer. As such, he was tasked with implementing supervising programs and monitoring the OPSEC posture of the Battalion. In an exceptionally well-protected task force, the Ranger Battalion enjoyed the best OPSEC of all elements. This is in large measure due to his personal efforts. Captain devotion to duty, high degree of professionalism and dedication to the mission reflect great credit upon himself, the United States Army and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

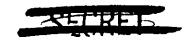
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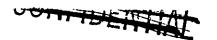
(Disapproved)

Signature

Date

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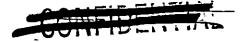
TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

TO

Captain

United States Army, distinguished himself by exceptionally meritorious achievement during a series of extremely complex and sensitive training missions. Captain kills as an intelligence planner as well as a training officer were key to the success achieved by his unit. Captain assignment brought him into close contact with the intelligence community at the Joint level and higher. Through every phase of the special training, he repeatedly demonstrated a competence one would expect only in much more senior intelligence officers. Captain dedication to duty and meritorious achievements reflect great credit upon himself, the United States Army and the Joint Chiefs of Staff.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

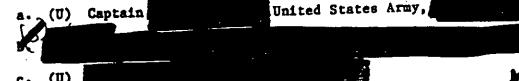
1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of directive referenced above, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement:

A:G



- d. (U) 4 November 1979 to 20 March 1980.
- e. (U) Desired Dates of Presentation: ASAP.
- f. (U) No other recommendations for awards to this individual are pending, and no previous award has been made for the achievements described herein.
- g. (U) Previous Personal Decorations: ARCOM(2 olc), NDSM.

Captain United States Army, distinguished himself by exceptionally meritorious service during the period 4 November 1979 through 24 April 1980 as a member of the Joint Task Force charged with the responsibility of rescuing American citizens held in Iran.

A,G

Captain was tasked to develop the groundwork for the plan to secure an in-route staging field and the final extraction airfield. This job, normally held by an officer more senior in rank and experience, was undertaken with superb professionalism by Captain Coordinating at Washington with many senior officials and officers from all the Services and several Federal agencies, Captain quickly gained the rapport and respect of all who met him. The ground security plan developed by him

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REASON: 5200,1R, PARA 2-301c5

# SECRET

was easily understood, highly professional and fully integrated with all Service efforts. Captain plan and its presentation was a model of the highest professional standard. This plan became the foundation for all subsequent planning efforts and was the concept adopted for mission execution.

coordinator for the training phase of the Joint Task Force security force. He visited several potential training sites, coordinated with other Service representaives and conducted all basic planning for the Ranger Battalion. As training coordinator, he insured that all Ranger training objectives were fully coordinated with and supported by the USAF elements that would carry the force. Concurrently, Captain worked closely with the helicopter assault force assisting them in refuel planning, ground coordination and transload procedures. These acts were vital to the full integration of the task force into a smooth efficient assault team.

c. With the arrival of a Field Grade Officer, Captain assummed command of a Ranger rifle company tasked with a portion of the security mission he devised. Captain developed some exceptionally realistic and practical training acenarios that insured a high standard of readiness within the assault force. With his personal attention to detail, soldierly qualities and devotion to the task at hand, Captain quickly molded a superb fighting force. Though personally reduced in stature due to his job reassignment, Captain produced a 110% effort in all areas and materally assisted the entire Battalion in gaining a mission-ready posture. Captain devotion to duty, high degree of professional competence and unswerving allegiance to the mission reflects great credit upon himself, the United States Army and the Joint Cheifs of Staff.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

Attachment

Director, Joint Staff Action

(Approved)

(Disapproved)

Signature

Date

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CITATION

TO ACCOMPANY THE AWARD OF THE
DEFENSE MERITORIOUS SERVICE MEDAL

TO

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Captain

tionally meritorious achievement during a series of complex and sensitive training missions. Captian

extensive background in ranger and infantry operations coupled with his total dedication to mission accomplishment were key to the success achieved by his unit. As a result of Captain personal contributions, the special training resulted in usable tactical concepts being added to the standard capabilities of ranger units. Captain meritorious achievements reflect great credit upon himself, the United States Army, and the Joint Chiefs of Staff.







THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 98 אנון, 1 1

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Under provisions of reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

Colonel

United States Army.

15 November 1979 through 30 April 1980.

ASAP.

f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. Previous US decorations:

United States Army, distinguished himself Colonel by meritorious achievement while serving as the medical advisor to the Commander Joint Task Force 1-79. In this capacity, Colonel sible for all medical planning and inter-Service coordinations relative to the Special Operations effort in April 1980 to rescue American citizens held hostage in Iran.

H.G

a. (S) The operations plan to accomplish this mission was very sophisticated and extremely complex. The medical support plan to this operation was equally complex. In a chort period of time, and working under extreme security discipline, Colonel de de developed a medical support concept and refined it to a plan executable by the medical assets of DELTA,

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5200.1R, PARA 2-301c5&6 REASON:

Downgraded By: DDO', NMCC 12 MAY 92



# G

Ranger BN, and the Military Airlift Command. Medical personnel capable of performing life saving resuscitation had to be taken in and out with the Commando Force. There were no medical treatment facilities in the vicinity of the operation area and thus a very thorough and efficient air evacuation system was developed by Colonel

Although an actual rescue attempt was initiated in April 1980, all phases of the operation were not completed and during the recovery of some forces an accident occurred injuring seven members of the Task Force. Colonel deployed with this operation and from a Forward Staging Base, orchestrated the flawless evacuation and enroute treatment of these injured personnel.

3. Colonel Dutstanding performance reflects great credit upon himself, the United States Army, the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-39

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date



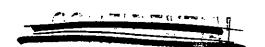


#### CITATION

# TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

distinguished himself by meritorious achievement Colonel while serving as the Medical Advisor to the CDR, JTF 1-79 during the period 15 November 1979 through 30 April 1980. Colonel displayed an uncommon degree of skill, judgement, and personal drive. He developed a medical support plan which made a significant contribution to the Joint Task Force mission. The plan included such diverse actions as close support medical teams to commando forces, physician teams embarked on USAF recovery aircraft, whole blood supply and a unique evacuation network to insure the very best medical support to the hostages and Task Force members. Working within CONUS and in an austere forward location overseas, Colonel continuely produced superior results. The distinctive accomplishment of reflects great credit upon himself, the United States Army, Colonal and the Joint Chiefs of Staff.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

(212)

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1981 AUL J L

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Lieutenant Colonel

United States Army,

AG

Hunter Army Airfield, GA 31400.

Hunter Army Airfield, GA 31409.

1. 4 November 1979 to 15 December 1980.

e. ASAP.

f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. Previous US decorations:

2. Lieutenant Colonel United States Army, distinguished himself by exceptionally superior service during the conceptional planning and conduct of Operation Rice Bowl, a joint military operation which attempted to free 53 American hostages held in Iran.

When the Joint Task Force (JTF) was established, Lieutenant colonel was designated as the unit responsible for immediately upon receipt of his mission, he formed a three-man planning cell under his personal direction to begin developing the Esticepts and techniques that would eventually be included in the Rice Bool Blan:

The Army's Special Forces Operational Detarment Helte

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•	(Delta), and Navy Lieutenant Colonel	and Marine Corps rotary wing literally "rewrot oped and refined "state-of-t	aviation assets, e the book" on wirfield he-art" procedures for
A,G		ne pushed the techniques for precision permitting better commore accurate close support	air/ground communications
G		nin his own pattalion, Lieute orce packages capable of cond with anything from a Ranger	
B.G.	d. () Using his and night vision ment requirements equipment inventor	s vast knowledge of weaponry, divices, Lieutenant Colonel necessary for his force givery that was far in excess of then trained his tore achieved in a Ranger ball	ing his unit a non-standard what was authorized by men to standards of pro-
A,G	e. Lieutena instrumental in t		personal sacrifice were
. ( <i>O</i> ) u	The professi during the	onalism and dedication displentire Rice Bowl project are gers and the United States Ated States Ated States Army, the Joint C	rmy and reflect great credi
ì		JAMES B. VA Major Gener Commander,	
<b>A</b>	ttachment Citation	•	
. 1	irector, Joint Staff	Action:	
(	Approved)	(Disapproved)	
<b>.</b>	ignature		Date



CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

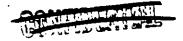
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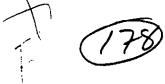
mited States Army, distinguished himself exceptionally superior service during the period 4 November 1979 to 15 December 1980, while serving as part of the Joint Task Force assigned the responsibility of recovering the US hostages held in Iran. As Airborne), Lieutemant Commander. rmed the initial planning cell and organized the Colonel personally designed mission assault forces. Lieutenant Colone and directed the security force tactics, bringing into fruition numerous new concepts and capabilities not previously thought possible. As a ' personal example, drive, commander, Lieutenant Colonel enthusiasm and tactical knowledge inspired his troops to extraordinarily high levels of proficiency. He accomplished this under conditions of great austerity, personal risk and without consideration for his own personal drive and charisma, well-being. Lieutenant Colonel in-depth professional knowledge and dedication to the mission reflects great credit upon himself, the United States Army, the Joint Chiefs of Staff, and the Department of Defense.





## THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301





THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

ider hul ut

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. (U)

- b. (U) HQ, Department of the Army, Office of The Surgeon General, Washington, DC.
- c. (ប)
- d. (U) 14 November 1979 to 15 December 1980.
- e. (U) ASAP.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (II) Previous US decorations:

United States Army, distinguished himself by meritorious achievement and professional competence while serving as the Medical Plans and Operations Officer to the Commander, Joint Task Force 1-79. In this role, Major was responsible for the design, development and integrated training of the unique medical package in support of the special operations effort to rescue 52 US citizens held hostage in the country of Iran.

The Task Porce OFLANS involved a large and diverse force list of ground commando, heliborne, and airborne forces. Major was tasked to develop, organize and train the medical support package to the JTF OFLAN. He accomplished this mission with superb dispatch and in an outstanding manner. Major personally coordinated a very complex medical support scenario with each JTF element commander. The scenario required time sensitive and incremental support to the commando force

Service Services

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DATE FOR ( ) DECLASSIFICATION
OR (X) REVIEW

IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200,1R, PARA 2-301c5&6

assaulting multiple target areas, as well as support to Ranger Forces and USAF personnel establishing launch, refuel and recovery sites at additional and more remote locations. A mission of this complexity was unprecedented, and to cover all facets of the operation with an austere and limited medimet this challenge cal package was a formidable challenge. Major with tactfulness, determination, and intense devotion.

The medical support concept included the -Med close support resuscitation teams, helicopter and fixed wing evacuation kits and personnel, whole blood supply, and specially tailored intermediate level surgical units. One of the most moteworthy innovations developed by Major was a unique backup surgery module built from a portion of an Army combat support hospital. The surgical module, to be airlifted to a forward staging base, was a 50-man 85,000 lb surgical suite tailored from assets of the 44th Med Rde at Pt Bragg NC.

The skill by which this medical capability was developed by Major while operating under the strictest of security disipline is indicative of his professional competence and superb diplomacy.

while asigned to JTF 1-79 The innovative efforts of Major have resulted in the development of an integrated service medical capability that had never before been assembled in support of special operations. Many of the medical force designs, like the CSH surgical module, and other have since been accepted operational improvements developed by Major as standard operating procedures by the newly formed Joint Special Operations outstanding commitment to duty, exceptional Command (JSOC). Major competence and knowledge of rield medical operations were instrumental in in preparing JFT 1-79 for this complex mission of the highest national interest.

distinctive accomplishments reflect great credit upon 3. (U) Major himself, the United States Army, and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, US Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action

(Approved)

(Disapproved)

Lignature

Date



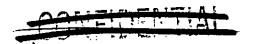
#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Y.

Major United States Army, distinguished himself by meritorious achievement while serving as the medical plans and operations officer to a highly select joint task force responsible for developing and executing a sensitive military operation of high national concern. He displayed a unique degree of skill, diplomacy, and personal drive. Working under the strictest of operational security requirements, Major was responsible for the development of an integrated joint service Aedical capability that had never before been assembled in support of a joint special operations mission. Major dedication, professional competence, and superb knowledge of field medical operations greatly enhanced the capability of the Joint Task Force and reflects great credit on himself, the United States Army, and the Joint Chiefs of Staff.



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301





THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1991

Subject:

Recommendation for Award

Reference: DOD Directive 1348.24

1. (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Colonel

United States Army,

b. Joint Task Force 1-79.

C-....

d. 21 November 1979 to 15 December 1980.

e. Not applicable.

f. Logistics Directorate, Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations: Bronze Star Medal, Meritorious Service Medal (with Oak Leaf Cluster).

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DATE FOR ( ) DECLASSIFICATION
OR (X) REVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3
REASON: 5200.1R, PARA 2-3010

ALORET

2. (8) Colonel distinguished himself by exceptionally superior metricious achievement from 21 November 1979 to 15 December 1980 while serving as the senior Logistics Coordinator assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

was responsible for coordinating Colonel the procurement, assembly, and transshipment of a wide variety of equipment and support material ranging across the full spectrum of ground and airborne operations as well as helicopter and fixed wing air operations. Coutstanding dedication to duty and his keenly developed sense of responsibility were instrumental in the satisfaction of the multitude of logistics requirements generated by the numerous operational techniques and capabilities that had to be fully developed, refined and tested under field conditions before they could be accepted for planning consideration. The requirements ranged from procurement of standard military stock items from twelve different service depots and included such divergent items as survival vests and radios, desert and snow comouflage clothing and netting, a wide variety of reflective and absorbant paints, mobile POL bladders capable of sustaining an airdrop, specially ruggedized dirt bikes, advanced night vision goggles and specially calibrated and laminated navigation aids and

A (5)

b. (U) Acquisition of the necessary equipment often meant dealing with the supply systems and knowing the procurement procedures of all four services and the U.S. Coast Guard. Satisfaction of many mission or climatological unique requirements involved canvassing commercial sources and soliciting their cooperation in design and fabrication or modification of existing R&D prototypes that held promise as being mission supportive.

c. (U) Due to the continual time compression that mission planners and field training elements were under, Colonel small two man staff routinely worked fifteen hour days, six to seven days a week throughout the entire period. In the midst of the numerous procurement actions that were continually ongoing, Colonel served as the coordinator for all Army and Air Force airlift movement between military and civilian supply points and the six geographically separated mission field elements. Colonel was also the principal airlift coordinator for the field exercises and several foreign area deployments.





- d. (U) All of this activity takes on a special significance when it becomes known that due to stringent operational security requirements all of the procurement, design, fabrication and airlift movement had to be accomplished without attracting any special notice or PAO inquiries. Much to the credit of Colonel never throughout the entire period did any of the more than 300 logistics actions ever attract any undue attention or precipitate an OPSEC or COMSEC violation.
- e. (U) Colonel extensive knowledge of service and joint logistics procedures, his positive orientation and intense professional commitment to mission satisfaction, coupled with complete personal selflessness, were key factors in overcoming many of the procurement and acquisition problems faced in outfitting the various task force elements and warrant special recognition.

3. (U) By his exemplary performance of duty, Colonel has reflected great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of

Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

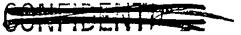
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(Disapproved)

Signature

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CITATION



TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

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United States Army, distinguished Colonel himself by superior meritorious achievement from 21 November 1979 to 15 December 1980, while serving as the senior Logistics Coordinator assigned to a highly select joint task force engaged in an extremely sensitive project of national importance. Colonel ws responsible for coordinating the procurement, assembly, and transshipment of a wide variety of equipment and support material ranging across the full spectrum of ground, airborne, helicopter, and fixed wing operations. Acquisition of the necessary equipment often meant being intimately familiar with the supply systems of all military services. Satisfaction of many mission or ? climatological unique requirements involved Colonel canvassing of commercial sources and soliciting their cooperation in the design and fabrication or modification of existing R&D prototypes. In the midst of the numerous procurement actions, he served as the coordinator for all ' Army and Air Force airlift movement between military and civilian supply points and six geographically separate mission field elements as well as for field exercises and several foreign area deployments. Colonel performance takes an special significance when viewed within the extremely stringent operational security requirements that were levied on this project, when during the hundreds of ongoing logistics actions never was there any undue attention Textensive knowledge of service Colonel generated. and joint logistics pocedures, his positive orentation and intense professional commitment to mission satisfaction were key factors in the conduct of the task force mission and will have a lasting impact on the Special Operations Community. distinctive accomplishments reflect great Colonel credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff and the Department of Defense.

DOWN BELLEVIEW



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20001

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1991 אַטֿן, יוּ

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. (U) Colonel Charlie A. Beckwith, United States Army,



- b. (U) Joint Task Force 1-79.
- c. (U) 7 Adams Street, Fort Bragg, NC 28307.
- d. (U) 5 November 1979 to 27 April 1980.
- e. (U) Not applicable.
- f. (U) Joint Special Operations Command, Ft Bragg, NC 28307.
- g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- h. (U) Previous US decorations: Silver Star (with one Oak Leaf Cluster), Legion of Merit (with two Oak Leaf Clusters), Bronze Star Medal (with three Oak Leaf Clusters).
- 2. (8) Colonel Charlie A. Beckwith, United States Army, distinguished himself by exceptionally superior achievement from 5 November 1979 to 27 April 1980, while serving as the principal Ground Force Commander assigned to the Joint Task Force charged with recuing the American hostages held in Iran.
  - a. (8) As commander of the ground component of the Task Force, Colonel Beckwith applied his vast experience in clandestine operations to the rescue planning and preparation and was in fact the principal architect of the ground assault plan. Due to the dynamics of the hostage situation, the plan became an evolutionary process requiring frequent modifications, each of which Colonel Beckwith adjusted to with ease.

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DATE FOR ( ) DECLASSIFICATION
OR (X) REVIEW

IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c5&6



b. (2) Colonel Beckwith was the driving force behind the strenuous training program that was established and was considered an essential foundation to the effectiveness of the ground force. The training program was both unique and extremely demanding in that it covered the broad spectrum of special ground and air operations, and as such involved members of all uniformed services who were to fulfill various direct support roles in the operational area.

c. (8) Colonel Beckwith's command presence proved highly valuable many times during the months of preparations, particularly during the repeated night rehearsals of a variety of highly dangerous tactics and maneuvers which were critical to mission success. His abilities proved invaluable during the emergency retrograde from Desert One. His efforts and position of respect within the force, contributed to the maintenance of order and the preservation of life during the transfer of personnel from the burning aircraft and the immobilized helicopters.

d. (8) Colonel Beckwith's overall contributions, many of which remain highly compartmented, weighed heavily opon the development of an extremely important capability, and one that will continue to enhance the Special Operations Community in years to come.

3. By his exemplary performance of duty, Colonel Beckwith has reflected great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT

Major General, GS \
Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

UDJS

15 Jul 81

Date



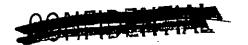
TO ACCOMPANY THE AWARD OF

THE DEFENSE SUPERIOR SERVICE MEDAL

TO

### CHARLIE A. BECKWITH

Colonel Charlie A. Beckwith, United States Army, distinguished himself by exceptionally superior meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the principal Ground Force Commander assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel Beckwith was the principal architect of the ground assault plan. As such he was the driving force beind the strenuous training program that was unique and extremely demanding in that it covered the broad spectrum of special ground and air operations, and involved members of all the uniformed services.



WASHINGTON, D.C. 20301





THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject:

Recommendation for Award

Reference: DOD Directive 1348.24

1. (3) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

A, G

a. Colonel

United States Army,

b. Joint Task Force 1-79.

C.

d. 5 November 1979 to 21 December 1980.

e. Individual reassigned on 31 March 1981.

AG

g. No previous award has been made for the service described herein, however, a recommendation for the award of the Defense Superior Service Medal as an end of tour award is pending.

h. Previous US decorations: Silver Star, Legion of Merit, Bronze Star, Meritorious Service Medal, and the Army Commendation Medal.

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OR (X) REVIEW
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REASON: 5200.1R, PARA 2-301c5&6

- Orman

2. Colonel United States Army, distinguished himself by superior meritorious achievement from 5 November 1979 to 21 December 1980, while serving in a succession of demanding positions in the Joint Task Force charged with rescuing the American hostages held in Iran.

During the early and turbulent days of the embassy served as the OJCS Focal Point for takeover, Colonel all planning and investigative evaluation of a wide variety of operational concepts that held any potential for feasible resolution. The demands on Colonel were tremendous, as he carried this full responsibility supported only by a small three man planning team. Often working 18-20 hours a day under intense psychological and physical pressure, Colonel consistently performed in an outstanding and exceptionally competent manner. the complexity, political sensitivity and protracted nature of the situation became apparent the planning effort took on new dimensions and a joint task force was established. The planning team led by Colonel became the nucleus of the joint task force staff with Colonel selected to serve as the Chief of Staff. With this position change, Colonel responsitive formalized and expanded to cover a variety of responsibilities specialized forces. He drew heavily on his knowledge of the area, his wide experience in Joint Special Operations as well as his understanding and appreciation of interrela-

b. Colonel realizing that several voids existed in the spectrum of US military response capability, outlined these voids, proposed specific procedures and techniques to overcome these limitations and to meet the unique force requirements. These innovative developments covered the broad spectrum of ground and air operations including both helicopter and fixed wing aircraft. Beginning with basic skill improvement, he personally monitored the evolutionary progress until the culmination and interrelation resulted in the final force capability. Colonel doggedly pursued these proposals through the senior approval process, knowing that the improvements were essential to proper mission preparation.

tionships of the political considerations and restraints associated with conducting a mission into that portion of

c. During the course of developing feasible options two were considered most promising. The preferred option required locating and validating the suitability of an unimproved remote landing site capable of supporting fixed wing air operations. It was anticipated that it would take at least six weeks to locate, and validate such a site. Possible delays were anticipated at the onset and an emergency alternative had to be prepared,

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which involved the

Due to the criticality of this need Colonel was chosen to perfect this option, train the force and assume command of the site should an emergency dictate the execution of this option. Colonel accepted this grave responsibility and devoted his full energies to refining the tactics, techniques and procedures to be used in this bold but essential backup option. Eventually a remote site was located and validated, however many of the capabilities developed by Colonel were applied to follow on planning and have been adopted as proven techniques to be used in Airfield seizure situations.

AI G

d. A skilled organizer, Colonel combined in-depth tactical expertise with dynamic leadership to motivate and solicit from the members of the staff their utmost in personal and professional dedication. Throughout the many months of the planning effort, Colonel remained calm, unruffled and highly competent; consistently arriving at reasoned, logical decisions even under the most trying situations. Colonel contributions not only impacted heavily on the planning and execution of the mission and its many sub-elements but more importantly have already begun to have long-term positive effects on the operational capabilities of the Special Operations Community.

AG

3. (U) The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT

Major General, USA

commander, Joint Task Force 1-79

Attachment - Citation

Director, Joint Staff Action:

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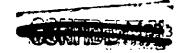
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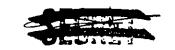
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Date







TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

United States Army, distinguished Colonel # himself by superior meritorious achievement from 5 November 1979 to 21 December 1980, while serving initially as the Chief of Staff and subsequently as a special project officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. He developed initial mission concepts and through his expertise and  $\boldsymbol{\varphi}$ relentless pursuit of a solution analyzed these and other options until a final plan was formulated. Colonel realizing that several voids existed in the spectrum of military response capability, proposed specific procedures and techniques to overcome these shortcomings and meet the unique force requirements. A skilled organizer, he combined his in-depth tactical expertise with dynamic leadership to motivate and solicit the utmost in performance and dedication from members of the joint task force. Colonel contributions not only impacted heavily on the planning and execution of the mission but have also begun to have longterm positive effects on the operational capabilities of the Special Operations Community. Colonel distinctive accomplishments reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1881 NUL 5 1

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Lieutenant Colonel

United States Army,

A,6

d. 4 November 1979 to 15 December 1980.

e. ASAP.

f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. Previous US decorations: SS(1 olc), BSV(4 olc), AM, PH(2 olc), MSM(1 olc), ACMV(4 olc), GCM.

2. (2) Lieutenant Colonel United States Army, distinguished himself by exceptionally superior service during the conceptional planning and conduct of Operation Rice Bowl, a joint military operation which attempted to free 53 American hostages held in Iran.

M, G

When the Joint Task Force (JTF) was established, Lieutenant Colonel battalion was designated as the unit responsible for airficility wife. Immediately upon receipt of his mission, he formed a three-man planning cell under his personal direction to begin developing the concepts and techniques that would eventually be included in the Rice Bowl plan.

A, G

Dealing with experts from the Air Force's ast Special Operations I SOW); the Army's Special Forces Operational Detachment- Deitas

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OR (X) REVIEW

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REASON: 5200.1R, PARA 2-301c566

OFCRET



AG	(Delta), and Navy and Marine Corps rotary wing aviation assets, Lieutenant Colonel literally "rewrote the book" on airfield scizure. He developed and refined "state-of-the-art" procedures for  He pushed the techniques for air/ground communications to new levels of precision permitting better command and control of combat forces and more accurate close support fires from 1 SOW aircraft.
6	designed ground force packages capable of conducting this very specialized type of operation with anything from a Ranger company (minus) to multiple companies.
(G	d. Using his vast knowledge of weaponry, communication equipment, and night vision divices, Lieutenant Colonel tailored the equipment requirements necessary for his force giving his unit a non-standard equipment inventory that was far in excess of what was authorized by MTOE. Lieutenant then trained his men to standards of proficiency never before achieved in a Ranger battalion.
;G	ingenuity and personal sacrifice were instrumental in the achievement of total readiness by the airfield security force. Moreover, the product of his efforts has been adopted as standard operating procedure by the and replicated in the Ranger Battalion.
3.	The professionalism and dedication displayed by Lieutenant Colonel during the entire Rice Bowl project are in keeping with the highest ditions of the Romers and the United States Army and reflect great credit

upon himself, the United States Army, the Joint Chiefs of Staff, and the Department of Defense.

> JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

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Director, Joint Staff Action:

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(Disapproved)

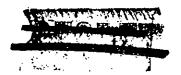


TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

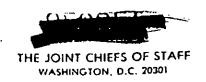


United States Army, distinguished himself Lieutenant Colonel exceptionally superior service during the period 4 November 1979 to 15 December 1980, while serving as part of the Joint Task Force assigned the responsibility of recovering the US hostages held in Iran. As (Ranger), Commander, formed the initial planning cell and organized the Colonel personally designed mission assault forces. Lieutenant Colonel and directed the security force tactics, bringing into fruition numerous new concepts and capabilities not previously thought possible. As a . personal example, drive, commander, Lieutenant Colonel enthusiasm and tactical knowledge inspired his troops to extraordinarily high levels of proficiency. He accomplished this under conditions of great austerity, personal risk and without consideration for his own personal drive and charisma, well-being. Lieutenant Colonel in-depth professional knowledge and dedication to the mission reflects great credit upon himself, the United States Army, the Joint Chiefs of Staff, and the Department of Defense.









THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 ၂បូអ 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Colonel Robert C. Dutton, United States Air Force,



b. Joint Task Force 1-79, OJCS.

c.

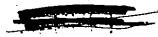
- d. 19 November 1979 to 15 December 1980.
- e. HQUSAF/XOXJ, Pentagon.
- f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- g. Previous US decorations: DFC(2 olc), DMSM, AM(10 olc), MSM, AFCM(1 olc).
- 2. (2) Colonel Robert C. Dutton, United States Air Force, distinguished himself by exceptionally superior service as Special Assistant to the Commander and J3 during the period of 19 November 1979 to 15 December 1980, while assigned to the Joint Task Force responsible for the recovery of US hostages held in Iran.
  - a. (0)8) Initially assigned as Special Assistant to the Commander, Colonel Dutton provided exceptionally incisive and accurate analysis of Iranian conditions due to his personal knowledge of in-country conditions. Colonel Dutton provided a breadth of political information, personality insight and definitive military information that was of extraordinary value to task force planners.
  - b. (8) Colonel Dutton next assisted in the development of mission flight profiles for both fixed and rotary wing assets. Colonel Dutton developed

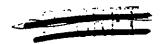
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DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW
IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3

**REASON:** 5200.1R, PARA 2-301c5&6





planning factors and profile parameters that greatly eased pilot procedures and insured a high degree of assurance that the force could navigate the course with minimal risk of detection. Additionally, Colonel Dutton personally designed and put together the pilot mission book that was a critical tool on the actual mission.

- (U) (8) Participating in all training phases, Colonel Dutton provided exceptionally valuable advice and recommendations to the task force. Drawing upon his long experience in special operations, he was able to initiate several key adjustments to flight training and support that significantly enhanced task force readiness.
- (B) During the actual rescue mission, Colonel Dutton, as Task Force J3, was responsible for the conduct of the Tactical Operations Center within the Pentagon. As such, he smoothly managed a large number of people, a myriad of communications equipment and an extraordinary diversity of tasks. During periods of exceptional stress and sensitivity, Colonel Dutton consistently remained calm and professional and was of immeasurable assistance to the many very senior officers and civilians present.
- (0)e. (8) Upon task force recovery, Colonel Dutton designed the redeployment plan and the initial reconstitution training program. These were essential elements in the ability of the force to gain mission-ready status in a very short period of time.
- f. (8) Throughout the period of this recommendation, Colonel Dutton presented briefings of an exceptionally high standard. Colonel Dutton routinely presented briefings to the Chairman, Joint Chiefs of Staff, the Joint Chiefs, Operations Deputies and numerous civilians in positions of great responsibility. His briefings were always of the highest quality and significantly contributed toward the decision-making process.
- 3. (U) Colonel Dutton's distinguished performance of duty throughout his service reflects great credit upon himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

16

Director, Joint Staff Action:

(Approve

(Disapproved)



TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

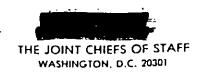
TO

### ROBERT C. DUTTON

Colonel Robert C. Dutton, United States Air Force, distinguished himself by exceptionally superior service during the period 17 November 1979 to 15 December 1980 as a key member of the staff of the Joint Task Force charged with the responsibility for recovery of the US citizens held in Iran. Colonel Dutton, serving as Special Assistant to the Commander and then as Task Force J3, provided exceptionally valuable advice and assistance to National Command Authorities and the Commander, Joint Task Force 1-79. Colonel Dutton developed mission profile pilot books, training techniques and other mission tools to both fixed and rotary wing forces. His incisive knowledge of internal Iranian conditions was invaluable in mission planning. As an extraordinarily talented briefer, Colonel Dutton's presentations to senior leaders were key factors in the very sensitive decision making required. Colonel Dutton's distinguished performance of duty reflects great credit on himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.







## CONFIDENTIAL

THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1931

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. (U) Lieutenant Colonel United States Air Force,

Hurlburt Field, FL.

d. (U) 10 December 1979 to 15 June 1980.

- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- f. (U) DFC, MSM(1), AM(7), AFCM.
- 2. (8) Lieutenant Colonel United States Air Force, distinguished himself by exceptionally meritorious service from 10 November 1979 to 15 December 1980 while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran.
  - a. (8) Lieutenant Colonel directed the training of aircrews, the development and refinement of tactics, the modification of aircraft and the use of new equipment uniquely suited for the Joint Task Force mission.
  - b. (8) Lieutenant Colonel used his considerable engineering and operational test and evaluation background to manage the development and testing of infrared lighting systems, helicopter refueling systems, and other unique hardware used on the rescue mission.

- CONFIDENCE ALL

CLASSIFIED BY: DIRECTOR, J3

DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR J3

REASON: 5200.1R, PARA 2-301c546





c. (3) During a two-month period, as the acting mission commander, Lieutenant Colonel effectively managed the equipment development efforts, coordinated the myriad details associated with three full-scale dress rehearsals and several minor training exercises, and still kept his spuadron on an even keel. Lieutenant Colonel flew to the Desert One landing site.

d. (8) The singularly distinctive performance of the C-130 element on the rescue mission culminated several turbulent months of intense training guided by Lieutenant Colonel

e. (8) Following the mission, Lieutenant Colonel was handpicked to testify before the United States Senate, House of Representatives, and the Holloway Board.

f. (8) Lieutenant Colonel drafted the 1st SOW inputs to the rescue after action report, handling all tasks with the utmost competence and professionalism.

3. (U) In this position of significant responsibility, under hazardous conditions, Lieutenant Colonel performed with extraordinary professionalism competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

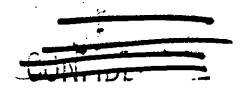
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(Disapproved)

Signature

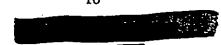
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TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO



Lieutenant Colonel United States Air Force, distingished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States as

Hurlburt Field, Florida, from 10 December 1979 to 15 June

1980. During this period, Lieutenant Colonel Frected his squadron's

training, preparation and participation in the Joint Task Force attempt to

rescue American hostages held captive in Iran. His superior leadership,

sound judgment and exemplary professional competence under adverse conditions

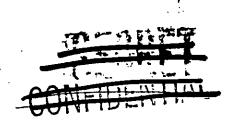
were instrumental factors in the resolution of many complex problems, and in

the development of unique tactics, new procedures and special modifications

crucial to the conduct of this mission. The singularly distinctive accomplishments of Lieutenant Colonel Flect great credit upon himself, the

United States Air Force, the Joint Chiefs of Staff, and the Department of

Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

Su Asst the Orl

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

10 Jun 1531

Subject:

Recommendation for Award

Reference: DOD Directive 1348.24

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

i

a. Lieutenant Colonel Air Force,

United States

b. Joint Task Force 1-79.

d. 5 November 1979 to 21 December 1980.

e. Not applicable.

f. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations: Bronze Star Medal, Defense Meritorious Service Medal, Joint Service Commendation Medal, and the Air Force Commendation Medal (with one Oak Leaf Cluster). Firm --

CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW

IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c5&6



2. (8) Lieutenant Colonel United States Air Force, distinguished himself by exceptionally, superior meritorious achievement and dedication to duty from 5 November 1979 to 2 21 December 1980, while serving as the senior Intelligence Officer assigned to the Joint Task Force charged with the rescuing the American hostages held in Iran.

Throughout the entire period, Lieutenant Colonel continuously demonstrated an exceptionally high degree of professional competence, management ability and dynamic leadership. As the principal intelligence advisor to the Commander of the task force, he served as the focal point for virtually the entire intelligence effort. Lieutenant Colonel due to his wide intelligence and operational background, was able to anticipate most of the requirements necessary to support both the mission planners and the deployed combat and combat support. He integrated the efforts of the Department of Defense, with the national intelligence community and consistently obtained high quality support.

b. Under Lieutenant Colonel guidance a highly secure and reliable privacy teletype network was established which

Agency and the Joint Task Force together and was netted to a companion structure linking the field units and the Joint Task Force Headquarters. This permitted direct receipt of field requirements, coordinated tasking of the national agencies by the Joint Task Force, and provided rapid integrated responses. This system was highly effective and in a short time became the most effective and most secure means to satisfy, not only intelligence but also operations, logistics and communications actions.

guidance continued to improve the quality of support by investigating, testing, refining, and implementing new collection techniques, production and presentation means, faster and simpler reporting procedures and possibly most significant, continually worked to devise new analytical correlation techniques in an effort to improve the reliability of the planning data. Many of the efforts pioneered or improved by Lieutenant Colonel staff have been adopted as milestones in the effort of the national intelligence community to support contingency response planning.



ULUITA

d. I) An equal number of the intelligence measures developed at the initiative of Lieutenant Colonel are being used today to reduce some of the information voids normally faced in certain contingencies. Through the efforts of Lieutenant Colonel a whole new family of contingency planning materials was developed and is being used today. This family of situation prepared products combines the mapping and technical capabilities of agencies such as the Defense Mapping Agency Aeronautical, Topographic or Hydrographic Centers with the photointelligence skills of the Defense Intelligence Agency, and in some cases

to provide integrated planning products designed to suit the needs of the air, sea or ground contingency planners, as well as the actual maneuver elements.

e. It was through the persistence and foresight of Lieutenant Colonel that several technical collection innovations were taken from concept stage to "in being - on the shelf" where they are now readily available to support contingency collection requirements. It pas also through his efforts that not only were improvements and innovations made but some inherent limitations in collection and analysis were recognized and action taken to make intelligence managers and analysts aware of these while efforts are underway to reduce or offset their impact.

Lieutenant Colonel contributions to mission preparedness and security throughout the period of the task force's existence, as well as the long term benefits accured to the intelligence community and contingency planners, as a result of his efforts, mark him as one of a handfull from among hundreds who warrants special recognition for his superior service in a position of significant responsibility.

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3. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAÙGHT \( \)
Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date

COMPORTING



TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL



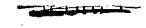
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United States Air Lieutenant Colonel Force, distinguished himself by exceptionally superior meritorious achievement from 5 November 1979 to 21 December 1980, while serving as the senior Intelligence Officer assigned to a highly select joint task force engaged in an extremely sensitive project of national importance. out the entire period Lieutenant Colonel continuously demonstrated an exceptionally high degree of professional competence, management ability and dynamic leadership. the focal point for virtually the entire intelligence effort, he integrated the efforts of the Department of Defense with the national intelligence community. Under his guidance a highly secure and reliable privacy teletype ? network was established linking all units of the joint task force, to provide a real time flow of data. Lieutenant Colonel provided the initiative for the marked improvement of intelligence collection techniques, reporting procedures, and most significantly the improvment in the reliability of planning data. Many of the efforts pioneered or improved by Lieutenant Colonel and his staff have been adopted as milestones in the effort of the national intelligence community to support contingency response planning. Through his efforts a new family of contingency planning materials was developed and is currently in use. Through the persistence and foresight of Lieutenant Colonel several technical collection innovations were taken from concept stage to "in being - on the shelf" and are readily available to support contingency collection requirements. His contributions to mission preparedness and security will accrue longterm benefits to the intelligence community and contingency planners. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff and the Department of Defense.

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

1 0 JUN 1981

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MEMORANDUM FOR THE DIRECTOR, JOINI STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

G

a. (U) Lieutenant Colonel

USAF,

AE

- c. (U) APO 96274.
- d. (U) 11 November 1979 to 29 April 1980.

e.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

6

g. (U)

2. (8) Lieutenant Colonel United States Air Force, distinguished himself by exceptionally meritorious achievement from 1 December 1979 to 15 December 1979 to 15 December 1981 while a member of the Joint Task Force responsible to the recovery of American hostages held in Iran.

A,E,G

the physical location of the all guidance and directives concerning training were received AUTOSEVOCOM by Lieutenant Colonel Training of aircrews was actually perormed on telephone guidance given Lieutenant Colonel On two occasions he commanded deployment of PACAF forces to CONUS to participate in three major exercises and two minor exercises in preparation for the rescue mission. Deployments were flawless and met all

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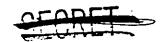
DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c5&6



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in-place, dates and times. Under Lieutenant Colonel direction, during pre-mission exercises, all trained crews performed superbly with 100 percent mission launch and effectiveness achieved.

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b. Upon mission execution, Lieutenant Colonel commanded deployment of three MC-130E aircraft to the commanded on 48-hour notice in preparation for the mission. Deployment included obtaining the diplomatic clearance and mobilization of all equipment for the bare base operation at Forward Operating Location Bravo. Deployment required two in-flight, night refuelings per aircraft. All three aircraft departed "on the hack" and closed the commanded plus or minus 10 minutes of estimated time of arrival to Bravo and commanded deployment of PACAF-based forces from to Bravo and commanded establishment of the operating location.

c. (8) Serving as the single point of contact between US Forces at Bravo and foreign nationals in charge of the physical location, Lieutenant Colonel flew as first pilot on Night One operations.

d. (8) Following the emergency evacuation, he served as medical assistant upon arrival of casualty victims at Bravo. All burned victims were prepared for onward movement by C-141 aircraft within one hour of their arrival at Bravo.

He commanded redeployment of all PACAF forces from Bravo to and subsequently to home base. Redeployment again required two in-flight refuelings on the 15.7 hour flight.

3. (U) In this position of significant responsibility, under hazardous conditions, Lieutenant Colonel performed with extraordinary professional competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION

be (Approver)

(Disapproved)

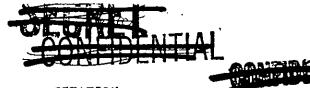
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TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

Lieutenant Colonel United States Air Force, distinguished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States as

from 11 November 1979 to 29 April 1980. During this period, Lieutenant Colonel irected the training and participation of Pacific Air Force elements in Department of Defense, Joint Task Force exercises. under adverse conditions were instrumental factors in the resolution of many. complex problems in the conduct of these missions. The singularly distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

18ยกมีปฏิบัติ

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

Lieutenant Colonel

United States Air

Hurlburt Field, FL

13 November 1979 to 28 April 1980.

Hurlburt Field, FL

No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

(U)

United States Air Force, distin-Lieutenant Colonel guished himself by exceptionally meritorious service during the period 13 November 1979 to 23 April 1980 as a member of the Joint Task Force responsible for the recovery of American hostages held in Iran.

Lieutenant Colonel directed the training or alrerews, the development of new tactics, the modifications of aircraft and the use of equipment uniquely suited for the Joint Task Porce mission to rescue American hostages held captive in Iran. Hany of these special capabilities were practiced on arduous and hazardous missions, while the November 1979 and March 1980.

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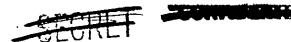
coordinated operations with the Navy Lieutenant Colonel He deployed on two separate on original planning from He coordinated with Pentagon occasions to work officials to plan for future contingencies that would employ the special

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15: 10 June 2001

DIRECTOR, EXTENDED BY: BEASON: 5200.1R, PARA 2-301c5&6





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capabilities of the AC-130H Gunship. As a result of Lieutenant Colonel efforts, the capabilities of the AC-130 Gunship were significantly expanded with multiple new tactics developed and trained. Among the singular accomplishments of Lieutenant Colonel White can be included:

- First employment of AC-130 in-flight refueling

A

- Implementation of the techniques

- Implementation of AC-130

- Implementation of long range secure voice AC-130 operations

- New techniques for

Developed

- First man

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3. (P) In his position of significant responsibility, under arduous conditions, Lieutenant Colonel performed extraordinary professional competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff and the Department of Defense.

JAMES B. VAUGHT

Major General, US Army

Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION

(Approved)

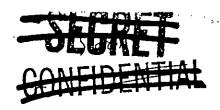
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Date



TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

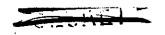
Lieutenant Colonel

United States Air Force, distinguished himself by exceptionally meritorious conduct in the performance

of outstanding services to the United States as

Hurlburt Field, Florida, from 13 November 1979 to lirected his 28 April 1980. During this period, Lieutenant Colonel squadron's training, preparation and participation in missions directed by the Joint Chiefs of Staff. His superior leadership, sound judgment and exemplary professional competence under adverse conditions were instrumental factors in the resolution of many complex problems, and in the development of unique tactics, new procedures and special modifications crucial to the conduct of these missions. The singularly distinctive accomplishments of reflect great credit upon himself, the United States Lieutenant Colonel Air Force, the Joint Chiefs of Staff and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

10 JUN 1331

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Lieutenant Colonel Edward R. Seiffert, United States Marine Corps,

Joint Task Force 1-79.

9 December 1979 to 27 April 1980.

Not applicable.

f. Office of the Chief of Naval Operations, (OP506EI), Washington, DC 20350.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein. A STATE OF THE PROPERTY OF THE

h. Previous US decorations: Meritorious Service Hedal, Air Medal (with numerals 41), and the Navy Commendation Medal (with one star).

(8) Lieutenant Colonel Edward R. Saiffert, United States Marine Corps, distinguished himself by superior meritorious schievement from 9 Devember 1979 to 27 April 1980 while serving as the Helicopter Force Commander assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

n \_ n jugagggaggaggaggagan , (8) During this period, Lieutenant Colonel Seiffers, as the Helicoptor Force Commander, demonstrated truly outstanding leadership and aviation expertise in the establishment, training and ultimately employment of a unique helicopter force. The mission profile dictated the development, integration and application of totally new techniques in low-level, longrange night flying techniques. The mission difficulty was further com-

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW

\_ IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6







pounded by the extremely stringent operational security requirements and the very short period of time allotted for the achievement of force capability.

b. (8) In order to fulfill the mission generated taskings, Lieutenant Colonel Seiffert applied his intimate knowledge of both the II-53 helicopter and the helicopter community in the final selection and training of the joint service crews. Realizing that totally realistic training was a prerequisite to mission success, he outlined an in-depth training program which incorporated a variety of techniques, many of which had been accomplished individually but not collectively. He established a methodical training program based on the development of individual skills which led' to crew and force confidence. New techniques were developed in low-level night flying, long-range night navigation, tactical refueling operations, blacked out landings and ground control techniques.

c. (5) Throughout the preparation period, intelligence inputs were constantly changing which required continuous modifications to the helicopter mission and the flight profile. Through Lieutenant Colonel Seiffert's flexible leadership, he was able to incorporate the required modifications into the training program while still maintaining the confidence and positive morale within the helicopter force. Lieutenant Colonel Seiffert demonstrated his abilities and confidence in the helicopter and mission by flying the lead aircraft in all training phases, as well as the flight from the USS Nimitz to Desert One.

d. (8) The new helicopter techniques that were developed and tested under totally realistic and demanding conditions have opened a new era of helicopter operations and have filled a long standing void in tactical employment capability. Lieutenant Colonel Seiffert's helicopter expertise and remarkable leadership weighed heavily on this achievement.

3. (U) By his exemplary performance of duty, Lieutenant Colonel Seiffert has reflected great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGUA-

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

Approvad

(Disapproved)

Signature 3

15 2 4 81 Date

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-CONFIDENTIAL

CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

EDWARD R. SEIFFERT.

Lieutenant Colonel Edward R. Seiffert, United States Marine Corps, distinguished himself by superior meritorious achievement from 9 December 1979 to 27 April 1980, while serving as the Helicopter Force Commander assigned to a highly selected joint service staff responsible for developing and executing a sensitive military operation of high national concern. He demonstrated truly outstanding leadership and aviation expertise in the establishment, training and ultimately, employment of this unique helicopter force. Lieutedant Colonel Seiffert was instrumental in developing an in-depth realistic training program, incorporating a variety of new techniques, to fulfill the extremely demanding mission requirements. Through his flexible leadership, he was able to remain abreast of the constantly changing mission requirements, incorporate modifications into the training program while still maintaining confidence and positive morale within the helicopter force. Lieutenant Colonel Seiffert' efforts produced direct results in the task force as well as opening a new era of helicopter employment capabilities. Lieutenant Colonel Seiffert's distinctive accomplishments reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

10 JUN 1951

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

Major

United States Army,

Sunter Army Airfield, GA 31409.

4 November 1979 to 24 April 1980.

Desired Date of Presentation: ASAP.

(U) No other recommendations for awards to this individual are pending, and no previous award has been made for the achivements described

Lenger )

herein.

(U) Previous personal decorations:

distinguished himself by exceptionally meritorious service from 14 November 1979 to 15 December 1980 hile a member of the Joint Task Force assigned the mission of rescuing American citizens held in Iran.

Grange was responsible for the primary security of the and the secondary airfield required for in-route operations. As a member of the initial Ranger planning cell, Major was required to collate the vast intelligence input and planning data into a coherent concept that could be executed by a duress and time sensitivity manufacture

As Commander,

force under conditions of extreme Hesigned a unique airfield seizure plan and concomitant command/control techniques that served as the

foundation for all future operations of that nature. His doctrine and



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IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3 5200.1R, PARA 2-301c5&6 REASON:

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techniques are now accepted as the standard for all future operations and are now in use by other similar organizations. Additionally, Major personally devised several night blackout techniques for wehicles and personnel that materially contributed to the success of the These methods have also been incorporated into standard doctrine and technology for counterterrorism forces.

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b. Major was tasked with the complex responsibility of devising a fail-safe personnel accountability technique at the This problem involved several services, forces and the nostages themselves. Major invented several unique methods, examined them in training and finally adapted a solution that worked without fail in numerous tests. This method is now adopted as a standard practice by all US counterterrorist forces. In addition, Major developed the cross-loading system with the Air Force that provided a high degree of assurance that necessary security and key personnel assets would be at the proper place regardless of problems enroute.

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required to lead and train his troops in the plans that he devised.
Handicapped by OPSEC requirements, Major was still able to devise a highly imaginative training program that permitted him to develop a highly efficient force in specialized tasks without revealing to his Company or the rest of the Battalion the true purpose of the training.

3. (U) Major great enthusiasm, high degree of professionalism and will to succeed reflects great credit upon himself, the United States Army, and the Joint Chiefs of Staff.

JAMES B. VAUGHT (Major General, US

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date



TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

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Exceptionally meritorious achievement during the period 4 November 1979

to 24 April 1980 while a member of the Joint Task Force responsible for
the recovery of American hostages held in Iran. Major

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Maccomplished as both a planner and commander is
now incorporated as Army special operations doctrine. Major

Major

Meritorious achievements reflect great credit upon himself, the United States

Army, and the Joint Chiefs of Staff.





#### THE JOINT CHIEFS OF STAFF

**MEMORANDUM** 

Date 16 July 81

Subject: Awards Update

1. All recommendations for awards submitted by MG Vaught to the Board, were either endorsed or approved:

- All 10 DSSMs were endorsed by the OPSDEPs and the CJCS, and submitted to SECDEF for approval.
- 49 DMSMs/JSCMs were approved by VDJS and are being prepared for presentation.
- 2. Humanitarian Service Award (HSM):
  - MG Dyke has requested ASD(MR&L) to extend the criteria for HSM to cover all JTF personnel who were forward deployed on 24-25 Apr 80.
  - This is in addition to those who crossed the Iran air space and were approved previously.

3. Awards for COL and MAJ 'LNO) were approved and presented by CINCEUR.

S.D. OLYNYK

Declassificiolog: DDO, NMCC 12 May 92

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Personnel Involved Hostage Rescue Att	tempt (U)	x	х	, , <b>,</b>	· · · · · ·		
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to selected person These recommendati Commander, Joint 1	elines for Awards*, inel involved in the ions were submitted Task Force 1-79 (COI	e Iran hos to the Bo MJTF 1-79,	stage res eard by t MG Vaug	the former	pt.		
2. A total of 59 award recommendations were submitted to the Board as follows: DSSM-10; DMSM-36; and JSCM-13.							
The DSSMs require approval by the Secretary of Defense.							
3. The Board has a	ecommended approva	l of all t	en recom	mendation	s for D	SSM	
	norandum, SECDEF wil	ll be rem	ested to	approve	7. A. A.		
commendations for	or DSSM.	rr be requ	100000	. upplotte	* ************************************		
Recommend signature of attached memorandum.							
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SecARB DATE OF PREPARATION
15 July 1981 CLASSIFICATION TIME LETTER

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# CONFIDENTIAL

TO: MG Dyke

Subject: DSSMS: Approval & Processing

- 1. Normally, all recommendations for DSSM awards go to OSD Military Personnel Division.
- Chief, Mil Pers Div, (COL R.T. Lambert) submits them to OSD Awards
- All DSSM awards (except for General **O**ff) are approved by the Special Asst to SECDEF, Mr. John H. Rixie.
- After approval, OSD Mil Pers Div prepares the awards for presentation (citation, medal, etc) and returns them to originating agency for presentation.
- 2. Based on my discussion with COL Lambert, he indicated that we have the option of -

Submitting DSSM recommendations directly to Spec Asst to SECDEF.

- -- He may approve them outright or board them first.
- Submit them to COL Lambert who will -
  - -- Board the recommendations
  - -- Submit to Spec Asst for approval
  - -- Prepare approved awards (citation, medals, etc) for presentation.
  - -- Return approved awards to JCS for presentation.
- 3. COL Lambert recommended that the awards be submitted to him first.
  - -- He will insure expeditious approval and processing. Estimate Time: One week for approval; 2 additional weeks for processing.

COL R.T. Lambert
Chief, Military Personnel Div
3 B 347, X 7 127

Hechsofy by:

DDO NACC

12 May 9

12

## OJCS SUMMARY SHEET

TO:	CLASSIFICATION	FOR USE BY	Y ORIGINATIN	G DIRECTORA	ATE		
DJS		DISM NO.		ODJS SUSPENSE DATE			
JJS		DJSM DATE		<del></del>		A CANAL STATE	
SUBJECT:  **Recommendations for Awards to  Personnel Involved in the Iran  **Hostage Rescue Attempt (U)		ACTION					
		APPROVAL	SIGNATURE	INFORMATION	01	HER. THE	
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#### REMARKS . ...

- 1. On 2 July 1981, a special Awards Review Board, established under the JCS Approved Guidelines for Awards\*, reviewed recommendations for awards to selected personnel involved in the Iran hostage rescue attempt. These recommendations were submitted to the Board by the former Commander Joint Task Force 1-79 (COMJTF 1-79, MG Vaught).
- 2. A total of 59 award recommendations were submitted to the Board as follows: DSSM-10; DMSM-36; and JSCM-13.
- 3. The Board has recommended approval of all award recommendations submitted by COMJTF 1-79.
- Recommendations for DSSM will be submitted under separate coverate CJCS for endorsement and referral to the SECDEF for approval
  - Recommendations for DMSM and JSCM are submitted to DJS for approval (Tab A)
  - 4. By attached memorandums:
- FCOMUTE 1-79 will be informed of DJS endorsement of the Board action (Enclosure A);
  - DAS, OJCS, will be requested to process approved awards (Enclosure
- Sarecommend approval and signature of attached memorandums.

Reference: "Guidelines for Awards to Hostage Rescue Personnel"

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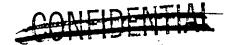


## ENCLOSURE LIST OF APPROVED AWARDS

The following is a list of approved awards to recognize individuals who participated in the Iran hostage rescue attempt:

	<u>NAME</u>	RANK	SERVICE	RECOMMENDED AWARD
		JTF Staff		
		LTC	USA	DMSM
		LTC	USA	DMSM
		LTC	USĂ	DMSM
		MAJ	USA	DMSM
<b>/</b>		CPT	USA	DMSM
		CAPT	USN.	DMSM
		YNC	USN	DMSM
(,		COL	USAF	DMSM
1	• /	LTC	USAF	DMSM
		COL	USA	JSCM
	OLYNYK, S. D.	LTC	USA	JSCM
	WILLIAMSON, C. A.	LTC	USA	JSCM
ingrammers ingrammers inggreen	and the same of th	LTC	USMC	JSCM

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Enclosure

# COMPLETE

		CERVICE	RECOMMENDED AWARD
. NAME	RANK	SERVICE	BARRD
(	Liaison Personnel		,
	COL	USA	DMSM
	COL	USA	DMSM
	LTC	USA	DMSM
	MAJ	USA	DMSM
	CDR	USN	DMSM
	COL	USAF	DMSM
	COL	USAF	DMSM
	CPT	USAF	DMSM
2 1		USAF	DMSM
	CWO-3	USA	JSCM
	MSGT	USAF	JSCM
	C-130 Pessonnel		
	LTC	USAF	DMSM
	'. Maj	USAF	DMSM
	2/LT	USAF	DMSM
	MSGT	USAF	DMSM
	MSGT	USAF	DMSM
	SMSGT	USAF	JSCM
	SMSGT	USAF	JSCM
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		T-FL.	·

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SEG	RET

RANK SERVICE

RECOMMENDED AWARD

DMSM

DMSM

Helicopter Personnel

PITMAN, C. H.

NAME

COL USMC USMC

CPT USMC DMSM

CWO USMC JSCM

PO2 USN JSCM
SGT USMC JSCM

LCPL USMC JSCM

JCSE Personnel

MAJ USA DMSM
SSGT USA DMSM
CPT USAF DMSM

MSGT USAF DMSM

MSGT USAF DMSM
SSGT USAF DMSM

SSGT USAF JSCM

Rangers

MAJ USA DMSM

MAJ USA DMSM
CPT USA DMSM

CPT USA DMSM

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CONFIDENTIAL









DJSM 1211-81 26 June 1981

THE JOINT STAFF

MEMORANDUM FOR: Colonel (P) P. M. Dawkins, US

Rear Admiral A. S. Moreau, Jr., USN Brigadier General P. M. Smith, USAF Major General B. E. Trainor, USMC

Subject: Awards to Hostage Rescue Personnel

1. Reference our discussion during the meeting of the special Awards Review Board on 25 June 1981, attached are three lists of approved awards for actions related to the release of US hostages:

a. Approved Awards to Hostage Rescue personnel (TAB A): These awards included classified awards, posthumous awards, and awards presented to personnel aiding burned victims at Desert ONE. The recipients of these awards were members of the JTF 1-79, and their actions, for which recognized, were directly related to the hostage rescue attempt.

b. Approved Awards to "Operations Planning Group (Iran)" (TAB B): Members of this group participated in the development of a variety of punitive and other measures related indirectly to the hostage situation. The recipients of these awards were NOT members of the JTF 1-79, and their actions, for which recognized, related only indirectly to the hostage rescue attempt. Some personnel did serve on one or more of the Operations Planning Group cells and with JTF 1-79.

c. Awards presented to US military personnel who served as escorts to six military members of the hostage group (TAB C).

Classification:

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EXTENDED BY: VDJS

REASON: 5200.18, Para 2





- 2. Also enclosed for your information (TAB D) is an Army information paper on awards approved for participants in other rescue operations (e.g., Song Tay Raid, Mayaguez Rescue Operation).
- 3. Major General Vaught, as JTF 1-79 Commander, has received 789 recommendations for awards. Of this number, he has, in accordance with the approved Guidelines on Awards, delegated authority to approve 230 recommendations. He has submitted to the Awards Review Board 59 recommendations, and 500 recommendations are being held in abeyance pending the resolution of the Humanitarian Service Award issue.
  - 4. This information is provided to you solely for the purpose of establishing a framework of award actions already taken which relate to the awards now being considered by the Awards Review Board.

CHARLES W. DYKE

Major General, USA

Vice Director, Joint Staff

Attachments a/s



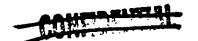
#### TAB A

## APPROVED AWARDS TO HOSTAGE RESCUE PERSONNEL

.\			AWARDED	REMARKS
	DEFENSE SUPERIOR SERVICE	MEDAL		
R	Col James Kyle	USAF	No Yes	Deserptione Commander
^ ~	And the second of the second of	USAF	ies .	Desert One
AC		USA	No	Classified Classified
1.1	The second of th	USA USAF	Yes Yes	Classified
	DEFENSE MERITORIOUS SERV	ICE MEDAL		
	Capt Richard Bakke	USAF	Yes /	Killed in Action
	Capt Harold Lewis	USAF	Yes	Killed in Action Killed in Action
	Capt Lynn McIntosh Capt Charles McMilan II	USAF USAF	Yes 🐓 Yes 🖊	Killed in Action
	TCat Jool Mayo	USAF	Yes	Killed in Action
	SSgt Dewey, Johnson	USMC	Yes	Killed in Action
	Sgt John D. Harvey	USMC	Yes Yes	Killed in Action Killed in Action
	Cpl George Holmes, Jr.	USMC	165	VIIIed III VOCTOR
	SOLDIER'S MEDAL	,		
Ţ		USA /	No	Aid to burn victims
A.G		USA/	No	Aid to burn victims
[7]				•
	AIRMAN'S MEDAL			•
		USAF	No	Aid to burn victims
$\Lambda$ .C		USAF	No	Aid to burn victims
410		USAF	No	Aid to burn victims Aid to burn victims
•		USAF	No	Wid to built Arcerma
•	<i>F</i> .**			

## HUMANITARIAN SERVICE MEDAL ...

Approved for award to certain selected individuals who participated in the attempted rescue of United States hostages held in Iran.



CLASSIFIED BY DIRECTOR, J-3 DECLASSIFY ON: 25 MARCH 1987



# APPROVED AWARDS TO "OPERATIONS PLANNING GROUP (IRAN)"

	APPROVED AWARDS TO OPERATIONS PLAT		
		RECOGNITION/*	AUTHORITY/
	ALLER ASSESSMENT ON	AWARD	SIGNATURE
	name/organization	1111112	
/			
•	AWARDS		_ = =
	Colone	DMSM	DJS
• *	001011-1	DMSM	DJS
	0020	DMSM	DJS
	The Care Care Care Care Care Care Care Car	DMSM	, DJS
	Transpant Colonel USA		
	Major	DMSM	DJS
	Lieutenant Colonei USAF	JSCM	DJS
<u> </u>	Dicastillar of the control of the co	JSCM	DJS
/ ` '		JSCM	DJS
<i>l</i> — 1	Majo		DJS
	Major	JSCM	
	Major USAF	JSCM	DJS
	AOC	JSCM	DJS
		JSCM	DJS
	.002002	JSCM	DJS
	Colonel		DJS
	TEDECHAIC COLORS	SAF JSCM	
•	Lieutenant Colonel USAF	JSCM	DJS
	Lieutenant Colonel USA	AF JSCM	DJS
	Lieutenant Colonel		DJS
	Dicaccidiie cononor	JSCM	DJS
	Diedecinant Colonel		DJS
	Major	JSCM	
	Captain	JSCM	? DJS
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/\	LETTERS		
77	USAF	LC	OJCS
		LC	ojcs
	det 4, 2762d LS(S)	LC	OJCS
	Hill Air Force Base '		ojcs
1	2nd MAW/MAG 14/VMA 224	LC	
	, HQ USAF/RDQ	LA	OJCS
4	NATC, Patuxent River	LA	· OJCS
		LA	OJCS
	HSL 31	LA	OJCS
	HSL 32		
	COMASWWINGPAC .	LA	OJCS
	COMATWINGPAC/VA-65	LA	OJCS
1	Captain JCMPO	ILC	OSD/OUSDRE
^		ILC	OSD/OUSDRE
	Mr. NSWC	•	OSD/OUSDRE
/	, NRL	ILC	
	Mr. NSWC	ILC	OSD/OUSDRE
	Mr. NSWC	ILC	OSD/OUSDRE
_	Mr. AFSC/ADTC	ILC	OSD/OUSDRE
		LC	OSD/OUSDRE
	Messrs. , NRL	LC	OSD/OUSDRE
	Messrs. NSWC		•
	Messrs. BR		OSD/OUSDRE
	FESA	LC	OSD/OUSDRE
	Naval Supply Systems Command	LC	OSD/OUSDRE
		ILA	OSD/OUSDRE
	• • • • • • • • • • • • • • • • • • • •	LA	OSD/OUSDRE
	RADM Lewis, NAVMAT	LA	OSD/OUSDRE
	DOE		
	RADM WALLOCKE, JCMPO	LA	OSD/OUSDRE





RECOGNITION/\* AUTHORITY/ SIGNATURE AWARD NAME/ORGANIZATION LETTERS Messrs. OSD/OUSDRE LA OSD/OUSDRE LA DIA OSD/OUSDRE LA Dugway Proving Ground

\* DMSM - Defense Meritorious Service Medal JSCM - Joint Service Commendation Medal

ILC - Individual Letter of Commendation

LC - Letter of Commendation (Unit, individuals cited)
ILA - Individual Letter of Appreciation
LA - Letter of Appreciation (Unit, individuals cited)





THE JOINT CHIEFS OF STAFF

THE JOINT STAFF

1

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award of the Defense Meritorious

Service Medal

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individuals be awarded the Defense Meritorious Service Medal for achievement as an exception to policy. These individuals augmented the Operations Planning Group (Iran), Organization of the Joint Chiefs of Staff.

a. Col USAR
Col SAR
LTC
LTC
Maj

HQ USAF/XOOT
HQ USAF/AFXOX
HQ USAF/AFXOX
HQ DARCOM
USAF

- b. Operations Planning Group, Organization of the Joint Chiefs of Staff.
- c. Staff Officers, Operations Planning Group (Iran).
- d. 5 December 1979 to 25 April 1980.
- e. No other recommendations for awards to these individuals are pending and no previous awards have been made for the service described here.
- distinguished themselves by outstanding meritorious achievement during the period 5 December 1979 to 25 April 1980, while serving as Staff Officers attached to the Operations Planning Group (Iran), Operations Directorate, Organization of the Joint Chiefs of Staff.
  - a. Dring his parts.

    the efforts of team of the complete weapons (at locations), and deployed three complete weapons systems within 70 days of initial tasking. This effort involved 28 government organizations and 8 contractors and was successfully accomplished only under the most stringent security arrangements.



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b. Col et al, were central to the success of this project. The demands were extraordinary. Security precautions isolated them from many experts usually available to support such efforts. All aspects of the project were exceptionally time sensitive.

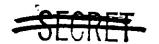
c. Their ability to integrate operational expertise and research and development talents was superb. Throughout the project, College et al, defined the thrust of key decision papers and responded to all queries in an authoritative manner. Their complete mastery of a myriad of technical and operational details was clearly evident and facilitated decisionmaking. Presentations to the Chairman, Joint Chiefs of Staff and other flag/general officers were consistently outstanding.

d. Through the efforts of Col et al, three weapons systems were conceived and deployed that might assist in the US reponse to the situation in Iran. Throughout this period of intense activity, they demonstrated selfless dedication and the highest professional standards. Under the pressure of time sensitive requirements and working with highly compartmented information, they rendered valuable assistance to the Organization of the Joint Chiefs of Staff for which the Defense Meritorious Service Medal is appropriate recognition.

3. By their exemplary performance of duty, Col et al, have reflected great credit upon themselves, their Services, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

Things. Shut en

Attachment Citation Approvide 1137110



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THE JOINT STAFF

THE JOINT CHIEFS OF STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award of the Joint Service

Commendation Medal

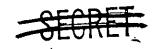
Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individuals be awarded the Joint Service Commendation Medal for achievement. This recommendation is submitted on individuals who, as requested by the Chairman, Joint Chiefs of Staff, augmented the Operations Planning Group (Iran), Organization of the Joint Chiefs of Staff?



- b. Operations Planning Group, Organization of the Joint Chiefs of Staff.
- c. USAF Joint Staff Operations Officer, Operations Planning Group (Iran).
- d. 5 November 1979 to 28 May 1980
- e. No other recommendations for awards to these individuals are pending and no previous awards have been made for the service described here.

ment from 5 November 1979 through 28 May 1980, while serving as Joint Operations Staff Officers attached to the Operations Directorate, Organization of the Joint Chiefs of Staff.



a. During the period Col et al, through conscientious and dedicated efforts contributed significantly to the overall effectiveness of the Operations Planning Group (Iran), participating tirelessly in the preparation of plans, operations orders, and briefings to the Joint Chiefs of Staff and the National Command Authorities. These actions required a wide range of detailed knowledge of their Air Force specialty, joint activities and sensitive special operations.

b. Throughout the performance of their duties and exercise of broad responsibilities these officers demonstrated an outstanding ability to respond rapidly and accurately, and to initiate actions that reflected mature and sound judgment. Under the pressure of timesensitive requirements and working with highly compartmented need-to-know planning information, Collect al, rendered invaluable and accurate assistance to the Joint Staff.

3. Collection et al, consistently demonstrated the highest caliber of professionalism, mature judgment, and devotion to duty. Through their efforts, detailed planning and complex operations were prepared in the attempt to respond to the capture of US hostages in Iran. Throughout this lengthy period of intense activity, they demonstrated selfless dedication to duty and professional competence which exemplify the highest standards.

4. By their exemplary performance of duty, Coleman et al, have reflected great credit upon themselves, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

Riving S. Shutler

Attachment Citation Aprilano 6/2)

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## OJCS SUMMARY SHEET



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Awards for Hostage F	lescue			x .	三 三 美

#### REMARKS

To provide information on the current status of awards processing for personnel involved in the Iran hostage rescue attempt

## 2. CURRENT STATUS.

- A special Awards Review Board, established by the JCS approved "Guidelines for Awards, "\* will convene on 23 June 1981 to consider recommendations for recognizing selected personnel (on exceptional basis).
- MG Vaught has informed former JTF 1-79 component commanders of the JCS approved "Guidelines for Awards" and solicited nominations for recognizing their personnel.
  - -- Responses have been received from all except the helicopter detachment commander.
- The approximate number of recommendations which will be submitted for consideration by the Board is currently estimated at 30.
- The award nominations requiring Board action are to be \* submitted to the Board by 10 June 1981.

## 198 E.

JCSM-118-81, 10 April 1981, "Guidelines for Awards to \* Hostage Rescue Personnel"

Coll me primes 1 ps COORDINATION/APPROVAL **ACTION OFFICER** EXTENSION NAME OFFICE NAME OFFICE EXTENSION S.D. Olynyk 55814 SOD LTC, USAR SOD, J3 J33 EXT 73455 J31 EXEC 58860 DATE OF PREPARATION

21 May 1981

- 3. It is anticipated this procedure will enable the Board to complete its action expeditiously while providing the award-approving authorities maximum necessary information on all recommendations.
- 4. The Secretary of the Board is: LTC S.D. Olynyk, USA, OJCS, Ext 73455/75279.

CHARLES W. DYKE

Major General, USA

Vice Director, Joint Staff

Attachment a/s

Reference:
\* JCSM-118-81, 10 April 1981, "Guidelines for Awards to
Hostage Rescue Personnel"

Copy to: MG Vaught c. (U) These guidelines supersede all previous guidelines issued on this subject except those under which awards have already been approved.

## 4. (U) Awards Review Board

- a. As special Awards Review Board (ARB) for this purpose only is established effective this date to consider recommendations for awards to recognize personnel involved in the Iran hostage rescue attempt.
- b. The membership of the ARB will consist of DEPOPSDEPs, representing each Service. The ARB will be chaired by the Vice Director, Joint Staff. In the absence of the primary member of the ARB, the respective Service will designate an alternate general/flag officer. The Vice Director, Joint Staff, will designate the Secretary of the Board.
- c. (U) The ARB will review all recommendations for awards within the purview of these guidelines; will act in advisory capacity to the Director, Joint Staff, on matters relating to the awards; and will be guided by decorations and award standards contained in respective DOD and JCS directives.

## 5. (U) Category of Personnel to be Recognized

- a. (U) The following two categories of personnel involved in the Iran hostage rescue attempt (24-25 April 1980) will be recognized for a Defense or Joint award (see para 6 below):
  - (1) (1) Those who entered the Iran air space or were in-country (see para 6b(1) below).
  - (2) (3) Those who were on Desert One (see para 6b(2) below).
- b. Personnel other than those included in the two categories above will be considered for a Defense/Joint award on an exceptional basis.
- c. (U) This does not preclude the respective Services from recognizing their members with appropriate Service awards for their contribution to the Iran hostage rescue mission and who otherwise do not qualify for DOD/Joint awards under these guidelines.
- d. 18) Personnel involved in follow-on planning and preparation for the Iran hostage rescue (after 25 April 1980) will be recognized by their respective Services as deemed appropriate in accordance with applicable Service regulations and directives on awards and decorations.

## 6. (U) Categories of Award

- a. (U) General. This guidance applies to Defense/Joint awards which have not yet been approved or approved but not presented.
- b. (U) The following categories of Defense/Joint awards will be appropriate to recognize personnel involved in the Iran hostage rescue attempt as defined in paragraph 5 above:
  - (1) Humanitarian Service Medal (HSM): Award to all individuals who penetrated the Iran air space or were in-country in April 1980 in support of hostage rescue attempt. The award has been approved by the SECDEF, but not yet presented. A list of nominees will be developed by the COMJTF 1-79 (see para 7 below).
  - (2) (U) Defense Meritorious Service Medal (DMSM) and Joint Service Commendation Medal (JCSM) (or their Service equivalents):
    - (a) Awards to deserving individuals who were at Desert One in support of the Iran hostage rescue attempt. Each individual case will be considered separately for any one of the above cited awards based on his performance and role in the hostage rescue mission.
    - (b) Personnel other than those at Desert One will be considered for the above cited awards on an exceptional basis.

## 7. (U) Procedures

- a. (U) Recommendations
  - (1) COMJTF 1-79 will make all recommendations for recognizing individuals for their service in support of the Iran hostage rescue attempt up to Desert One irrespective of the level of award and using the guidelines in paragraphs 5 and 6 above. This will include nominees for the already approved Humanitarian Service Award (HSM).
  - (2) (U) All recommendations will be submitted to respective Service OPSDEPs for screening to insure administrative accuracy of the recommendation and continued eligibility of the nominee.

## APPENL

## AWARDS GUIDELINES SUMMARY

<u>NO.</u>	AWARD	CATEGORY OF PERSONNEL	RECOMMENDING OFFICIAL	ACTION BY THE SERVICES	ACTION BY AWARDS REVIEW BOARD	AWARDING OFFICIAL	REMARKS
1	Humanitarian Service Medal (HSM)	All who penetrated Iran airspace or were in-country during April 1980.	COMJTF 1-79 to OPSDEPS	OPSDEPS to screen nominations and return to COMJTF for presentation.	NONE	SECDEF	Approved by SECDEF on 29 Jul 80
2.	Defense Meritorious Service Medal (DMSM)	a. Those present on DESERT ONE on 24 April 1980 (to be considered on individual basis)	a. COMUTE 1-79 to OPSDEPS	a. OPSDEPS to screen nomina- tions and submit to COMJTF 1-79 for approval	a. NONE	a. COMJTF 1-79	
		b. Other members of JTF 1-79 on an EXCEPTIONAL basis	b. COMUTE 1-79 thru OPSDEPS to ARB	b. OPSDEPS to screen nomina- tions and sub- mit to ARB	b. Review and recommend to DJS	b. DJS	
3.	Joint Service Commendation Medal (JSCM)	a. Those present on DESERT ONE on 24 April 1980 (to be considered on individual basis)	a. COMJTF 1-79 to OPSDEPS	a. OPSDEPS to screen nomina- tions and sub- mit to COMJTF 1-79 for approval	a. NONE	a. COMUTE 1-79	
		b. Other members of JTF 1-79 on an EXCEPTIONAL basis	b. COMJTF 1-79 thru OPSDEPS to ARB	a. OPSDEPS to screen nominations and submit to ARB	b. Review and recommend to DJS	b. DJS	

Abbreviations: ARB - Award Review Board; COMJTF - Commander, Joint Task Force; DJS - Director, Joint Staff; IAW - In accordance with

HADA May et 130

Instructions for Unit Personnel Officers

## RICEBOWL AWARDS

- 1. Enclosed are the formats for and guidelines for preparation of the RICE-BOWL awards. In sum, if a member of your unit was on the ground at Desert One or penetrated Iranian airspace, he is eligible for a joint award to the DMSM level. Other personnel, or higher joint awards, will be handled on an EXCEPTION basis and reviewed by an Awards Review Board.
- 2. If the recognition is within MG Vaught's authority to award, the recommending document should be addressed to Commanding General, Joint Task Force. If the Joint award is not within his authority, it should be addressed through MG Vaught to the Director, Joint Staff.
  - 3. No nominating action is required for the Humanitarian Service Medal. However, units are requested to submit a full name line roster of eligible personnel to DAMO-ODSO ASAP. This office will insure that credit is provided to the respective Service MILPO.
  - 4. All nominations will be classified SECRET. An unclassified citation will accompany the original submission.

#### SNOWBIRD

- 1. SNOWBIRD awards will be retained by each Service. No joint awards are authorized. However, all nominations for unilateral Service awards will be processed by this office.
- 2. Army and USAF have jointly agreed to process and award all submissions at Service level. MG Vaught, as JTF Commander, will have the authority to award Service awards up to and including the Meritorious Service Medal equivalent. For awards of a higher category, a special board will be convened in Washington. Each Service will review field nominations for accuracy and records check prior to MG Vaught's completing his review. In this manner, the JTF Commander can insure equity throughout his force.
- 3. Personnel who participated in both RICEBOWL and SNOWBIRD may be submitted for two separate awards not covering the same time frame.
- 4. Units making SNOWBIRD recommendations should forward their nominations in accordance with appropriate Service guidelines to this office. For awards within the MSM and below level, MG Vaught will be the approving authority. For higher level awards, MG Vaught will be the recommending authority.

5. It is suggested that the Commander of the next higher unit be provided an opportunity to review the Service submissions if deemed appropriate.

12 May 9

CLASSIFIED BY: DA, DCSOPS

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# CANFIDENTIAL-

DO YOU, LTC OLYNYK, SOLEMNLY SWEAR OR AFFIRM THAT YOU WILL FAITHFULLY, AND WITHOUT PREJUDICE OR FAVOR, PERFORM THE DUTIES IMPOSED UPON YOU AS SECRETARY OF THE AWARDS REVIEW BOARD, AND THAT YOU WILL NOT DIVULGE THE INFORMATION CONSIDERED BY THIS BOARD, THE BOARD PROCEEDINGS OR RECOMMENDATIONS MADE BY THE BOARD, EXCEPT TO PROPER AUTHORITY?

REPLY: I DO.

D<del>B-GBNUDDy-PBBNSD</del>

DO YOU, MG DYKE, ADM MOREAU, BG SMITH, MG TRAINOR, AND COL DAWKINS, SOLEMNLY SWEAR OR AFFIRM THAT YOU WILL FAITHFULLY, AND WITHOUT PREJUDICE OR FAVOR, PERFORM THE DUTIES IMPOSED UPON YOU AS MEMBERS OF THE AWARDS REVIEW BOARD, AND THAT YOU WILL NOT DIVULGE THE INFORMATION CONSIDERED BY THIS BOARD, THE BOARD PROCEEDINGS OR RECOMMENDATIONS MADE BY THE BOARD, EXCEPT TO PROPER AUTHORITY.?

REPLY: I DO.

· :-

BE SEATED, PLEASE

# CONTINUENTAL / 1-199

3. The Joint Staff point of contact for awards to personnel who participated in the hostage rescue attempt is: LTC S. D. Olynyk, USA, Ext 73455/75279.

4. A report will be provided to you upon completion of the panel action.

CHARLES W. DYKE

Major General, USA

Vice Director, Joint Staff

Copy to: MG Vaught

Reference:

\* JCSM-118-81, 10 April 1981, "Guidelines for Awards to Hostage Rescue Personnel"

# OJCS SUMMARY SHEET

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## REMARKS

3

- 1. Reference verbal request by the Vice Director, Joint Staff, of 22 April 1981 for a status report on the awards action.
- 2. By attached memorandum, the OPSDEPS will be provided with an interim report on the status of administering the awards for selected individuals involved in the Iran hostage rescue attempt.
- 3. Recommend approval and signature.

ACTION OFFICER		COORDINATION/APPROVAL						
N/	OFFICE .	NAME & DATE	EXTENSION	OFFICE	NAME & DATE	EXTENSION		
S. D. OLYNYK	SOD	turns.	55814					
SOD, J-3	MILSEC	000	57532					
Ext 73455	J-33 EXEC	steam te	72608					
(N.	J-31	Xher-	56243					
DATE OF PREPARATION	CLASSIFICA							
23 Apr 81		FIRMTILL						

JCS FORM

PRINTING ENERGY OF THIS FORM ARE OBSOLETE



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(136)

14 April 1981

#### MEMORANDUM FOR RECORD

Subject: Confirmation of the Appointment of the Commander, Joint Task Force 1-79

Pursuant to verbal orders of 12 November 1979, the appointment of Major General James B. Vaught, USA, 449-64-3161, as the Commander, Joint Task Force 1-79, for the period from 12 November 1979 through 21 December 1980 is confirmed.

DAVID C. JONES, General, USAF Chairman, Joint Chiefs of Staff

DISTRIBUTION:

Chief of Staff, US Army Chief of Naval Operations Chief of Staff, US Air Force Commandant of the Marine Corps

Classified Byt COCS

Declassified ON: 6 April 1987

Declimped by.

DDO, NMCE

12 May 9



## **OJCS SUMMARY SHEET**

TO:	CLASSIFICATION	FOR USE BY ORIGINATING DIRECTORTATE				
CJCS ·	SECRET					
THRU:		DJSM NO. ODJS SUSPENSE DATE				
DJS		DJSM DATE				
SUBJECT:		ACTION				
Confirmation	of Designation	APPROVAL	SIGNATURE	INFORMATION	OTHER	
of COMJTF 1-	of Designation 79 (U)	x	Х			

#### REMARKS

da.

u

- 1. (2) On 12 November 1979, the JTF 1-79 was established to plan the rescue of US hostages in Iran and MG Vaught, USA, was designated by verbal orders as the JTF commander.
  - 2. (2) For reasons of operational security, written confirmation of the designation was not issued during the period of US hostage captivity in Iran.
  - (U)
    3. (2) Now that the hostages have been released, it is considered appropriate to obtain a written confirmation of the designation of COMJTF 1-79. This will:
    - Facilitate the completion of remaining administrative and personnel actions related to the Iran hostage rescue attempt.
    - Document the appointment of COMJTF 1-79 for military historical purposes.
  - 4. (U) Recommend approval and signature of attached memorandum for record.

PACHASSIFIED BY: DIRECTOR, 5-2,

				·		· · · · · · · · · · · · · · · · · · ·			
ACTION OFFICER	COORDINATION/APPROVAL								
l . ₩	OFFICE	A NAME & DATE	EXTENSION	OFFICE	NAME & DATE	EXTENSION			
S.D. Olynyk	SOD	Stearns	55814	USA	COL Noolley	72014			
SOD, J-3	MilSec	Aroni Home	545.32	USM	Capt Randall	55687			
EXT 73455	J-33 Exec	Swall	78863	USAF	COL Boyd	75424			
	J-31	Jeluson	56243	USMC	LTC Van Riper	44221·			
DATE OF PREPARATION 23 March 1981	CLASSIF								

## **OJCS SUMMARY SHEET**

TO:	CLASSIFICATION	FOR USE BY ORIGINATING DIRECTORTATE					
CJCS	CECDET	<b>134</b> 6	77 '81	07 APR	₹ 1991		
IRU:		DJSM NO.		ODJS SUSP	ENSE DATE		
DJS		STAD M2LD					
SUBJECT:		ACTION					
	of Designation	APPROVAL	SIGNATURE	INFORMATION	OTHER		
of COMJTF 1-	of Designation 79 (♥)	х	x.				

#### REMARKS

- 1. On 12 November 1979, the JTF 1-79 was established to plan the rescue of US hostages in Iran and MG Vaught, USA, was designated by verbal orders as the JTF commander.
- 2. (8) For reasons of operational security, written confirmation of the designation was not issued during the period of US hostage captivity in Iran.
- 3. (0)
  Now that the hostages have been released, it is constilled appropriate to obtain a written confirmation of the designation of COMJTF 1-79. This will:
  - Facilitate the completion of remaining administrative and personnel actions related to the Iran hostage rescue attempt.
  - Document the appointment of COMJTF 1-79 for military historical purposes.
- 4. (U) Recommend approval and signature of attached memorandum for record.

DECLASSIFY: 24 MARCH 87

ACTION OFFICER		COORDINATION/APPROVAL					
	OFFICE	NAME & DATE	EXTENSION	OFFICE	NAME & DATE	EXTENSION	
S.D. Olynyk/jed LTC; USA SOD, J-3	J-3	Sort	73782	ARMY	COL Wooley	72014	
EXT 73455			5-	NAVY	Capt Randall	.5568 <b>7</b>	
				USAF	COL Boyd	75424	
ş ··			٥	USMC	-LTC Van Riper	44221	
TUATE OF PREPARATION 24 March 1981	CLASSIF				:		

c. (U) These guidelines supersede all previous guidelines issued on this subject except those under which awards have already been approved.

## 4. (U) Awards Review Board

- a. (ARB) for this purpose only is established effective this date to consider recommendations for awards to recognize personnel involved in the Iran hostage rescue attempt.
- b. (0)
  b. (1) The membership of the ARB will consist of DEPOPSDEPs, representing each Service. The ARB will be chaired by the Vice Director, Joint Staff. In the absence of the primary member of the ARB, the respective Service will designate an alternate general/flag officer. The Vice Director, Joint Staff, will designate the Secretary of the Board.
- c. (U) The ARB will review all recommendations for awards within the purview of these guidelines; will act in advisory capacity to the Director, Joint Staff, on matters relating to the awards; and will be guided by decorations and award standards contained in respective DOD and JCS directives.

## 5. (U) Category of Personnel to be Recognized

- a. (U) The following two categories of personnel involved in the Iran hostage rescue attempt (24-25 April 1980) will be recognized for a Defense or Joint award (see para 6 below):
  - (1) Those who entered the Iran air space or were in-country (see para 6b(1) below).
  - (2) Those who were on Desert One (see para 6b(2) below).
- b. 18) Personnel other than those included in the two categories above will be considered for a Defense/Joint award on an exceptional basis.
- c. (U) This does not preclude the respective Services from recognizing their members with appropriate Service awards for their contribution to the Iran hostage rescue mission and who otherwise do not qualify for DOD/Joint awards under these guidelines.
- d. (8) Personnel involved in follow-on planning and preparation for the Iran hostage rescue (after 25 April 1980) will be recognized by their respective Services as deemed appropriate in accordance with applicable Service regulations and directives on awards and decorations.

## 6. (U) Categories of Award

- a. (U) General. This guidance applies to Defense/Joint awards which have not yet been approved or approved but not presented.
- b. (U) The following categories of Defense/Joint awards will be appropriate to recognize personnel involved in the Iran hostage rescue attempt as defined in paragraph 5 above:
  - (1) Humanitarian Service Medal (HSM): Award to all individuals who penetrated the Iran air space or were in-country in April 1980 in support of hostage rescue attempt. The award has been approved by the SECDEF, but not yet presented. A list of nominees will be developed by the COMJTF 1-79 (see para 7 below).
  - (2) (U) Defense Meritorious Service Medal (DMSM) and Joint Service Commendation Medal (JCSM) (or their Service equivalents):
    - (a) Awards to deserving individuals who were at Desert One in support of the Iran hostage rescue attempt. Each individual case will be considered separately for any one of the above cited awards based on his performance and role in the hostage rescue mission.
    - (b) Personnel other than those at Desert One will be considered for the above cited awards on an exceptional basis.

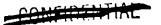
## 7. (U) Procedures

- a. (U) Recommendations
  - (1) COMJTF 1-79 will make all recommendations for recognizing individuals for their service in support of the Iran hostage rescue attempt up to Desert One irrespective of the level of award and using the guidelines in paragraphs 5 and 6 above. This will include nominees for the already approved Humanitarian Service Award (HSM).
  - (2) (U) All recommendations will be submitted to respective Service OPSDEPs for screening to insure administrative accuracy of the recommendation and continued eligibility of the nominee.

## AWARDS GUIDELINES SUMMARY

NO.	AWARD	CATEGORY OF PERSONNEL	RECOMMENDING OFFICIAL	ACTION BY THE SERVICES	ACTION BY AWARDS REVIEW BOARD	AWARDING OFFICIAL	REMARKS
1.	Humanitarian Service Medal (HSM)	All who penetrated Iran airspace or were in-country during April 1980.	COMUTE 1-79 to OPSDEPS	OPSDEPS to screen nominations and return to COMJTF for presentation.	NONE	SECDEF	Approved by SECDEF on 29 Jul 80
2.	Defense Meritorious Service Medal (DMSM)	a. Those present on DESERT ONE on 24 April 1980 (to be considered on individual basis)	a. COMJTF 1-79 to OPSDEPS	a. OPSDEPS to screen nomina- tions and submit to COMJTF 1-79 for approval	a. NONE	a. COMJTF 1-79	
		b. Other members of JTF 1-79 on an EXCEPTIONAL basis	b. COMUTE 1-79 thru OPSDEPS to ARB	b. OPSDEPS to screen nomina- tions and sub- mit to ARB	b. Review and recommend to DJS	b. DJS	
3.	Joint Service Commendation Medal (JSCM)	a. Those present on DESERT ONE on 24 April 1980 (to be considered on individual basis)	a. COMJTF 1-79 to OPSDEPS	a. OPSDEPS to screen nomina- tions and sub- mit to COMJTF 1-79 for approval	a. NONE	a. COMJTF 1-79	9
		b. Other members of JTF 1-79 on an EXCEPTIONAL basis	b. COMJTF 1-79 thru OPSDEPS to ARB	a. OPSDEPS to screen nomina- tions and sub- mit to ARB	b. Review and recommend to DJS	b. DJS	

Abbreviations: ARB - Award Review Board; COMJTF - Commander, Joint Task Force; DJS - Director, Joint Staff; IAW - In accordance with



f. 25 Mar 81: By memorandum to OPSDEPs\*\*\*, LTG Gast forwarded revised guidelines, reflecting guidance received from OPSDEPs in executive session on 18 March 1981. The memorandum with enclosures was forwarded by J-3 MILSEC through joint distribution channels.

S. D. OLYNYK LTC, USAR X73455

#### References:

\* J3M-447-81, 6 March 1981, "Guidelines for Awards to Hostage Rescue Personnel (U)"

\*\* J3M-512-81, 17 March 1981, "Guidelines for Awards to Hostage Rescue Personnel (U)"

\*\*\* J3M-579-81, 25 March 1981, "Guidelines for Awards to Hostage Rescue Personnel (U)"

Copy to: LTG Gast ' THE SONT CHIEFSOF STAFF

MEMORAPHUM

Date 25 March 1981

To: LTG Gast

Subject: Awards Guidelines to JTF Personnel

- 1. Attached is a revised text of the guidelines based on your conversation with LTG Otis. It provides for (blue marker) -
  - MG Vaught making all recommendations.
  - Screening by Service OPSDEPs of all nominations.
  - MG Vaught, by delegated authority, to approve DMSM and JSCM for personnel at Desert One only.
  - DJS, after Board review, to approve DMSMs and JSCMs to personnel NOT at Desert One on exceptional basis.
- 2. Attached (Tab 2) is also a 2d alternative, which is basically the same as above, except it would give MG Vaught approving authority for all awards (DMSM & JSCM), EXCEPT DMSM for personnel not at Desert 1 "on exceptional basis." The latter would be reviewed by the Board and approved by DJS.
- 3. Recommend approval of 2d alternative and signature of cover memo to OPSDEPs.

X73455/75279

LTC S. D. OLYNYK

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Declassified by: DDO NMCC 12 May 9 2

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# WORKING PAPER (Destroy when no longer needed)

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#### FACT SHEET

SUBJECT: Awards for Hostage Rescue Personnel (U)

### BACKGROUND

- 1. (U) JTF policy on awards to hostage rescue participants subsequent to the aborted attempt has been to defer all action pending the release of all hostages.
  - Exceptions were:
- a. (U) Posthumus awards presented to families of members killed in action.
  - b. Selected classified awards.
  - c. (U) Awards for aid to burn victims at Desert One.
- 2. (U) On 27 June 1980, the Director, Joint Staff, approved Defense/Joint awards to twenty individuals who augmented the Operations Planning Group (Iran) during December 79 April 80 in support of the Iran hostage rescue mission. This group was not an integral part of the JTF-79 planning staff.
- 3. (U) The Services have submitted to CDR JTF-79 a number of recommendations for awards, but these have been held in abeyance (USAF: 716 awards; other Services: unknown).
- 4. (U) On 29 July 1980, SECDEF approved award of the Humanitarian Service Medal (HSM) to certain selected individuals who participated in the hostage rescue mission.
  - Category of personnel was NOT defined.
- Provisional definition is provided in proposed JCS guidelines. (See para 5 below.)
  - 5. On 14 Feb 1980, CDR JTF requested the CJCS to:
- Obtain approval from SECDEF to expand the HSM award to include all JTF personnel deployed to support the hostage rescue attempt or those subsequently on follow-on operations.
  - -- Estimated number of participants: 750.

CLASSIFIED BY DIRECTOR, U-3 DECLASSIFY ON 16 MARCH 1987

CECRES.

Declinified by: DDB NMCC 12 may 92

#### OFKILL

- Approve the award of the Armed Forces Expeditionary Medal (AFEM) to JTF 1-79 personnel who penetrated the Iranian border and those forward deployed for planned penetration on Day Two.
- Obtain authority to award DMS and JCSM to JTF and JTD members at the discretion of the CDR JTF.

### CURRENT STATUS

- 6. (U) At the request of the Director, J-3, draft guidelines for awards to hostage rescue personnel were developed to be issued by the Director, Joint Staff.
- a. (U) The proposed guidelines provide policy guidance, establish an interim Awards Review Board, outline procedures for processing recommendations, and define categories of personnel to be recognized and types of awards deemed appropriate for recognition.
- b. (U) The guidelines were staffed with the Service points of contact and CDR JTF (MG Vaught).
- c. (U) On 6 March 1981, after incorporating some Service comments, the guidelines were submitted to OPSDEPS for review. (Summary of Service comments in Enclosure.)
- Director, J-3, proposed that the guidelines be discussed in Executive Session with the OPSDEPS.
- 7. (U) The proposed guidelines provide for three categories of personnel to be considered for recognition:
- a. Personnel who penetrated the Iran air space in support of hostage rescue mission would be awarded HSM.
- b. Personnel, who were on Desert One would be considered for either DMS or JCSM, as appropriate, on a case-by-case basis as determined by the Awards Review Board.
- c. Personnel other than those cited above on an exceptional basis.

Attachment a/s

Prepared by: S. D. Olynyk, LTC, USA, Special Operations Division Ext 73455 17 March 1981

DEL PART

## OJCS SUMMARY SHEET

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TO: CLASSIFICATION SSI		ORIGINATING	DIRECTORTATE	
ARU:	DJSM NO.		ODJS SUSPE	NSE DATE
	DJSM DATE	<del></del>		
PAIR ITA'	·		ACTION	
SUBJECT: 'Awards for Hostage Rescue Personnel	APPROVAL	SIGNATURE	INFORMATION	OTHER
	х	x		<u></u>

#### REMARKS

- 1. Following the Iran hostage rescue attempt, there have been a number of initiatives taken to provide a fitting recognition for individuals involved in the hostage rescue attempt. With the exception of the posthumous awards and selected classified awards, the JTF policy has been to defer all action until the hostages were returned home.
- 2. Since the release of the hostages, it is the desire of all concerned to address this matter again.
- 3. In order to insure uniformity and equity in application of award policy with respect to this special category of awards, the Director, Joint Staff, has requested that general policy guidelines be developed.

. The proposed guidelines provide policy guidance, establish an interim Awards Review Board, outline procedures for processing recommendations, and define categories of personnel to be recognized and types of awards deemed appropriate for recognition.

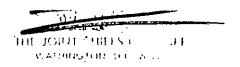
- 5. By attached memorandum, the Director, Joint Staff, will provide OPSDEPS with appropriate guidelines on recognizing participants in the hostage rescue attempt.
- 6. Recommend signature of the memorandum and approval of the quidelines.

Classified by.

Regraded Unstabilities when separated from Classified exclosure

ACTION OFFICER	COORDINATION/APPROVAL					
ACTION OFFICER	OFFICE	NAME	EXTENSION	OFFICE	NAME	EXTENSION
s.p. Olynyk/jeo	SOD	Steams	55814	USA	Informed	
LTC, USA SOD, J-3	MILSEC			USN	RADM Moreau	55620
EXT 73455	J-33	Budun	72656	USAF	Informed	
	EXEC			USMC	Informed	
DATE OF PREPARATION	J-31			/Je	classified by.	
25 Feb 81		1		<u> </u>	12 Drug 2	





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THE JOINT STAFF

1.4 FEP 1981

MEMORANDUM FOR THE CHAIRWAN OF THE JOINT CHIEFS OF STAFF

Subject: Joint Task Force 1-79 Awards (U)

## 1. Purpose:

- a. (a) To obtain approval to award the Armed Forces Expeditionary Medal (AFEM) to those JTF 1-79 personnel penetrating the Iranian border during activities relating to the hostage rescue attempt and to those personnel forward deployed for penetration on Day Two."
- b. (U) To obtain authority to award the Defense Meritorious Service Medal (DMSM) and the Joint Service Commendation Medal (JSCM) to those members of the JTF deserving of such recognition.

## 2.(U) (S) Discussion:

- a. (U) In consonance with OJCS policy for appropriate recognition of those individuals whose meritorious service and achievements are of such a magnitude that clearly place such individuals well above their associates in the performance of duty, the efforts of JTF 1-79 should be acknowledged. To that effect, guidelines have been developed and approved providing for the issuance of awards to include the AFFM, DMSM, and JSCM. Issuance of these awards will provide fitting recognition to the many members of the various Services who distinguished themselves during the long and difficult operations in pursuit of the rescue of the Americans held in Iran.
- b. The criteria of DOD Directive 1348.11, 31 Aug 76 (AFEM); 1348.14, 7 Feb 77 (JSCM); and 1348.26, 16 Feb 78 (DMSM) have been met. Applicable time period for the AFEM is 20 Mar 80 25 Apr 80.
- c. (8) Appropriate awards will be classified Secret to protect individuals/units involved and further similar operations.

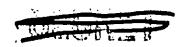
#### 3. (U) Recommendation:

a. (8) Approve the award of the Armed Forces Expeditionary Medal (AFEM) to those JTF 1-79 personnel penetrating the Iranian border during activities relating to the hostage rescue attempt and to those personnel forward deployed for penetration on Day Two.

B: (U) Delegate authority to the Commander, JTF, to award the Defense Meritorious Service Medal (DNSM) and the Joint Service Commendation Medal (JBCM) to those members of the JTF deserving of such recognition.

	Charles (RV)
Approved	JAMES B. VAUGE Major General
Disapproved	JTF Commander

CLASSIFIED BY: CDR. ATT DATE FOR (DECLASSIFICA OR (X) REVIEW 1S. 12 Feb 2001



#### JIF AWARD SUMMARY

- 1. JTF policy with regard to awards had been to defer all action until the hostages returned home. There have been some necessary exceptions to this (Attached summary):
  - Posthumous awards were presented to the families of those killed in action.
  - A few other awards were approved and awarded on a special case basis. (Our desires are to release all subsequent awards at the same time.)
- 2. Some recommendations were submitted for consideration in July, have been held in abeyance. Breakout is as follows:

#### United States Air Force

·1 SOW:	Defense Superior Service Medal Defense Meritorious Service Medal Joint Service Commendation Medal	7	3 137 286
-	Supporting 1SOW:	٠.	
• •	Defense Superior Service Medal Defense Meritorious Service Medal Joint Service Commendation Medal	L_	1 51 75
MAC			

Defense Superior Service Medal Defense Meritorious Service Medal

Joint Service Commendation Medal

United States Army

Defense Superior Service Medal	1
Defense Meritorious Service Medal	2
Joint Service Commendation Medal	7

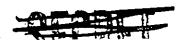
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(No submissions from the Navy/Marine Corps.)

- 3. Future action. Proposed guidelines, upon approval, will be provided to JTF component commanders for submission of additional award recommendations as necessary.
- 4. Timing. Finalization and issuance of JTF guidelines is expected by 20 Feb. Return paperwork could be reasonably expected within 30 days. All action on the matter could be concluded by 1 May.



JTF AWARDS APPROVED

Awarded

Remarks

## DEFENSE SUPERIOR SERVICE MEDAL

Col James Kyle

USAF Yes
USA No
USA Yes
USA Yes
USAF Yes

Descriptione Commander
Descriptione
Classified

## DEPENSE MERITORIOUS SERVICE MEDAT-

Capt Richard Bakke Capt Harold Lewis Capt Lynn McIntosh Capt Charles McMilan II		Yes Yes Yes/	Killed	in *	Action
TSgt Joel Mayo	USAF	Yes		**	#
SSgt Dewey Johnson	' USMC	Yes		-	•
Cpl George Holmes, Jr.	USMC	Yes		#	• .

## SOLDIER'S MEDAL

USA NO USA NO

Aid to burn victims

### AIRMAN'S MEDAL

A 6 USAF NO Aid to burn victims
USAF NO
USAF NO
USAF NO

## HUMANITARIAN SERVICE MEDAL

Approved for award to all JTF forces participating in Operation Ricebowl. Award has not been presented.



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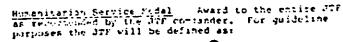


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## A. Athei Forces Excedit. Chery Hedal

- As and to all off personnel penetrating the Transaction.
   But in support of the hostage restuc attempt.
- Award to those BTF personnel forward deployed for principality on Day Two.



- 1) There personnel who deployed from COMUS or their overness home base in support of Ricebowl.
- These personnel the deployed from home base on post-Picehovi,
- 3) The JTF Staff.

## C. Joint Service Convendation Medal

- (A) 1) Award to those personnel not being recommended for the TMSM who penetrated Iranian airspace in the execution of Ricebowl.
  - Award to members of the JTF Staff as per the attached list.

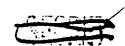
#### D. Defense Meritorious Service Redel

- 1) Award to JTF component commanders and above, Operations Officers and aircrew menture who penetrated Transan airspace in the execution of Operation Riccbowl.
  - Award to those component commanders forward deployed for penetration on Day Two.
  - 3) Award to rembers of the JTF Staff as per the attached list.

## r. Defense Superior Service Medal

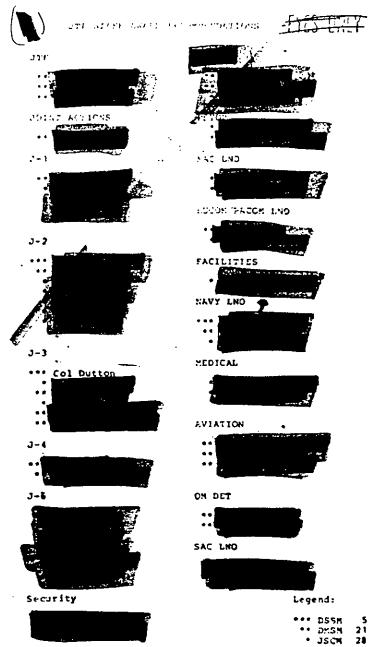
At the discretion of the JTF Commander, award to those combars of the JTF exhibiting superior seritorious service in a position of significant responsibility.

-CONFIDENTIAL-



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JUL 2 9 1980

MEMORANDUM FOR Assistant Secretary of the Army (MGRA)
Assistant Secretary of the Navy (MRAGL)
Assistant Secretary of the Air Force (MRAGI)

SUBJECT: Humanitarian Service Medal

The Secretary of Defense has approved award of the Humanitarian Service Hedal for certain select individuals who participated in the attempted rescue of United States hostages being held in Iran.

Inasmuch as the operation was under the direct control of the Joint Chiefs of Staff, the OJCS Military Personnel Branch will be in direct contact with the Military Services for appropriate administrative inclusion of the award approval in the records of affected personnel.

Dignet

N. Dean Tice Major General, USA Deputy Assistant Secretary

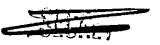
JCS/J-3 Spec Ops (Attn: Chief, Mil Pers Br, OJCS, Room 1A724 (Attn: Maj Johnson)

- CANTING WILL

SCHOOL SALL

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THE JOINT STAFF

23 May 1980

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Through the Chairman of the Joint Chiefs of Staff

Subject: Recommendation for Award of the Humanitarian Service Medal--Decision Memorandum

1. Purpose: To obtain approval for the award of the Humanitarian Service Medal (HSM) to all Joint Task Force Personnel who penetrated Iranian airspace on the night of 24-25 April 1980.

### 2. Discussion:

a. The JTF Commander recommends that the HSM be approved for all JTF personnel who were in Iran the night of 24-25 April 1980. This is in keeping with the President's stated humanitarian aspects of the operation.

b. The criteria of DOD Directive 1348.25, 23 June 1977 have been met:

Operation: Attempted rescue of U.S. hostages in Iran

Period: The night of 24-25 April 1980

Humanitarian Aspects: Support provided to the National Command Authorities to obtain the

release of American hostages from

Iranian control.

Unit Participating: Joint Task Force 1-79

Number of Participants: Estimated 200

Request for assistance: The President directed a human-

itarian mission to rescue

U.S. hostages in Iran

c. All awards will be classified Secret to protect the individuals, units involved and future operations.

3. Recommendation: That the attempted rescue of American hostages be approved as qualifying for the award of the Humanitarian Service Medal.

JAMES B. VAUGHTO Major General, USA

JTF Commander

Julissifut by DDO NMCC 12 May 92

BECLASSIFY ON: 22 HAY 1966

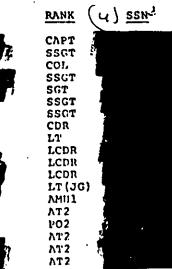
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### HELICOPTER DET PERSONNEL INVOLVED IN THE RESCUE EFFORT

		•		`: ·				F. 154
		HELIC	OPTER DET PERSONNEL INVO	LVED IN THE RES	CUE EFFORT	•		·
NAME	RANK	<u>ssn</u>	CURRENT DUTY STATION	FLEW MISSION	SERVICE	K\MIV	DATES IN INDIA	M OCCAN APEA
PITMAN, C. H.	COL		JCS (JTF/SOD)	YES	USMC		22-25 JAN	20-26 APR
SEIFFERT, E. R.	LTCOL		HONG	YES Yes	USMC			20-26 APR
	MVJ ,		IMX-1, MCDEC	YES	USMC USMC			20~26 AFP
PETTY, D. H.	MAJ		MAG26, N. RIVER MAG46, N. RIVER	YES	USMC	WIA		20-26 AFE 20-26 AFE
SCHAEFER, J. H.	MNJ NAJ		MANTS-1, YUMA	YES	USMC	WIN	29 MAR-G APR	20-26 ALB
BCHALLER, OT.	NAJ		MAG36, 18t MAW	YUS	USMC	NAN	29 10111-0 11111	20-26 APR
*	CAPT		MAG26, N. RIVER	YES	USMC			20-26 APR
	CAPT		MAG46, N. RIVER	YES	USMC			70-26 APR
***	CAPT		HNT-204, N. RIVER	YES	USNC			20-26 APR
	CAPT		MAG46, N. RIVER	YES	USNC			20-26 AFR
	CAPT		MANTS-1, YUMA	YES	USMC			20-26 AFR
			MAWTS-1, YUMA	YES	USMC			20-26 APP 1
	CAPT		WES-27, 2D MAW	NO	USMC			20-26 AFF
2	CNO2		MES-27, 2D FAM	YES	USMC			
	GYSGT		MAG46, N. RIVER	YES	USMC			20-26 APR
	GYSGT		HHT-204, H. RIVER	YES				20-26 AFR
الم أيم	GYSGT		MAG46, N. RIVER	YES	USHC	ş		20-26 APR
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	GYSGT		MAG16, TUSTIN	YES	USMC			20-26 AFR
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	SSGT		MAG16, TUSTIN	YES	USNC			20-26 APP
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2.8 MAY 1981

THE JOINT STAFF

MEMORANDUM FOR MAJOR GENERAL VAUGHT

Subject: Recommendations for Awards

- 1. On 17 April 1981, CDR 1SOW submitted to OJCS a recommendation for awards (JSCM) for 18 servicemen (attached).
  - Administratively, they were attached to RADM Fuller's special projects team in OPG, OJCS.
  - Physically, they operated in the field conducting tests on special weapons.
- 2. These recommendations were held in abeyance pending the approval of JCS Guidelines on Awards to personnel participating in the hostage rescue attempt.
  - The approved Guidelines do not specifically address RADM Fuller's team.
    - -- 20 members of that team, operating in OPG, received awards on 27 June 1980, and were processed through regular JCS Awards Board.
  - There is nothing in the approved Guidelines which would preclude consideration of the 18 nominations with other recommendations submitted to COMJTF 1-79.
- 3. The following are two alternative ways to consider these 18 recommendations:
  - a. Include the 18 names with other nominations and submit them to the special Awards Review Board "on exceptional basis" (Guidelines, para 5b).
  - b. Return nominations to DAS, OJCS to be processed through normal JCS awards procedures.
    - -- The latter would require prior coordination with LTG Gast and/or MG Dyke.
  - c. Refer nominations to respective Services for Service awards.

4. I will be glad to be of any assistance on this matter, if required.

COMPRESENTAL

STEPHEN D. OLYNYK

LTC, USA J-3, SOD

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## LIST OF AWARD RECOMMENDATIONS







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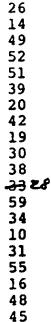


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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



1 3 MAY 1981

: 13#6 - 9

THE JOINT STAFF



MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Through:

Personnel Division, DAS

Subject:

Recommendation for Award

Reference:

DOD Directive 1348.24

1. Under the provisions of DOD Directive 1348-24, 2 July 1976, it is recommended that the following individual be awarded the Defense Superior Service Medal:

AG,

a. Colonel

United States Army,

Directorate.

b. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.

A5

c.

d. 15 August 1977 to 30 March 1981.

e. Individual was reassigned on 21 March 1981.

+G

Arlington Hall Station, Virginia 22212.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations: Silver Star, Legion of Merit, Bronze Star, Meritorious Service Medal, and the Army Commendation Medal.

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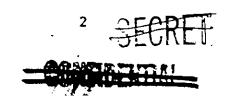
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**SUPPLIENT** 

## SERRE

United States Army, distinguished himself by Superior meritorious service from 15 August 1977 to 30 March 1981 while serving initially as a member of the Special Plans Branch and then as Chief, Unconventional Warfare Branch, Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.

- a. During this period, Colonel demonstrated continuing outstanding performance while serving at the highest military organizational level for special planning, unconventional warfare programs and special operations. His in-depth knowledge and experience in special operations and his broad understanding of the sensitivities of politico-military affairs as well as the intricacies of the interface between agencies and departments of the Executive Branch of government allowed him to direct sensitive actions of great import which have had profound impact on the national posture for conduct of special operations.
- b. Colonel as a senior special planner within the Organization of the Joint Chiefs of Staff, revitalized the special plans program within the Department of Defense and at the national level and thus enhanced a sensitive effort with major implications for national security. He proceeded with dedication and persistence to many quarters, building interest and proving the potential and worth of special plans programs until he succeeded in stimulating interest at the highest levels within the Department of Defense and ultimately within the interdepartmental forum. This led to unprecedented recognition of the value and opportunities for shoring up US security through special plans activities. His endeavors in this regard resulted in the ultimate formulation of a multi-agency structure and system for management of special planning operations which are functional today at the national level.
- c. Colonel had particular far-reaching impact on national and theater strategy, and preparedness to respond to any level of conflict through his masterful management of key portions of the Joint Planning System. As a principal war planner within the Special Operations Division, he had primary responsibility for processing of countless Joint Staff planning actions. Typical of these actions was his consistently outstanding performance as the primary manager of Annex K, Deception, Joint Strategic Capabilities Plan, through which he provided planning guidance and tasking to the unified and specified commands and the Services. He further excelled and provided pertinent guidance and revisions as the reviewer of JCS plans and all special planning portions of unified and specified command concept plans and operation plans.



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d. Colonel excelled as he personally directed key Joint Staff special planning efforts. He was the primary planner and supervisor for several extremely sensitive, compartmented plann ventures which are active and which have profound significance for the nation. Further, Colonel improved the status of special planning capabilities by initiating and continuing exercise excellent training vehicles for special planners of the Servithe unified and specified commands, and the Joint Staff.

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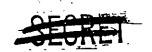
- e. Colonel contributed significantly to worldwide management of special plans in through his excellent management of a special plans focal point communication system for the Organizati of the Joint Chiefs of Staff. In this capacity, he insured that the unified and specified commands and the Services were available.
- Colonel served with distinction as he continued to be involved in the Joint planning System with emphasis on national and theater strategies and policies for the conduct of unconventional warfare for unconventional warfare matters and accordingly was involved with the successful processing of hundreds of joint staff actions. He was an outstanding organizer and manager who directed all actions and projects to fruition. Typical of the many actions which he handled masterfully were the annual publication of Annex E. Unconventional Warfare, Joint Strategic Capabilities Plan; publication of a draft publication for Survival, Evasion, Resistance, Escape for rapid deployment forces.

g. Colonel was a superb planner and had primary responsibility for the development of both operational concepts and plans for special operations. He also authored select portions of OJCS conspecial Operations Center and directed planning efforts for the the European Command.

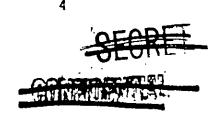
h. Colonel as

h. Colonel Unconventional Warfare Branch, excelled as the central manager for all focal point communication systems for the Organization of the Joint Chiefs of Staff. In this area of responsibility, he insured that accessible, responsive, commands and the Services were available both during daily operations and crises.

3 SECRET



- i. Colonel was an accomplished lecturer, briefer and instructor. He served as a primary briefer for special operations matters and actions and accordingly, frequently briefed concepts and plans to the Joint Chiefs of Staff, the Secretary of Defense and other key government figures. He presented highly professional lectures to planning groups and members of military courses of instruction. During the OJCS Special Operations Symposium at Fort Bragg, NC, he gave an extremely fine presentation on Special Operations Planning to 300 symposium attendees.
- yhile he supervised an OJCS study group in response to a Secretary of Defense directed study of "Special Operations Forces in Europe." During this endeavor, he excelled as he rapidly coordinated the efforts of representatives from EUCOM and the Services, developed a study plan, conducted a literature search, developed a milestone schedule, supervised study efforts and analysis, collated inputs and prepared a study briefing as well as a final written report. The study report accurately portrayed missions, roles, and capabilities of forces in the European environment and served as a basis for upgrading the special operations force structure in response to mission requirements.
- k. Colonel was selected, because of extensive special operations experience and his unique organizational and leadership talents, to develop the initial concepts and subsequently to serve of the Joint Task Force Headquarters for Iranian hostage rescue planning. He excelled in all facets of this assignment. He is an innovative, thorough planner who developed logical, executable plans and briefed them clearly and flawlessly to representatives of the highest levels of US Government. He is a toughminded, incisive, considerate leader who tenaciously sought mission accomplishment while concomitantly looking out for the interests and welfare of subordinates. He is adept at translating broad, general guidance into detailed, high-quality plans and did so frequently. He is an organizer, with few equals, who was able to weld an informally structured provisional group of personnel into a staff with formidable qualifications which produced consistently outstanding products. He is a skilled trainer who combined in-depth tactical expertise with charismatic leadership qualities and was able to evaluate, and improve unit capabilities. He evidenced repeatedly that he is calm, unruffled and capable of reasoned, logical decisions during the most challenging high-stress situations.





1. During the latter phase of Colonel assignment, he was tasked to quickly recruit, organize, field and train an ad hoc unit to execute a highly sensitive special operation in support of a national-level undertaking. Beginning with nothing more than a concept, he recruited a staff and operational personnel; acquired a secure training site; procured the required weapons, equipment and rations; and launched a demanding training program. Within 90 days of receiving his initial tasking, Colonel launched his first operation. Problems that would have completely stymied most officers were managed routinely by this innovative and imaginative officer.

and an outstanding member of the Joint Staff. He trained and guided subordinates and insured that they attained the highest levels of efficiency and productivity. He displayed a unique ability to direct and coordinate complex staff actions and to produce quality staff products to include key plans and important publications. His genuine professionalism, complete dedication to duty, and personal standards of excellence have resulted in extensive contributions to the Joint Staff mission which will have lasting significance to the nation.

3. The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

PHILIP C. GAST
Licutement General, USAF.
Director for Operations

Attachment Proposed Citation POWEIDENTIAL

CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

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United States Army, distinguished himself Colonel by superior meritorious service from August 1977 to March 1981, while serving as an action officer and as Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff. Colonel in the highest level Joint Staff positions for unconventional warfare operations and special operations. He successfully directed sensitive programs, joint special planning activities, publication actions, studies, and compartmented communications which had profound impact on the national posture for conduct of special planning and unconventional warfare activities. served with distinction as the Chief of Staff of the Joint Task Force Headquarters for Iranian hostage rescue planning during which time he developed logical, executable plans and improved special operations unit capabilities. He recruited, organized, and trained a unit for a national-level special operation. a brilliant staff officer, an innovative planner and an assertive leader who attained highest levels of efficiency and productivity which yielded extensive contributions to the Joint Staff mission and accordingly to the nation. Colonel distinctive accomplishments reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



WASHINGTON, D.C. 20301





THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

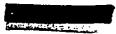
1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

(U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

Colonel Robert C. Dutton, United States Air Force,



Joint Task Force 1-79, OJCS.

- 19 November 1979 to 15 December 1980.
- HQUSAF/XOXJ, Pentagon.
- f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- g. Previous US decorations: DFC(2 olc), DMSM, AM(10 olc), MSM, AFCM(1.olc).
- 2. (8) Colonel Robert C. Dutton, United States Air Force, distinguished himself by exceptionally superior service as Special Assistant to the Commander and J3 during the period of 19 November 1979 to 15 December 1980, while assigned to the Joint Task Force responsible for the recovery of US hostages held in Iran.
  - (S) Initially assigned as Special Assistant to the Commander, Colonel Dutton provided exceptionally incisive and accurate analysis of Iranian conditions due to his personal knowledge of in-country conditions. Colonel Dutton provided a breadth of political information, personality insight and definitive military information that was of extraordinary value to task force planners.

(8) Colonel Dutton next assisted in the development of mission flight profiles for both fixed and rotary wing assets. Colonel Dutton developed

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10 JUNE 2001

EXTENDED BY: DIRECTOR, REASON 5200.1R, PARA 2-301c5&6

planning factors and profile parameters that greatly eased pilot procedures and insured a high degree of assurance that the force could navigate the course with minimal risk of detection. Additionally, Colonel Dutton personally designed and put together the pilot mission book that was a critical tool on the actual mission.

- (8) Participating in all training phases, Colonel Dutton provided exceptionally valuable advice and recommendations to the task force. Drawing upon his long experience in special operations, he was able to initiate several key adjustments to flight training and support that significantly enhanced task force readiness.
- During the actual rescue mission, Colonel Dutton, as Task Force J3, was responsible for the conduct of the Tactical Operations Center within the Pentagon. As such, he smoothly managed a large number of people, a myriad of communications equipment and an extraordinary diversity of tasks. During periods of exceptional stress and sensitivity, Colonel Dutton consistently remained calm and professional and was of immeasurable assistance to the many very senior officers and civilians present.
- e. (V) Upon task force recovery, Colonel Dutton designed the redeployment plan and the initial reconstitution training program. These were essential elements in the ability of the force to gain mission-ready status in a very short period of time.
  - f.(0)(8) Throughout the period of this recommendation, Colonel Dutton presented briefings of an exceptionally high standard. Colonel Dutton routinely presented briefings to the Chairman, Joint Chiefs of Staff, the Joint Chiefs, Operations Deputies and numerous civilians in positions of great responsibility. His briefings were always of the highest quality and significantly contributed toward the decision-making process.

Major General,

3. (U) Colonel Dutton's distinguished performance of duty throughout his service reflects great credit upon himself, the United States Air Force, the

Joint Chiefs of Staff, and the Department of Defense.

Attachment Citation

pirigiar, jaint Staff Astion:

(Approved)

(Disapproved)

Signature

Date

Commander, Joint Task Force 1-79

EGHEDENTIAL

CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

### ROBERT C. DUTTON

Colonel Robert C. Dutton, United States Air Force, distinguished himself
by exceptionally superior service during the period 17 November 1979 to

15 December 1980 as a key member of the staff of the Joint Task Force
charged with the responsibility for recovery of the US citizens held
in Iran. Colonel Dutton, serving as Special Assistant to the Commander
and then as Task Force J3, provided exceptionally valuable advice and
assistance to National Command Authorities and the Commander, Joint Task
Force 1-79. Colonel Dutton developed mission profile pilot books,
training techniques and other mission tools to both fixed and rotary wing
forces. His incisive knowledge of internal Iranian conditions was invaluable
in mission planning. As an extraordinarily talented briefer, Colonel Dutton's
presentations to senior leaders were key factors in the very sensitive
decision making required. Colonel Dutton's distinguished performance of duty
reflects great credit on himself, the United States Air Force, the Joint
Chiefs of Staff, and the Department of Defense.







THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301





THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

10 JUN 15dl

Subject:

Recommendation for Award

Reference:

DOD Directive 1348.24

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

ALG

a. Lieutenant Colonel Air Force,

United States

b. Joint Task Force 1-79.

 $\mathcal{G}_{\mathcal{L}}$ 

c.

d. 5 November 1979 to 21 December 1980.

e. Not applicable.

f. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

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h. Previous US decorations:

Leaf Cluster).



CLASSIFIED BY: DIRECTOR, J3
DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c546



2. (2) Lieutenant Colonel United States Air Force, distinguished himself by exceptionally, superior meritorious achievement and dedication to duty from 5 November 1979 to 21 December 1980, while serving as the senior Intelligence Officer assigned to the Joint Task Force charged with the rescuing the American hostages held in Iran.

Throughout the entire period, Lieutenant Colonel continuously demonstrated an exceptionally high degree of professional competence, management ability and dynamic leadership. As the principal intelligence advisor to the Commander of the task force, he served as the focal point for virtually the entire intelligence effort. Lieutenant Colonel due to his wide intelligence and operational background, was able to anticipate most of the requirements necessary to support both the mission planners and the deployed combat and combat support. He integrated the efforts of the Department of Defense, with the national intelligence community and consistently obtained high quality support.

b. (6) Under Lieutenant Colonel guidance a highly secure and reliable privacy teletype network was established which

Defense: Intelligence
agency and the Joint Task Force together and was netted
to a companion structure linking the field units and the
Joint Task Force Headquarters. This permitted direct
receipt of field requirements, coordinated tasking of the
national agencies by the Joint Task Force, and provided
rapid integrated responses. This system was highly
effective and in a short time became the most effective
and most secure means to satisfy, not only intelligence
but also operations, logistics and communications actions.

The intelligence staff under Lieutenant Colonel guidance continued to improve the quality of support by investigating, testing, refining, and implementing new collection techniques, production and presentation means, faster and simpler reporting procedures and possibly most significant, continually worked to devise new analytical correlation techniques in an effort to improve the reliability of the planning data. Many of the efforts pioneered or improved by Lieutenant Colonel staff have been adopted as milestones in the effort of the national intelligence community to support contingency response planning.



## SERVET

An equal number of the intelligence measures developed at the initiative of Lieutenant Colonel are being used today to reduce some of the information voids normally faced in certain contingencies. Through the efforts of Lieutenant Colonel a whole new family of contingency planning materials was developed and is being used today. This family of situation prepared products combines the mapping and technical capabilities of agencies such as the Defense Mapping Agency Aeronautical, Topographic or Hydrographic Centers with the photointelligence skills of the Defense Intelligence Agency, and in some cases the

and data to provide integrated planning products designed to suit the needs of the air, sea or ground contingency planners, as well as the actual maneuver elements.

e. It was through the persistence and foresight of Liestenant Colonel that several technical collection innovations were taken from concept stage to "in being - on the shelf" where they are now readily available to support contingency collection requirements. It was also through his efforts that not only were improvements and innovations made but some inherent limitations in collection and analysis were recognized and action taken to make intelligence managers and analysts aware of these while efforts are underway to reduce or offset their impact.

preparedness and security throughout the period of the task force's existence, as well as the long term benefits accured to the intelligence community and contingency planners, as a result of his efforts, mark him as one of a handfull from among hundreds who warrants special recognition for his superior service in a position of significant responsibility.

AG





3. (U) The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

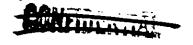
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CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO



United States Air Lieutenant Colonel Force, distinguished himself by exceptionally superior meritorious achievement from 5 November 1979 to 21 December 1980, while serving as the senior Intelligence Officer assigned to a highly select joint task force engaged in an extremely sensitive project of national importance. Throughcontinuously out the entire period Lieutenant Colonel demonstrated an exceptionally high degree of professional competence, management ability and dynamic leadership. the focal point for virtually the entire intelligence effort, he integrated the efforts of the Department of Defense with the national intelligence community. Under his guidance a highly secure and reliable privacy teletype network was established linking all units of the joint task force, to provide a real time flow of data. Lieutenant provided the initiative for the marked Colonel improvement of intelligence collection techniques, reporting procedures, and most significantly the improvment in the reliability of planning data. Many of the efforts pioneered or improved by Lieutenant Colonel and his staff have been adopted as milestones in the effort of the national intelligence community to support contingency response planning. Through his efforts a new family of contingency planning materials was developed and is currently in use. Through the persistence and foresight of Lieutenant Colonel several technical collection innovations were taken from concept stage to "in being - on the shelf" and are readily available to support contingency collection requirements. His contributions to mission preparedness and security will active longterm benefits to the intelligence community and contingency planners. The distinctive accomplishments of Lieutenant Colonel Lenahan reflect great credit upon himself, the United States Air Force, the Organization

of the Joint Chiefs of Staff and the Department of Defense.

CONFIDENTIAL

THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 שון 1981

Recommendation for Award SUBJECT:

Reference: DOD Directive 1348.26

(8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. (U) Lieutenant Colonel

United States Army.

Joint Task Force 1-79.

16 November 1979 to 27 April 1980.

Individual was reassigned on

J-6, United States Readiness Command, MacDill AFB, FL 33608. (U)

(U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described therein.

(U) Previous US decorations:

Army Commendation Medal.

United States Army, distinguished (8) Lieutenant Colonel himself by meritorious achievement from 16 November 1979 to 27 April 1980 while serving as the principal Tactical Communications staff officer assigned to the Joint Task Force charged with the mission of rescuing the American hostages held in Iran. In his role as Tactical Communication Advisor to the was responsible for designing and field Commander, Lieutenant Colonel testing a multichannel four echelon, secure tactical air to ground, air to air and ground to ground system that had a 95 percent reliability. Working with a host of service communication entities and the military telecommunications research and development community, Lieutenant Colonel put together a redundant system that met the demanding needs of the mission

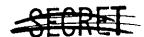
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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3

REASON: 5200. 1R, PARA 2-301c5&6

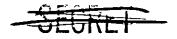


## SERVE

planners as well as the Army, Navy, Air Porce, and Marine operational elements that were involved in the field tests.

- a. (8) The various components of the system often required compatibility redesign and fabrication at a military depot, R&D facility or civilian engineering laboratory. Due to Lieutenant Colonel wide practical experience and tremendous grasp of the technical complexities of the constantly evolving commercial state of the art, he was highly successful in obtaining the professional cooperation and personal dedication of many of the leading innovators from this wide spectrum of the electronic communications community. Because of his dedication and ability to solicit this type of support he was able to arrange for RCA and Magnavox engineers to work together with General Electric transistor designers to develop and perfect a system that combined the best attributes of each.
- b. (8) A major area of concern was the need to design an antenna which was compatible with the existing radio wiring networks of different Army, Air Force, and Marine helicopters, as well as being hatch mountable and compatible with several models of the C-130 and C-141 aircraft. Working with a composite team of aircraft crew chiefs and radio men, as well as air flow turbulence engineers, Lieutenant Colonel was able to coordinate the design and fabrication of an antenna that was compatible to all the air frames desired and exceeded the range and fidelity thresholds essential to both the strategic planners and tactical users.
- c. (6) The consumate proof of Lieutenant Colonel accomplishments was repeatedly validated in a series of intentionally demanding field tests and the faultless performance of the tactical strategic interface network during several foreign area deployments in support of the task force.
- d. (8) Many of the capabilities developed or upgraded through the efforts of Lieutenant Colonel have since been fully accepted and incorporated into the communication TUE of many of the Special Operations and Quick Reaction Forces of the Army, Air Force, and Marines with a significant spinoff also being adopted by the Strategic Air Command to provide a secure voice link between the bombers and tankers of its newly constituted strategic reaction force. The results of Lieutenant Colonel effort will continue to have a beneficial impact on the tactical communications community for many years to come.





3. (U) The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Army, the Office of the Joint Chiefs of Staff, and the Department of Defense.

Chiefs of Staff, and the Departm

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

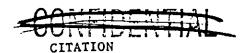
Attachment Citation

DIRECTOR, JOINT STAFF ACTION:

(Approved)

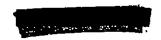
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Signature

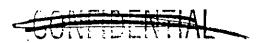


# TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO



United States Army, distinguished himself Lieutenant Colonel by meritorious achievement from 16 November 1979 to 27 April 1980, while serving as the principal Tactical Communications Staff Officer assigned to a highly select joint service staff engaged in an extremely sensitive project of national importance. He was responsible for designing and field testing a multi-channel, four echelon, redundant tactical communications system which permitted secure communications in the air to ground, air to air, and ground to ground modes. wide practical experience and tremendous Due to Lieutenant Colonel grasp of the technical complexities of the constantly evolving commercial state of the art, he was highly successful in obtaining the professional cooperation and personal cooperation of many of the leading innovators from the electronic communications community. He was instrumental in designing and fabricating an antenna which was compatible with existing radio wiring networks of various service helicopters as well as C-130 and C-141 aircraft. The antenna exceeded both the range and fidelity thresholds essential to both the strategic planners and tactical users. Many of the capabilities developed or upgraded through the efforts of Lieutenant Colonel have since been fully accepted and incorporated into the communications equipment of many Special Operations and Quick Reaction Forces. The results of Lieutenant Colonel will continue to have a beneficial impact on the tactical communications commumity for years to come. The distinctive accomplishments of Lieutenant reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.









### DEPARTMENT OF THE ARMY

OFFICE OF THE DEPUTY CHIEF OF STAFF FOR OPERATIONS AND PLANS

WASHINGTON, D.C. 20310

CLASSIFICATION REVIEW ED 1275 CONSUCTED ON 12 DOOR PENNIEUM DDO .C. SECT. C. BOYNCESTED TO DEBLED LAND

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

References: DOD Directive 1348.26

(U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorous Service Medal:

Lieutenant Colonel

(U) HQ, DA, DCSOPS, Washington, D.C.

10 November 1979 - 1 May 1980. (U)

ASAP. (U)

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

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then a Major, United States Lieutenant Colonel Army, distinguished himself by exceptionally meritorious service as Assistant J-3 Joint Task Force 1-79 from 10 November 1979 to 1 May 1980. Lieutenant Colonel Nightingale, as a member of the Joint Task Force charged with the responsibility for planing and conducting a rescue of the American citizens held in Iran, was a key member of the planning staff.

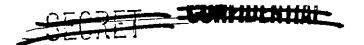
a. Initially tasked to develop a ground infiltration plan, Lieutenant assembled representatives from contributing intelligence agencies and ground elements, and gathered key data on the problem. He personally assembled a complete pictorial display of the infiltration route, identified key problem areas

used. His in depth examination of this task created a viable alternative plan and

> CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW

IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-3015&6

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significantly assisted in the eutenant Colonel development of the control techniques for the helicopter and fixed wing penetration in conjuction with the refueling and laager phases. Faced with no clear means to insure that the aviation assets and fuel supplies come worked with together with assurged success, Lieutenant Colonel the USAF CCT element, helo pilots and USAF aviators to design an infiltration concept that was ultimately used on the actual mission. This concept was critical in that it provided a high degree of confidence for the Task Force that it could navigate to the refuel point, transload fuel and move to the laager site within the constraints of fuel and darkness.

As field liaison officer for the JTF, Lieutenant Colonel was responsible for training site selection, coordination of base support and liaison with separate Services. As such, he made numerous field trips to potential sites and made recommendations to the Task Force Commander critical to Force training and OPSEC. Upon final site selection, moved to the training area and acted as Lieutenant Colonel. principal task force support agent. This required him to coordinate for all logistic support as well as for normal training coordination. As the force was composed of helicopter, fixed wing and ground elements, the requirements were diverse and complex. His personal attention to detail and disregard for personal concerns in large measure accounted for the successful raining of the force.

In addition to the duties discussed above, Lieutenant Colonel served as a primary briefing officer for the Task Force. He assembled highly complex briefings with exceptional graphic aids on very short notice to a myriad of distinguished senior decision makers both uniformed and civilian. His presentations were very cogent, highly professional and very valuable in the overall decision-making distinguished performance of process. Lieutenant Colonel, duty reflects credit upon himself, the United States Army and the Joint Chiefs of Staff.

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date



CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

LIEUTENANT COLONEL

United States Army, Lieutenant Colonel (then Major) distinguished himself by exceptionally meritorious achievement from 14 November 1979 to 1 May 1980, while serving as Assistant J3 on the Joint Task Force assigned the mission to rescue American hostages held in Iran. Lieutenant was responsible for designing several operational concepts Colonel that materially contributed to mission readiness. Additionally, Lieutenant served as primary field training representative for the Colonel Joint Task Force which required him to coordinate across Service lines at numerous exercise locations. The superb support received by the Task Force, its commendable OPSEC record and smoothly integrated teamwork was in large personal efforts. The high measure due to Lieutenant Colonel degree of professionalism and mission dedication displayed by Lieutenant reflects great credit upon himself, the United States Colonel. Army and the Joint Chiefs of Staff.

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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject:

Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. Lieutenant Colonel



United States Army,

b. Joint Task Force 1-79.

a

d. 26 March 1980 -

e. Individual reassigned on 16 January 1981.

f. Headquarters, DA, DCSLOG, Washington, DC.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous\_US decorations:

commendation Medal.

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW

IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3

PREASON: 5200.1R, PARA 2-301c5&6

SECRET

2. Lieutenant Colonel
Army, distinguished himself by meritorious achievement from 26 March 1980 to 15 January 1981, while serving as the Assistant Logistics Coordinator for the Joint Task Force charged with rescuing the American hostages held in Iran.

a. During the period, Lieutenant Colonel was instrumental in sourcing, procuring and shipping a wide selection of both standard and nonstandard military equipment and support material valued in the multimillion dollar range, in response to the numerous requiremeths generated by the varied tasks of assigned forces.

b. Lieutenant Colonel tasks included not only providing material, but also in many situations required his totally dedicated efforts to insure proper techniques and capabilities were developed and tested under actual conditions. Material requirements were filfilled from numerous sources, both government and civilian, and included such varied items as highly sophisticated satellite capable radios, survival type radios, weapons, munitions, night vision gear, specially ruggedized dirt bikes, and navigation aids.

c. Faced with compressed timeframes, Lieutenant Colonel always acquired the necessary material, and at no time were activities delayed due to a lack of logistics support. This accomplishment is even more significant when viewed in light of extremely stringent operational security requirements under which the mission had to operate. .

d. 16) Lieutenant Colone was additionally responsible for coordinating Army and Air Force movement of material between supply sources and assigned forces to include deployments and redeployments for both training and execution phases.

e. 6) Lieutenant Colonel extensive knowledge of logistics, outstanding dedication and sense of responsibility, coupled with his exceptional pofessionalism, impacted heavily on the mission preparation and will have for reaching positive effects on the Special Operations Community.

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3. The distinctive acomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT
Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date





TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Lieutenant Colonel

United States Army, distinguished himself by meritorious achievement from 26 March 1980 to 15 January 1981, while serving as Assistant Logistics Coordinator-assigned to a highly select joint task force engaged in an extremely sensitive project of high national importance. Lieutenant Colonel exceptional knowledge, judgment and imagination in solving a variety of difficult and complex logistics related issues in equipping a tri-service force. He was instrumental in providing a wide range of standard and nonstandard military equipment in response to numerous requirements generated by the varied tasks of assigned forces. Support was precise as was timing which was especially significant in view of the stringent operational security requirements levied on the was especially effective mission. Lieutenant Colonel in his coordination of airlift support missions for both forces and material during all phases of the mission. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

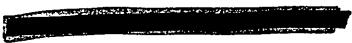
Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

and the second s

Joint Task Force 1-79.



- 23 November 1979 through 15 January 1981.
- Individual reassigned on
- ODCS/OPS, DA, Pentagon, Washington, DC 20310.
- No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

Previous US decorations:

distinguished himself throughout the period while serv-Major ing as the senior Army intelligence officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Major consistently displayed an uncommon degree of professional skill, mature judgment and personal dedication. He developed a series of analytical and management procedures which made a significant contribution to the project. These included the handling and evaluation of a wide range of Human Intelligence Sources, and the effective use of the other intelligence disciplines to develop the most accurate thoroughness, enthusiasm, and reliaassessments possible. Major bility combined to mark the results of all his efforts as excellent. Working under extreme stress often in austere and demanding circumstances, Major

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW

IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c5&6

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consistently demonstrated the highest degree of professional dedication and competence substantially enhancing the intelligence and operationa capabilities of the staff. Major contributions to the Joint Task rorce and the DOD Intelligence Community's ability to effectively respond to the many planning and operational requirements were numerous and their impact wide ranging. Major consistently put mission accomplishment and the need for absolutely high quality intelligence ahead of personal concerns. He maintained professional composure and continued to excel even in periods of extreme psychological and physical pressure. During one particular foreign area bare base mission deployment, Major served as the Senior Intelligence Officer and in the face of intense pressure and new, yet short fused requirements, was credited by the General Officer in charge as doing a tremendously professional job worthy of special recognition.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

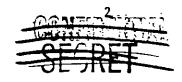
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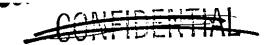
Director, Joint Staff Action:

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(Disapproved)

Signature Date •





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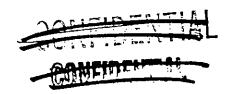
TO ACOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

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United States Army, distinguished himself by meritor-Major ious achievement from 23 November 1979 to 15 January 1981, while serving as the senior Army intelligence officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military consistently displayed an operation of high national concern. Major uncommon degree of professional skill, mature judgment and personal dedication. He developed a series of analytical and management procedures which made a significant contribution to the project. These included the handling and evaluation of a wide range of Human Intelligence Sources, and the effective use of the other intelligence disciplines to develop the most accurate assessthoroughness, enthusiasm, and reliability ments possible. Major combined to mark the results of all his efforts as excellent. Working under extreme stress often in austere and demanding circumstances, Major consistently demonstrated the highest degree of professional dedication and competence substantially enhancing the intelligence and operational capabilities of the staff. The distinctive accomplishments of Major great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.







THE JOINT STAFF

X

1 0 JUN 1981

(166)

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject:

Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. Captain

United States Army,



A) G

b. Joint Task Force 1-79.

- C.
- d. 15 November 1979 to 30 June 1980.
- e. Individual released from active duty on 30 June 1980.
- f. Not applicable.
- g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- h. Previous US decorations: Not available.

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DATE FOR ( ) DECLASSIFICATION
OR (X) REVIEW
IS: 10 JUNE 2001
EXTENDED BY: DIRECTOR, J3
REASON: 5200.1R, PARA 2-301c546



## -DEUHER

2. Captain United States Army, distinguished himself by exceptionally meritorious achievement from 15 November 1979 through 30 June 1980 while serving as a Tactical Intelligence Officer in support of the Joint Task Force charged with rescuing the American hostages held in Iran.

a. During this period, Captain demonstrated outstanding performance in the planning and execution of an extremely unique mission that required extensive tactical intelligence analysis of an extremely detailed nature. Captain always working under a tight suspense and on requirements that did not permit a margin of error, repeatedly displayed an uncommon degree of professional skill and mature judgment.

b. Captain developed a series of analytical actions which made a significant contribution to mission planning. These included such diverse actions as specialized

and evaluation photographic intelligence, and the correlation of information derived by both open and clandestine collection methods.

c. Captain drive, enthusiasm and competence enabled him to consistently produce results which far exceeded the norm. Working both within CONUS and in an austere forward location overseas, he continually produced superior results. By his zeal, dedication, and scholarly objectivity, Captain significantly enhanced the intelligence posture of the Joint Task Force and ultimately, the Special Operations Community.

3. The distinctive accomplishments of Captain reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT O Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

:

(Approved)

(Disapproved)

Signature

,Date



#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Captain United States Army, distinguished himself by exceptionally meritorious achievement from 15 November 1979 to 30 June 1980, while serving as a member of a highly select intelligence staff engaged in an extremely sensitive project of national importance. Captain immediately displayed an uncommon degree of skill, judgment

and personal drive. He developed a series of collection and analytical actions which made a significant contribution to

the project. These included such diverse actions as specialized

and evaluation, photo-

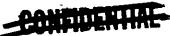
drive, enthusiasm, and skills enabled him to consistently produce results which exceeded expectations. Working both within CONUS and in an austere forward location overseas, he continually produced superior results. By his zeal, dedication, and scholarly objectivity, he significantly enhanced the intelligence posture of his organization.

Captain distinctive accomplishments reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 6 JUN 1981

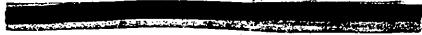
Subject:

Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

b. Joint Task Force 1-79.



d. 5 November 1979 to 27 April 1980.

e. Not applicable.

f. Office of the Chief of Naval Operations, (OP 372G), Washington, DC 20350.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations:

(with one star).

DDO NACC 12 may 92

CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c5&6



## CLUTTE

2. Captain Maynard R. United States Navy, distinguished himself by exceptionally meritorious achievement during the period 5 November 1979 to 27 April 1980, while serving as the J-3 assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

a. During the period, Captain displayed outstanding performance and total dedication while applying his in-depth knowledge and experience in special operations to the planning, training and conduct of the rescue mission. As one of the three original planners, Captain remained with the Joint Task Force from its inception, deployed with the command headquarters and monitored redeployment of forces after mission execution.

As the Joint Task Force J-3, Captain responsible for the analysis of historical, as well as constantly changing current data, the formulation of mission options and plans, and the development of training scenarios and schedules to accomplish the rescue mission. Initially, confronted with what appeared to be a virtually impossible situation, Captain drew upon his total working knowledge and control of a full range of both ground and airborne operations, plus helicopter and fixed wing air operations, to analyze potential actions. translated a myriad of proposals into logically stated options which were analyzed in detail and presented in a manner easily understood by individual unit commanders. He was faced with the unenviable task of coordinating the interface between units at a minimum of three separate locations spread over thousands of miles. His training exercises brought hundreds of personnel over these long distances to meet in rehearsals that revolved around timing measured in seconds.

professionally handled the multitude of diverse requirements generated by the numerous operational techniques and capabilities which arose on an almost daily basis. His ability to prioritize daily requirements proved tremendously beneficial to the orderly flow of mission planning.

d. Captain not one to levy requirements without follow up, spent a considerable portion of his time in the field with the training units, where he evaluated training techniques, unit progress and provided real time feedback. His positive, professional conduct instilled confidence in individual units and provided a stability to both the staff and individual units during the rapidly changing environment.

# -DEUNLT

A G

e. P) During the forward deployment, Captain virtually worked around the clock to insure that mission elements received the most current requirements at the deployed sites. He also provided the critical link to the Joint Task Force Headquarters (Rear) and thus to the highest Defense Department officials.

AG

contributions had an extremely significant effect on the mission training and execution, and even more importantly will have a profound effect on future operational capabilities of the Special Operations Community.

A, G

3. The distinctive accomplishments of Captain reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B VAUGHT \
Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

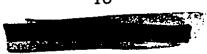
Date



## TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL



TO



United States Navy, distinguished Captain himself by meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the J-3 assigned to a highly select joint task force engaged in an extremely sensitive project of high national importance. Captain displayed outstanding performance and total dedication while applying his in-depth knowledge and experience in special operations to the planning, training and conduct of the mission. Re was confronted with analyzing a myriad of constantly changing data from which he formulated mission options and plans then developed training scenarios and schedules to accomplish necessary objectives. Not one to simply levy spent many long hours in the requirements, Captain field with the training units where he evaluated training techniques, unit progress and provided real time feedback. His positive, professional conduct instilled confidence in individual units and provided stability to both the staff and units which were operating daily in a rapidly changing contributions had an extremely environment. Captain significant effect on the mission and future capabilities of the Special Operations Community. The distinctive accomplishreflect great credit upon himself, ments of Captain the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject:

Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. Chief Petty Officer

United States

b. Joint Task Force 1-79.

d. 5 November 1979 to 27 April 1980.

e. Not applicable.

Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

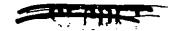
Previous US Decorations: Good Conduct Medal

Downgraded Declarated by. DDO NMCC 12 May 92

CLASSIRIED BY: PIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3 REASON: 5200.1R, PARA 2-301c5&6



A, Gi

2. Chief Petty Officer
Navy, distinguished himself by meritorious achievement
from 4 November 1979 to 27 April 1980, while serving as the
Senior Operations Petty Officer and Administrative Assistant
for the Joint Task Force assigned the mission of rescuing
the American hostages held in Iran:

A,G

a. During this period, Chief demonstrated total dedication and outstanding, unself ish performance through the application of his superb operational and administrative skills and outstanding personal contribution in support of the Commander and the entire Joint Task Force staff. This support covered all facets of the mission, and transcended all possible requirements normally expected of one individual.

A G

b. Initially tasked to provide basic administrative support to a small staff, Chief immediately established a system, to include office supply support, which provided superb clerical and typing support to this group. As the tempo of operations and the size of the staff increased, to eventually include three General/ Flag officers, he soon began to fill a myriad of tasks. Being a thorough, imaginative, responsive professional who anticipates requirements, Chief foresaw the need for an independent administrative control system for the Joint Task Force. He then established and maintained such a system which provided for the control, filing and rapid retrieval of numerous, extremely sensitive papers and documents, many of which were to become vital reference items in the rapidly changing planning and training environment. Throughout the period he additionally filled the positions of receptionist and security monitor. Realizing the sensitivity of the mission required a means of access control, Chief exhibited his initiative by devising a badge control system which readily identified properly cleared personnel. He additionally provided a daily updated roster to ensure proper access control.

A,G

c. In association with operational duties, Chief spent long hours laboring over the preparation of maps, charts, plans, orders, messages and data books, while being frequently plagued with last minute changes. On a routine basis he assisted with briefings for the Chairman, Joint Chiefs of Staff, the Joint Chiefs of Staff, the Secretary of Defense and other key civilian dignitaries within the U.S. Government. As the senior enlisted member of the Joint Task Force, Chief also served with distinction as the supervisor, trainer and counsellor for other enlisted operations personnel.

## -OLUKE!

d. During the force forward deployment, Chief continued to provide superb operational and administrative support, continuity, and a sense of order as he had previously done during the complex, rapidly changing, high stress situations. Being initimately familiar with the inner workings and personalities within the task force staff he provided a vital link in the control and dissemination of information within the forward deployed staff and dispersed elements. This was vividly evident during the operation, when Chief insisted that a precisely accurate roster of all personnel be completed for all forward operating personnel; an action which proved most beneficial during the first few hours following the mission abort.

AG

e. Chief unselfish attitude was vividly demonstrated when, during the Thanksgiving and Christmas holidays, knowing that the work requirements precluded the Joint Task Force staff personnel from having holiday meals with their families, he, with the support of his wife, brought complete multi-course meals into the work area. The tremendously positive impact on morale need not be reiterated.

A,G

f. Chief without fail provided that behind the scene support that became so vital to mission fulfillment. The frequency of the phrase "Ask the Chief" became a hallmark of his long hours of effective and productive efforts.

A,G

3. The distinctive accomplishments of Chief Petty
Officer reflect great credit upon himself, the
United States Navy, the Organization of the Joint Chiefs of
Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

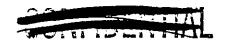
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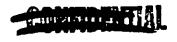




TO

United States Navy, distinguished Chief Petty Officer himself by meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the Senior Operations Petty Officer and Administrative Assistant assigned to a highly select joint task force engaged in an extremely sensitive project of high national importance. Chief strated total dedication and outstanding performance through his singular operational and administrative support to the Commander and entire joint task force staff. support covered all facets of the mission and transcended all possible requirements normally expected of one individual. He established and maintained an independent administrative control system for the task force which provided control, filing and rapid retrieval of numerous, extremely sensitive papers and documents, many of which were vital reference He effectively supervised other assigned enlisted personnel. He filled the positions of receptionist and . security monitor; devising a badge control system to permit proper access control. He assisted in the preparation and presentation of numerous briefings to key military and civilian dignitaries. During the force forward deployment, provided a vital link in the control and dissemination of information between the staff and dispersed provided a behind the scene support Chief elements. so vital to mission fulfillment. The frequency of the phrase "Ask the Chief," became a hallmark of his long hours The distinctive accomplishof effective, productive efforts. reflect great credit ments of Chief Petty Officer upon himmelf, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.









THE JOINT STAFF

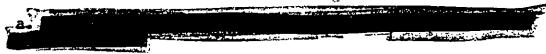
MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

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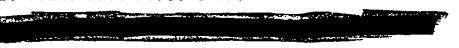
Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:



b. Joint Task Force 1-79.



- d. 14 November 1979 to 28 August 1980.
- e. Individual was reassigned on 29 August 1980.
- f. Headquarters, 1st Aerospace Communications Group (AFCC), Offutt AFB, NEB 68113.
- g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations:

and the Air Force Commendation Medal.

CLESSIFICATION REVIEW EN 12356

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Declassified By: DDO, NMCC 12 MAY 92 CLASSIFIED BY: DIRECTOR, J3
DATE FOR ( ) DECLASSIFICATION

OR (X) RÉVIEW IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3.

REASON: 5200.1R, PARA 2-301c5&6

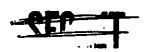
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himself by meritorious achievement from 14 November 1979 to 28 August 1980, while serving as the senior Communications Advisor to the Commander of the Joint Task Force charged with rescuing the American hostages held in Iran.

a. (S) In his role as senior Communications Officer, was responsible for designing, developing and ultimately deploying a strategic-tactical communications interface structure that linked the National Command Authorities with forward command elements of the deployed Joint Task Force. Working with communications managers in the National Security Agency, Defense Communications Agency and the Strategic Air Command, Colonel developed a series of redundant secure means of communicating long haul between fixed base stations, airborne mission aircraft and field deployed mobil ground elements that were extremely difficult for hostile communications/ electronic interception sites to detect and monitor. system was subjected to numerous field tests in various adverse weather conditions as well as remote and intensely urban electronic environments.

b. In the process of designing the system it was necessary to investigate the capabilities of a large number of electronic components and a wide variety of antenna configurations that could overcome some of the propagation problems that were known or suspected to exist in potential operating areas. This required an extensive coordination and research effort which Colonel tackled with a "can do" spirit and technical competence that became a hallmark of all his efforts. Often modifications had to be engineered at the factory to make an Air Force receiver compatible with a Marine or Army tactical radio. It also required procuring civilian state of the art commercial components and working with the manufacturer to militarize these items to allow them to operate reliably under austere field conditions.

c. The proof of Colonel skills and professional competence was repeatedly borne out in field tests and in two foreign deployments involving elements of the Joint Task Force, during which strategic communications were extremely effective. Many of the innovations, modifications and improvements which resulted from Colonel efforts have been incorporated into many of the command and control nodes used in both Army and Air Force aviation.



## OLUNLI

3. (U) The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment
Citation

Director, Joint Staff Action:

(Disapproved)

Signature

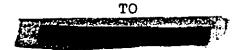
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Date

NATION DELIVER

#### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL



United States Air Force, distinguished Colonel 1 himself by meritorious achievement from 14 November 1979 to 28 August 1980, while serving as the senior Communications Advisor to the commander of a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel was responsible for designing, developing and ultimately deploying a strategic-tactical communications interface structure that linked the National Command Authorities with forward command elements of the deployed joint task force. He coordinated the efforts and interface of the communications managers of several government agencies with commercial sources to achieve the final product. Colonel, investigated the capabilities of numerous electronic components and a wide variety of antenna configurations to overcome some of the known or anticipated propagation problems in the potential operating areas. This major undertaking required an extensive coordination and research effort which Colonel; with a "can do" spirit and technical competence that became a hallmark of all his efforts. Many of the innovations, modifications and improvements which resulted from Colonel efforts were proven during field tests and have since been incorporated into many of the command and control nodes used in aviation. The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

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THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (8) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

b. Joint Task Force 1-79.

d. 5 November 1979 to 27 April 1980.

e. Not applicable.

f. Special Operations Division, Operations Directorate,. Organization of the Joint Chiefs of Staff.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations:

Medal (with one Oak Leaf Cluster).

Declinified by. DDO NACE 12800492

CLASSIFIED BY: DIRECTOR, J3
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OR (X) BEVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3

2. Lieutenant Colonel United States
Air Force, distinguished himself by meritorious achievement
during the period 5 November 1979 to 27 April 1980, while
serving as the Air Operations Officer assigned to the Joint
Task Force charged with rescuing the American hostages held
in Iran.

During the period Lieutenant Colonel displayed outstanding, dedicated performance while applying his in-depth knowledge and experience in special operations, and more specifically air operations, to the development, planning and training for the rescue mission.

b. The mission scenario was totally dependent on movement and positioning of aviation assets, and as such Lieutenant Colonel personally became a key figure. He developed flow schedules, movement diagrams and charts outlining the flow of mission and airlift support aircraft into the forward deployed bases. Since timing was an extremely critical factor, Lieutenant Colonel developed detailed procedures which facilitated timing control. The resultant charts, maps and books, which were tools of the control mechanism, became invaluable aids for the Chairman, Joint Chiefs of Staff in his briefings to the highest United States government officials. Lieutenant Colonel updated these aids on at least a daily basis in order to remain abreast of the dynamic training and mission environment.

c. During the deployment and mission conduct, Lieutenant Colonel became a key figure in the Joint Task Force (Rear) due to his intimate knowledge of the overall mission. This was evidenced when during the force deployment, a forward operating location was changed which resulted in diverting aircraft, rescheduling aircraft and adjusting logistics support. In his normal, methodical, calm manner, Lieutenant Colonel remained in firm control of the situation, with the end result being a smooth, orderly adjustment to the initial schedule.

d. Lreutenant; Colonel was a totally unselfish contributor during the several months of involvement, routinely working extremely long hours, virtually seven days a week in order to provide current, accurate information to the deployed elements of the task force. His contributions have resulted in notable improvements within the Special Operations Community.



3. (U) The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment
Citation

Director, Joint Staff Action:

Signature Date

(Disapproved)

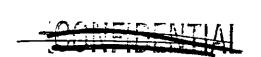
(Approved)

### CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Air Lieutenant Colonel Force, distinguished himself by exceptionally meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the Air Operations Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national applied his in-depth concern. Lieutenant Colonel knowledge and experience in special operations to the development, planning and training requirements of this unique mission. He developed flow schedules, movement diagrams and charts outlining the flow of mission and airlift support aircraft which were vital to the mission These control mechanisms became invaluable aids execution. for the briefings of the highest officials in the United States government. Due to his intimate knowledge of the overall mission, Lieutenant Colonel was a key figure in the task force (rear) which was evidenced during force deployment when a forward operating location was changed resulting in diverting, rescheduling aircraft and adjusting vital logistics support. He remained in firm control of the situation, which resulted in a smooth, orderly adjustment to Lieutenant Colonel the initial schedule. totally unselfish professional who made significant contributions to the mission and to the Special Operations Community. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.







THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject:

Recommendation for Award

Reference: DOD Directive 1348.14

Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:





b. Joint Task Porce 1-79.

- d. 5 November 1979 to 27 April 1980.
- e. Not applicable.
- f. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.
- g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

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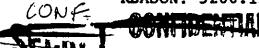
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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3
REASON: 5200.1R, PARA 2-301c5&6



## DEUTIE.

2. Colonel United States Army, distinguished himself by meritorious achievement during the period 16 November 1979 to 27 April 1980, while serving as a psychological Operations Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

During this period, Colonel demonstrated outstanding and dedicated performance while applying his in-depth knowledge and experience in may facets of special operations to the development of the unique mission support capability. Colonel during the initial planning period acted as the logistics coordinator, while simultaneously assisting in the development of for potential force movements. These early developed plans proved most effective and did in fact

and training for the operation, and the operation itself.

colonel expertise in the interface and operations between agencies became quite evident and beneficial while working on several mission support techniques which remain highly compartmented. Through his personal liaison and guidance these unique capabilities were conceptualized and developed resulting in a notable improvement in the task force capability and also in the options and techniques available to Special Operations Forces.

3. (U) The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature Date



## CITATION

TO ACCOMPANY THE AWARD OF THE
JOINT SERVICE COMMENDATION MEDAL

TO

Colonel United States Army, distinguished himself by meritorious achievement from 16 November 1979 to 27 April 1980, while serving as a Psychological Operations Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel, strated outstanding performance and in-depth knowledge and experience in special operations in the development of unique mission support capabilities. Through his personal liaison with various agencies and individual guidance these several mission support techniques were conceptualized and developed while remaining highly compartmented. developments resulted in notable improvements in the mission capability and in the options and techniques available to Special Operations Forces. Colonel provided assistance with the complex logisitic support function as well as lending his wide expertise extremely beneficial and the graph of the state of the second of the second

to the mission conduct. The distinctive accomplishments of Colonel reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

COMFIDENTIAL



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.14



1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

- a. (U) Lieutenant Colonel Stephen D. Olynyk, United States Army Reserve,
- b. (U) Joint Task Force 1-79.
- d. (U) 16 November 1979 to 27 April 1980.
- e. (U) Not applicable.
- f. (U) Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.
- g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- h. (U) Previous US decorations: Joint Service Commendation Medal, Meritorious Service Medal, and the Army Commendation Medal.
- 2. Lieutenant Colonel Stephen D. Olynyk, United States Army Reserve, distinguished himself by meritorious achievement during the period 16 November 1979 to 27 April 1980, while serving as a Special Project Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.
- a. 28) During the period, Lieutenant Colonel Olynyk demonstrated outstanding and dedicated performance while performing a variety of tasks

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DATE FOR ( ) DECLASSIFICATION
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IS: 10 JUNE 2001

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REASON: 5200.1R, PARA 2-301c546

associated with the planning and execution of the rescue mission. He applied his wealth of expertise in the psychological operations field and his extensive background in foreign relations to the overall mission. Lieutenant Colonel Olynyk assisted in the development of special mission support techniques and procedures which remain compartmented due to their current benefit to Special Operations Forces.

- b. Lieutenant Colonel Olynyk, as a Special Project duty officer, filled a critical position; one which the joint task force staff relied heavily upon. Due to the widely scattered task force elements and mission support units, a single point of contact during after duty hours in the task force headquarters was a vital link. Lieutenant Colonel Olynyk, in his normal, thorough manner remained abreast of ongoing activity and provided a stabilizing connection between the Commander, key staff and subordinate elements.
- Lieutenant Colonel Olynyk fulfilled an extremely critical function when during the hours immediately following the aborted mission, a critical accounting of all mission personnel was required. He accepted this monumental tasking during this most sensitive and emotional period and through his diligence and perseverance, a complete accounting was accomplished in minimum time, thus alleviating undue pressure and strain on a variety of personnel.
- 3. (U) The distinctive accomplishments of Lieutenant Colonel Olynyk reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION:

(Approved)

(Disapproved)

Signature

Date



#### CITATION

# TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

## STEPHEN D. OLYNYK

Lieutenant Colonel Stephen D. Olynyk, United States Army Reserve, distinguished himself by meritorious achievement from 16 November 1979 to 27 April 1980, while serving as a Special Project Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Lieutenant Colonel Olynyk applied his wealth of expertise in the psychological operations field and his expensive background in foreign relations to the overall mission. He assisted in the development of specialized support techniques and procedures which remain compartmented due to their current benefit to Special Operations Forces. Lieutenant Colonel Olynyk, as a special project duty officer, provided a vital continuity link between the task force staff and deployed elements and support units. In this capacity, he provided the personal contact found to be so important to the widely dispersed task force elements. The distinctive accomplishments of Lieutenant Colonel Olynyk reflect great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

16 JUN iso:

Subject:

Recommendation for Award

Reference: DOD Directive 1348.14

Under the provisions of the reference, it is recommended that the following individual be awarded the Joint & Service Commendation Medal:

a. Lieutenant Colonel

b. Joint Task Force 1-79.

d. 28 November 1979 to 27 April 1980.

e. Not applicable.

- f. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.
- g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous <u>US decorations</u>:

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CLASSIFIED BY: DIRECTOR, J3 DATE FOR ( ) DECLASSIFICATION OR (X) REVIEW IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c546

2. (1) Lieutenant Colonel United States Air Force, distinguished himself by meritorious achievement during the period 28 November 1979 to 27 April 1980, while serving as a Psychological Operations Officer in support of the Joint Task Force charged with rescuing the American hostages held in Iran.

a. S) During this period, LtCol demonstrated outstanding, dedicated performance while applying his in-depth knowledge and experience in special operations as well as the intracies of the interface between agencies and departments of government. Through application of this expertise, LtCol personally completed taskings which were extremely critical and essential to the task force mission.

b. When confronted with a requirement for an improved means of entry into buildings, LtCol

design concept to actual production, doing so in an extremely short period of time. This item of equipment was found to be extremely effective and has subsequently been adopted for use by selected military organizations.

when later tasked, LtCol applied his broad understanding of the politico-military affairs within Iran, and personally wrote and coordinated the printing, rigging and packing of a leaflet for dissemination over Tehran.

d. During the rescue operation, LtCol. served as the Joint Task Force (Rear) operations officer during which time he established a format for and maintained documentation of all essential elements of information which proved invaluable for future reference.

e. LtCol: contributions not only assisted in the mission conduct, but even more importantly will have the long term effect of enhancing the operational capabilities of Special Operations Forces.





· 3. (U) By his exemplary performance of duty, LtCol has reflected great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

Attachment
Citation

Director, Joint Staff Action:
(Approved)

(Disapproved)

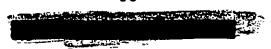
Signature

Date

#### CITATION

TO ACCOMPANY THE AWARD OF THE
JOINT SERVICE COMMENDATION MEDAL

TO



Lieutenant Colonel United States Air Force, distinguished himself by meritorious achievement from 28 November 1979 to 27 April 1980, while serving as a Psychological Operations Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Lieutenant Colonel was personally responsible for the development and production of a unique item of equipment essential to the mission. He additionally produced and prepared for delivery, including delivery techniques, an informational leaflet which was a key factor in the mission concept. Lieutenant Colonel technical expertise and his quiet but thorough, persistent manner enabled him to fully discharge his responsibilities in the minimum time and with total professionalism. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Organization of the Joint Chiefs of Staff, and the Department of Defense.









THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject:

Recommendation for Award

Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

b. Joint Task Force 1-79.

- d. 12 November 1979 to 27 April 1980.
- e. Not applicable.
- f. Special Operations Division, Operations Directorate, Organization of the Joint Chiefs of Staff.
- g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations:

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DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3 PREASON: 5200.1R, PARA 2-301c5&6

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2. Lieutenant Colonel United States Marine Corps, distinguished himself by meritorious achievement during the period 12 November 1979 to 27 April 1980, while serving as a Special Project Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.

a. During this period, Lieutenant Colonel demonstrated a high degree of professional competence in several capacities. During the initial planning phase, he assisted in the development of several plans

implemented were exceptionally effective in covering a wide variety of activity from the and and additionally provided the basis for continued Lieutenant Colonel based on his familiarity with this type of planning, provided valuable specific

ideas and direction to

b. As the task force activity rapidly accelerated into an around the clock operation with geographically dispersed training and operational requirements, Lieutenant Colonel filled the billet of project duty officer. In this capacity he provided a vital continuity link between the commander and staff at the task force headquarters and the deployed elements, as well as supporting elements of the force. By remaining abreast of the rapidly moving situation, Lieutenant Colonel gained the confidence of the individual task force participants and in so doing initiated resolution of many after hours requirements that arose.

Lieutenant Colonel additionally provided assistance with the security control for the task force headquarters which became increasingly critical as force numbers increased. The sucess of the security control program was evident by the lack of exposure to the force existence over the several months of activity.



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3. (U) The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States and the Joint Chiefs of Staff.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

Attachment Citation

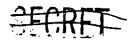
Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date



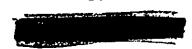


LUNTIDENTIAL

## CITATION

TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

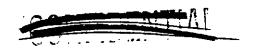
TO



United States Marine Lieutenant Colonel 2 Corps, distinguished himself by meritorious achievement from 12 November 1979 to 27 April 1980, while serving as a Special Project Officer assigned to a highly select joint task force engaged in an extremely sensitive project of high national importance. During this period, Lieutenant Colonel demonstrated a high degree of professional competence and knowledge while developing a subset of plans which were extremely critical to continued task force activity. The plans were implemented with effective results while establishing a base for subsequent planning. As a project duty officer, Lieutenant Colonel provided a vital continuity link between the task force headquarters and deployed elements, which resulted in a smooth flow of after hours requirements. Due to his efforts, many of the behind the scenes requirments were fulfilled. The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



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THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT FORCE

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:



a. (U) Colonel

USAQMS, Fort Lee, VA 23801.

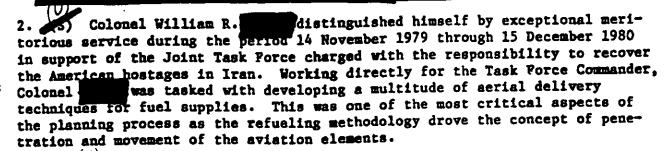
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d. (U) 14 November 1979 to 15 December 1980.

e. (U) Upon approval of award.

f. (U) No other recommendation of award for this individual is pending and no previous award has been made for the service described herein.

g. (U) Previous US decorations:



a. (8) Without any precedent for assistance and with minimal established doctrine, Colonel developed a wide variety of delivery techniques to meet the Task Force needs. Airborne delivery of fuel in the quantities

Declarated by.

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CLASSIFIED BY: DIRECTOR, J3
DATE FOR () DECLASSIFICATION

OR (X) REVIEW

IS: 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3

BEASON: 5200.1R, PARA 2-301c5&6

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required and under constraints on airframes and ground handling equipment, Colonel required several new and innovative approaches to the problem. He personally designed a new parachute deployment device that permitted the extremely heavy weights involved to deploy the parachutes in a staged manner that provided almost 100% assurance of success. Additionally, he designed a ramp extraction device that allowed the POL containers to slide out of the MC 130 aircraft without obstruction to the ramp or damage to the aircraft. This work was absolutely critical to the ability of the Task Force to refuel itself in the desert if an airlanding site could not be found.

b. Learning that ground handling of POL items was very cumbersome and could cause critical time loss for the assault force, Colonel designed special ground handling equipment and personally tested it. His procedures were adopted by the assault force and became standard for the mission.

c. In addition to aerial delivery of fuel, Colonel also developed several ground refuel methods. Working with Marine and Air Force fuel personnel, Colonel formed a joint fuels team that invented a ground refuel capability. The mix of Marine helos, USAF fuel bladders and Army filter systems provided a complex task in insuring a totally compatible delivery means. Colonel working with the Quartermaster School at Fort Lee, modified the key items of each Services' equipment to where it would work faultlessly. His ultimate design was that employed on the actual mission. Colonel distinguished performance of duty reflects great credit upon himself, the United States Army and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, USA Commander, Joint Task Force 1-79

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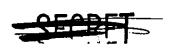
Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date



- GONFIDENTIAL

## CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Colonel United States Army, distinguished himself by exceptionally meritorious service from 14 November 1979 to 15 December 1980 while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran. Colonel was tasked with the responsibility for aerial delivery of fuel for the assault force. Working under severe constraints of weight and altitude, Colonel personally designed several highly effective delivery techniques with almost 1007 assurance of success. Additionally, working with a multi-service team, Colonel designed a ground refuel system for helicopters that was adopted by the Task Force Colonel distinguished performance reflects great credit upon himself, the United States Army and the Joint Chiefs of Staff.





THE JOINT STAFF

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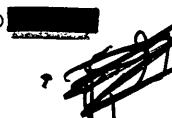
MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of DOD Directive 1348.26, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for noncombatant meritorious achievement in a position of significant responsibility.

a. (U) Lieutenant Colonel (Major during term of service)



b. (U) Joint Task Force 1-79.

d. (U) November 1979 to 5 May 1980.

e. (U) Individual released from J3, OJCS, and returned to Army staff on 6 May 1980.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U)

Lieutenant Colonel United States Army, distinguished himself by extremely meritorious achievement as Special Assistant to the Commander of Joint Task Force 1-79 during the period 8 November 1979 to 5 May 1980. Due to Lieutenant Colonel high degree of expertise in counterterrorism, he initially provided assistance to the Joint Staff in preparing options to rescue the Americans held hostage in Iran.

a. Inon formation of the Joint Task Force headquarters, Lieutenant Colonel was assigned to the staff in order to accomplish a number of extremely sensitive actions related to manning, equipping and training

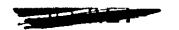
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DATE FOR () DECLASSIFICATION
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EXTENDED BY: DIRECTOR J3
REASON: 5200.1R, PARA 2-301c5&6

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the rescue force. He was directly responsible for attaining qualified Army linguists, procurement of specialized equipment from numerous research, development and civilian agencies and personally arranged for use of training sites belonging to non-DOD federal agencies. Lieutenant Colonel ability to handle highly sensitive operational requirements in a timely manner while maintaining strict operations security permitted the highest possible degree of support for this National effort.

Based on Lieutenant's detailed knowledge of the plan and demonstrated ability to accomplish critical tasks, the Joint Task Force Commander personally selected Lieutenant Colonel to deploy with the rescue force and perform a series of mission essential requirements in the objective area. Lieutenant Colonel selfless support of this project was instrumental in the development or force capabilities required for the conduct of this mission and for future special operations missions.

3. (U) Lieutenant Colonel distinguished performance of duty, ability to perform the most difficult tasks under conditions of high stress and absolute loyalty to the Joint Task Force Commander throughout this period of service reflect the highest degree of credit upon Lieutenant Colonel the United States Army, and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

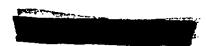
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Signature



# TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO



Lieutemant Colonel Jr., United States Army, distinguished himself by extremely meritorious achievement from 8 November 1979 to 6 May 1980, while serving as the Executive Assistant and aide-de-camp to a joint task force commander who was responsible for planning and executing a sensitive military operation of the highest national importance. Lieutenant Colonel was directly responsible to the joint task force for accomplishing a number of time sensitive and highly classified tasks related to national level coordination for training, logistics support and operations of the task force. Lieutenant Colonel broad grasp of operational requirements, military capabilities and the complexities of national level decision-making enabled him to fully discharge his responsibilities with the highest degree of competence and precision under conditions of high stress and rapidly changing circumstances. His demonstrated selflessness, distinguished performance of duty and truly professional accomplishment of all assigned missions reflect the greatest credit upon Lieutenant the United States Army, the Organization of the Joint Chiefs of Staff and the Department of Defense.







(179)

1

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject:

Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a 🎜

b. Joint Task Force 1-79.

d. 24 November 1979 to 27 April 1980.

e. Not applicable.

USS TRIPPE (FS 1075) Charleston, SC.

g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. Previous US decorations:

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OR (X) REVIEW

IS: 10 JUNE 2001

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REASON: 5200.1R, PARA 2-301c5&6

2. O Commander United States Navy, distinguished himself by meritorious achievement from 24 November 1979 to 27 April 1980 while serving as a Communications Officer assigned to the Joint O Task Force charged with rescuing the American hostages held in Iran.

Commander demonstrated his technical ingenuity and dedication by assuming the challenge and accepting the responsibility for designing, installing, testing and refining a secure and reliable privacy voice and teletype network for use by National Command Authorities and the elements of the special mission task force. force eventually was deployed and communicated successfully from five geographically separated foreign area locations, spread over 2000 miles with distances averaging 700 miles between sites. All sites, including those embarked on naval vessels, combined the flexibility and simplicity of tactical communications and the reliability, speed, and security associated with strategic systems. This system of interconnecting and overlapping links and relays had to be developed from initial design, components assembled, installations engineered, frequency paths researched and isolated, satellite relay angles and fidelity calibrated and validated.

b. The system that Commander was so instrumental in developing was operational to varying degrees for a period in excess of a year and proved itself repeatedly on an almost daily basis throughout the entire period. On more than a dozen occasions, when all elements of the task force were deployed throughout the United States to test and perfect tactical procedures and timing plans under extremely austere conditions, the system capability exceeded that anticipated in view of the mission area.

c. The establishment and maintenance of this network and its alternate routing system required the professional and technical cooperation of communicators throughout the Department of Defense and included such entities as the Air Force Communication Service, the Army Strategic Communication Command, both Military Airlift Command and Strategic Air Command and the National Security Agency, as well as Naval elements deployed throughout the Pacific. Additionally, coordination had to be affected with both EUCOM and PACOM and the Defense Communications Agency. It was largely through the technical competence, dynamic leadership and diplomatic management skills and personal that this gigantic effort dedication of Commander was accomplished in days and weeks vice the months and years it would have taken under normal circumstances. efforts, personal service, professional Commander competence and total mission dedication enhanced the posture of the joint task force and of the communications community.



TO CUITE

3. (U) The distinctive accomplishments of Commander reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79

Attachment

Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date -

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- LONTIDE HALL

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Navy, distinguished Commander himself by meritorious achievement from 24 November 1979 to 27 April 1980, while serving as a Communications Officer assigned to a highly select joint task force engaged in an extremely sensitive project of national importance. Commander was responsible for designing, installing, testing and refining a secure privacy voice and teletype network for use by National Command Authorities and deployed elements of the task force. The system proved reliable when operating from five geographically separated foreign area locations. The system that Commander was so instrumental in developing was operational to varying degrees for a period in excess of a year and proved itself on several occasions when task force elements were deployed throughout the United States. establishment and maintenance of the system required extensive cooperation of communicators throughout the entire Department of Defense, a task which Commander handled admirably. His efforts, personal service, professional competence and total mission dedication enhanced the posture of the joint task force and of the communications community. distinctive accomplishments reflect great Commander credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

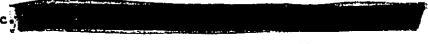
Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

A/G

b. Joint Task Force 1-79.



12 November 1979 to 20 January 1981.

والمناطبية والمناطبة والمناور ويهايت بالاعتبار والمادين والمناطبة والمادية

e. Not applicable.

f. Commander in Chief, Pacific Staff, Camp Smith, HI 96861.

g. No other recommendations for awards to this individual are pending, and no previous award has been made for the service described herein.

h. Previous US decorations:

United States Air Force, distinguished himself by meritorious achievement during the period 12 November 1979 to 20 January 1981 while serving as the Pacific Command Liaison Officer assigned to the Joint Task Force charged with being prepared to secure the release of the Americans held hostage in Iran. Throughout the 15 months of the hostage detention, Colonel was the principal point of contact with CINCPAC and in this key position was responsible for coordinating all force training, logistics transfers, naval prepositioning, and carrier-based combat in air cover.

a. During the first hectic six weeks of the crisis, Colonel Keating:
was intensely involved in coordinating the undetected movement of the CONUSbased CINCLANT RH-53 helicopters to a CINCPAC aircraft carrier underway in

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REASON: 5200.1R, PARA 2-301c5&6

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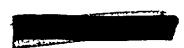
G	the Indian Ocean. Shortly, thereafter, Colonel deployed to the CVA as the CINCPAC/JTF representative remaining on board for the next 30 days during which time the helicopters were transferred to a relieving CVA.
A,G	Colonel was also intimately involved in coordinating hat took place between November 1979 and January 1900. He was also involved in the need for an open ocean long-range USAF surveillance presence to support ongoing US Naval operations in the Indian Ocean where they were subject to investigation by Soviet units in the area.
G	c. Colonel acting in the dual role of JTF liaison and and CINCPAC representative to the 7th Fleet, coordinated with the Military Airlift Command, EUCOM and the 7th Fleet and arranged the undetected movement of the helicopter crews from the Western United States through Europe to the Middle East land fall point with subsequent transfer to the CVA which was underway several hundred miles at sea.
A, G	colonel was also extremely involved in developing the the the helicopters undetected by Soviet and Tranian surveillance. The veersatility and professional competence of Colonel warrant recognition.
gre	(U) By his exemplary performance of duty, Colonel has reflected at credit upon himself, the Pacific Command, the United States Air Force, the Department of Defense  JAMES B. VAUGHT  Major General, USA  Commander, Joint Task Force 1-79
	achment itation
Dir	ector, Joint Staff Action:
(Ap	proved) (Disapproved)
Sign	nature Date





TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO



United States Air Force, distinguished himself by Colonel meritorious achievement from 12 November 1979 to 20 December 1980, while serving as the Pacific Command Liaison Officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel principal point of contact with the Commander in Chief, Pacific, and as such was responsible for coordinating all force training, logistics transfers. naval prepositioning and carrier-based combat air cover. He was intimately involved in the low visibility movement of forces from the United States into the Pacific theater, an action which required extensive coordination. By his personal involvement and dedication, Colonel provided a critical link in the task force mission which will ultimately have a positive impact on the Special Operations Community. The distinctive accomplishments of Colonel reflect great credit upon himself, the Pacific Command, the United States Air Force, and the Department of Defense.











THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 6 300 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. (U)

(U)

b. (U) 437th MAW

, Charleston AFB, SC 29401.

- d. (U) 1 January 1980 30 April 1980.
- e. (U) Individual reassigned to 39th ARRW, Eglin, AFB.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

distinguished himself by noncombat meritorious schievement from 1 January 1980 to 30 April 1980, while serving as Airlift Forces, for a Special Joint Task Force. This Joint Task Force was assigned a sensitive mission of top national priority and international consequence. Colonel as of Airlift Forces, was a key figure whose performance was critical to the outcome of the mission. He fulfilled his duties flawlessly, with superior initiative and imagination, developing, demonstrating, and employing unique capabilities with the forces assigned to him: He provided timely, highly responsive airlift in an extremely time sensitive environment. Specific, classified details of Colonel

performance are maintained in HQ MAC/DOO. By his exemplary perfor-

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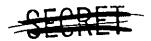
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REASON: 5200.1R, PARA 2-301c546





mance of duty, Colonel has reflected great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

Attachment
Citation

DIRECTOR, JOINT STAFF ACTION

(Approved) (Disapproved)

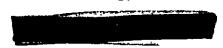
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Date



# TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO



Colonel United States Air Force, distinguished himself by noncombat meritorious achievement from 1 January 1980 to 30 April 1980, while serving as Airlift Forces, for a Special Joint Task Force. This task force was assigned a sensitive mission of top national priority. Colonel imaginative leadership provided unique capabilities and highly responsive airlift, in a critically time sensitive environment, which were crucial to the outcome of the mission and enabled flawless performance by the Military Airlift Command. By his exemplary performance of duty, Colonel has reflected great. credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.







THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

b. HQ, MAC/DOOMS, Scott AFB, IL 62225.

c.

- d. 1 December 1979 to 30 April 1980.
- e. HQ, MAC/DOOMS, Scott AFB, IL 62225.
- f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. Previous US decorations:

- Captain distinguished himself by noncombat meritorious achievement as a member of a special team formed to guide Military Airlift Command (MAC) support to the Joint Task Force (JTF) charged with the rescue of the American hostages held at the American Embassy, Tehran, Iran.
  - In a period when time was of the essence, Captain was totally responsible for MAC aircraft use to support all involved operating locations. Through his ceaseless efforts, forces were brought together from various commands and DOD agencies.
  - b. To enhance security, the number of crews actually flying into FOLs Alpha and Bravo were held to a minimum. Transhipment from USAFE installations required the utmost in professional dedication and skill.

Declarated by DDO Nonce -12 May 92

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OR (X) REVIEW

EXTENDED BY: DIRECTOR, J3
REASON: 5200.1R, PARA 2-301c5&6

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His knowledge of t attempt. His effo personnel required	s team resolved myriad comp he airlift/logistic functio rts brought together all th or mismanagement by Captai placed numerous American li	e support equipment and
In this position or re	sponsibility, Captain competence. This distinguence cets great credit upon hims nt Chiefs of Staff.	performed with extreme ished duty performance
	Major Gener	UGHT al, USA Joint Task Force 1-79
Attachment Citation		*
Director, Joint Staff	Action:	
(Approved)	Disapproved)	•
Signature		Date



TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Air Force, distinguished himself by meritorious service while assigned as a member of a special planning team assigned the task of guiding Military Airlift Command support to a special Joint Task Force, from 1 December 1979 to 30 April 1980. The imagination, initiative, and superior performance of Captain enabled flawless Military Airlift Command support to a military operation of top national priority and resulted in new dimensions being added to airlift capability. Captain distinguished performance of duty throughout this period reflects great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.



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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

(183)

THE JOINT STAFF



MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.26



1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

- · a. (U) Captain
  - b. (U) HQ MACOS/XOZS, Scott AFB, IL 62225.
  - c. (U)
  - d. (U) 1 December 1979 to 30 April 1980.
  - e. (U) HQ MACOS/XOZS, Scott AFB, IL 62225.
  - f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- g. (U)
- Captain distinguished himself by noncombat meritorious achievement as a member of as special team formed to guide Military Airlift Command (MAC) support to the Joint Task Force (JTF) assigned a unique mission to rescue the American hostages held at the American Embassy, Tehran, Iran.
  - In a time sensitive period where each decision was critical to mission success, he used imagination and extreme personal initiative to prepare for and begin the execution of vital airlift to support the hostage rescue attempt.
  - b. Captain was responsible for the concept planning for airlift support to Alpha, Bravo, and connecting airflift flights from CONUS to USAFE bases.

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OR (X) REVIEW

IS: 10 JUNE 2001

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REASON: 5200.1R, PARA 2-301c5&6

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He and his team resolved a myriad of complex problems that had any one gone unsolved could have resulted in mission aborts and placed American lives in grave danger. flawless planning and execution were exemplary. 3. (U) Captain In this position or responsibility, Captain performed with extreme professional competence. The distinguished duty performance throughout this period by Captain reflects great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff. JAMES B. VAUGHT Major General, USA Commander, Joint Task Force 1-79 Attachment Citation DIRECTOR, JOINT STAFF ACTION (Disapproved) (Approved)

Signature

Date



TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Dnited States Air Force, distinguished himself by meritorious service while assigned as a member of a special planning team assigned the task of guiding Military Airlift Command support to a special Joint Task Force, from 1 December 1979 to 30 April 1980. The imagination, initiative, and superior performance of Captain enabled flauless Military Airlift Command support to a military operation of top national priority and resulted in new dimensions being added to airlift capability. Captain distinguished performance of duty throughout this period reflects great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.









THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

USA

Subject: Recommendation for Award

Reference: DOD Directive 1348.14

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

a. (U)

b. (U)

Quartermaster School, Fort Lee, VA 23801.

- d. (U) 14 November 1979 to 15 December 1980.
- e. (U) Upon approval of award.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous US decorations:

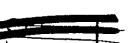
2. Chief Warrant Officer during the period 14 November 1979 through 15 December 1980 while a member of the Joint Task Force responsible for the rescue of American citizens held in Iran. Mraw was the primary specialist for airborne/aerial delivery techniques. Mr. was the primary directly responsible to the J4 for insuring proper delivery or aerial resupply items. His primary assignment was to assure the force of a highly reliable means to deliver fuel and attendant equipment to a variety of locations throughout Iran. Additionally, he was tasked with the responsibility of developing a safe and reliable refuel system for helicopters. He performed both tasks in superb fashion.

Declinque by.

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Initially, the Task Force had no reliable means to deliver fuel to the Helo Force after the initial long penetration by the rescue force. Mr. designed a fuel system and delivery technique to solve this problem using existing items from three separate services. Without benefit of previous doctrine or techniques, Mr. developed a highly reliable fuel system and airborne delivery method. His equipment configuration and delivery mode was adopted by the Task Force and proved highly successful in field trials. During the airborne delivery phase, initial rigging techniques proved inadequate. Under great stress, working at night, with USAF crews, Mr. mandmade a stress release system that permitted a staged delivery of POL to the helicopter force. This action was vital to the overall training program and permitted a rapid completion of a crucial training phase.

b. 6) Mr. upon deployment to the forward staging base, assumed the role of logistics manager for the Task Force when the volume of traffic at that base became unwieldy to efficiently handle.

Mr. took on great responsibilities in terms of managing USAF lift schedules, off-load techniques and pre-positioning of supplies for most efficient mission utilization. This action would have been vital for success had the rescue mission gone beyond Desert One. Mr. devotion to duty and highest demonstrated capability reflects great credit upon himself, the United States Army, and the Joint Chiefs of Staff.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

Attachment ... Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

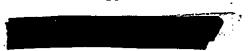
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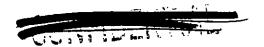
TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO



United States Army, distinguished himself by meritorious achievement from 14 November 1979 to 15 December 1980, while serving as aerial delivery specialist to the Joint Task Force charged with the recovery of American hostages held in Iran. Mr. was responsible for developing several aerial delivery techniques of fuel and for a ground refueling system of helicopters. His innovative ideas, personal example and technical expertise were significant contributions to Force efficiency. The distinctive accomplishments of CWO3 reflect great credit upon himself, the United States Army, and the Joint Chiefs of Staff.







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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

A.G.

Hurlburt Field, FL 32544.

c. (U)

d. (U) 16 November 1979 to 25 April 1980.

Hurlburt Field, PL 32544.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

Major distinguished himself by exceptionally meritorious achievement as MC-130 Mission Planner and Chief Navigator from 16 November 1979 to 25 April 1980. In this capacity, supporting a force employed to accomplish an extremely sensitive mission of top National priority and broad international significance, Major served as one of three original MC-130 Combat Talon planners selected by the JTF to assist in initial planning for the effort.

He worked directly with members of the JTF, the JCS and other government agencies throughout the formulation phase of the operation. He. was directly involved in formulating and coordinating training scenarios and techniques with specially selected KC-135, C-141 and heli-

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OR (X) REVIEW

IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3

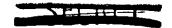
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copter aircrews as well as Air Force Combat Control Team members during training phases of the JTF mission.

A, G

Major revided operational inputs and assisted in establishment of operations/intelligence interface to include: escape and evasion matters, chart and special photo requirements, and use of accurate geographic coordinates for specific objective areas.

A, G

Major was totally responsible for planning of all MC-130 deployment routing, from CONUS and PACOM areas to forward operating locations. He developed all MC-130 deployment as well as actual mission aerial refueling tracks, fuel offload requirements and special flight filing procedures, coordinating final mission preparations and briefings from Location Alpha.

A G

3. (1) These specific achievements clearly demonstrate Major outstanding professional skill, extensive knowledge, initiative dedication and exemplary performance. Major distinguished performance of duty throughout his period of service reflects great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT ( Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

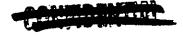
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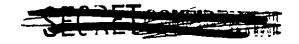
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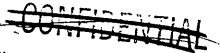
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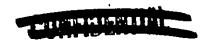
TO ACCOMPANY THE AWARD OF THE
DEFENSE MERITORIOUS SERVICE MEDAL

TO



exceptionally meritorious conduct in the performance of his duty as MC-130 mission planner for Joint Task Force 1-79 from 16 November 1979 to 25 April 1980. During this period, Major was responsible for all MC-130 planning as part of the force formed to rescue American hostages held in Iran. His sound judgment, superior professional knowledge and calm demeanor materially contributed to force efficiency and capability. Major developed a variety of techniques and planning concepts that were instrumental in gaining a high degree of confidence by the force. Major accomplishments and distinguished performance of duty reflects great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.







(186)



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1931

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. (U) Lieutenant Colonel

United States Air Force,

A, G

Me Branch Processing Street, Section 1

Hurlburt Field, FL.

c. (U)

d. (U) 10 December 1979 to 15 June 1980.

e.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

f. (U) DFC, MSM(1), AM(7), AFCM.

2. Lieutenant Colonel United States Air Force, distinguished himself by exceptionally meritorious service from 10 November 1979 to 15 December 1980 while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran.

a. Lieutenant Colonel as squadron commander, directed the training of aircrews, the development and refinement of tactics, the modification of aircraft and the use of new equipment uniquely suited for the Joint Task Force mission.

b. Lieutenant Colonel manage the considerable engineering and operational test and evaluation background to manage the development and testing of infrared lighting systems, helicopter refueling systems, and other unique hardware used on the rescue mission.

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SERT

C. During a two-month period, as the acting mission commander, Lieutenant Colonel Colonel effectively managed the equipment development efforts, coordinated the myriad details associated with three full-scale dress rehearsals and several minor training exercises, and still kept his spuadron on an even keel. Lieutenant Colonel Elew to the Desert One landing site.

d. The singularly distinctive performance of the C-130 element on the rescue mission culminated several turbulent months of intense training guided by Lieutenant Colonel

e. Following the mission, Lieutenant Colonel was handpicked to testify before the United States Senate, House of Representatives, and the Holloway Board.

f. Lieutenant Colonel drafted the 1st SOW inputs to the rescue after action report, handling all tasks with the utmost competence and professionalism.

3. (U) In this position of significant responsibility, under hazardous conditions, Lieutenant Colonel performed with extraordinary professionalism competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date

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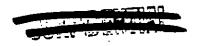
TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

Lieutenant Colonel United States Air Force, distingished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States

Hurlburt Field, Florida, from 10 December 1979 to 15 June

1980. During this period, Lieutenant Colonel directed his squadron's training, preparation and participation in the Joint Task Force attempt to rescue American hostages held captive in Iran. His superior leadership, sound judgment and exemplary professional competence under adverse conditions were instrumental factors in the resolution of many complex problems, and in the development of unique tactics, new procedures and special modifications crucial to the conduct of this mission. The singularly distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff, and the Department of Defense.







# - COMEDENTIAL

THE JOINT STAFF

1 0 JUN 1981

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Programme Commence (Commence)

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. (V) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. (U), Lieutenant Colonel

USAF,

ъ.

c. (U) APO 96274.

d. (U) 11 November 1979 to 29 April 1980.

4.6 e.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

S g. (U)

2. United States Air Force, distinguished himself by exceptionally meritorious achievement from 1 December 1979 to 15 December 1979 to 15 December 1981 while a member of the Joint Task Force responsible to the recovery of American hostages held in Iran.

4 E.G

a. '() Lieutenant Colonel was responsible for training of Pacific Air Force (PACAF) crews to perform the rescue mission. Due to the physical location of the all guidance and directives concerning training were received AUTOSEVOCOM by Lieutenant Colonel Training of aircrews was actually perormed terephone guidance given Lieutenant Colonel On two occasions he commanded deployment of PACAF forces to CONUS to participate in three major exercises and two minor exercises in preparation for the rescue mission. Deployments were flawless and met all

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DATE FOR ( ) DECLASSIFICATION
OR (X) REVIEW

IS: 10 JUNE 2001
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REASON: 5200.1R, PARA 2-301c5&6

A G

in-place, dates and times. Under Lieutenant Colonel direction, during pre-mission exercises, all PACAF-trained crews performed superbly with 100 percent mission launch and effectiveness achieved.

Upon mission execution, Lieutenant Colonel commanded deployment of three MC-130E aircraft to the control of the mission. Deployment included obtaining diplomatic clearance and mobilization of all equipment for the bare base operation at Forward Operating Location Bravo. Deployment required two in-flight, night refuelings per aircraft. All three aircraft departed "on the back" and closed to be possible of estimated time of arrival to Bravo and commanded deployment of PACAF-based forces from to Bravo and commanded establishment of the operating location.

- Serving as the single point of contact between US Forces at
  Bravo and foreign nationals in charge of the physical location, Lieutenant
  Colonel flew as first pilot on Night One operations.
- d. Following the emergency evacuation, he served as medical assistant upon arrival of casualty victims at Bravo. All burned victims were prepared for onward movement by C-141 aircraft within one hour of their arrival at Bravo.
- e. He commanded redeployment of all PACAF forces from Bravo to and subsequently to home base. Redeployment hour flight.
- 3. (U) In this position of significant responsibility, under hazardous conditions, Lieutenant Colonel, performed with extraordinary, professional competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel, reflect great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

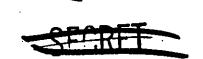
DIRECTOR; JOINT STAFF ACTION

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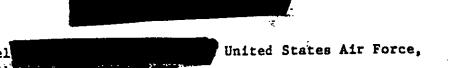
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TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO



distinguished himself by exceptionally meritorious conduct in the performance of outstanding services to the United States as

Lieutenant Colonel directed the training and participation of Pacific Air Force elements in Department of Defense, Joint Task Force exercises under adverse conditions were instrumental factors in the resolution of many complex problems in the conduct of these missions. The singularly distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff and the Department of Defense.

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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

ibei nul 0 I

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. The Lieutenant Colonel

A,G

Hurlburt Field, FL 32544.

c.

d. (U) 13 November 1979 to 28 April 1980.

A,G

Hurlburt Field, FL 32544.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

G

z. (U)

2. United States Air Force, distinguished himself by exceptionary meritorious service during the period 13 November 1979 to 23 April 1980 as a member of the Joint Task Force responsible for the recovery of American hostages held in Iran.

Lieutenant Colonel directed the training of aircraws, the development of new tactics, the modifications of aircraft and the use of equipment uniquely suited for the Joint Task Force mission to rescue American hostages held captive in Iran. Many of these special capabilities were practiced on arduous and hazardous missions, while the November 1979 and harch 1980.

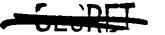
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by Lieutement Colonel Coordinated operations with the Navy on original planning from the Re deployed on two separate occasions to plan for future contingencies that would employ the special

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OR (X) REVIEW

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capabilities of the AC-130H Gunship. As a result of Lieutenant Colonel efforts, the capabilities of the AC-130 Gunsta were significantly expanded with multiple new tactics developed and trained. Among the singular accomplishments of Lieutenant Colonel be included:
- First employment of AC-130 in-flight refueling
- First many
- Implementation of techniques
- Implementation of long range secure voice AC-130 operations
- New techniques for
- Developed
3. (U) In his position of significant responsibility, under arduous conditions, Lieutenant Colonel performed extraordinary professional competence. The singularly superior and distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force, the Joint Chiefs of Staff and the Department of Defense.
JAMES B. VAUGHT Major General, US Army Commander, Joint Task Force 1-79
Attachment Citation
DIRECTOR, JOINT STAFF ACTION

(Approved) \_

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Signature

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TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

Lieutenant Colonel

Linguished himself by exceptionally meritorious conduct in the performance
of outstanding services to the United States as

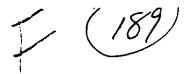
inclurit Field, Florida, from 13 November 1979 to

28 April 1980. During this period, Lieutenant Colonel directed his
squadron's training, preparation and participation in missions directed by
the Joint Chiefs of Staff. His superior leadership, sound judgment and
exemplary professional competence under adverse conditions were instrumental
factors in the resolution of many complex problems, and in the development
of unique tactics, new procedures and special modifications crucial to the
conduct of these missions. The singularly distinctive accomplishments of
Lieutenant Colonel reflect great credit upon himself, the United States
Air Force, the Joint Chiefs of Staff and the Department of Defense.

A,G







1 0 JUN 1981

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

United States Air Force,

Special Operations Squadron, Hurlburt Field, FL.

d. (U) 13 November 1979 to 28 April 1980.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous US decorations:

2. (S) Lieutenant Colonel John A. distinguished himself by exceptionally meritorious dervice as a C-130 Aircraft Commander of the Commander of

and then to a forward operating location just short of the target country in the first non-training employment of the inflight refueling capability of the AC-130. He worked closely with Strategic Air Command on refueling techniques instrumental

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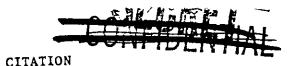
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in the development and demonstration of a full array of tactics necessary for his forces to provide required support for the delicate mission as Operations Officer, personally Lieutenant Colonel contributed to the achievement of a 100 percent launch rate during the deployment of his forces. While deployed to the forward operating location, contributed to the outstanding performance Lieutenant Colonel of duties by all his air crews in spite of austere living conditions compounded by extreme heat and frequent sandstorms. These specific achievements clearly demonstrate his outstanding professional skill, extensive knowledge, initiative, dedication and exemplary performance. (U) The singularly distinctive accomplishments of Lieutenant Colonel reflects great credit upon himself, the United States Air Force, and Joint Chiefs of Staff. JAMES B. VAUCHE Major General, USA Commander, Joint Task Force 1-79 Attachment Citation Director, Joint Staff Action: (Disapproved) (Approved)

Signature

Date

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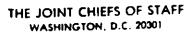
TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Air Force, distin-Lieutenant Colonel guished himself by exceptionally meritorious service as Operations Officer and Aircraft Commander, from 13 November 1979 to 28 April 1980, while a member of the Joint Task Force responsible for the recovery of American hostages held in Iran. As part of a specially selected force consisting of Army, Navy, Air Force and Marine Corps elements, he participated in numerous Joint Task Force exercises at great risk to gain a high state of mission readiness. His outstanding professional skill exhibited under arduous conditions, combined with his extensive knowledge, initiative, dedication and exemplary performance resulted in the development of unique tactics, new procedures and special modifications that were crucial to the conduct of these very complex missions. The singularly distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.



A,G





(190)

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 30% 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

a. Master Sergeant

Holloman Air Force Base, NM.

Holloman AFB, RM 88300.

d. 26 January 1980 to 24 March 1980.

e. 49th Services Squadron, Holloman AFB, NM.

f. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. AFCMC(1).

2. Master Sergeant United States Air Force, distinguished himself by meritorious service from 26 January 1980 to 24 April 1980 while serving as Food Service Supervisor for the Joint Task Force deployed in support of the effort to rescue the American hostages being held in Iran.

Despite the lack of normally available massing facilities, food service personnel, under Master Sergeant direction, maintained the healthful nutrition of all personnel assigned from a kitchen and dining hall located in a primitive bunker. After rebuilding the interior of the facility; adding and restoring most of the stoves, ovens and other equipment; Master Sergeant and his men averaged 18-hour work days while maintaining a high quarry rood service for the deployed personnel. This included working through the heat of the day in the desert, cooking in an enclosed area without the benefit of air conditioning or adequate ventilation:

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b. With no running water available, they handcarried all water used for cooking, cleaning and sanitation, They constantly monitored health conditions, successfully preventing outbreak of any food-borne disease common to similar remote areas and circumstances.

Due to the limited availability of certain items, Master Sergeant developed a wide variety of menus and recipes with those foodstuffs available so that a wide variety of foods and well-balanced diets were always available.

3. (a) The excellent food service provided under the supervision of Master Sergeant contributed greatly to a high level of morale among the personnel involved in the operation. Master Sergeant specific achievements clearly domonstrate outstanding professional skill, extensive knowledge, dedication to duty and exemplary performance.

dedication to duty and exemplar

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date



COMPLETE

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

distinguished himself by meritorious service Master Sergeant from 26 January 1980 to 24 April 1980 while serving as Food Service Supervisor in support of a force employed to accomplish an extremely sensitive mission of top National priority and broad international significance. Despite the lack of normally available messing facilities, food service personnel, under direction, maintained the healthful nutrition of all Master Sergeant personnel assigned from a kitchen and dining hall located in a primitive bunker, maintaining a high quality food service. With no running water available they handcarried all water used for cooking, cleaning and sanitation, constantly monitoring health conditions and successfully preventing any outbreak of any food-borne disease common to similar remote areas and circumstances. Due to the limited availability of certain items, Master Sergeant developed a wide variety of menus and recipes with those foodstuffs available so that a wide variety of foods and well-balanced diets were always available. The excellent food service provided under the supervision contributed greatly to a high level of morale of Master Sergeant among the personnel involved in the operation. By his exemplary performance has reflected great credit upon himself, of duty, Master Sergeant the United States Air Force, and the Joint Chiefs of Staff.





THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

s. (U) Second Lieutenant

United States Ale

b. (U) 7th Airborne Command and Control Squadron, Keesler AMS.

d. (U) 14 April 1980 to 1 May 1980.

e. (U) 7th Airborne Command and Control Squadron, Keesler AFB, MS.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous US decorations:

Second Lieutenant distinguished himself by meritorious service as Officer in Charge of the 7th Airborne Command and Control Squadron, Keesler AFB, Mississippi, a component of the Joint Task Force developed to effect the rescue of the American hostages being held in Iran.

Serving in this capacity from 14 April 1980 to 1 May 1980,
Second Lieutenant performed his duties in an exemplary manner,
providing the quality of maintenance and endurance expected from a Tactical Air Esmidned mobility deployment group twice the size of his team.

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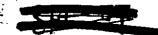
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.REASON: 5200.1R, PARA 2-301c5&6

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b. During the first phase of the operation, Second Lieutenant was tasked with deconfiguring and reconfiguring three EC-130 alreraft for mission requirements. Demanding 14-hour days, this task was accomplished in record time and in an excellent manner.

During pre-mission training, Second Lieutenant maintenance personnel launched and recovered multiple sorties each day, all on time. The quality of maintenance was lauded by all the 1st Special Operations Wing aircrews he supported.

divided by the deployment, Second Lieutenant provided vital enfoute maintenance support crucial to execution timetables, performing in an exceptional manner at Operating Location Alpha despite long working hours, drastic changes in eating habits, arduous climatic factors and other adverse living conditions. With extraordinary proficiency, under even more austere living and working conditions at location Bravo, Second Lieutenant accomplished an engine change absolutely essential to the successful lainch of all mission C-130 aircraft.

Pollowing the incident at Desert One, Second Lieutenant provided vital assistance to the wounded personnel and assisted in their evacuation.

3. (U) The distinctive accomplishments of Second Lieutenant austernature austernature austernature conditions clearly demonstrates his outstanding leadership and personal devotion to duty, reflecting great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUCHT

Major General, USAJ Commander, Joint Task Force 1-79

Attachment Citation

(3)

Director, Joint Staff Action:

(proved)

(Disapproved)

Signature



TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

United States Air Force, distinguished Second Lieutenant himself by meritorious service from 14 April 1980 to 1 May 1980, while assigned to the Joint Task Force responsible for the recovery of American was responsible for base citizens held in Iran. Second Lieutenant support and maintenance within his unit. As such, he consistently provided mission-ready aircraft on-time under the most austere conditions. As an routinely provided outstanding professional, Second Lieutenant exceptional support during periods of constant training, deployment and mission execution. The continuously high availability rate of mission professional aircraft is a direct reflection of Second Lieutenant ability and brings great credit to himself, the United States Air Force, and the Joint Chiefs of Staff.





THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

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Subject: Recommendation for Award

Reference: DOD Directive 1348.26

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. (U) Master Sergeant

g. (U)

Q,G

Ist Special Operations Wing, Hurlburt Field, FL.

1st Special Operations Wing/MA, Hurlburt Field, FL.

d. (U) 13 November 1979 to 29 April 1980.

a. (U) 1st Special Operations Wing, Hurlburt Field, FL.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

2. Master Sergeant distinguished himself by meritorious service as NCOIC of Maintenance, 1st Special Operations Wing, from 13 November 1979 to 29 April 1980. In this capacity in support of the force attempting to rescue the hostages being held in Iran, Master Sergeant performed his duties in an exemplary manner. Supervising the entire maintenance contingency for the operation, Master Sergeant performed innumerable vital functions toward the successful launch of Joint Task Porce aircraft, accomplishing remarkable in-commission and

a. Upon deployment, Master Sergeant personnel, under his able leadership, performed exceptional aircraft maintenance despite long working hours, drastic changes in eating habits, arduous climatic factors and other unique living conditions. The performance of the

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sortie rate achievéments.

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REASON: 5200.1R, PARA 2-301c5&6

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C-130 aspects of the mission was flawless, with a 100 percent mission ready rate at all the critical junctures. The leadership and mission orientation displayed by Master Sergeant was instrumental in that achievement.

b. (U) His achievements clearly demonstrate outstanding professional skill, extensive knowledge, dedication to duty and exemplary performance. The distinctive accomplishments of Master Sergeant reflects great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

Attachment Citation ...

Director, Joint Staff Action:

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(Approved)

(Disapproved)

Signature

Date

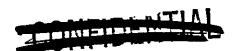
### TO ACCOMPANY THE AWARD OF THE

DEFENSE MERITORIOUS SERVICE MEDAL

TO

(U)

distinguished himself by meritorious Master Sergeant service as NCOIC of Maintenance, 1st Special Operations Wing, from 13 November 1979 to 29 April 1980. In this capacity in support of a force employed to accomplish an extremely sensitive mission of top National priority and broad international significance, Master Sergeant performed his duties in an exemplary manner. Supervising the entire maintenance contingency for performed innumerable vital functions the operation, Master Sergeant toward the successful launch of aircraft, accomplishing remarkable incommission and sortie rate achievements. Upon deployment, Master Sergeant personnel, under his able leadership, performed exceptional aircraft maintenance despite long working hours, drastic changes in eating habits, arduous climatic factors and other unique living conditions. The performance of the aircraft assigned to Master Sergeant was flawless, with a 100 percent mission ready rate at all the critical junctures. The leadership and mission orientation displayed by Master was instrumental in that achievement. By his exemplary performance of duty, Master Sergeant has reflected great credit upon himself, the United States Air Force, and the Joint Chiefs of Staff.



POLUTE



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF



1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

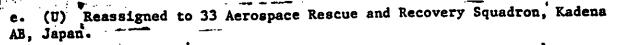
a. (U) Master Sergeant

, United States Air Force,

b (8)

....





- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- g. (U) Previous US decorations:
- United States Air Force, distinguished himself by exceptionally meritorious schievement as NCOlC of Maintenance, from 24 December 1979 to 29 April 1980. In this capacity supporting a force employed to accomplish an extremely sensitive mission of top National priority and broad international significance, Master Sergeant fied his maintenance force as they efficiently deployed and provided support during short-notice rapid deployments from the confidence of th
  - 8: Master Sergeant force provided 100 percent launch failability during six weeks of mission exercises in the CONUS and autraced suspent under extremely austere living and working

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DATE FOR ( ) DECLASSIFICATION
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EXTENDED BY: DIRECTOR, J3
REASON: 5200.1R, PARA 2-301c5&6

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conditions at location Bravo, again providing 100 percent launch reliability for 21 consecutive sorties, while operating out of location Bravo.

b. Master Sergeant and his team were the first maintenance personnel to arrive at Location Bravo where they established Site One, forward operating Location Bravo from a bare base situation. Master Sergeant supervised and performed all logistics functions at Bravo.

c. (1) At Location Bravo, Master Sergeant effectively performed lengthy and in-depth inspections of MC-130 aircraft to ensure their airworthiness, consistently spending 12 to 14 hours per day deconfiguring and reconfiguring at Location Bravo for their eventual mission requirements.

d. Master Sergeant directed installation of specially modified taxi and landing lights and specially modified the terrain following radar to support higher gross weights on all MC-130 aircraft. These specific achievements clearly demonstrate outstanding professional skill, extensive knowledge, dedication and exemplary performance.

3. (U) Master Sergeant distinguished performance of duty throughout his period of service reflects great credit upon himself, the United States Air Force and the Joint Chiefs of Staff.

JAMES B. VAUGHA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature Date

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CITATION

TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

Master Sergeant

United States Air Force, distinguished himself
by exceptionally meritorious service during the period 24 December 1979 to

29 April 1980, while a member of the Joint Task Force assigned the responsibility to recover the US hostages held in Iran. As senior non-commissioned
officer responsible for maintenance of the rescue mission United States Air
Force aircraft, Master Sergeant consistently provided near 100 percent
launch reliability. This was conducted under conditions of extreme personal
hardship, sustere basing and minimal support. Master Sergeant personally designed and built several crucial modifications to aircraft that
were critical to mission accomplishment. Master Sergeant personal
supervision of mission aircraft, constant attention to detail and selfless
devotion to the mission reflects great credit upon himself, the United States
Air Force, and the Joint Chiefs of Staff.

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## THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

(194)

1 6 JUN 1981

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

is recommended that the

a. (U) Senior Master Sergeant
United States Air Force,

(g) (b) (U)

d. (U) 16 April 1980 to 2 May 1980.

e. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

f. (U) Previous US decorations:

Senior Haster Sergeant United States Air Force, distinguished himself by meritorious service as First Sergeant, Joint Task Force Deployed, from 16 April 1980 to 2 May 1980. In this capacity in support of the force attempting to rescue the American hostages being held in Iran, Senior Master Sergeant Hodgson performed his duties in an exemplary manner.

a. In charge of the advanced schelon to a bare base environment, he supervised the preparation of the base for the squadrons in less than 12 hours. He established separate troop areas with over 250 cots, messing facilities, sanitation requirements, including latrines, showers, and maintenance and supply areas. In addition, Senior Master Sergeant rowided drinking water and transportation as well as morale and walfare necessities:

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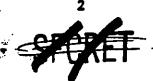
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Following the establishment of the base, Senior Master Sergeant supervised the support of all flight crews, conducting transportabilleting, feeding and sanitation of each in isolation. a brilliant organizer under the Senior Master Sergeant most adverse conditions, was completely mission oriented regardless of the cost to his own personal health and welfare. He maintained a delicate balance between the squadrons in light of the limited logistics, fusing the entire TDY contingency into a highly motivated, mission-oriented team. Following the action Senior Master Sergeant the withdrawal, insuring a sanitary close-down and a complete clean-up. He returned all billeting areas to satisfactory standards, exceeding those of the host nation. He clearly demonstrated superior leadership throughout his period of service. W achievéments as First Sergeant Senior Master Sergeant learly reflect great credit upon himself and the Armed Fores of the United States. JAMES B. VAUGH Major General, USA Commander, Joint Task Force 1-79 Attachment Citation Director, Joint Staff Action:

(Approved)

(Disapproved)

Date Signature





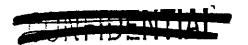
#### TO ACCOMPANY TO AWARD OF THE

JOINT SERVICE COMMENDATION MEDAL

TO

distinguished himself by meritorious service Senior Master Sergeant as First Sergeant, Joint Task Force Deployed, from 16 April 1980 to 2 May 1980. In this capacity in support of a force employed to accomplish an extremely sensitive mission of top National priority and broad international signifiperformed his duties in an exemplary cance, Senior Master Sergeant manner. In charge of the advanced echelon to a bare base environment, he supervised the preparation of the base in less than 12 hours. He established separate troop areas with cots, messing facilities, showers, and maintenance and supply areas. In addition, he provided drinking water and transportation as well as morale and welfare necessities. Following the establishment upervised the support of all of the base, Senior Master Sergeant flight crews, conducting transportation, billeting, feeding and sanitation a brilliant organizer under the of each. Senior Master Sergeant most adverse conditions, was completely mission oriented regardless of the cost to his own personal health and welfare, fusing the entire TDY contingency into a highly motivated, mission-oriented team. By his exemplary performance of duty; Senior Master Sergeant has reflected great credit upon himself; the United States Air Porce and the Joint Chiefs of Staff.







(1)

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.14

1. (U) Under the provisions of the reference, recommend that the following individual be awarded the Joint Service Commendation Medal:

a. (U) Senior Master Sergeant

United States Air

3. - h

c. (U) APO

d. (U) 14 April 1980 to 1 May 1980.

e. (U) Individual has been reassigned

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous US decorations: MSM, AFCM(1).

Senior Master Sergeant distinguished himself by meritorious service as Non-Commissioned Officer in Charge of the 7th Airborne Command and Control Squadron, Kessler AFB, Mississippi, component of the Joint Task Force developed to effect the rescue of the American hostages being held in Iran.

a. Serving in this canacity from 14 April 1980 to 1 May 1980, Senior Master Sergeant performed his duties in an exemplary manner, providing the quality of maintenance and endurance expected from a Tactical Air Command mobility deployment group twice the size of his team. During the first phase of the operation, the group was tasked with deconfiguring and reconfiguring three EC-130 aircraft for mission requirements. Demanding 14-hour days, this task was accomplished in record time and in an excellent manner.

Declimful by DDO Nonce 12 May 9> CLASSIFIED BY: DIRECTOR, J3
DATE FOR ( ) DECLASSIFICATION
OR (X) REVIEW

IS 10 JUNE 2001

EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c566



TO ACCOMPANY THE AWARD OF THE
JOINT SERVICE COMMENDATION MEDAL

TO

Senior Master Sergeant

United States Air Force, distinguished himself by meritorious service from 14 April 1980 to 1 May 1980,

while assigned to the Joint Task Force responsible for the recovery of

American citizens held in Iran. Senior Master Sergeant

was responsible for base support and maintenance within his unit. As such, he consistently provided mission-ready aircraft on-time under the most austere conditions.

As an outstanding professional, Senior Master Sergeant

provided exceptional support during periods of constant training, deployment and mission execution. The continuously high availability rate of mission aircraft is a direct reflection of Senior Master Sergeant

professional ability and brings great credit to himself, the United States Air Force, and the Joint Chiefs of Staff.







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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

X

1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. Lieurenant Colonel Edward R. Seiffert, United States Marine Corps,

b. Joint Task Force 1-79.

c.

- d. 9 December 1979 to 27 April 1980.
- e. Not applicable.
- f. Office of the Chief of Naval Operations, (OP506EI), Washington, DC 20350.
- g. No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- h. Previous US decorations: Meritorious Service Medal, Air Medal (with numerals 41), and the Navy Commendation Medal (with one star).
- 2. Lieutement Colonel Edward R. Seiffert, United States Marine Corps, distinguished himself by superior meritorious achievement from 9 Devember 1979 to 27 April 1980 while serving as the Helicopter Force Commander assigned to the Joint Task Force charged with rescuing the American hostages held in Iran.
  - During this period, Lieutenant Colonel Seiffert, as the Helicoptor Force Commander, demonstrated truly outstanding leadership and aviation expertise in the establishment, training and ultimately employment of a unique helicopter force. The mission profile dictated the development, integration and application of totally new techniques in low-level, long-range night flying techniques. The mission difficulty was further com-

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OR (X) REVIEW
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REASON: 5200.1R, PARA 2-301c5&6

pounded by the extremely stringent operational security requirements and the very short period of time allotted for the achievement of force capability.

In order to fulfill the mission generated taskings, Lieutenant Colonel Seiffert applied his intimate knowledge of both the H-53 helicopter and the helicopter community in the final selection and training of the joint service crews. Realizing that totally realistic training was a prerequisite to mission success, he outlined an in-depth training program which incorporated a variety of techniques, many of which had been accomplished individually but not collectively. He established a methodical training program based on the development of individual skills which led to crew and force confidence. New techniques were developed in low-level night flying, long-range night navigation, tactical refueling operations, blacked out landings and ground control techniques.

c. Throughout the preparation period, intelligence inputs were constantly changing which required continuous modifications to the helicopter mission and the flight profile. Through Lieutenant Colonel Seiffert's flexible leadership, he was able to incorporate the required modifications into the training program while still maintaining the confidence and positive morale within the helicopter force. Lieutenant Colonel Seiffert demonstrated his abilities and confidence in the helicopter and mission by flying the lead aircraft in all training phases, as well as the flight from the USS Nimitz to Desert One.

d. The new helicopter techniques that were developed and tested under totally realistic and demanding conditions have opened a new era of helicopter operations and have filled a long standing void in tactical employment capability. Lieutenant Colonel Seiffert's helicopter expertise and remarkable leadership weighed heavily on this achievement.

3. (U) By his exemplary performance of duty, Lieutenant Colonel Seiffert has reflected great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

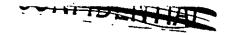
Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date

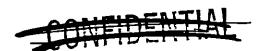


TO ACCOMPANY THE AWARD OF THE DEFENSE SUPERIOR SERVICE MEDAL

TO

#### EDWARD R. SEIFFERT

Lieutenant Colonel Edward R. Seiffert, United States Marine Corps, distinguished himself by superior meritorious achievement from 9 December 1979 to 27 April 1980, while serving as the Helicopter Force Commander assigned to a highly selected joint service staff responsible for developing and executing a sensitive military operation of high national concern. He demonstrated truly outstanding leadership and aviation expertise in the establishment, training and ultimately, employment of this unique helicopter force. Lieutenant Colonel Seiffert was instrumental in developing an in-depth realistic training program, incorporating a variety of new techniques, to fulfill the extremely demanding mission requirements. Through his flexible leadership, he was able to remain abreast of the constantly changing mission requirements, incorporate modifications into the training program while still maintaining confidence and positive morale within the helicopter force. Lieutenant Colonel Seiffert's efforts produced direct results in the task force as well as opening a new era of helicopter employment capabilities. Lieutenant Colonel Seiffert's distinctive accomplishments reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





(147)

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

SUBJECT: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

- a. (U) Colonel Charles H. Pitman, United States Marine Corps,
- b. (U) Joint Task Force 1-79.
- c. (U)
- d. (U) 10 November 1979 to 27 April 1980.
- e. (U) Not appplicable.
- f. (U) Office of the Chairman, Joint Chiefs of Staff.
- g. (U) No other recommendations for awards to this individual are panding and no previous award has been made for the service described therein.
- h. (U) Previous US decorations: Silver Star, Distinguished Flying Cross (with 3 gold stars), Bronze Star Medal, Air Medal (with numerals 65) and the Nevy Commendation Medal.
- 2. (3) Colonel Charles H. Pitman, United States Marine Corps, distinguished himself by meritorious achievement during the period 10 November 1979 to 27 April 1980 while serving as the senior Marine and Helicopter Advisor to the Commander of the Joint Task Force assigned the mission of rescuing the American hostages held in Iran.
- a. (3) Buring this period, Colonel Pitman was confronted with the formidable task of assembling; training, and deploying a specialized RH-53 helicopter force capable of flying a mission profile under conditions never before attempted of foreseem. This required developing totally new techniques in low-level high flying; 1985—range night navigation, tactical refueling operations, bisable and ground control techniques. This capability had

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to be built in an extremely short period of time, without attracting attention, utilizing personnel from throughout the US military forces and without benefit of an existing command or support structure. Colonel Pitman, drawing upon his wealth of operational helicopter expertise, and his unique leadership ability was able to channel the efforts of this group of individuals to achieve a singleness of purpose and to develop a unique force capability.

- b. Faced with a difficult and heretofore untried task, Colonel Pitman conducted a mission analysis and then, based on numerous factors, recommended the type helicopter necessary for mission accomplishment. Realizing that realistic training was a necessity, Colonel Pitman personally participated in the selection of an adequate training site and development of the detailed training objectives.
- c. Colonel Pitman, acting as the Chief Project Officer for COMJTF, personally developed, briefed and supervised every phase of the helicopter program. He outlined a thorough and demanding training program based on the development of crewmember skills and individual confidence building toward group performance and overall mission confidence. Participating as a pilot or observer in every training phase, he conducted extensive analysis of each pilot's capability prior to mission execution. Aware of his responsibility, when it became apparent after the first week that pilot progress was slower than anticipated, Colonel Pitman, even in view of time constraints, strongly pushed for and received several crew changes, obtaining more thoroughly screened pilots and crewmen.
- vised development of the detailed mission profile. The overall mission required a compilation of difficult techniques, many of which, while they had been accomplished individually or for limited periods, had not been combined or accomplished over long distances or periods of time. Moreover, throughout the training and preparation phase, intelligence inputs were continually updated leading to significant force modifications and mission adjustments. Colonel Pitman taking these changes in stride, accommodated these and several other significant modifications to lessen fuel consumption and improve operational security. His flexible, responsive leadership, stemming from the classical leader operating from an "up front" position, lent stability and confidence to the situation.
- e. (U) As the helicopter mission leader, Colonel Pitman personally supervised all phases of helicopter flight operations up to and including deployment to the USS Nimitz and subsequently to Desert One.
- f. The new helicopter techniques developed and tested under these most demanding, real world conditions opened a new era of helicopter operations and provided a much needed tactical employment capability. It was Colonel Pitman's enthusiastic, professional approach that provided the catalyst for this action.





3. (U) By his exemplary performance of duty Colonel Pitman has reflected great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT
Major General, USA
Commander, Joint Task Force 1-79

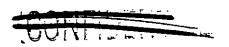
Attachment Citation

DIRECTOR, JOINT STAFF ACTION:

(Approved)

(Disapproved)

Signature Date





## TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

#### CHARLES H. PITMAN

Colonel Charles H. Pitman, United States Marine Corps, distinguished himself by meritorious achievement from 10 November 1979 to 27 April 1980, while serving as the senior Marine and helicopter advisor to the commander of a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel Pitman was responsible for accomplishing the formidable task of assembling, training, and deploying a specialized helicopter force capable of flying a mission profile under conditions never before attempted or foreseen. The mission required development of totally new operational techniques while utilizing personnel from throughout the United States military forces and without the benefit of an existing command or support structure. Colonel Pitman personally developed, briefed and supervised every phase of the helicopter program, to include selection of an adequate training site and his participation as a pilot or observer in each training phase, in order to complete a thorough analysis of each pilot's capabilities. He supervised the development of the detailed mission profile in conjunction with appropriate agencies, to include continually updated requirements and inputs. Colonel Pitman's enthusiastic, professional approach and responsive leadership provided the catalyst which resulted in a new era of helicopter operations and provided a much needed tactical employment capability. The distinctive accomplishments of Colonel Pitman reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.



THE JOINT STAFF.

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1 0 JUN 1981

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

SUBJECT: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. (U) Lieutenaut Colonel Corps,

United States Marine

b. (U) Joint Task Porce 1-79.

c. (U)

d. (U) 1 December 1979 to 15 July 1980.

e. (U) Individual reassigned on 16 July 1980.

Central Intelligence Agency, Headquarters, Langley, VA

g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

h. (U) Previous US decorations:

Lieutenant Colonel United States Marine Corps, distinguished himself by meritorious achievement during the period 1 December 1979 to 15 July 1980, while serving as the senior Marine Intelligence Officer assigned to the Joint Task Force charged with rescuing the American hostages held in Iran. Lieutenant Colonel Lieutenant Lieutenant Lieutenant Colonel Lieutenant Lieutenant Lieutenant Colonel Lieutenant Lieutenant Lieutenant Colonel Lieutenant Lieutenant Lieutenant Lieutenant Lieutenant Lieutenant Colonel Lieutenant Lieutenant Lieutenant Lieutenant Lieutenant Colonel Lieutenant Lieutenant Lieutenant Colonel Lieutenant Lieutenant Lieutenant Colonel Lieutenant Lieutenant Lieutenant Colonel Lieutenant Lieutenan

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This technique was proven during subsequent flight operations. Lieutenant Colonel broad grasp of international politics and the capabilities/limitations of the national intelligence collection means enabled him to fully discharge his responsibilities with the quiet competence of a true professional. Because of his wide language and foreign area knowledge, Lieutenant Colonel as often entrusted with establishing liaison with and debriefing cooperative foreign nationals who possessed knowledge regarding events and the security environment in several critical overseas areas. It was often Lieutenant Colonel diplomatic skills and recognition of various cultural and religious differences that made it possible to obtain forthright objective assessments of ongoing events and their potential meaning. Lieutenant Colonel contributions combine to warrant special recognition of his efforts and accomplishments.

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3. (U) The distinctive accomplishments of Lieutenant Colonel reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT

Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION:

(Approved)

(Disapproved)

Signature

Date:



TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Marine Corps, distinguished Lt Colonel himself by meritorious achievement from 1 December 1979 through 15 July 1980, while serving as the senior Marine intelligence officer assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of highest national concern. Lieutenant Colonel was solely responsible for insuring that all rotary wing forces operating with the project received the very best intelligence and navigational assistance. He accomplished this task by developing an extremely reliable technique for selecting flight routes which all but guaranteed the aircraft to complete their mission undetected. This technique was proven out during actual mission flight broad grasp of international polioperations. Lieutenant Colonel tics and the capabilities/limitations of the national intelligence collection means enabled him to fully discharge his responsibilities with the quiet competence of a true professional. The distinctive accomplishments of Lieutenant reflect great credit upon himself, the United States Marine Colonel Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





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THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

SUBJECT: Recommendation for Award

Reference: DOD Directive 1348.26

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal:

a. (U) <u>Captain</u>

United States Marine Corps,

b. (U) Joint Task Force 1-79

c. (U)

d. (U) 21 November 1979 to 27 April 1980

e. (U) HMX-1, MCAS Quantico, Quantico, VA

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous U.S. decorations:

2. (U) The following is a narrative description of service rendered:

United States Marine Corps, distinguished himself by meritorious achievement during the period 21 November 1979 to 27 April 1980 while serving as the Aircraft Maintenance Officer to the Joint Task Force Helicopter Detachment of the Joint Task Force assigned the mission of rescuing the American hostages held in Iran.

b. During this period, Captain was confronted with the arduous task of organizing the total maintenance effort for the Joint Task Force Helicopter Detachment. Because of the sensitivity of the mission, many restrictions were placed on Captain that had to be accommodated and still train for the mission. He was personally involved in the selection and organization of all crewmembers. Captain was responsible for, and succeeded at, training specialists into totally trained crewmembers.

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Classified by OJCS, J-3 Review 3 June 1987

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With a limited number of personnel, no more than forty, Captain managed the readiness of up to ten H-53 series aircraft for over four months at an average daily availability of nearly 100%. For aircraft maintenance matters, he was the single point of contact to the outside world, which frequently required workdays in excess of twenty hours, six to seven days a week. Captain did this on an off duty runway working out of three vans in the isolated western United States and supported nearly 1400 hours of flight training, 90% of which was at night, with the same forty crewmembers.

d. Time constrained, without attracting attention, working with major commands throughout the U.S. military forces, and without benefit of an existing command and support structure, Captain drew on his unique leadership capability and was able to direct the efforts of this group toward a singleness of purpose rarely achieved.

e. Captain was required to travel worldwide on occasion to evaluate RH-53 readiness. His evaluation and knowledge of requirements were invaluable in determining what was needed to insure 100% availability on these selected aircraft. He personally acquiffed these items and carried them on deployment, supervised their installation and insured a totally ready force.

Captain was uniquely successful as a maintenance officer under very austere circumstances. He trained and guided subordinates to insure they attained the highest levels of efficiency and productivity. He displayed a unique capacity for coordinating a multifaceted maintenance operation and sustaining an unheard of level of readiness.

3. (U) The distinctive accomplishments of Captain reflect great credit upon himself, the United States Naval Service, the organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT ( Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action
(Approved) (Disapproved)

Signature Date

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### TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO -

CAPTAIN UNITED STATES MARINE CORPS

United States Marine Corps, distinguished himself Captain by meritorious service from 21 November 1979 to 27 April 1980, while serving as the Aircraft Maintenance Officer, Joint Helicopter Detachment of the Joint Task Force responsible for developing and executing a sensitive military operation of high was responsible for the organization, training national concern. Captain and availability of a specialized helicopter force capable of flying  $\overline{m{z}}$  a mission  $\cdot$ profile under conditions never before attempted or foreseen. The mission required unique application of skills while utilizing personnel from throughout the United States military forces and without the benefit of an established support structure. personally supervised every aspect of the helicopter maintenance Captain program, to include selection of crews and execution of supply support activities. He analyzed each crewmember's capabilities and skills to utilize them most effecenthusiastic, professional approach and positive tively. Captain leadership provided a small number of highly skilled men with the desire and willingness to accomplish a seemingly impossible task. The distinctive eflect great credit upon himself, the United accomplishments of Captain States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.









THE JOINT STAFF

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1 0 JUN 1981

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

SUBJECT: Recommendation for Award

Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

a. (U) Chief Warrant Officer
Corps,

United States Marine

b. (U) Joint Task Force 1-79

c. (U) MCAS Cherry Point, Cherry Pt, N.C.

d. (U) 4 January 1980 to 27 April 1980

e. (U) MCAS Cherry Pt, Cherry Pt, N.C.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

( g. (U) Previous U.S. decorations:

The following is a narrative description of service rendered:

distinguished himself with meritorious service from 4 January 1980 to 27 April 1980 while serving as the Administrative Officer for the Joint Helicopter Detachment assigned to the Joint Task Force assigned the mission of rescuing the American hostages held in Iran.

b. During this period, Warrant Officer was confronted with the task of administratively organizing an ad hoc unit which had individuals joining from all the major services. Records had to be obtained covertly from major commands throughout the United States. This was done in a remarkably expeditious manner without causing any disclosure of the highly classified nature of his unit's mission.

Classified by OJCS, J-3 Review on 3 June 1987

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Dedemped by DDO Nonce 12 May 92



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the administrative tasks for the unit while keeping the identities of the individuals unknown. Warrant Officer was able to get unit members paid, fed, examined/inoculated, manifested and moved all over the world without one security violation. He was able to accomplish all this and have each member cared for in a timely manner to retain a feeling of normalcy so that outside curiosity about the unit would not be aroused.

d. When confronted with deaths and injuries within the unit, Warrant Officer demonstrated that his knowledge and execution of casualty assistance procedures is unsurpassed.

3. (U) By his exemplary performance, Warrant Officer the Companies of the United States Naval Service, the Organization of the Joint Chiefs of Staff and the Department of Defense.

JAMES B. VAUGHTO
Major General, USA
Commander, Joint Task Force 1779

Attachment Citation

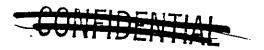
DIRECTOR, JOINT STAFF ACTION: (Approved)

(Disapproved)

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Date

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TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

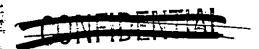
TO

CHIEF WARRANT OFFICER

UNITED STATES MARINE CORPS

United States Marine Corps, distin-Chief Warrant Officer guished himself by meritorious achievement from 4 January 1980 to 27 April 1980. while serving as the Administrative Officer to a Joint Service Unit responsible for developing and executing a sensitive military operation of high national conwas responsible for all administrative duties in cern. Warrant Officer conjunction with organizing a Joint Helicopter Unit. He supervised and executed the movements of his unit in a most professional manner, overcoming all obstacles. personally conducted single-point liaison with major Warrant Officer commands throughout the armed forces of the United States, for all members of his unit, and continually kept all parties informed without jeopardizing the unit enthusiastic, professional approach and mission. Warrant Officer leadership by example provided a critical entity without which the unit could not have executed its mission. The distinctive accomplishments of Warrant Officer reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





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THE JOINT STAFF



MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

SUBJECT: Recommendation for Award

Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

a. (U) Petty Officer Second Class

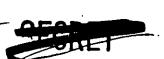
United States Navy,



- b. (U) Joint Task Force 1-79
- c. (U)
- d. (U) 4 January 1980 to 27 April 1980
- e. (U) Not applicable
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- g. (U) Previous U.S. decorations:
- 2. The following is a narrative description of service rendered:
- a. Petty Officer Second Class United States Navy, distinguished himself by meritorious achievement during the period 4 January 1980 to 27 April 1980 while serving as a helicopter crewmember with the Joint Helicopter Detachment on the Joint Task Force assigned the mission of rescuing the American hostages held in Iran.
- b. Because of a need not only for operational security but to practice in the desert environment, the unit was located at an obscure location in the Western United states. The facilities there were less than adequate, requiring Petty Officer to care for his aircraft on an off-duty runway with only three small vans available as maintenance shelters. Even under these adverse conditions, Petty Officer and his fellow aircremmen maintained their aircraft in near perfect condition providing close to 100% availability for the entire period.

Classified by OJCS, J-3 Review on 3 June 1987

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This availability was a necessity as the detachment had only a short time to develop an entirely new capability, to fly a great distance low level at night utilizing night vision goggles. In developing this capability, it became evident that the crewmembers, including Petty Officer would have to assume new responsibilities, becoming more integral to the conduct of the flight. Pilots were heavily taxed with flying formation, navigating, and operating inertial and Omega navigation systems without illuminated instrument panels. Crewmembers became responsible for monitoring all cockpit instruments, transferring fuel from internal and external tanks and accounting for fuel consumption following the planned flight profile. They also had to memorize the locaton of light switches, rheostats and numerous circuit breakers to aid pilots in case of emergency.

d. The crewmembers also provided invaluable assistance to the pilots in navigation. Since the night vision goggles provided a decreased field of view, they contributed by locating or verifying key terrain features from the cabin area.

- e. Finally, Petty Officer assumed added responsibility during the landing phase. The requirement to set down in the desert without illumination was a hazardous task. The downwash from the helicopter rotor system greatly decreased the visual reference available to the pilots. Consequently, the pilots became greatly dependent on information, including obstacles, altitude and crift, transmitted by the crewmembers. Petty Officer billity to remain calm during this taxing flight regime, while providing accurate and timely information, provided the confidence factor needed for safe landings. Petty Officer professional expertise, dedication and courage during this period greatly facilitated development of the crew coordination needed to fly the rescue mission. His personal resourcefulness allowed him to adapt to austere conditions and to deal with the mental demands of clandestine operations. He thus contributed significantly to the detachment's preparedness to attempt the mission in April 1980.
- 3. (U) The display of exemplary performance during this ordeal and the instantaneous adaptability demonstrated by Petty Officer performance during the the safe conduct of all operations. Petty Officer performance during the entire period of training up to and including the conduct of the mission was in the highest tradition of the Naval Service, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT A Major General, USA

Commander, Joint Task Force 1-79

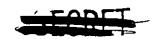
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DIRECTOR, JOINT STAFF ACTION: (Approved)

(Disapproved)

Signature

Date



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# TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

PETTY OFFICER SECOND CLASS UNITED STATES NAVY

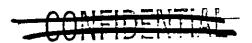
For meritorious achievement in aerial flight from 4 January 1980 to 27 April 1980 while serving as an aircrewman with the special helicopter detachment tasked with developing the capability, and ultimately attempting to rescue the American hostages in Iran.

And more integral role in the conduct of low level tactical night flight. The aircraft cockpit was without lights because of the use of night vision goggles and Petty Officer was required to know the location of all light switches, rheostats and selected circuit breakers to assist the pilots in case of an inflight emergency.

The decreased field of view of the goggles necessitated that Petty Officer ald the pilots in navigation by providing accurate descriptions of key terrain features.

Finally, Petty Officer provided accurate and timely obstacle, altitude and drift information to pilots on final approach to landing. These approaches made without illumination to the dusty desert floor would have been impossible without the information provided by the aircrewmen.

Petty Officer performed these added responsibilities in a calm, confident and professional manner, thus contributing significantly to the rapid development of the crew coordination concepts utilized during the mission.



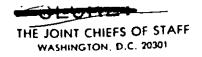


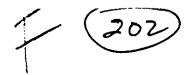
SAME DENTAL

Petty Officer confident and courageous performance during the ordeal and his ability to adjust calmly to the dangerous circumstances involved contributed significantly to the safe arrival of his aircraft during all operations. Petty Officer distinctive performance while attempting to rescue his fellow countrymen, and his outstanding, dedicated performance during the entire period reflect great credit upon himself, the United States Navy, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

ACCUPATION OF THE PARTY OF THE







THE JOINT STAFF



MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

SUBJECT: Recommendation for Award

Reference: DOD Directive 1348.14

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal:

a. (U) Sergeant

United States Marine Corps,

b. (U) Joint Task Force 1-79

c. (U)

d. (U) 9 January 1980 to 27 April 1980

e. (U) Not applicable

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous U.S. decorations:

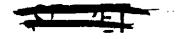
Medal.

The following is a narrative description of service rendered:

Sergeant United States Marine Corps, distinguished himself by meritorious achievement during the period 9 January 1980 to 27 April 1980 while serving as a helicopter crewmember with the Joint Helicopter Detachment on the Joint Task Force assigned the mission of rescuing the American hostages held in Iran.

b(0) Because of a need not only for operational security but to practice in the desert environment, the unit was located at an obscure location in the Western United states. The facilities there were less than adequate, requiring Sergeant to care for his aircraft on an off-duty runway with only three small vans available as maintenance shelters. Even under these adverse conditions, Sergeant and his fellow aircrewmen maintained their aircraft in near perfect condition providing close to 100% availability for the entire period.

Declarated by DDO NMCC 12 May 9 Classified by OJCS, J-3 Review on 3 June 1987





This availability was a necessity as the detachment had only a short time to develop an entirely new capability, to fly a great distance low level at night utilizing night vision goggles. In developing this capability, it became evident that the crewmembers, including Sergeant would have to assume new responsibilities, becoming more integral to the conduct of the flight. Pilots were heavily taxed with flying formation, navigating, and operating inertial and Omega navigation systems without illuminated instrument panels. Crewmembers became responsible for monitoring all cockpit instruments, transferring fuel from internal and external tanks and accounting for fuel consumption following the planned flight profile. They also had to memorize the locaton of light switches, rheostats and numerous circuit breakers to aid pilots in case of emergency.

The crewmembers also provided invaluable assistance to the pilots in navigation. Since the night vision goggles provided a decreased field of view. they contributed by locating or verifying key terrain features from the cabin area.

- lassumed added responsibility during the 7 Finally, Sergeant landing phase. The requirement to set down in the desert without illumination was a hazardous task. The downwash from the helicopter rotor system greatly decreased the visual reference available to the pilots. Consequently, the pilots became greatly dependent on information, including obstacles, altitude and fift, transmitted by the crewmembers. Sergeant ability to remain calm during this taxing flight regime, while providing accurace and timely information, provided the confidence factor needed for safe landings. Sergeant expertise, dedication and courage during this period greatly facilitated development of the crew coordination needed to fly the rescue mission. His personal resourcefulness allowed him to adapt to austere conditions and to deal with the mental demands of clandestine operations. He thus contributed significantly to the detachment's preparedness to attempt the mission in April 1980.
- (U) The display of exemplary performance during this ordeal and the instantaneous adaptability demonstrated by Sergeant contributed greatly to the safe conduct of all operations. Sergeant performance during the entire period of training up to and including the compact of the mission was in the highest tradition of the Naval Service, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT Major General, USA

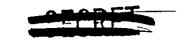
Commander, Joint Task Force 1-79

Attachment Citation

DIRECTOR, JOINT STAFF ACTION: (Approved)

(Disapproved)

Date



CITATION

THE PROPERTY OF THE PARTY OF TH

# TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

T0

SERGEANT UNI

UNITED STATES MARINE CORPS

For meritorious achievement in aerial flight from 9 January 1980 to 27 April 1980 while serving as an aircrewman with the special helicopter detachment tasked with developing the capability, and ultimately attempting to rescue the American hostages in Iran.

exhibited the adaptability and aircrew talent to assume a completely unique and more integral role in the conduct of low level tactical night flight. The aircraft cockpit was without lights because of the use of night vision goggles and Sergeant was required to know the location of all light switches, rheostats and selected circuit breakers to assist the pilots in case of an inflight emergency.

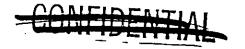
The decreased field of view of the goggles necessitated that Sergeant aid the pilots in navigation by providing accurate descriptions of key terrain features.

ŀ

finally. Sergeant provided accurate and timely obstacle, altitude and drift information to pilots on final approach to landing. These approaches made without illumination to the dusty desert floor would have been impossible without the information provided by the aircrewmen.

Sergean performed these added responsibilities in a calm, confident and professional manner, thus contributing significantly to the rapid development of the crew coordination concepts utilized during the mission.





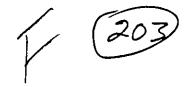
Sergeant confident and courageous performance during the ordeal and his ability to adjust calmly to the dangerous circumstances involved contributed significantly to the safe arrival of his aircraft during all operations. Sergeant distinctive performance while attempting to rescue his fellow countrymen, and his outstanding, dedicated performance during the entire period reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.







THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

X

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award

Reference: DOD Directive -1348.14

1 (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendaton Medal:

a. (II) Lance Corporal

United States Marine Corps,

- b. (U) Joint Task Force 1-79.
- (U)
- d. (U) 11 December 1979 to 27 April 1980.
- e. (U) Not applicable.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- g. (U) Previous US decorations: Good Conduct Hedal.

Lance Corporal United States Marine Corps, distinguished himself by meritorious achievement during the period 11 December 1979 to 27 April 1980 while serving as a helicopter crewmember with the Joint Helicopter Detachment on the Joint Task Force assigned the mission of rescuing the American hostages held in Iran.

Because of a need not only for operational security but to practice in the desert environment, the unit was located at an obscure location in the Western United States. The facilities there were less than adequate, requiring Lance Corporal was a care for his aircraft on an off-duty runway with only three small wans available as maintenance shelters. Even under these adverse conditions, Lance Corporal with the fellow aircrewmen maintained their aircraft in near perfect condition providing close to 100% availability for the entire period.

Declassified by DDO NMC CLASSIFIED BY: DIRECTOR, J3
DATE FOR () DECLASSIFICATION
OR (X) REVIEW
18: 10 JUNE 2091
EXTERDED BY: DIRECTOR, J3
REASON: 5200.1R, PARA 2-301c5&6

### DEVICE

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b. This availability was a necessity as the detachment had only a short time to develop an entirely new capability, to fly a great distance low level at night utilizing night vision goggles. In developing this capability, it became evident that the crewmembers, including Lance Corporal would have to assume new responsibilities, becoming more integral would have to assume new responsibilities, becoming more integral and conduct of the flight. Pilots were heavily taxed with flying formation, navigating, and operating inertial and Omega navigation systems without illuminated instrument panels. Crewmembers became responsible for monitoring all cockpit instruments, transferring fuel from internal and external tanks and accounting for fuel consumption following the planned flight profile. They also had to memorize the location of light switches, rheostats and numerous circuit breakers to aid pilots in case of emergency.

The crewmembers also provided invaluable assistance to the pilots in negligation. Since the night vision goggles provided a decreased field of view, they contributed by locating or verifying key terrain features from the cabin area.

ssumed added responsibility during Finally, Lance Corporal the landing phase. The requirement to set down in the desert without illumination was a hazardous task. The downwash from the helicopter rotor system greatly decreased the visual reference available to the pilots. Consequently, the pilots became greatly dependent on information, including obstacles altitude and drift, transmitted by the crewmembers. Lance ability to remain calm during this taxing flight regime, while providing accurate and timely information, provided the confidence factor needed for safe landings. Lance Corporal professional expertise, dedication and courage during this period greatly facilitated development of the crew coordination needed to fly the rescue mission. His personal resourcefulness allowed him to adapt to austere conditions and to deal with the mental demands of clandestine operations. He thus contributed significantly to the detachment's preparedness to attempt the mission in April 1980.

3. (U) The display of exemplary performance during this ordeal and the instantaneous adaptability demonstrated by Lance Corporal contributed greatly to the safe conduct of all operations. Lance Corporal performance during the entire period of training up to and including the conduct of the mission was in the highest tradition of the Naval Service, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

Major General, USA

Commander, Joint Task Force 1-79

ALEMBRAME. Citation

Director, Joint Staff Action

(Approved)

(Disapproved)

Signature



Date



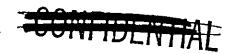
#### CITATION

TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

For meritorious achievement in aerial flight from 11 December 1979 to 27 April 1980 while serving as an aircrewman with the special helicopter detachment tasked with developing the capability, and ultimately attempting to rescue the American hostages in Iran. During the period when the mission capability was exhibited the adaptability and aircrew talant developed, Lance Corporal to assume a completely unique and more integral role in the conduct of low level tactical night flight. The aircraft cockpit was without lights because of the use of night vision goggles and Lance Corporal Gates was required to know the location of all light switches, rheostats and selected circuit breakers to assist the pilots in case of an inflight emergency. The decreased Tueste. field of view of the goggles necessitated that Lance Corporal pilots in navigation by providing accurate descriptions of key terrain feaprovided accurate and timely obstacle, tures. Finally, Lance Corporal altitude and drift information to pilots on final approach to landing. approaches made without illumination to the dusty desert floor would have been impossible without the information provided by the aircrewmen. Lance Corporal performed these added fesponsibilities in a calm, confident and professional manner; thus contributing significantly to the rapid development of the nation concepts utilized during the mission. Lance Corporal confident and courageous performance during the ordeal and his ability to adjust calmly to the dangerous circumstances involved contributed significantly to the safe arrival of his aircraft during all operations. Lance Corporal

CONFIDENTIAL

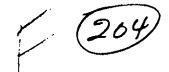


men, and his outstanding, dedicated performance during the entire period reflect great credit upon himself, the United States Marine Corps, the Organization of the Joint Chiefs of Staff, and the Department of Defense.





## THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.

G

a. (U) Major

USA

- b. (U) Joint Communications Support Element.
- c. (U)
- d. (U) 30 November 1979 to 27 April 1980.
- e. (U) Presentation is desired on 30 June 1981.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.



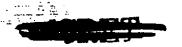
(-)

g. (II) Previous decorations:

2. (U) The following is a narrative description of service/achievement rendered:

Do NMCC

CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6



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a. Major

Hajor

U.S. Army, distinguished himself by outstanding achievement as Officer in Charge of all communications provided by the Joint Communications Support Element (JCSE), in support of the American Hostage relief effort which occurred between 30 November 1979 and 27 April 1980.

There were four major phases supporting the American Hostage release. Major blayed an integral part in all four of these phases. The personally worked 12 to 16 hours a day, 6 and sometimes 7 days a week, throughout this complete time frame. He was deployed on numerous long term TDYs to extremely austere locations with little or no notice, spending months away from his family. His personal efforts during each phase contributed directly to the outstanding communications support provided during the actual extraction effort.

c. Major spent hundreds of hours working with the planning staff determining the exact amount of communications required and the personnel needed to operate and maintain this communications. His planging techniques were outstanding and quickly recognized as an important asset by the Joint Task Porce Commander. On numerous occasions he analyzed and resolved difficult problem areas, always developing an excellent solution to the problem. He also managed the testing of the various new types of communications equipment and procedures which were utilized during Operation RICE BOWL. examples include the SB-3614 Tactical Switchboard, the KY-70 secure voice encryption device, the PT-25 man-pack portable satellite, and a new system which would allow a secured satellite radio net on aircraft while they were All of these new systems worked outstandingly airborne. under Major auspices.

d. Major personally led the initial communications team to SITE ALPHA. When Major arrived, he and his people lived under the most austere conditions imaginable and endured hardship and isolation rarely experienced in today's military due to the lack of facilities and the nature of the operations security measures undertaken to protect the operation. He and those personnel working for him performed in an absolutely outstanding manner totally succeeding in providing the necessary communications allowing the complete success of this important phase of the mission.

The Desert One phase was the actual extraction attempt. During this phase, Major at SITE ALPHA managing all of the JCSE communications which were scattered in numerous locations. munications he was charged with providing permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities and CONUS intelligence support activities. These communications were so effective and worked so well they earned plaudits from the President, the Secretary of Defense and members of the Joint Chiefs of Staff. During regularly worked up to this time frame, Major 20 hours a day for a month preparing both the actual communications used during the rescue attempt and a back-up communications package which was being prepared for another possible contingency operation.

7 During that period of time, Major the Chief of Operations for JCSE, was also required to maintain full support to USREDCOM for other scheduled The JCSE support to Joint Task Force 79-1 was not dedicated, therefore, the organization had to continue to support three major Joint Readiness Exercises (JRX). Major played an integral part in the preparation for and execution of all exercises, in addition to providing outstanding support to the staff of Joint Task He deployed to SITE ALPHA on three separate Force 79-1. was the first communications occasions. Major officer to arrive at SITE ALPHA as part of the AWACS When he returned to . deployment in support of USAFE. CONUS, Major debries debriefed Joint Task Porce 79-1 CONUS, Major communications staff officers on all aspects of the site. He constructed comprehensive diagrams of all facilities and assisted staff members in site layout for communications equipment, providing an on-scene experience factor which was invaluable to the communications staff. second trip to SITE ALPHA was to install all required systems and circuits to support the operation. Major and members of his team deployed from the flero exercises, through home station, immediately upon termination of the JRX GALLANT EAGLE. He finalized deployment plans with members of the Joint Task Force staff while participating in this month long JRX. returned to CONUS to make final preparation for the actual operation, leaving a small cadre of personnel to operate joint and all intelligence support circuits. is significant to note that all deployments occurred with no loss of OPSEC even though very few USREDCOM staff officers were aware of Joint Task Porce 79-1 activities.



Major was intimately involved with providing personnel, equipment, and planning expertise. The successful communications enjoyed during all of these phases were a direct result of the long, hard hours Major contributed. His outstanding achievements truly contributed to the security and international prestige of the United States. The exemplary performance of duty of Major brought great credit upon himself, the Joint communications Support Element, the United States Readiness Command, the United States Army, and the Office of the Secretary of Defense.

JAMES B. VAUGHT ) Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

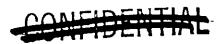
(Approved)

(Disapproved)

Signature

Date





### CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Army, distinguished Major himself by meritorious achievement from 30 November 1979 to 27 April 1980 as Mission Officer in Charge during the deployment and operation of critical command and control communications in dedica-Major support of a classified operation. tion while performing assigned duties under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. Major conscientious attitude insured that the invaluable command and control communications links between the National Command Authorities and the Joint Task Force operational elements were fully available at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of reflects great credit upon himself, the Joint Major Communications Support Element, the United States Readiness Command, the United States Army, and the Office of the Secretary of Defense.



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## THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 9 אַטן 1981

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.

a. (U) Staff Sergeant (P)

USA,

- b. (U) Joint Communications Support Element.
- c. (U) MacDill APB, FL 33608.
- d. (U) 20 March 1980 to 26 April 1980.
- e. (U) Presentation is desired on 30 June 1981.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous decorations:

2. (U) The following is a narrative description of service/ achievement rendered:

Delissifut by DDO NMCC 12 DDay 92

CLASSIFIED BY DIRECTOR, C38
REVIEW ON 10 JONE 2001
EXTENDED BY DIRECTOR, C38
REASON 2-301.c.5 and 6



a. U. S. Army, distinguished himself by outstanding achievement as the Primary Mission Site Noncommissioned Officer in Charge, SITE ALPHA, Joint Communications Support Element (JCSE) while deployed in support of Operation RICE BOWL during the period 20 March 1980 to 26 April 1980.

Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of operational units attempting the rescue of American hostages held in Tehran, Iran. During the period of this mission, Staff Sergeant standing performance directly contributed to JCSE's highly successful support effort. This outstanding performance occurred in the most challenging environment possible short of actual combat; isolated in a strange land, at a completely remote location and living and operating under the most austere conditions, Staff Sergeant worked 12 to 14 hours daily, 7 days a week, on this operation described later by the President of the United States as a "...most vital mission... demonstrating to our allies and the world our national resolve to protect and defend...(our)...national interests. The JCSE's efforts permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities earning plaudits from the President, Secretary of Defense and members of the Joint Chiefs of Staff. Staff Sergeant was a key factor in the success of this most critical support operation.

As the Mission Noncommissioned Officer in Charge, demonstrated a degree of maturity Staff Sergeant and resourcefulness far exceeding the level normally found in a soldier of his age and experience. Faced with an extremely short-fused deployment window, Staff Sergeant quickly identified logistics and air-flow requirements, analayzed mission requirements and selected the appropriate team personnel and equipment to deploy. arrival at the operational location, he immediately set upon the tremendous tasks of site preparation which included power installation, system and circuit layouts and provided for the health and welfare of the deployed team members. Working virtually non-stop for days, Staff Sergeant was able to build, from a totally bare based environment, the cohesive smooth running communications complex that satisfied and in some instances exceeded the requirements of the Joint Task Force. secure voice and teletypewriter systems, so vital to the support effort, were so well engineered and installed



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under his direction that the reliability rates attained drew special praise from the on-scene commander all the way up to the Joint Chiefs of Staff. Staff Sergeant individual determination, technical competence and devotion to duty resulted in an outstanding communications network being provided from the operational area to the highest of command authorities.

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d. (U) Staff Sergeant but standing achievement truly contributed to the security and international prestige of the United States. The exemplary performance of duty of Staff Sergeant reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Army, and the Office of the Secretary of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

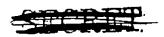
Director, Joint Staff Action:

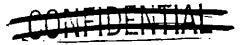
(Approved)

(Disapproved)

Signature

Date





## CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Army, dis-Staff Sergeant tinguished himself by meritorious achievement from 20 March 1980 to 26 April 1980 as the Primary Mission Site Noncommisioned Officer in Charge, Joint Communications Support Element, during the deployment and operation of critical command and control communications in support of a classified operation. dedication while performing assigned duties Sergeant under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. conscientious attitude insured that the Staff Sergeant invaluable command and control communications links between the National Command Authorities and an operational element were fully available at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of reflects great credit upon himself, duty of Staff Sergeant the Joint Communications Support Element, the United States Readiness Command, the United States Army, and the Office of the Secretary of Defense.

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THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

- 1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.
  - a. (U) Captain

USAF,

b. (U) Joint Communications Support Element.

- c. (U)
- d. (U) 30 November 1979 to 26 April 1980.
- e. (U) Presentation is desired on 31 July 1981.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous decorations:

2. (U) The following is a narrative description of service/
achievement rendered:

Declassified by
DDO NMCC

DDO NMCC

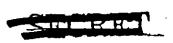
CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301. 5 and 6



U.S. Air Force, distinguished himself by meritorious achievement as Mission Officer in Charge, Operation RICE BOWL, and as the Mission Officer in Charge, Alternate Operations Site, Joint Communications Support Element (JCSE), while deployed in support of Operation RICE BOWL, from 30 November 1979 to 26 April 1980.

b. (Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of operational units attempting the rescue of American hostages held in Tehran, Iran. During the period of this mission, Captain outstanding performance directly contributed to JCSE's highly successful support effort. This outstanding performance occurred in the most challenging environment possible short of actual combat; isolated in a strange land, at a completely remote location and living and operating under the most worked 12 to 14 austere conditions. Captain hours daily, 7 days a week, on this operation described later by the President of the United States as a "...most vital mission...demonstrating to our allies and the world our national resolve to protect and defend...(our). .... national interests. The JCSE's efforts permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities earning plaudits from the President, Secretary of Defense and members of the Joint Chiefs of Staff. was a key factor in the success of this most critical support operation.

c. () As the Mission Officer in Charge at this politically sensitive location, Captain demonstrated a maturity and resourcefulness seldom found in an officer of his grade and experience. Faced with an extremely short-fused deployment window and working under the most stringent operational security measures, Captain quickly identified the logistics and air flow requirements, analyzed the mission communications requirements and identified the equipment and personnel requirement for the support effort. Under extremely pressure laden circumstances, Captain transformed a comple transformed a completely bare base operational area into a cohesive, smooth running communications complex that drew special praise from the on-scene element commander and throughout the entire mission arena. In spite of the overwhelming work load, difficult working conditions and many hours without rest, Eaptain determination, technical competer determination, technical competence rest, Captain and devotion to duty resulted in a superior communications effort supporting this most critical national undertaking.





also took an integral part in the d. 🌠 Captain planning of the rescue attempt. Working 18-hour days, 7 days a week, in an austere desert environment, he worked directly with the planning staff in developing the tactics and procedures for the equipment being used. Obtaining the right communications for the mission resulted in hours of testing new equipment, plus the managing of numerous ingenious ideas. For example, extensive testing of airborne satellite systems under resulted in an effective combination of Captain equipment, cabling, and antennas to support the mission. The man pack PT-25 portable satellite system was also tested for the first time. The KY-70 secure encryption device was procured and installed for the first time supporting tactical operations, as was the SB-3614 portable switchboard. All of these efforts resulted in an absolutely outstanding communications package which earned the plaudits of all the users.



e. (U) Captain contributed to the security and international prestige of the United States. The exemplary performance of duty of Captain reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

JAMES B. VAUGHT

Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director; Joint Staff Action:

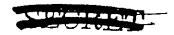
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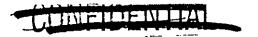
(Disapproved)

Signature

Date







### CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

man and a man manager

United States Air Force, distin-Captain guished himself by meritorious achievement from 30 November 1979 to 26 April 1980 as Mission Officer in Charge during the deployment and operation of critical command and control communications in support of a classified operation. Captain dedication while performing assigned duties under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. Captain scientious attitude insured that the invaluable command and control communications links between the National Command Authorities and an operational element was fully available at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of Captain reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.





### THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.

a. (U) Master Sergeant

USAF,

- b. (U) Joint Communications Support Element.
- c. (U)
- d. (U) 20 March 1980 to 26 April 1980.
- e. (U) Presentation is desired on 31 July 1981.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous decorations:

OLC).

2. (U) The following is a narrative description of service/achievement rendered:

Declissified by DDB Nonce 1200ay92

CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6

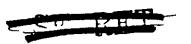


**7**.

a. W) Master Sergeant U. S. Air Force, distinguished himself by meritorious achievement as Alternate Mission Site Noncommissioned Officer in Charge, Joint Communications Support Element (JCSE) while deployed in support of Operation RICE BOWL during the period 20 March 1980 to 26 April 1980.

Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of operational units attempting the rescue of American hostages held in Tehran, Iran. During the period of this mission, Master Sergeant standing performance directly contributed to JCSE's highly successful support effort. This outstanding performance occurred in the most challenging environment possible short of actual combat; isolated in a strange land, in a confined location, Master Sergeant worked 12 to 14 hours daily, 7 days a week, on this operation later described by the President of the United States as a "...most vital mission...demonstrating to our allies and the world our national resolve to protect and defend...(our)...national interests. The JCSE's efforts permitted instantaneous secure voice and tedetypewriter communications between the rescue party and the National Command Authorities earning plaudits from the President, Secretary of Defense and members of the Joint Chiefs of Staff. Master Sergeant key factor in the success of this most critical support operation.

c. 🚧 He was the Mission Noncommissioned Officer in Charge at a politically sensitive location. On arrival at this operational location, he immediately set upon the tremendous tasks of site preparation which included power installation, system and circuit layouts and provided for the health and welfare of the deployed team members. Working virtually non-stop for days, Master Sergeant was able to build, from a totally bare based environment, a cohesive smooth running communications complex that satisfied and in some instances exceeded the requirements of the staff he was supporting. The secure voice and teletypewriter systems, so vital to the support effort, were so well engineered and installed under his supervision that the reliabilty rates attained brought special praise from the on-scene element to the Joint individual Chiefs of Staff. Master Sergeant determination and technical abilities provided superior communications from this operational area to the highest of command authorities.



G

d. (U) Master Sergeant outstanding achievement truly contributed to the security and international prestige of the United States. The exemplary performance of duty of Master Sergeant. Treflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

JAMES B. VAUGHT Major General, USA

Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date

THE TOTAL



CITATION TO ACCOMPANY THE AWARD OF -- THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

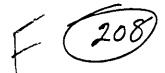
United States Air Force, Master Sergeant distinguished himself by meritorious achievement from 20 March 1980 to 26 April 1980 as the Noncommisioned Officer in Charge, Joint Communications Support Element, during the deployment and. operation of critical command and control communications in support of a classified operation. Master Sergeant dedication while performing assigned duties under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. Master Sergeant conscientious attitude insured that the invaluable command and control communications links between the National Command Authorities and an operational element were fully available at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of reflects great credit upon duty of Master Sergeant himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.







THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF

X

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

1 0 JUN 1981

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.

a. (U) Master Sergeant

USAP,

G

b. (U) Joint Communications Support Element.

c. (U)

d. (U) 29 November 1979 to 30 March 1980.

- e. (U) Presentation is desired on 31 July 1981.
- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

6

g. (U) Previous decorations:

1 OLC).

2. (U) The following is a narrative description of service/achievement rendered:

Declassified by DDO Nonce DDO Nonce

CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6



- DESCRIPTION

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a. (a) Master Sergeant

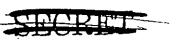
Force, distinguished himself by outstanding achievement
as the Noncommissioned Officer in Charge of the Joint
Communications Support Element (JCSE) taskings in support
of Joint Task Force 79-1 during the period 29 November
1979 to 30 March 1980.



Master Sergeant was the primary noncommissioned officer responsible for development of the command and control communications architecture to support Operation RICE BOWL. In this capacity, he worked directly with the Joint Task Force 79-1 communications staff in the development of primary and back-up radio systems, adequate circuitry for critical reporting, and alternate routing capability to insure all vital C3 requirements were met. He was instrumental in designing proper interfaces to insure total interoperability of all facilities from the National Command Authorities to the deployed forces. Once the sytems were designed and responsibilities designated, Master Sergeant deployer on numerous rehearsal exercises to insure all systems met the needs of the supported units in a totally efficient manner. He directly supervised the installation and operation of a myriad of highly sophisticated communications equipment. Master Sergeant efforts, coupled with communications expertise, caused the activation of a highly reliable communications network in an extremely short period of time. While working in this pressure-packed environment, he refined critical interfaces which were paramount in the overall success of the mission. Master Sergeant exceptional operational ability, combined with his sound recommendations for development and implementation of new techniques and more productive methods, aided the Joint Task Force 79-1 communications staff immeasurably.



c. (U) Master Sergeant had the additional duty of Telecommunications Center Supervisor. As such, he was responsible for transmission and receipt of all teletypewriter record copy messages originated by or sent to the element he was supporting and insuring that required files and related documentation were completed. The very nature of this operation required the upmost in accuracy, security and speed for the interchange of critical messages. Throughout the mission, Master Sergeant was faced with a constant flow of high precedence, extremely sensitive messages which had to be processed expeditiously, yet error free. He accomplished this most difficult task, under the most trying conditions, in an



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admirable fashion. The volume of message traffic passed, and the speed of service attained equaled or surpassed the communications center objectives required of highly sophisticated fixed station facilities. This outstanding accomplishment can only be attributed to Master Sergeant individual determination, technical competence, supervisory techniques and devotion to duty.

d. (U) Master Sergeant outstanding achievement truly contributed to the security and international prestige of the United States. The exemplary performance of duty of Master Sergeant reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

JAMES B. VAUGHE Major General, USA Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date

AUC En



CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

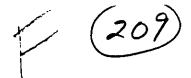
TO

United States Air Force, Master Sergeant distinguished himself by meritorious achievement from 29 November 1979 to 30 March 1980 as the Noncommissioned Officer in Charge of Joint Communications Support Element taskings during the deployment of critical command and control communications in support of a dedication while classified operation. Master Sergeant performing assigned duties under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless efforts resulted in the complete success of the communications support mission. Master Sergeant conscientious attitude insured that the invaluable command and control communications links between the National Command Authorities and operational elements were fully operational at all times during this critical mission, demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of duty of Master Sergeant reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Porce, and the Office of the Secretary of Defense.

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30MEDENTAL





THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

10 JUN isa:

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.26

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Meritorious Service Medal for achievement.

a. (U) Staff Sergeant

USAF,

b. (U) Joint Communications Support Element.

c. (U)

d. (U) 30 November 1979 to 24 April 1980.

e. (U) Presentation is desired on 31 July 1981.

f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.

g. (U) Previous decorations: JCSM.

2. (U) The following is a narrative description of service/achievement rendered:

Declarified by DDO NMCC 12800492

CLASSIFIED BY DIRECTOR, C3S
REVIEW ON 10 JUNE 2001
EXTENDED BY DIRECTOR, C3S
REASON 2-301.c.5 and 6



a. 19 Staff Sergeant
Force, distinguished nimself by meritorious achievement
as Mission Team Chief and Mission Noncommissioned Officer
in Charge, Joint Communications Support Element (JCSE)
while deployed in support of Operation RICE BOWL during
the period 30 November 1979 to 24 April 1980.

Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of the planning and rehearsals of the operational units who eventually attempted the rescue of American hostages held in Tehran, Iran. Staff Sergeant was the Senior Noncommissioned officer during this planning and rehearsal phase. Arriving at a totally bare base location and under very austere conditions, Staff immediately set upon the tremendous Sergeant immediately set upon the tremendous tasks of site preparation which included power installation, system and circuit layouts, coordinating phone lines, and providing for the health and welfare of the deployed team members. Working virtually non-stop for days, Staff was able to build, from a totally Sergean bare based environment, the cohesive, smooth running communications complex that exceeded the requirements of the planning staff he was supporting. The secure voice and teletypewriter systems, so vital to the support effort, were so well engineered and installed under his direction that the reliability rates attained drew special praise from the on-scene element commander to the Joint Chiefs of Staff. Staff Sergeant qualities of leadership were demonstrated in all areas of an important mission requiring the highest degree of professionalism, understanding and judgment.

responsible for the personal requirements of those personnel who worked for him. The location where they were at had no accommodations for supporting troops. The personnel either lived in tents or slept under the stars, subsisting on C-Rations. There was no running water, mail service, or telephone. Staff Sergeant provided those essential elements necessary so that his personnel could subsist during this tough period.

d. Staff Sergeant greatest contribution was his assistance in the planning of the operation. He would work 16 to 20 hours a day, 7 days a week, in this very challenging environment. Many of the concepts and procedures that Staff Sergeant were tested and implemented by the staff, and used



during the actual hostage release attempt. Through all this he was able to impress upon his personnel the great requirement to maintain operations security of the whole project, and he played a major part in insuring that the practices and rehearsals were never compromised.

e. During the actual attempt to rescue American hostages, Staff Sergeant performed an extremely critical mission. He was responsible for all communications left in place at the rehearsal areas. This crucial OPSEC mission maintained electronic signature in CONUS while forces moved to their respective staging sites to make final preparation for the rescue attempt. Staff Sergeant effort maintained the secrecy of this highly sensitive mission and permitted forces to be introduced to Iran undetected.

f. (U) Staff Sergeant management, leadership, and planning capability were a major contributor to the outstanding communications experienced during these rehearsals and the actual release attempt. The exemplary performance of duty of Staff Sergeant reflects great credit upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Porce, and the Office of the Secretary of Defense.

JAMES B. VAUGHT Major General,

Commander, Joint Task Force 1-79

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Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date

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### CITATION TO ACCOMPANY THE AWARD OF THE DEFENSE MERITORIOUS SERVICE MEDAL

TO

United States Air Force, Staff Sergeant distinguished himself by meritorious achievement from 20 November 1979 to 24 April 1980 as Mission Team Chief during the deployment and operation of critical command and control communications in.. support of a classified operation. Staff Sergeant devotion to duty while performing assigned tasks under extremely high pressure demonstrated his high degree of professionalism and fervor. His aggressive leadership resulted in the complete and timely success of the communications support for the mission. zealous efforts, communications Through Staff Sergeant links between Joint Task Force Forward, Pentagon, and the other units were fully operational at all times. The exemplary perreflects great credit formance of duty of Staff Sergeant upon himself, the Joint Communications Support Element, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.







THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF



MEMORANDUM FOR THE COMMANDER, JOINT TASK FORCE

1 0 JUN 1981

Subject: Recommendation for Award (U)

Reference: DOD Directive 1348.14

1. (U) Under the provisions of the reference, it is recommended that the following individual be awarded the Joint Service Commendation Medal for achievement.

a. (U) Staff Sergeant

USAF,

b. (U) Joint Communications Support Element.

c. (U)

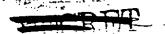
d. (U) 30 November 1979 to 26 April 1980.

e. (U) Presentation is desired on 31 July 1981.

- f. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- g. (U) Previous decorations: None.
- 2. (U) The following is a narrative description of service/achievement rendered:

Declassified by DDO NMCC 12 may 90

CLASSIFIED BY DIRECTOR, C3S REVIEW ON 10 JUNE 2001 EXTENDED BY DIRECTOR, C3S REASON 2-301.c.5 and 6



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a. Staff Sergeant U. S. Air Force, distinguished himself by meritorious achievement as a Tactical Satellite Terminal Repair Technician, Joint Communications Support Element (JCSE). while deployed in support of Operation RICE BOWL during the period 30 November 1979 to 26 April 1980.

b. Operation RICE BOWL was the deployment, installation and operation of JCSE personnel and equipment in support of operational units attempting the rescue of American hostages held in Tehran, Iran. During the period of this mission, Staff Sergeant standing performance directly contributed to JCSE's highly successful support effort. This outstanding performance occurred in the most challenging environment possible short of actual combat; isolated in a strange land, at a completely remote location, living and operating under the most austere conditions, Staff worked 12 to 14 hours daily, 7 days a Sergeant week, on this operation described later by the President of the United States as a "...most vital mission... demonstrating to our allies and the world our national resolve to protect and defend...(our)...national interests." The JCSE's efforts permitted instantaneous secure voice and teletypewriter communications between the rescue party and the National Command Authorities earning plaudits from the President, Secretary of Defense and members of the Joint Chiefs of Staff. Staff Sergeant vas a key factor in the success of this most critical support operation.

As a Tactical Satellite Terminal Repair Technician, Staff Sergeant installed, operated and maintained an Ultra High Frequency satellite terminal in an airborne configuration to support the mission. Confronted with the unique task of installing this equipment on board air-craft not designed for this type of operation, Staff Sergeant quickly surveyed the situation, made the necessary power and antenna modifications, and in a short time had the terminal in full operation providing a most vital secure communications link. Though assignment vital secure communications link. satellite terminal in the lead aircraft that landed at Desert One in Iran, during the rescue attempt. Throughout the operation he repeatedly performed tasks well beyond the scope of his training and career field. In spite of the tremendous workload, many hours without rest, Staff individual determination, technical Sergeant



competence and devotion to duty resulted in an outstanding communications network being provided from the operational area to the highest of command authorities.

3. (U) Staff Sergeant outstanding achievement truly contributed to the security and international prestige of the United States, and further enhanced the reputation of the Joint Communications Support Element. Staff Sergeant accomplishments and contributions brought great credit to himself, the United States Readiness Command, the United States Air Force, and the Office of the Secretary of Defense.

JAMES B. VAUGHT Major General, GS

Commander, Joint Task Force 1-79

Date

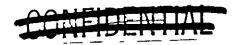
Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature



CITATION TO ACCOMPANY THE AWARD OF THE JOINT SERVICE COMMENDATION MEDAL

TO

United States Air Force, Staff Sergeant distinguished himself by meritorious achievement from 30 November 1979 to 26 April 1980 as Satellite Maintenance Technician during the deployment and operation of critical command and control communications in support of a classified operation. dedication while performing assigned duties Sergeant under extremely austere conditions demonstrated his high degree of professionalism and enthusiasm. His tireless effort presulted in the complete and success of the communications support conscientious attitude insured Staff Sergeant mission. that the invaluable command and control links between National Command Authorities and subordinate units were fully operational at all times during this critical mission, thus demonstrating to our allies and the world our national resolve to protect and defend our citizens and interests. The exemplary performance of reflects great credit upon himself, duty of Staff Sergeant the Joint Communications Support Element, the United States

Readiness Command, the United States Air Force, and the Office

of the Secretary of Defense.

CONFIDENTIAL



THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



THE JOINT STAFF



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MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Recommendation for Award

Reference: DOD Directive 1348.24

1. Under the provisions of the reference, it is recommended that the following individual be awarded the Defense Superior Service Medal:

a. (U) Colonel Charlie A. Beckwith, United States Army,

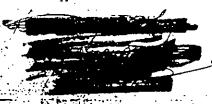
- b. (U) Joint Task Force 1-79.
- c. (U) 7 Adams Street, Fort Bragg, NC 28307.
- d. (U) 5 November 1979 to 27 April 1980.
- e. (U) Not applicable.

£ Bush

Ft Bragg, NC 28307.

- g. (U) No other recommendations for awards to this individual are pending and no previous award has been made for the service described herein.
- h. (U) Previous US decorations: Silver Star (with one Oak Leaf Cluster), Legion of Merit (with two Oak Leaf Clusters), Bronze Star Medal (with three Oak Leaf Clusters).
- 2. Colonel Charlie A. Beckwith, United States Army, distinguished himself by exceptionally Superior achievement from 5 November 1979 to 27 April 1980, while serving as the principal Ground Force Commander assigned to the Joint Task Force charged with recuing the American hostages held in Iran.

As commander of the ground component of the Task Porce, Colonel Beckwith applied his vast experience in clandestine operations to the rescue planning and preparation and was in fact the principal architect of the ground assault plan. Due to the dynamics of the hostage situation, the plan became an avolutionary process requiring frequent modifications, each of which colons beckwith adjusted to with ease.



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DATE FOR ( ) DECLASSIFICATION

OR (X) REVIEW

IS: 10 JUNE 2001 EXTENDED BY: DIRECTOR, J3

REASON: 5200.1R, PARA 2-301c5&6



c. Colonel Beckwith's command presence proved highly valuable many times during the months of preparations, particularly during the repeated night rehearsals of a variety of highly dangerous tactics and maneuvers which were critical to mission success. His abilities proved invaluable during the emergency retrograde from Desert One. His efforts and position of respect within the force, contributed to the maintenance of order and the preservation of life during the transfer of personnel from the burning aircraft and the immobilized helicopters.

d. Colonel Beckwith's overall contributions, many of which remain highly compartmented, weighed heavily opon the development of an extremely important capability, and one that will continue to enhance the Special Operations Community in years to come.

3. By his exemplary performance of duty, Colonel Beckwith has reflected great credit upon himself, the United States Army, the Organization of the Joint Chiefs of Staff, and the Department of Defense.

JAMES B. VAUGHT

Major General, C6 Commander, Joint Task Force 1-79

Attachment Citation

Director, Joint Staff Action:

(Approved)

(Disapproved)

Signature

Date



#### CITATION

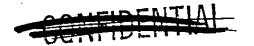
#### TO ACCOMPANY THE AWARD OF

#### THE DEFENSE SUPERIOR SERVICE MEDAL

TO

#### CHARLIE A. BECKWITH

Colonel Charlie A. Beckwith, United States Army, distinguished himself by exceptionally superior meritorious achievement from 5 November 1979 to 27 April 1980, while serving as the principal Ground Force Commander assigned to a highly select joint service staff responsible for developing and executing a sensitive military operation of high national concern. Colonel Beckwith was the principal architect of the ground assault plan. As such he was the the driving force beind the strenuous training program that was unique and extremely demanding in that it covered the broad spectrum of special ground and air operations, and involved members of all the uniformed services.



TO:	CLASSIFICATION	FOR USE BY ORIGINATING DIRECTORATE				
DJS		33M- 28	51 81	9 OCT 19	81	
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•	· · · · · · · · · · · · · · · · · · ·	DJSM DATE		•.	X 20 1	
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		APPROVAL	SIGNATURE	INFORMATION	OTHER	
Review of Spec Techniques and	cial Operations   Capabilities (U)	х	х			

of CS SIMMARY SHEE

1. (2) DJS tasked\* the J-3 to provide a review and analysis of the Joint Task Force Capability Review, a report prepared by MG James B. Vaught, USA. In reply to that tasking, J-3 proposed\*\* that copies of the document, "sanitized" to disassociate it from any specific actions associated with the rescue attempt in Iran, be distributed to selected commands, the RDJTF to be further distributed to selected components.

- 2. (U) The attached document has been sanitized and memorandums of promulgation have been prepared.
- 3. (U) Recommend release of the sanitized document and signing of the proposed memorandums.

#### References:

- \* DJSM 901-81, 15 May 1981
- \*\* J3M 2188-81, 7 July 1981

DDO, NMCC 12 may 1992 REGRADED TO SECRET WHEN SEPARATED FROM ATTACHED CLASSIFIED BY: Director, J-3 REVIEW ON: 2 October 2001 EXTENDED BY: Director, J-3 REASON: 2-301(c), 5 & 6

ACTION OFFICER

OFFICE

NAME & DATE

EXTENSION

OFFICE

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OFFICE

CS FORM



# THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301



JCSM-254-80 19 September 1980

THE JOINT STAFF

MEMORANDUM FOR THE SECRETARY OF DEFENSE

Subject: Special Project Funding (U)

(13)

1. (25) As you know, funding for Operation Elite Guard terminates at the conclusion of FY 80. Beginning 1st qtr FY 81, it will be necessary to fund the SNOWBIRD (25) Project and Operation Elegant Lady through its lifespan (1 Oct-15 Nov 1980)

reviewed both requirements and determined that the funds requested are required. The total 1st qtr, FY 81 funds required are

A detailed breakout is at Enclosure A.

2. (2) Discussions with Army, Air Force, Navy and DOD
personnel indicate that a memorandum substantially like that
at Enclosure B would provide the Services with the authority
needed to provide the required funding. A recommended
procedure for will be provided later.
Until then, disbursement will be handled by the respective
Services as is now the case.

For the Joint Chiefs of Staff:

THOR HANSON

Vice Admiral, USN

Director, Joint Staff

Copies furnished:
LtGen Schwenk, USMC
LTG Otis, USA
VADM Foley, USN
Lt Gen O'Malley, USAF

Attachments

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CLASSIFIED BY DIRECTOR, JOINT STAFF DATE FOR REVIEW IS: 19 SEP 2000 EXTENDED BY DIRECTOR, JOINT STAFF REASON: 5200.1R para 301c 5&6

NOTE: Handcarried by General Dyke to Brig Gen Carl Smith with the recommendation that it be worked w/Mr. Joe Sherick, OSD/E), for approval and signature by SECDEF NLT 30 September 1980.

TOP SECRET

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#### ENCLOSURE A

### TRANSITION FUNDING PROGRAM

The First Quarter FY-81

Project

will require funding by the Services as indicated below.

are being handled separately by the Army as Executive Agency for this purpose.

Army

Air Force

Navy

Intelligence Support

Training & Readiness

O&M Procurement

Communications \*

O&M Procurement R&D

SUBTOTAL

TOTAL:

(∂.

TOTAL FIRST QUARTER COSTS BY TYPE:

O&M
Procurement
R&D
Intelligence Support

Communications funding divided equally among three Services.
All FY-81 Communication procurement authorized in First
Quarter to provide

Enclosure A

SECKET

#### DRAFT

#### ENCLOSURE B

MEMORANDUM FOR: THE SECRETARY OF THE ARMY

THE SECRETARY OF THE NAVY

THE SECRETARY OF THE AIR FORCE

Subject: Special Project Funding (U)

1. Project SNOWBIRD (TS) activity, Operation Elegant

Lady will be afforded a sufficiently high priority to insure funding of by the Services at the levels indicated below. For the purposes of these expenditures, provisions of DoD Directive 7250.5, dated 9 January 1980, and DoD Instruction 7250.10, dated 10 January 1980, are hereby waived.

2. In addition to the previously directed (references a and b) for this project from the Army, Navy and Air Force, the following Service funding through 1st qtr, FY 81 is required and directed.

- a. Army:
- b. Air Force:
- c. Navy:



ET

Enclosure B

TOP SECRET



# THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

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18 September 1980

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THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

A Subject:

1. Enclosed is the recommended funding level to

and to provide for the headquarters will be

addressed separately by the Army.

2. (U) Enclosure A is an Executive Summary of costs by Service.

3. Enclosure B provides for continued funding of intelligence programs. These costs are separate from direct funding of the

4. 197 Enclosure C. Funding Policy, is the JTF recommendation for handling

These recommendations are based on JTF experience and discussions with Service comptrollers.

5: Enclosure D outlines the JTF recommendation for a This budget provides

a notional training program

6. TAB A to Enclosure D, the Communications portion of the budget, is addressed as a separate issue.

7. (U) Enclosure E provides draft implementing documentation.

Domponde ky:

JAMÉS B. VAUGHT Major General, USA

Attachments:

A - Executive Summary

B - Intelligence Funding

C - Funding Policy

D - Training/Readiness

E - Implementers

CLASSIFIED BY DIRECTOR, J-3
DATE FOR REVIEW IS: 18 SEP 2000
EXTENDED BY DIRECTOR, J-3
REASON: /8200.1R para 301c 5&6

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ENCLOSURE A

#### EXECUTIVE SUMMARY

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source for the state of the sta

The First Quarter FY-81

require funding by the Services as indicated below. Costs associated handled separately by the Army as Executive Agency for this

Army

Air Force

Navy

purpose.

Intelligence Support

Training & Readiness

O&M

Procurement

Communications \*

M&O

Procurement \*\*\*

R&D

SUBTOTAL

TOTAL:

TOTAL FIRST QUARTER COSTS BY TYPE:

M&O

Procurement

R&D

Intelligence Support

\* Communications funding divided equally among three Services.

\*\* Reflects highest cost options (I & III). Option II is

\*\*\* All FY-81 Communication procurement [allocated] in First Quarter.



# THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

18 September 1980

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: Continued Intelligence Project Funding's(U)

Over the course of FY 80, several intelligence actions required funding; specifically, for support and for Technical Intelligence and FY requires that FY 81 funds be provided to support these projects. Accordingly, it is requested that FY 81 funds in the amount indicated be provided.

A

Support Technical Intelligence

Respectfully,

JAMES B. VAUGHT Major General, USA

CLASSIFIED BY DIRECTOR, J-3
DATE FOR REVIEW IS: 18 Sep 2000
EXTENDED BY DIRECTOR, J-3
REASON: 5200.1R para 301-c 5&6

JULY DEDIKET

#### ENCLOSURE C

#### FUNDING POLICY

- 1. (2) The JTF experience indicates that funding requirements fall into four broad categories:
  - a. Intelligence Programs
  - b. Training/Organizational Costs
  - c. Research/Development & Procurement
  - d. Subordinate Unit Sustaining Costs

The

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2. The following recommendations are provided to assist the Services

a. Intelligence Costs. Presently, these funds are recommended for approval by the OPSDEPS on a fenced project basis and forwarded to OSD for action. Funds are then provided through appropriate methods to the required agency. These requirements will continuously arise as new missions.

b. Training/Organizational Costs.

on a monthly basis and disbursed by each Service as appropriate. JTF travel funds are provided by OSD. It is recommended that these funds, primarily Service O&M be provided comptroller

c. The Research/Development and Procurement. Requirements will continue to be generated as each mission is analyzed. Presently, Service OPSDEPS review each R&D requirement on a project basis. Approved projects are funded by each Service or OSD as appropriate. This should not change. Procurement funds are more complex in that they involve both special project purchases items (winter clothing). It is recommended that each Service be prepared to absorb short notice R&D requirements of several million dollars as missions dictate. Specific requirements to be approved as required.

Enclosure C

المناسبة المناسبة

each Service fully funds the operational costs

In that each Service is responsible for the readiness of its contribution, this approach should not change.

e. Joint Exercise Costs.

Funding methodology for this program should be addressed at the conclusion of the SNOWBIRD mission.

recommended that in addition to the present of position, an 0-3, GS-13 and clerk-typist be added.

Service must have a POC within Service HO capable of handling technical funding matters with Must have qualified personnel assigned who are competent to manage internal budget matters. It is recommended that a system such as exists within the ARSTAF be considered.

- h. (1) It is essential that a clearly stated, Service-approved funding policy be developed. It is recommended that such a policy be presented for OPSDEPS consideration prior to 2d qtr, FY 81.
- 3. (U) Finally, it is recommended that present funding procedures initially be utilized for 1st qtr, FY 81. Upon approval of actions in h above, unobligated funds would be dispersed per Service agreement.





# THE JOINT CHIEFS OF STAFF WASHINGTON, D.C. 20301

18 September 1980

THE JOINT STAFF

MEMORANDUM FOR THE DIRECTOR, JOINT STAFF

Subject: First Quarter Fiscal Year 81 Costs Associated With Project SNOWBIRD

1. The Enclosed is the cost data associated with continuing the Elite Guard program

This program will

maintain training readiness at its present level

2. Recommend the following first quarter resources be provided to SNOWBIRD as indicated below:

ARMY:

USAF:

Navy:

Respectfully,

JAMES B. VAUGHT
Major General, USA

#### Attachments:

A - Training Cost Summary

B - Force Structure

C - Communications Package

D - Equipment Purchases

E - Air Superiority Mission

F - Base Support Cost

G - Travel

H - Airlift Costs

I - Flying Hour Program

J - Ship Compatibility Test

CLASSIFIED BY DIRECTOR, J-3
DATE FOR REVIEW IS: 18 SEP 2000
EXTENDED BY DIRECTOR, J-3
REASON: 5200.1R para 301c 5&6



#### ENCLOSURE A

#### TRAINING COST SUMMARY

1. (D) GENERAL: The requirement to retain training readiness of EC 1-79 and its necessitates a training program through first quarter, FY 81. Cost data displayed depicts a minimum exercise program with forces utilizing forward operating bases. Lacking definitive intelligence data for planning, JTR must include all forces presently available.

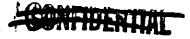
2. DISCUSSION: Training program. The cost model for the training program was constructed on the following assumptions:

- a. Seven day exercise each month.
- b. Use of a forward operating base each time.
- c. Scenarios IX and X would be rehearsed.
- d. USAF modifications would be completed.
- e. JTF flying hour program (FHP) requirements for the 101st and are costed against the JTF.
- f. Units conduct home station training at own expense.

will be approved.

Enclosure A

TRAINING COST SUMMARY



USAF



ASIF\* (O&M)
TDY (O&M)
O&M

OCT NOV DEC

ARMY

A

ASIF (O&M)
TDY (O&M)
Equip

Procurement FHP (O&M)

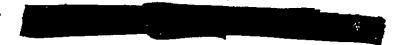


USN

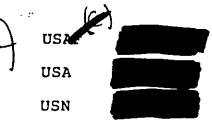
FHP

(O&M)

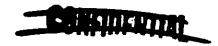




Contingency Fund Recommendation:
(Service O&M set aside - excluded from basic budget)



\* ASIF: Airlift Stock Industrial Fund



2

Enclosure A



#### FORCE STRUCTURE

USAF

# CO THE PARTY

Personnel

791



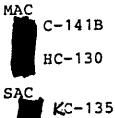
Aircraft



84

112

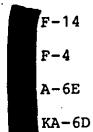
34





USN

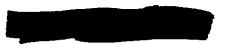
50 -



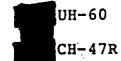
USA /

100 +

490

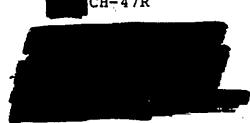


101st AVN GP (-)



60

750



1. General: The JCS terms of reference for the provided for a J-6 staff element and specified that a

requirements and interfacing with the Derense Communications System (DCS). Experience indicates the need for both an in-garrison communications capability and a deployable capability to support the people are assigned to the trained and ready to perform assigned tasks, the Joint Communications Support Element (JCSE) will support and give Multi-channel satellite first priority communications equipments are scarce and are needed to support other high priority missions such as JCS crisis management, RDJTF deployments, and the Unified Commands. New equipment could be obtained in 18 to 24 months. terms of reference regarding the DCS interface can be satisfied by various means. JTF 1-79 is now provided this support by CINCEUR. Three options for meeting the terms of reference are offered.

training turbulence. The Services should expedite manning

Funding to support the

snared equally by the military departments.

This enclosure outlines a two-phased approach to achieve the option selected.

a. Phase I - A continuation of the capability established for JTF 1-79 on an ad hoc basis plus items needed to satisfy

b. (U) Phase II - A follow-on capability to replace the ad hoc system and "borrowed" equipment that belongs to the JCSE and the Services.

- 2. (U) Phase I:
  - a. (U) In-garrison
    - (1) Existing communications capability at the Pentagon (JTF 1-79), and at must remain in place. In addition, the following compunications support must be operational for the
      - (a) KW-7 secured 75 baud teletype (fully redundant) via dial-up AUTOVON circuits.
      - (b) KW-7 secured 75 baud (ASCII) teletype (fully redundant)

- (c) Two voice grade circuits (C2 conditioned to provide bulk encrypted secure voice a 300 baud teletype channel and an order wire to the Pentagon Technical Control
- (d) Two KY-70 terminals.
- (e) Parkhill with wire line adapter for secure voice via AUTOVON dial-up.
- (f) Two single-channel UHF SATCOM terminals with remote Parkhills.
- (g) Two HF radios with antennas and Parkhill (Sunaire 900 DX or equivalent).
- (h) Telephone connectivity to the telephone switch with direct dial access to AUTOVON and commercial telephone lines.
- (i) Four wire AUTOVON terminal in center for dial-up teletype capability.
- (i) Three KY-3 terminals connected to the

(3) Costs for Phase I leased circuits and AUTOVON service is estimated to be

b. Deployable. Deployable command and control communications resources are required to extend the dedicated, compartmented, secure voice and record communications links from the Joint Chiefs of Staff, and the supporting command and control and intelligence agencies, to deployed the deployed to deployed the deployed

3. (U) Phase II:

In-garrison. The in-garrison communications capability that has been established for JTF 1-79 on an ad hoc basis provides limited support. This capability is highly visible from an operations security standpoint, is not readily expandable in times of crisis, and is largely a single-thread system. The ability to overcome can take advantage of these shortfalls exists. the existing extensive communications linkages of the to insure that linkages with Pentagon communications networks can be exploited without alerting communications personnel not knowingly directly involved in the operation. The communications linkage available to the DOS is significant and likely to be the only early-on



OLUNLT

available, in-place communications, in many parts of the world which can be exploited in support of actual operations. Thus, it is essential that take advantage of that capability. The principal features of such an enhanced system are discussed in Appendix C. A detailed description of the proposed system is available at OJCS/TC3S, Crisis Communications Division.

### Deployable:

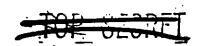
- (1) Deployable assets "borrowed" from other sources should be returned eventually either directly or by purchasing replacement items. A listing of items that should be procured for pay back to the JCSE and the Services is attached at Appendix B. Cost in FY 81 is estimated to be about \$5.3 million to 8.3 million depending upon the option selected.
- As new capabilities currently under development are fielded.

  should acquire them. A planning for procurement of new equipment is included for POM/Budget consideration beginning in FY 82 and beyond.
- (3) A limited amount of funds are needed for research and development (R&D) of new equipment/capability. Experience gained by JTF 1-79 shows that the normally long R&D cycle can be shortened by adapting off-the-shelf or commercially available equipment to support A nominal fund for R&D should be provided. \$200,000 per year is recommended.
- (4) When the Phase II in-garrison communications capability is fielded, a similar deployable capability should be fielded
- 4. 155) First Quarter FY 81 Communications
  Personnel, R&D, Procurement and O&M Costs:

shall require people to support the mission of the Enlisted
(See detailed listing at Appendix D). It a determination is made to leave the DCS interface terminal equipment within the JCSE, the manpower package be reduced by 29 spaces.

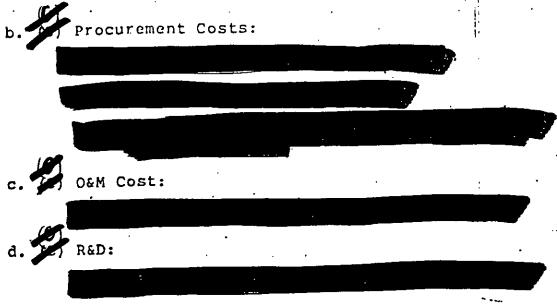


Enclosure C



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Conference of the Conference o



SUMMARY

\$ IN MILLIONS OPTIONS 1 AND 3

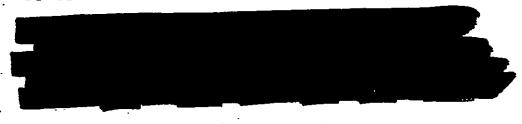
FY 81 82 83 84 .85 86 87

R&D

PROCUREMENT

M&O

R&D

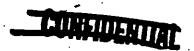


## SUMMARY

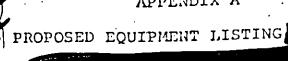
\$ IN MILLIONS OPTIONS 2

FY 81 82 83 84 85 86 87

PROCUREMENT



#### APPENDIX A





UHF SAT	FLY-AWAY A/C TERMINALS	3 WSC-3+6 MX-850 TMLS
:		6 EA (1 JTF Rear, 1 Emb
1	ceivers each)	2 ISBs, 1 JTF Fwd and
	·	1 SOD)
SHF SAT	TSC-85 TML	1 .EA
SHF MUX	TCC-65 TMLS	2 EA
SHF SAT	TSC-93 TML	1 EA
HF RADIO	JACC/CP	1 EA .
TCF	TSQ-84 .	1 EA
SWBD	TTC-41	1 EA '
COMCEN	DCSTYC-5	1 EA
COMCEN	TSC-73	1 EA
СОМСЕН	MSG PREP	1 EA
COMCEN	SECURE FAX	3 EA .
COMCEN	WEATHER CENTRAL	1 EA ·
FREQ ANALYZER	TRQ-35	1 EA
GENS (JTF)	60KW 60HZ	3 EV
GENS (WSC-3)	JOKM 60HZ	5 SETS
GENS (SHF)	10KW 60HZ	2 SETS
GENS (HF)	60KW 400HZ	·1 SET
VEHICLES	2 1/2 TON M-35	15 EA
VEHICLES	1 1/4 TON M-884	16 EA
VEHICLES	1 1/4 TON W-300	2 EA
VEHICLES	1/4 751 -151	1 FA .
- C		

VbbENDIX V-1

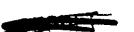
SHELTERS	M4 EXPANDO (MAINT/OPNS	4 EA
	SUPPLY/CC)	
SHELTERS	S-250 OR EQUIV	10 EA
SHELTERS	S-280 OR EQUIV	4 EA
SHELTERS	JACC/CP	4 EA
MOBILIZERS	VARIOUS	12 EA
TRAILERS	1 1/2 TON M-105	7 EA
TRAILERS	3/4 TON M-103	18 EA (ANT/GEN/CARGO)
TRAILERS	1/4 TON M-101	1 EA
CABLE .	26 PR	20,000 FT
CABLE	SP4	12 MI
CABLE	PCM	2 MI
WIRE	WD-1	12 MILES
WIRE	WD-16	12 MILES
WIRE	JK	30,000 FT
TELEPHONES	TA-838	125 EA
CRYPTO	KY-65	35 EA
CRYPTO	KY-57	8 EA
CRYPTO	KY-70	4 EA
CRYPTO	KG-27	12 EA .
CRYPTO	KW-7	40 EA
CRYPTO	KG-36	6 EA
CRYPTO	KY-58	'2 EA
TTY	UGC 129	50 EA
SECURE VOICE	CV-3333	2 EA
WX FAX		3 EA
WX FAX CONVERTER D	OVETRON	3 EA .

. APPENDIX B

# REPLACEMENT EQUIPMENT TO BE PROCURED FOR JCSE AND SERVICES

ITEM		QUANTITY	ESTIMATED UNIT COST IN THOUSANDS	ESTIMATED TOTAL COST IN THOUSANDS
UHF SAT TERMINAL	WSC-3	21	\$ 40	\$ 840
	WSC-3 ANTENNAS	13 .	4	52
UHF SAT TERMINAL	MX-850	6	34	204
SHF SAT TERMINAL	TSC-85	1	1035	1035
SHF MUX	·TCC-65	.2	53	106
SHF MUX	TSC-93	1	1079	1079
TCF	TSQ-84	1	125	125
SWBD	TTC-41	1	120	120
COMCEN	TSC-73	. 1	150	150
COMCEN	MSG PREP	1	25	2.5
COMCEN	SECURE FAX	3	15	45
FREQ ANALYZER	TRQ-35	1	450	450
GEN (JTF)	бөкш бөнг	3	16	48
GEN (WSC-3)	10КW 60НZ	<b>5</b> .	10	50
GEN (SHF)	10KW 60HZ	. 2	11	22
VEHICLE	2 1/2 TON M-35	15	· 23	345
VEHCILE	1 1/4 TON M-884	16	6	∙96
VEHICLE	1 1/4 TON W-300	2	12	24
VEHICLE	1/4 TON M-151	1.	6	6
SHELTER	M4 EXPANDO	_ 4	25	100
SHELTER	S-250 OR EQUIV	J. Ø	. 2 .	20
SHELTER	S-280 OR EQUIV	4 .	5	· 20·

APPENDIX B-1



, , ,	1 1/2 TON M-1	105 7		;
TRAILERS	3/4 TON M-103	,	2	. j
TRAILERS		10	2	
CABLE	1/4 TON M-101	1	•	3 (
	26 PR	20 000 pm	2	2
CABLE	SP 4	20,000 FT	N/A	3ø
CABLE	PCM	12 MILES	N/A	
TELEPHONES	:	2 MILES	N/A	5
	TA-838	125		5
CRYPTO	KY-65		• •6	75
CRYPTO	-KY-57	35	7	245
CRYPTO		· 8	2	
	KG-27	12		16
CRYPTO	KW-7		4.	48
CRYPTO	KG-36	40	· 2	80
TELETYPE		6	10	
	UGC-129	· 5ø ·		6Ø · ·
SECURE VOICE	CV-3333		12	600
RADIO	PRC-66	2	42	84
RADIO .		4 .	15	
RADIO	PRC-68	25	4	60
	PRC-77		4	100
RADIO	PRC-104	4	4	16
RADIO		5	14	
RADIO	PRT-250	· <b>6</b> ·	35	70
	SUNAIRE 900DX	•		210
	OR EQUIV	•	<b>-</b>	·
ADIO	VRC-46	7	7	45
REQ CONV		2	 5	49
	TH-22	25		10
			• 6	15
ARE PARTS	FCTTM N mmm	•	• •	\$ 6864
OOLS & TEST QUIPMENT	ESTIMATED AT 20% OF ABOVE	•		7 0004
		•	-	1272
Option 2 cost is	approx \$3M less than			8237*
• 2 - 95307	ik) — chan	Options 1 & 3		
			***	

APPENDIX B-2



#### APPENDIX C

# PRINCIPAL FEATURES OF THE PHASE II

## IN-GARRISON COMMUNICATIONS SYSTEM

- 1. Must be in place and operating on 24-hour/7-day schedule
- 2. Must be redundant, both in links and terminal equipment, such that a single failure will not isolate any participant from the network.
- 3. Must have sufficient capacity such that high quality voice, graphics and data can be exchanged rapidly.
- 4. Must provide for interface between the DCS backbone network and the principal communications nodes of the Pentagon
- 5. Circuit activation/testing etc., for a special operation must not alert foreign intelligence elements.

The extension of the backbone network via communications preempted for the operation may require the use of extraordinarily sensitive remote locations,

carefully orchestrating communications support for operations of this nature with the DOS and intelligence community communications elements.

- KBAUD) from each of the principal locations likely to be involved in the predeployment or garrison phase of an actual operation. Each link to be red multiplexed with provision for two each 16 KBAUD CVSD voice channels and one each 9.6 KBAUD facsimile channel. The remaining capacity would be subdivided into 75 BAUD OPSCOMM or message traffic channels as required.
- 7. (9) Provision for super encryption and second level multiplexing would need to be included such that extensions into any communications path could be accomplished without detection by outside elements.
- classification up to and including TS. The termination should be segregated and staffed by cleared personnel carefully chosen for maturity in judgement and discretion as well as high technical and operational competence. To minimize the

APPENDIX C-1

would act as the cut out. A system diagram is attached at Annex A and a typical station/central mode interconnect is

9. Links to the DCS AUTOSEVOCOM secure voice system will also be required. Wideband secure voice trunks will be required to the Pentagon and to the

10.

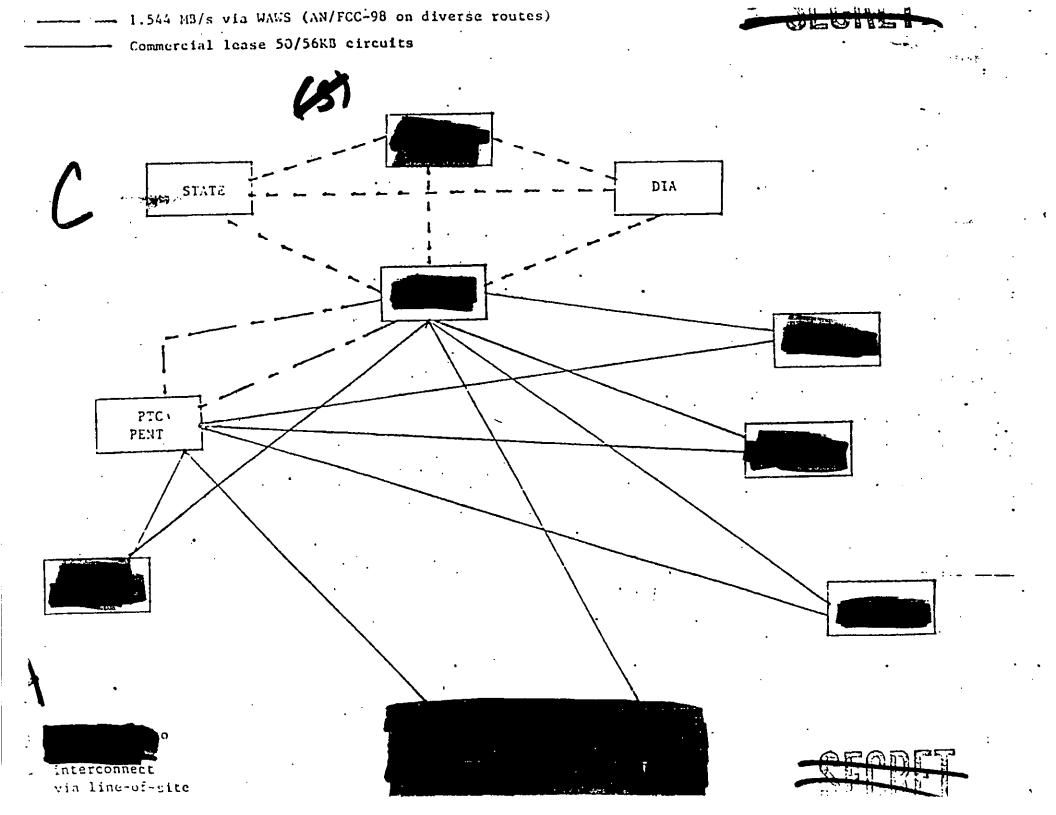
per year. (See Annex C) NSA will provide an installation team. An area of approximately 20 x 20 feet would be required to house.

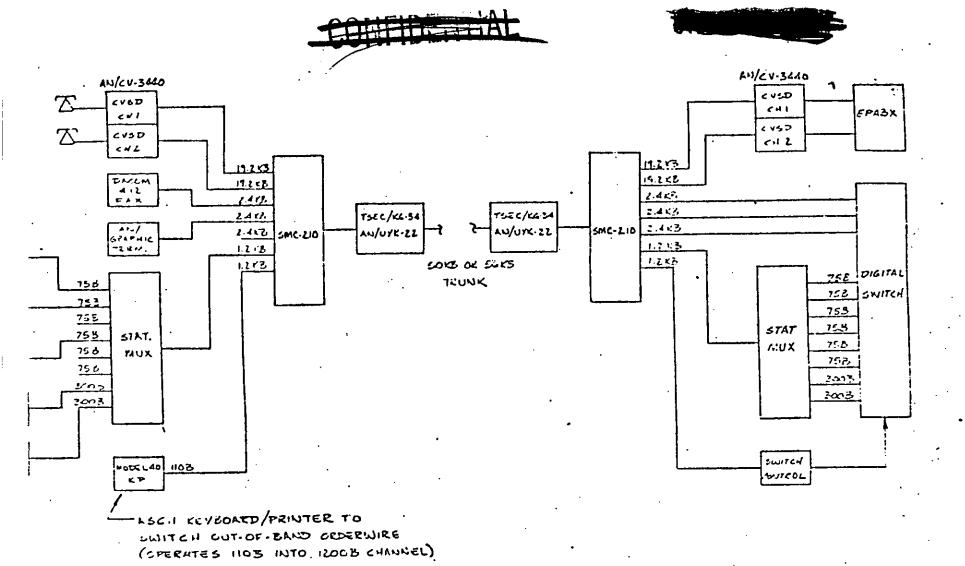
communications personnel will obtain OJT on limited maintenance/trouble-shooting from NSA. This will be a fully redundant system which mitigates immediacy of repair. NSA will act as a depot to swap-out reparable end-items.

APPENDIX C-2



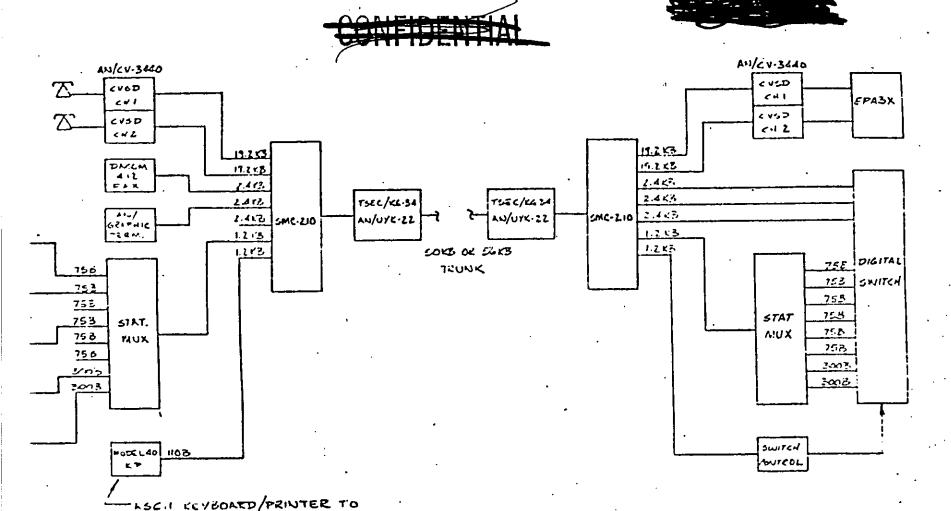
OAKO TELEVITORION CETTOTICS 1.544 MB/s via WAWS (AN/FCC-98 on diverse routes) Commercial lease 50/56KB circuits DIA STATE PTC PENT



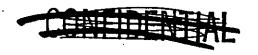


TYPICAL STATION/ CENTRAL NODE





TYPICAL STATION/ CENTRAL NODE



COPERATES HOS INTO IZOGE CHANGEL)

APPENDIX D

PROPOSED PERSONNEL

The following is a detailed listing of personnel required

-	HQS	OPT	IONS	1 A	ND 3	•	OPTION 3
1.	COMMANDER	•	. 1	OFF		•	1
2.	SERGEANT MAJOR.		1	EM		:	. 1
	SUBTO	TAL	2			•	2
	ADMIN/TRAINING		. •			•	
1.	ADMIN NCOIC		. 1.	EM		•	1
2.	TRAINING NCOIC		1	EM		•	. 1
3.	ADMIN SPEC		<u>3</u>	EM		•	2
	· SUBTOT	AL	5		•		4
	TASK FORCE SUPPORT		· ·				
1.	TECHNICAL CONTROL		6	EM			3
2.	COMMUNICATIONS CENTER		17	EM	•		14
3.	CABLE/TELEPHONE/INSTALLATION		_8	EM.			_8
	SUBTOT	AL	31	ı	•		25
	COMSEC ACCOUNTING/SECURIT	Ϋ́	•	•			
1.	COMSEC/SECURITY	•	1	OFF	(WARRANT)		1
2.	COMMUNICATIONS CENTER SPEC		.2	EM	•		<u>2</u>
	SUBTOT	AL.	3		•		<b>3</b>
	FORWARD SUPPORT DET						
1.	WSC-3 OPERATORS (6 TMLS)		17	EM	●.		17
2.	QRE (2-4 MAN TEAMS)		8	EM			
	SUBTO	TAL	25			العلم المراجعة المرا المراجعة المراجعة ال	25
					1 mg/mg/mg/mg/mg/mg/mg/mg/mg/mg/mg/mg/mg/m	A POST	71
	APPEN	IDIX	D-1		• "		•

- COLUMN TO THE TOTAL TO

# SUPPLY/MAINTENANCE

SUPPLY/MAINTENANCE.	9	1
1. SUPPLY/MAINT OIC	1 OFF	_
2. SUPPLY NCOIC	1 EM	1
3. MAINT NCOIC	1 EM	1
	5 EM	4
4. SUPPLY SPEC	6 EM	6
.5. TTY MAINT	"1 00 (CD)	4
6. HF RADIO.OPRS/MAINT/WX MAINT		Ø
7. SHF SATELLITE MAINT	11 EM	
8. UHF SATELLITE MAINT	6 EM	6
,	6 EM	6
9. CRYPTO MAINT	1 EM	1
10. SWBD MAINT	<del></del>	30
. SUBTOTAL	51	•
SPT MAINT SECTION	·	_
1. MOTOR MAINT	6 EM	5
•	6 EM	6
2. GENERATOR MAINT	2 EM	_2
3. REEFER MAINT	14	13
. SUBTOTAL	<b>14</b>	

TOTAL 131 (OFF 2, WO 1, EM 128) OPTIONS 1 & 3
TOTAL 102 (OFF 2, WO 1, EM 99) OPTION 2

# OLONE

#### ENCLOSURE D

# EQUIPMENT PURCHASES

1. Below are listed the projected procurement costs associated programs through 1st Qtr FY 81. Items indicated are derived from known needs of the present force to execute a rescue attempt in the winter quarter. Two are essential mission.

, ITEM	QUANTITY	COST
A PILEN		
Camouflage nets Net support system Desert uniform Overwhites Night vision goggles Ammunition IR paper Weapons magazines Body armor Survival kits Black sweaters Watch caps Hostage clothing	200 200 500 750 100 various roll 20 160 100 100 750 750	120K 41K 100K 38K 700K 100K 10K 15K 3K 20K 23K 6K 1.5K
Dust goggles American Flag patches	1,500 1000 250	6K 1K <u>1K</u>
	Total	\$1,388,500.00

Per month: \$462,000.00





#### ENCLOSURE E

AIR SUPERIORITY MISSION (SENTINEL SWORD)

		USAF	•		
ACFT	#	СРН	HRS	COST	
F-4	. 4		<b>新</b> 國		
. KC-135	6 .				2
E-3A	1				
		USN			
F-14	4				
A-6	2				
KA-60	3				<b>B</b>
			•		
				·	

## COST PER MONTH PER SERVICE

USN DEC

NOTE: USN base support of \$18K is additive.



Enclosure E

#### ENCLOSURE F

#### BASE SUPPORT COSTS

HONEYBADGER Experience - Ft Bliss, 21 Days

POL	\$ 26.0K
ADMIN SPT	17.5
MAI NTENANCE	4.1
ENGINEER SUPPORT	68.1
TRANSPORTATION	23.4 .
TDY	<u>1.3</u>
	\$140.4K DAILY COST \$6.68K

- 2 Base locations, 7 days each location
- $2 \times $6.68 \times 7 = $93.5K$  per month Army

THE SECTION EN

ENCLOSURE G

CONFIDENTIAL

TRAVEL

HONEY BADGER Experience

60 DAYS

DAILY AVG

\_\_\_\_\_

435K

7,250.00

USAF

**ARMY** 

149K

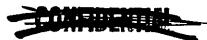
2,483.00

### Travel Costs to Support Training

	OCT	NOA	DEC	
ARMY	50.8K	50.8K	50, 8K	
USAF	17.4K	17.4K	17.4K	

NOTE: Army travel costs under HONEY BADGER were in large measure due to civilian techrep support toward the BLACKHAWK/CH-47R modifications. Actual field TDY costs for Army personnel will probably be significantly lower than depicted. USAF costs probably will not significantly change.

CONFIDENTIAL



Enclosure G



ENCLOSURE H

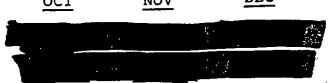
AIRLIFT COSTS (HONEY BADGER EXPERIENCE)

OCT

NOV

DEC

USAF



COST\_MODEL

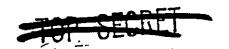
DEPLOY - REDEPLOY

101st AVN \$3.30M .15 JCSE .02 JTF HQ

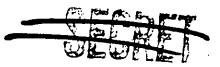
> NOTE: Costs are derived from historical data on JTF unit moves. Army costs have been reduced to reflect smaller force package vice HONEY BADGER forces.



Enclosure H



- FUR ZEUKET



#### ENCLOSURE I

## FLYING HOUR PROGRAM

ARMY

OCT NOV DEC

UH60-(26)

DEPLOY

TRAIN

REDEPLOY

hours

hours

hours

hours

CH-47R-(12)

DEPLOY

TRAIN

REDEPLOY

hours

hours

hours

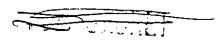
hours





Enclosure I

FOR SECRET





USAF

OCT NOV DEC

HH53-(14) (1st SOW)

DEPLOY

TRAIN

REDEPLOY

hours

hours

hours

hours

FIXED WING (1st SOW)-(21)

DEPLOY

TRAIN

REDEPLOY

hours

hours

hours

C141B-(6) (MAC)

DEPLOY

TRAIN

REDEPLOY

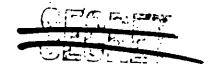
hours

hours

hours

TOTAL

CONFIDENTIAL



#### ENCLOSURE J

# SHIPBOARD COMPATIBILITY TEST

1. (1.5) Funds would permit to undergo compatibility tests
support or Option VIII and would be conducted in October, contingent upon test approval.

20 Forces involved:

ОН-60A СН-47R НН-53Н

3. Costs:

Army USAF TOTAL

MaO.

OF STATE

Enclosure J







#### DRAFT

#### 'ENCLOSURE B

MEMORANDUM FOR: THE SECRETARY OF THE ARMY

THE SECRETARY OF THE NAVY

THE SECRETARY OF THE AIR FORCE

Subject: Special Project Funding (U)

Ref: a. DUSD R & E memo dtd 6 June 1980

b. SECDEF memo dtd 12 August 1980

Project SNOWBIRD activity, Operation Elegant Lady, will be afforded a sufficiently high priority to insure funding of by the Services at the levels indicated below. For the purposes of these expenditures, provisions of DoD Directive 7250.5, dated 9 January 1980, and DoD Instruction 7250.10, dated 10 January 1980, are hereby waived.

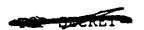
In addition to the previously directed (references a and b) for this project from the Army, Navy and Air Force, the following Service funding through 1st qtr, FY 81 is required and directed.

a. Army:

b. Air Force:

c. Navy:







Enclosure B



SECRET

6

SUBJ: ANALYSIS OF THE JOINT TASK FORCE CAPABILITY REVIEW (U)

) V

GALY SILUTED THE DUCUPENT AND OFFER THE COMMENTS RELOW WHICH PERTAIN

TO THOSE ITEMS WE FEEL ARE CRITICAL

A. (3) ITEM - FOREWARD P: 11 PAR 9: COMMENT: CONCUR WITH
THE STATEFLINT THAT THE SMALL NUMBER OF (REFUELABLE) MC-150
A IN CRAFT TO EXISTENCE MAS PROVEN TO BE A MAJOR PROBLEM ESPECIALLY
WITH REGARD TO SUPPORT OF CUMINUATION TRAINING REQUIREMENTS FOR
THE IMPENDING TRANSFER OF ONE MCSMOKTAGE. THE REFUELING EQUIPPAGE PROBLEM WILL SLOWLY DISAPPEAR
AS ALL MC-150'S ARE RETROFITTED WITH INFLIGHT REFUELING CAPABILITY
DURING PROGRAMMED DEFOT MAINTENANCE. IN REF A PAR 7 (C) (1) WE
DERTIFIED A REQUIREMENT FOR A TOTAL OF 26 MC-150 COMBAT TALON, A
SUPPORT OF WHICH MAY EE AIR REFUELABLE C-130'S. HIGHLY RECOMMEND
C"CT PLUS") AS AN INTERIOR FIX WITH EVENTUAL PROCUREMENT OF
ADD IT TOTAL A DEFRAMES AS FULLS BECOME AVAILABLE.

D. (S)(U) ITEM A-2: WIGHT VISION DEVICES. COMMENT: THE MUCH GREATER CAPABILITY AVAILABLE FROM 3RD GENERATION NVG3 (ANYAVS 6) WOULD SIGNIFICANTLY IMPROVE OUR CAPABILITY TO OPERATE UNDER WITH IDUM/ZERO ILLUMINATION CONDITIONS. THIS NEED WAS IDENTIFIED IN FOR THE I JUNETI-IN JUNET. THE USERS WERE EXTREMELY PLEASED WITH ANYAVS-6 PERFORMANCE. THE LIMITED QUANTITY OF PRE-PRODUCTION THE SE DEVICES DO NOT PERMIT EXTENSIVE EVALUATION BY THE USERS. WE AVAILABLE.

C. (3) ITEM A-9: LOADING COMPATIBILITY. COMMENT: IN THE COURSE OF PLANNING FOR PREVIOUS CONTINGENCIES AND ANTICIPATION FOR FULURE APPLICATION TO THE PARENT PURCHES AND ANTICIPATION FOR LOW IN THE HEADS TO BE CONSIDERED TO REEDS TO BE COUNTINED WITH A FOLDING MAIN ROTOR. THE US NAVY IS PRESENTLY PURCHASING A NEW HIGHLY RELIABLE ELASTOMERIC MAIN ROTOR HEADS WILL PERCHI USE OF COMPARATION OF FOLDING ELASTOMERIC ROTOR SECOND WILL PERCHI USE OF COMPANION OF FOLDING ELASTOMERIC ROTOR CANCEL AND MEET BE DUCE OF COMPANION OF THE AIR STAFF. FOR MALL ACTION HAS BEEN RECEIVED TO DATE.

PORMAL ACTION HAS EEEN RECEIVED TO DATE.

D. DITTER A-10: IMPORVEMENT TO FULTUN RECOVERY SYSTEM.

COMMENT: CUECUR WITH THE NEED FOR A SHORT TERM IMPROVEMENT TO THE

EXISTING FULTON RECOVERY SYSTEM. RECOMMEND IMMEDIATE REPLEMISHMENT

OF CUREGILY LOW STOCK LEVELS OF FULTON EQUIPMENT. ADDITIONALLY,

MENT OF A PULLOW-ON SYSTEM CAPABLE OF EXTRACTING UP TO 12 PERSON
VIOL/ILLI ROTOR A INCRAFT, CAPABLE OF DEEP PENETRATION OF HOSTILE

FOR DEVELOPMENT OF A FULLOW-ON. FIN TOMES SACED HAY NEGATE THE MEED.

AND DIDOUGHED IN PARTICION REFERENCE WE MIGHEY CONCOR (現場中間 ほしつ: THE REED FOR AT TOPROVED LONG RANGE PRECISION NAVIGATION SYSTEM FUR THE COHEAT TALUNTO ENHANCE ENROUTE BAVIGATION ACCURACY AND OPT 141ZE A MEDITE HADAK APPROACH (ARA) PROCEDURES 1410 AM OBJECTIVE AREA, ESPECIALLY DURING OPERAT TO RE. RECOMMENDED IN REF A PAR OCCID, INSTALLATION OF A DUAL, REDUNDART, HIGH ACCURACY, RELIABLE, IRERIAL NAVIGATION SYSTEM SUCH AS THE ANALUS - 150 JPN GEARS SHOULD BE PURSUED. REF C PAR 5 STATED THAT HERENS OF THE CORDAT TAEGO COMMUNITY RECOMMENDED THE ACOVE BYSTEM AS A REPERCEDENT FOR THE AGING EN-15J (SINGLE) INS CURRENTLY OR THE CUICAT TALUE, AND STATED THAT STRONG SUPPORT FROM USAF MAJCONS IS REQUITED IF EFFORTS TO OBTAIN FUNDS FOR THIS MODIFICATION ARE TO BE SUCCESSFUL. (RUTE: ITEM E-S PAR 4E ADDRESSES THE ABOVE BE TUTBETED AND PROVIDES ADDITIONAL RATIONAL FOR THE ACQUISITION OF THE ARMASH-136 JPN GEARS). RECOMMEND PURCHASE OF THESE SYSTEMS

FUR WORLDWIDE COMBAT TALON FLEET.

F. STATE OF THE FORMATION OF THE MAC CO FURNALION OF THE MAC CUMBAT CONTROL TEAM OPERATIONS. COME III: HANY OF THE DEFICIENCIES IDENTIFIED IN

THIS ITEM HAVE BEEN RECTIFIED OR ARE IN THE PROCESS OF BEING WORKED.

FOR EXAMPLE. .

SUB ITEM 20(1) (A) 5 - RADIOS: A PROGRAM TO PURCHASE AN INTER TEAM RAD TO (MOTOROLA SUD S) FOR CCT IS UNGOING. IT IS ANTICIPATED SUBJECT RAD TOS WILL BE RECEIVED BY DEC 81.

SUB ITEM 2D (3) (A) - PERSONAL WEAPONS: WEAPONS HAVE BEEN RECEIVED BY FANU EEEN PLACED ON URDER.

SIB ITEM 2D (3) (B) - CLOTHING: SUBJECT EQUIPMENT IS CURRENTLY ON

SUB ITEM ED (5) (C) - UNIFORMS FOR GEOGRAPHIC AREAS: FOR SPECIFIC GEOGRAPHIC AREAS HAVE BEEN RECEIVED.

SUB ITEM 2E - MANNING: MANPOWER STUDIES ARE CURRENTLY UNGUING OPEPAT JUNE.

G (C) THEN C-5: LANDING ZONE (LZ) ACQUISITION & LIGHTING TEST. COMMENT: SPECIFIC RECOMMENDATIONS AS TO TYPE UF LIGHTING ALO PATTERU CUNFIGURATION THAT RESULTED FROM THE ABOVE TEST ARE BE 10G TOFFLEGENTED AS A STANDARD OPERALING PROCEDURE (SOP) BY THIS HEADQUARTERS. WE HAVE RECENTLY EXPANDED TESTING OF THE ASHEED BOX PATTERN WITH ACCOMPANYING CENTERLINE WHITE STROBE

(3) THEN U- O: TAUTICAL CAPABILITY DE VELUPOENT

Iran ZA 📂: IRA INING. CU PROE NT: An antwick Embrok LHS. THE EXERCISE FUILTER INDIVIDUAL TRAINING REQUIREMENTS DREWS SINESS THE CAPABILITIES DEVELOPED OUT THE MOUNT TRAINING

Jo Tien 24 3): PAVE LOW RADAR. CORRENT: THE RELIASILITY COME COZEPS 150 MALAR INSTALLED IN THE PAVE LOW HAS DEEN LEGS THAT THE RELIASILITY OF DESTREE, PARTICULARLY WHEN UPERATING UNDER EXTREMELY DUSTY Who It Edito. The: FURCE SYSTEMS CURRINGE IS PRESENTLY LESI II.S A PUBSILL REPLACERENT RADAM SET ON ONE OF THE PAVE LOW HELTCUPTERS. GROTE SUCCESSFUL WHPLET TON OF THIS EVALUATION, RECOMPLETE 18.31 ALLATION IN THE ENTIRE PAVE LOW FLEET AS THE SYSTEM BE CUMES AVAILABLE.

SUB THEM ED: HEAVY WEIGHT UPERATIONS. RECOMMENDED THAT THE HH-DOR BE WOUTFIED TO INCLUDE STRENGTHENED LANDING GEAR AND TAIL PYLON TO ACCOMPDATE INCREASED GROSS WEIGHTS OF UP TO DO, WOW POUNDS. THESE WEIGHTS ARE NECESSARY TO PROVIDE CUMMENT REF A THE LONG HAINSE CAPABILITY.
AND IT ION TO THE FORMAL TESTING AND MUDIFICATION PROGRAM, PERFORMANCE CHARTS IN AIR FONCE PUBLICATIONS NEED TO BE CHANGED TO REPLECT THORRESO POWER REQUIREMENTS, FUEL CONSUPTION, ETG.

TIEW D-9: WOD IN ICAL TO WS.

ou Than be India Pilul /RAVIGATOR POSITION WITH OLEGA. WHILET: WE ROUGE LITT THE RECOURSE NOATION THAT THE PRECISION AND VIGATION SYSTEM BE INTEGRATED THIS EXISTING PILOT DISPLAYS. FROM F D. CORPER HOVE BEEN CONFIGURED WITH OBEGA NAVIGATION SEIS. OUR EXPERTENCE WITH UH- OD AND PALLETIZED INTRI INT HAVIGATION SYSTEMS (PINS) TOUTCATES THAT A MUCH HIGHER DEGREE OF ACCURACY CAN BE DETAINED WITH PINS. PINS WILL PROVIDE THE FURTHER ADVANTAGE OF BEING TOTALLY SELF-CONTAINED AND NOT DEPENDENT UPON EXTERNAL JUNICES OF INFORMATION OF VULNERABLE TO ATROSPHERIC DISTURBANCES AND EMEDY DEACONING. RECORDERD PURCHASE OF SUFFICIENT PINS IN LIEU OF OMEGA, TO PROVIDE THIS PRECISION CAPABILITY TO SELECTED UH- OW, ARE CH-47 HEL ICOPTERS. THE PREFERRED SOLUTION WOULD MODIFY ALL SPECIAL UPERALIDES UH-60 AND CH-47 WITH THE WIRING TO RAPIDLY ACCORDED PINS AND PROVIDE THE FLEXIBILITY TO DRAW MISSION AIR CRADED · PROM THE ENTINE TASK \_RCE.

LAPARE TO TO INCLUDE THE TOTAL AS ENCENTED R. (A) THE E-S: ( MODIFICATIONS ) MC-138 COMMAT TALON.

COMMENT: SEE PAR 46 - DUAL RAIL NEWS EQUIPMENT RACK LODIFICATION. THE TARREAU EXPERIENCE AND RECENT HIGH IGHTED THE WEED FOR EIHARCING MOUTFYING THE CARGO COMPARTMENT IN THE MC-150 COMBAT TALOR TO ACCOMODATE THE NECESSARY FORCES TO ACCOMPLISH COMPAND CARGO COMPANTMENT CAPACITY BY REPORTED AND AND AND THE FIRE FIRE CONSULE AND FOR THE ELECTRONIC EQUIPMENT RACK FOR EXTENDING THE DUAL RAILS. A MINIMUM OF UME ADD IT TO UAL CARGO PALLET COULD THUS BE ACCOMMODATED. IN LIGHT OF THE SCARCE TALOR ALSOURCES AVAILABLE, AND THE NEED TO MAXIMIZE THE ASSAULT FORCES ABAILABLE IN AN AIRFIELD SEIZURE SCENARIO, RECOMMEND INVESTIGATE PURSUIT OF THIS PROPOSED MODIFICATION. REF A PAR GC(11) FURTHER IDENTIFIES THIS REQUIREMENT.
L. TIEN E-4: (AC-130 OPERATIONS)

CUPPERTS: THE AC- ISO GUNSHIP REQUIRES INSTRODERNIZATION FOR THE SAME REASONS AS DOES THE MC-150 COMBAT TALON AS DISCUSSED IN ITEM

A

ADDITIONALY, AS IDENTIFIED , RECOMMEND THE INSTALLATION OF A TEXTA RADAR IN THE GUNSHIP (SIMILAR TO THAT USED IN THE COM

BAT TALUID.

THE CUPTIEND AN INVESTIGATE ENGINEERING STUDY BE,

THIT MEED TO EQUIP THE GUNSHIP AS STATED ABOVE.

W. ITEM E-9: (MODIFICATION) AC-130 SPECTRE GUNSHIPS. COMMENT: AS STATED IN REF A PAR 68 (1), SURVIVABILITY ENHANCEMENTS PERTAINING TO THE AC-130 WEAPON SYSTEM SHOULD BE GIVEN HIGHEST FRIORITY. CONCUR WITH RECOMMENDATIONS TO INSTALL STATE-OF-THE-ART ECH 18 AM AMCRAFT TO INCLUDE.

Unicity: The Capability of Selected HC-130 aircraft and chews to Perform Special operations has incheased dramatically since the ELGIRGIEG DEVELOPMENTS IN HOMEY BADGER. THIS CAPABILITY MEEDS TO BE FURTHER EXPANDED BY INCORPORATION OF A TEXTA RADAR TO PERMIT LOW LOVEL AD VERSE WEATHER PENETRALION OF HOSTILE AIRSPACE. THE THE BY AN LAW SCENARIO, PROVIDE LOW LEVEL REPUBLING TO HH-53 S, II WOULD HAVE

HED UCED THE REQUIREMENT TO HAUL FUEL BLIVETS IN- COUNTRY AND FURTHER REDUCED WISSION FORCE EXPOSURE TO HOSTILE FIRE/WISSION COMPROMISE.

1514) SUB- TIEN LU: CAPABILITY TO RECEIVE FUEL INFLIGHT. OFFICE AT SE HAVE INFORMALLY PROPOSED TO MAC RESCUE THAT SEVERAL, IF BUT BLE, HC-13 bs be BOUTFIED WITH IN-FLIGHT REFUELING (IFR). THE RESPONSE WAS WELL RECEIVED DUE TO THE EXTREME WORLD WIDE SHOR LAGE OF HELICOPTER LANKERS. RECOMMEND SELECTED HC-130 BE SENT TO LUCKHEED AIR SERVICE WHEN NO- 130 AND AC- 130 FLEET HAVE COMPLETED THE 1FR MOD OR AS SPACE ON THE MODIFICATION LINE Pakisir s.

VITH THE NEED FOR "COMMAND POST" COMMUNICATIONS VEHICLES TAILORED TO OUR SPECIFIC NEEDS AND DEVELOPMENT OF SUCH VEHICLES IS A MAJOR UN-GOING PROJECT. FOR FIELD USE WE HAVE DEVELOPED AND TESTED AN 15 1A 1 JEEP EQUIPED WITH TWO PRT-250 VINSON OR PARKHILL SECURE UHF SAT CUM RADIOS AND A PARKHILL SECURE HE RADIO. DE VELOPING A

E GUIPED WITH TACTICAL AND HE RADIUS PLUS UHF SATCOM SECURE VOICE, TELETYPE AND FACSINILE. THIS PROTOTYPE SHOULD BE COMPLETED BY IS JULY 1961.

(U) ITEM 3-4: CEUI. COMMENT: FURTIAL SIMILAR IN NATURE TO THAT USED BY JTF, BUT GREATLY SIMPLIFIED AND STANDARD IZED. WE ARE WORKING WITH NSA AND USING A CEUR AUSIGNED /ATTACHED FORCES TO DEVELOP A PERMANENT AUTOMATED CEOT

FF. (S) HEW 1-2: ACCESS CONTROL. DEVELOPING A STANDARD IZED PROJECT ACCESS GUIDE FOR USE

UNE VERSION WAS USED IN RECENT PLANNING

EXERCISE. APPROVING AUTHORITY FOR ACCESS WAS VESTED IN

LOOKE OF CHESTOED WITH CHESTOR DESCRIPTION THE FROJECT OFFICER WITH PERIODIC HOSTER VERIFICATIONS ATTEMPTED.
GUEDE WAS A BIG STEP IN THE RIGHT DIRECTION
SUBURUINATE UNIT ACCESS WAS VERIFIED ON A CASE-BI-CASE BASIS.
HOWE VER, TO CONFIRM OR VERIFY KNOWLEDGEABILITY WITHIN STAFFS AND HEADQUARTERS BEYOND OUR SPAN OF CUNTROL. (3) ITEM 1-5: DUCUMENT SECURITY. RECORDED AT TORS WERE ADOPTED FOR RECENT PLANNING EXERCISE WITH SOME SUCCESS. CONCUR THAT VIABILITY OF SECURITY PROGRAM IS CU Line NT: DEPENDENT ON EARLY DISSEMINATION OF SECURITY GUIDELINES APPLICABLE TO, AND UNDERSTOOD BY, ALL PARTICIPANTS. ONE HEADQUARTERS OR ORGANIZATION MUST BE "IN CHARGE" TO FACILITATE CONTROL. (S) ITEH 1-4: ACCESS CONTROL. COMMENT: RECUPPERDATIONS IN PRINCIPLE. CONCUR WITH HOWEVER. FURTHER STUDY IS REQUIRED VIS A VIS THE APPLICABILITY OF (5) HER 1-5: PLANNING CONFERENCE SECURITY. COLUME NT: RECUMPED AT IONS WILL BE ADOPTED JJ. (S) ITEM 1-6: PRE-DEPLOIDENT DEDICATED SECURE COMM IS NOW AVAILABLE AMONG VIA DIAL-UP AND SATCOM CIRCUITS. THIS "LASH UP" WILL BE REPLACED BY VIA DIAL-UP AND SATCOM CIRCUITS. THIS "LASH UP" WILL BE REPLACED BY VIA DIAL-UP AND FY-82. (S) ITEM 1-6: PRE-DEPLOYMENT SECURITY. COMMENT: (U) ITEM 1-7: - RAD TO FREQUENCIES. COMMENT: FREQUENCY CHANGES ARE ALWAYS PASSED BY SECURE MEANS.

LL. (C) ITEM 1-9: CODES. COMMENTS: J-6 (COMSEC) PROVIDES HSA PRODUCED UPS CODES FOR OPLAN/OPORDER PRESUR INEU COLEWORDS AND FOR CALL SIGNS ARE CONTROLLED BY J-6 AND PROVIDED FROM MSA FURNISHED LISTS. (C) ITEM 1-11: TRAFFIC ANALYTIC PROBLEMS. WHITE WI: CONCUR. WE ARE IN THE PROCESS OF CONVERTING SAT CON TO VINSON VICE PARKHILL. WE ARE NO LONGER USING PARKHILL ON VOICE SATELLITE CIRCUITS AND WE SHOULD HAVE IT OFF OF OUR RECORD CIRCUITS IN 90-120 DAYS. NN. (U) ( TIEN 1-14: MEDIA. COMMENT: (1) RECOMMENDATIONS IMPLEMENTED: (x(C)) (A)(A) (A) I IGHTLY CUNTRUL PUBLIC AFFAIRS EXCHANGES (CO) RESPOND RAPIDLY TO INQUIRIES (E) (U) (A)(C) (E) (8)(C (ተ) (\$) HEADQUARTERS/SUBURDINATE UNITS MUST BE (G) AWARE OF FOIENLIAL SECURITY DANGERS IN PERSONNEL/ADMINISTRATIVE (A)WBEFORE ANY ACTION IS TAKEN, SECURITY IMPACT OF PERSONNEL VAUNTRISTRATIVE MATTERS SHOULD BE CONSIDERED <u>ധ (c)ක T</u> RECUPPE HUATION TO BE COMPLETED: (A2/C)(9) (A) ADMINISTRATIVE/PERSONNEL SOPS SHOUD BE (B) ESTABLISHED. ESI MATED COMPLETION DATE: AUG &! (CURRENTLY BEING WRITTEN BY J-1). (C) (A) URDERS SHOULD BE AVAILABLE ON SHORT EST MATER COMPLETION DATE: JULY 81 (J-3 CURRENTLY WRITING TACTICAL OPERATIONS STANDARD OPERATING PROCEDURE WHICH TIL MUDIESS SHURT HUTTCE DEPLOYMENT). (s)

(4) (A) W RECURRE WAT IONS WHICH WILL NOT BE IMPLEMENTED:

LISTED ABOVE ARE 10

in he

I IGHI CONTROL OF PUBLIC AFFAIRS EXCHANGES MAS BEEN AND WILL CONTINUE TO BE IMPLETENTED. SPECIFIC DETAILED OF GUIDANCE IS GIVEN CONCENSING WHAT IMPORMATION MAY BE DIVULGED IN THE CONCENSION OF THE CO THE EVENT OF AN ACCIDENT. ALL, OTHER MEDIA INQUIRIES ARE REFERRED TO PELL TO AFFAIRS CHANNELS.

O CAATAPID RESPONSE TO INQUIRES IS RECOGNIZED
AS AN & SELUTAL FACTOR

DEED IN A POSTI 100 TO AUSBER MEDIA INQUIRIES DURING AN OPERALION BUT WE HAVE INCLEDED PROVISIONS FOR HAP ID RESPONSE TO NED IA INQUIRIES BY PRIOR COURD INATION THROUGH JUS WITH UASD/PA. PARTICIPATING UNITS HAVE BEEN BRIEFED TO REFER ALL INQUIRIES TO PUBLIC AFFAIRS OFFICERS WHO ARE INSTRUCTED TO ANSWER SPECIFIC QUESTIONS ONLY. QUESTIONS ASKED WHICH CANNOT BE ANSWERED WITH THE EXISTING GUIDANCE ARE ACCEPTED AND FORWARDED TO GASDIPA. QUESTIONS REQUIRING AN IMMEDIATE RESPUNSE ARE TO HE REFERRED DIRECTLY TO GASD PA THESE SUPPORT IS ALSO REQUESTED FROM SUPPORT IN A SSETS, INCLUDING THE SERVICES, TO ASSIST IN REDUCING A 10 OF ELIMINATING VULNERABILITIES THROUGH COUNTERINTELLIGENCE AND COMMUNICATIONS SECURITY SUPPORT.

(F) (F) IT IS ESSENTIAL THAT HEADQUARTERS AND SUBORD THATE UNITS BE AWARE OF POTENTIAL SECURITY DANGERS IN FUR SO NUEL ZAD MINISTRATIVE MATTERS. OPERATIONAL PLANNING HAS THEL HOED THE PROVISIONS FOR PERSONNEL AUMINISTRATION. ALTHOUGH RUT ACTUALLY EXPERIENCED DURING AN OPERATION. DURING AND OFERAL WEAL DEFLOYMENT HAVE BEEN LOUKED AT. DEFINITIVE GUIDELINES WILL BE ESTABLISHED IN THE OPLAN/OPURDERS FOR FUTURE OPERATIONS. (8)4) AUMINISTRATIVE AND PERSONNEL SOPS ARE (G) CURRECTLY LEINS WRITTEN AND WILL BE PROBULGATED IN THE NEAR FUTURE. OPSEC/SCOURTLY CONSIDERATIONS HAVE BEEN INCLUDED . (11) SHORT HUTICE IS AN ESSENTIAL ELEMENT OF RAPIDLY DEPLOYING AN 2. (3) THE CAPABILITIES, LIGHTATIONS AND PROBLEM FIXES OUTLINED IN THIS COMPREHENSIVE SOCUMENT ARE BEING WORKED AND CAN BE RESOLVED BY JCS, SERVICE STAFFS, RIA AND DIA, TO WHOM DISTRIBUTION ALREADY MADE. THER FULL WE FEEL DISSERENATION TO OTHER PARTIES IKS UNNECESSARY. THEOUGHOUT THIS HESSAGE, WE HAVE PROVIDED THE SLATUS OF ON-GOING ACTIONS AND WHERE WE CO AND WHERE WE DISAGREE WITH THE FINDINGS OF THIS STUDY. IN ADDITION, WE HAVE FROVIDED SEVERAL OTHER RECOMMENDATIONS THAT WE FLEE AND RELATIVE TO IMPROVEMENT OF BUTH WHERE WE CONCUR . Li pae Il II 183. AI SHI GIA  $\mathbf{E}\mathbf{I}$ #1669 iith.id

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